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**ROYAL CANADIAN ARTILLERY  
ASSOCIATION**

FORMED 1876

**REPORT 1989-1990**

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**L'ASSOCIATION DE L'ARTILLERIE  
ROYALE CANADIENNE**

FONDÉE 1876

**RAPPORT 1989-1990**

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THE 1991 ANNUAL MEETING

WILL BE HELD

AT

CFB SHILO, MANITOBA

19-21 SEPTEMBER

Under the Distinguished Patronage of  
His Excellency The Right Honourable  
Ramon John Hnatyshyn, P.C., C.C., C.M.M., C.D., Q.C.  
Governor General of Canada

Vice - Patrons

Her Honour the Lieutenant-Governor of Alberta  
His Honour the Lieutenant-Governor of British Columbia  
His Honour the Lieutenant-Governor of Manitoba  
His Honour the Lieutenant-Governor of New Brunswick  
His Honour the Lieutenant-Governor of Newfoundland  
His Honour the Lieutenant-Governor of Nova Scotia  
His Honour the Lieutenant-Governor of Ontario  
Her Honour the Lieutenant-Governor of Prince Edward Island  
His Honour the Lieutenant-Governor of Quebec  
Her Honour the Lieutenant-Governor of Saskatchewan

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Brigadier General Robert P. Beadry CD  
President 1989-90

ROYAL CANADIAN ARTILLERY ASSOCIATION

Officers and Executive Committee 1990-91

President: Col R.W. Johnston CD  
29 Pugsley Avenue  
Saint John, New Brunswick E2K 2X1  
Bus.: (506) 658-2836  
Res.: (506) 693-6929

Vice-President: LCol D.A. Wynn CD  
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Markham, Ontario L3P 3A1  
Bus.: (416) 291-4401  
Res.: (416) 294-9681

Sec.-Treasurer: LCol B.G. Brulé CD  
2582 Henley Street  
Ottawa, Ontario K2B 7R3  
Res.: (613) 828-2574

Past President: BGen R.P. Beaudry CD  
C.P. 219  
Spencerville, Ontario K0E 1X0  
Res.: (613) 658-3040

Advisory Committee:

Col J.R.G. Saint-Louis  
38 Cartier, Apt. 1  
Laval, Québec H7N 2H3  
Bus.: (514) 382-4400  
Res.: (514) 662-3171

Col B.S. MacDonald CD  
169 Newton Drive  
Willowdale, Ontario M2M 2N6  
Bus.: (416) 223-2192

Col E.A. Bauer CD  
481 Ridge Row  
Saint John, New Brunswick E2M 4A3  
Bus.: (506) 694-2596  
Res.: (506) 672-1328  
FAX : (506) 694-2735

BGen L.M. Salmon CD  
15 Rusholme Crescent  
St. Catharines, Ontario P6A 4R4  
Bus.: (416) 685-8461  
Res.: (416) 682-2397

Maj P.A. Sherwin CD  
1346 Mitchell Street  
Victoria, British Columbia V8R 2E3  
Bus.: (604) 389-7922  
Res.: (604) 595-7379

Regional Representatives

<u>Atlantic:</u>	LCol L.F. Currie CD 261 Milford Road Saint John, New Brunswick E2M 4R5	Bus.: (506) 658-6786 Res.: (506) 672-7404
<u>Secteur de l'est:</u>	LCol M. Pronkin CD 487 St. Antoine Contrecoeur, Québec J0L 1C0	Bus.: (514) 587-2470 Res.: (514) 843-3803
<u>Central:</u>	LCol R.G. French CD 7 Wyndham Street Guelph, Ontario N1H 4C4	Bus.: (519) 824-0351
<u>Prairie:</u>	LCol J.P. Jeffries CD P.O. Box 4, Gp. 9, R.R. #1 Headingley, Manitoba R0H 0J0	Bus.: (204) 475-2010 Res.: (204) 895-0850
<u>Pacific:</u>	Maj L.B. Woollven CD 575 Raynar Street Victoria, British Columbia V9A 3A9	Bus.: (604) 384-3141 Res.: (604) 382-3308
<u>Colonel Commandant:</u>	LGen W.A.B. Anderson OBE CD 16-140 Rideau Terrace Ottawa, Ontario K1M 0Z2	Res.: (613) 741-5489
<u>Director of Artillery:</u>	Col L.T.B. Mintz CD 1153 Ste. Agathe Park Orleans, Ontario K1C 2B4	Bus.: (613) 992-3239 Res.: (613) 830-6174
<u>Auditor:</u>	Ms. L. Godard 1344 Elzéar Street Gatineau, Québec	Res.: (819) 663-1528



PAST PRESIDENTS

1876-79 Major General Sir E. Selby Smyth, KCMG  
1880-83 Major General R.G.A. Luard  
1884-87 Lieutenant-Colonel W.R. Oswald  
1888-89 Honourable Colonel A.M. MacDonald  
1890 Major General Sir F. Middleton, KCMG CB  
1891 Lieutenant-Colonel A.A. Stevenson  
1892 Lieutenant-Colonel A.E. Curren  
1893 Lieutenant-Colonel J.R. Armstrong  
1894-96 Lieutenant-Colonel the Honourable E.G. Price, MP  
1897-98 Lieutenant-Colonel F. Minden Cole, CMG VD  
1899-01 Colonel D.T. Irwin, CMG VD  
1902-03 Major General W.H. Cotton  
1904-05 Colonel Sir John Hendrie, KCMG CVO  
1908 Lieutenant-Colonel H. McL. Davison  
1909 Colonel R. Costigan, DSO  
1910 Colonel N.F. MacNachtan, CVO  
1911 Colonel E.M. Renouf  
1912 Lieutenant-Colonel E.W. Rathbun  
1913 Lieutenant-Colonel Lacey R. Johnson  
1914 Lieutenant-Colonel W.G. Hurdman, DSO  
1920 Major General Sir Edward Morrison, KCMG CB DSO  
1921 Colonel J.J. Creelman, DSO  
1922 Brigadier General C.H. MacLaren, CMG DSO  
1923 Lieutenant-Colonel S.B. Anderson, CMG DSO  
1924 Brigadier General W.O. Dodds, CMG DSO VD  
1925 Colonel J.J. Penhale, DSO  
1926 Lieutenant-Colonel H.H. Sterns  
1927 Lieutenant-Colonel J.A. MacDonald, DSO  
1928 Lieutenant-Colonel N.P. MacLeod, MC  
1929 Colonel E.G.M. Cape, DSO  
1930 Colonel MacKenzie Waters, MC  
1931 Lieutenant-Colonel N. MacDonald, DSO  
1932-33 Colonel the Honourable G.A. Drew, PC VD CD QC LLD  
1934 Lieutenant-Colonel R.T. Perry  
1935 Brigadier W.C. Hyde, DSO VD  
1936 Lieutenant-Colonel J.R. Sampson, OBE VD  
1937 Lieutenant-Colonel G.T. Inch, MC VD  
1938 Brigadier R.A. Fraser, VD  
1939 Colonel C.G. Beeston, QC  
1940-46 Colonel J.J. Creelman, DSO  
1947 Major General A.B. Matthews, CBE DSO ED CD  
1948 Brigadier P.A.S. Todd, CBE DSO ED CD  
1949 Brigadier R.E.G. Roome, CBE VD  
1950 Brigadier H.E. Wright, ED  
1951 Brigadier E.R. Suttie, CBE DSO ED CD  
1952 Brigadier A.E. McB. Bell-Irving, CBE ED  
1953 Brigadier H.E. Murray, DSO ED

1954 Brigadier Maurice Archer, MBE  
1955 Brigadier F.D. Lacey, DSO OBE ED  
1956 Brigadier J.A. Gillies, OBE ED  
1957 Brigadier W.D. King, OBE ED CD  
1958 Brigadier J. Bibeau, DSO ED  
1959 Brigadier R.T. DuMoulin, ED CD QC  
1960 Brigadier General D.C. Campbell, CD  
1961 Brigadier H.T. Airey, CD  
1961-62 Colonel E.W. Cormack, OBE ED CD  
1962-63 Brigadier G.B. Robertson, ED CD QC  
1963-64 Brigadier R. Normandeau, CD  
1964-65 Lieutenant-Colonel W.S. Jackson, CD  
1965-66 Lieutenant-Colonel E.R. Clemis, MBE ED CD  
1966-67 Lieutenant-Colonel R.J. Connor, ED  
1967-68 Lieutenant-Colonel J.D. Cambridge, CD  
1968-69 Lieutenant-Colonel W.D. Eldson, GM CD  
1969-70 Colonel J.H. Turnbull, OMM SBStJ EM CD  
1970-71 Colonel B. Shapiro, CD  
1971-72 Lieutenant-Colonel A.G. Lynch-Staunton, CD  
1972-73 Lieutenant-Colonel J.C. McKenna, CD  
1973-74 Lieutenant-Colonel J.W. Alward, CD QC  
1974-75 Colonel A.E. Sherwin, CD  
1975-76 Lieutenant-Colonel B.S. MacDonald, CD  
1976-77 Lieutenant-Colonel B.G. Brulé, CD  
1977-78 Colonel E.H. Rowe, OMM OStJ CD  
1978-79 Lieutenant-Colonel J.E. de Hart, MC CD  
1979-80 Brigadier General W.T. Wickett, CD  
1980-81 Colonel R.A. Jacobson, CD  
1981-82 Colonel J.R.G. Saint-Louis, CD  
1982-83 Brigadier General L.M. Salmon, CD  
1983-84 Lieutenant-Colonel G.E. Parnell, CD  
1984-85 Lieutenant-Colonel J.R.M. Hubel, CD  
1985-86 Colonel E.A. Bauer CD  
1986-87 Colonel M.J. Day CD  
1987-88 Colonel S.T. McDonald CD  
1988-89 Lieutenant-Colonel G.E. Burton CD

PAST COLONELS COMMANDANT

1 Apr 1925 - 20 May 1925 Major General T.B. Strange  
10 Jul 1925 - 19 Mar 1928 Colonel Del T. Irwin, CMG VD  
20 Mar 1928 - 25 Aug 1934 H Col BGen W.O.H. Dodds, CMG DSO VD  
1 Nov 1934 - 17 Jan 1948 Major General H.A. Panet, CB CMG DSO  
18 Jan 1948 - 17 Jan 1958 Maj General H.O.N. Brownfield, CBE MC CD  
18 Jan 1958 - 17 Jan 1964 Brigadier P.A.S. Todd, CBE DSO ED CD  
18 Jan 1964 - 17 Jan 1969 Major General A.B. Matthews, CBE DSO ED CD  
18 Jan 1969 - 17 Jan 1975 Major General H.A. Sparling, CBE DSO CD  
18 Jan 1975 - 3 Aug 1979 Brigadier General E.M.D. Leslie, DSO CD  
4 Aug 1979 - 31 Aug 1986 Brigadier General W.W. Turner CD

List of Life Members

Lieutenant-Colonel J.W. Alward, CD QC  
Colonel W.G. Ames, CD  
Captain L. Ananiz, CD  
Brigadier M. Archer, MBE CD  
Colonel F.L. Armitage, SB StJ ED CD  
Colonel F.W. Bayne, OMM CD  
Brigadier General R.P. Beaudry CD  
Colonel J.P. Beer, MBE CD  
Brigadier General J. Bibeau, DSO ED  
Lieutenant-Colonel A.H. Birks, DSO ED  
Colonel G.F. Blyth, OStJ CD  
Colonel T. Bond, MC CD  
Lieutenant-Colonel T. Boulanger  
Brigadier General H.E. Brown, OBE ED CD  
Major A.E. Bruce  
Lieutenant-Colonel J.H. Coleman, MBE ED  
Lieutenant-Colonel O.F.C. Cook, CD  
Colonel J.E. Crosman, CD  
Lieutenant-Colonel J.H.E. Day, CD  
Lieutenant-Colonel J.E. de Hart, MC CD  
Colonel the Honourable Chief Justice R.G.B. Dickson  
Brigadier R.T. DuMoulin, ED CD  
Lieutenant-Colonel G.C. Eaton, MC CD  
Major F.J.R. Ervin, CD  
Captain D.F. Filliter  
Colonel D.W. Francis, CD  
Colonel A.E. Gebauer CD  
Captain J.A. Gill  
Colonel H.M. Hague, DSO ED QC  
Lieutenant-Colonel W.H. Hammill, CD  
Colonel C.F. Harrington, CD  
Captain D.W. Hawthorne, CD  
Brigadier General R.G. Heitshu, CD  
Major G.L. Howse, CD  
Lieutenant-Colonel W.H. Howard, MC  
Major C.K. Inches, CD  
Colonel R.A. Jacobson, CD  
Colonel M.D. Kearney, CD  
Lieutenant-Colonel K.J. Kenyon, CD  
Brigadier F.D. Lace, DSO OBE ED  
Major K.D. Lavender, CD  
Lieutenant-Colonel R.A.W. Lockhart, CD  
Colonel A.G. Lynch-Staunton, KStJ CD  
Colonel the Honourable J.R. Matheson, KStJ CD  
Major General A.B. Matthews, CBS DSO ED CD  
Lieutenant-Colonel J.C. McKenna, CD  
Brigadier R. Normandeau, CD  
Brigadier General P.W. Oland, OC EM CD  
Lieutenant-Colonel M.T. O'Leary, CD  
Colonel J.S. Orton, MBE MC CD  
Major R.L. Pepall, MBE  
Captain R.M. Rhyno, CD

Brigadier G.B. Robertson, ED CD QC  
Lieutenant Norman M. Rogers, QC  
Major General R.P. Rothschild, MBE CD MID Order of Orange-Nassau  
Lieutenant-Colonel E.C. Scott, OstJ ED  
Colonel B. Shapiro, CD  
Colonel A.E. Sherwin, CD  
Lieutenant-Colonel W. Simcock, CD  
Lieutenant-Colonel T.R. Smith, CD  
Colonel H.J. Stein, CD  
Brigadier-General H.W. Sterne, DSO MBE OstJ CD  
Major W.A. Strover, ED EM  
Colonel D.G. Struthers, CD  
Lieutenant-Colonel J.M. Sutherland, OstJ EM CD  
Colonel J.H. Turnbull, OMM SBStJ EM CD  
Lieutenant-Colonel H.T. Vergette, CD  
Lieutenant-Colonel W.S. Watson, EM CD  
Lieutenant-Colonel F. Waugh, MBE CD  
Major General H.R. Wheatley, CD

Elected Honorary Life Members

1951	Major General A.B. Matthews, CBE DSO ED
1954	Brigadier P.A.S. Todd, CBE DSO CD
1965	Major General H.A. Sparling, CBE DSO CD
1969	Lieutenant-General W.A.B. Anderson, OBE CD BA
1972	Lieutenant-Colonel E.C. Scott, OstJ ED
1976	Colonel J.D. Cambridge, CD
1981	Colonel the Right Honourable Chief Justice R.G.B. Dickson, P.C.
1981	The Honourable Mr. Justice Roland A. Ritchie
1981	The Honourable Mr. Justice W.R. McIntyre
1981	The Right Honourable Chief Justice Antonio Lamer
1983	The Honourable Mr. Justice Gerald E. Le Dain
1986	Brigadier General W.W. Turner CD
1987	The Honourable George H. Hees, P.C., M.P.
1988	Colonel J.H. Turnbull, OMM SBStJ EM CD
1990	Lieutenant-Colonel J.E. de Hart, MC OstJ CD

Past Secretaries, Treasurers and Assistants

Secretary

1904-1906	Capt E.R. Tooley
1979-80	LCol B.G. Brulé, CD

Treasurer

1904-1912	LCol W.G. Hurdman, DSO
1907	LCol F. Minden Cole, DSO
1908-1911	Major A.C. Arnoldi
1912	Major C.H.L. Sharman
1979-1980	LCol N.F. Scardina, CD

Secretary Treasurer

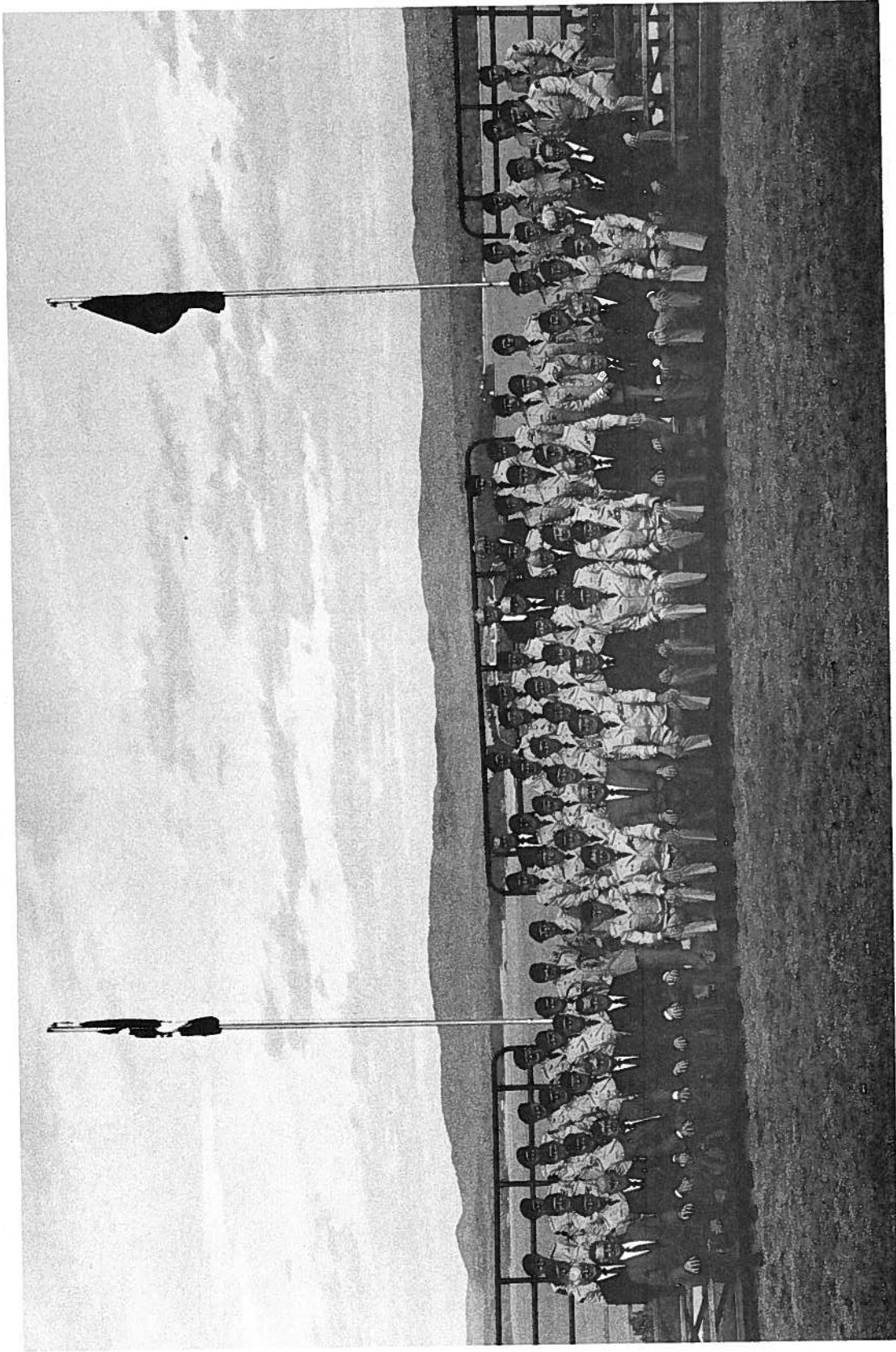
1876-1904 LCol J.B. Donaldson  
1913-1914 Maj C.H.L. Sharman  
1914-1917 Colonel D.T. Irwin, CMG VD  
1917-1919 Lieutenant-Colonel C.E. Long  
1919-1945 Colonel C.H.L. Sharman, CBE CMG DSO  
1946-1961 Brigadier R.J. Leach, MC  
1962-1972 LCol E.C. Scott, OStJ ED  
1972-1979 LCol N.F. Scardina, CD

Assistant Secretary-Treasurer

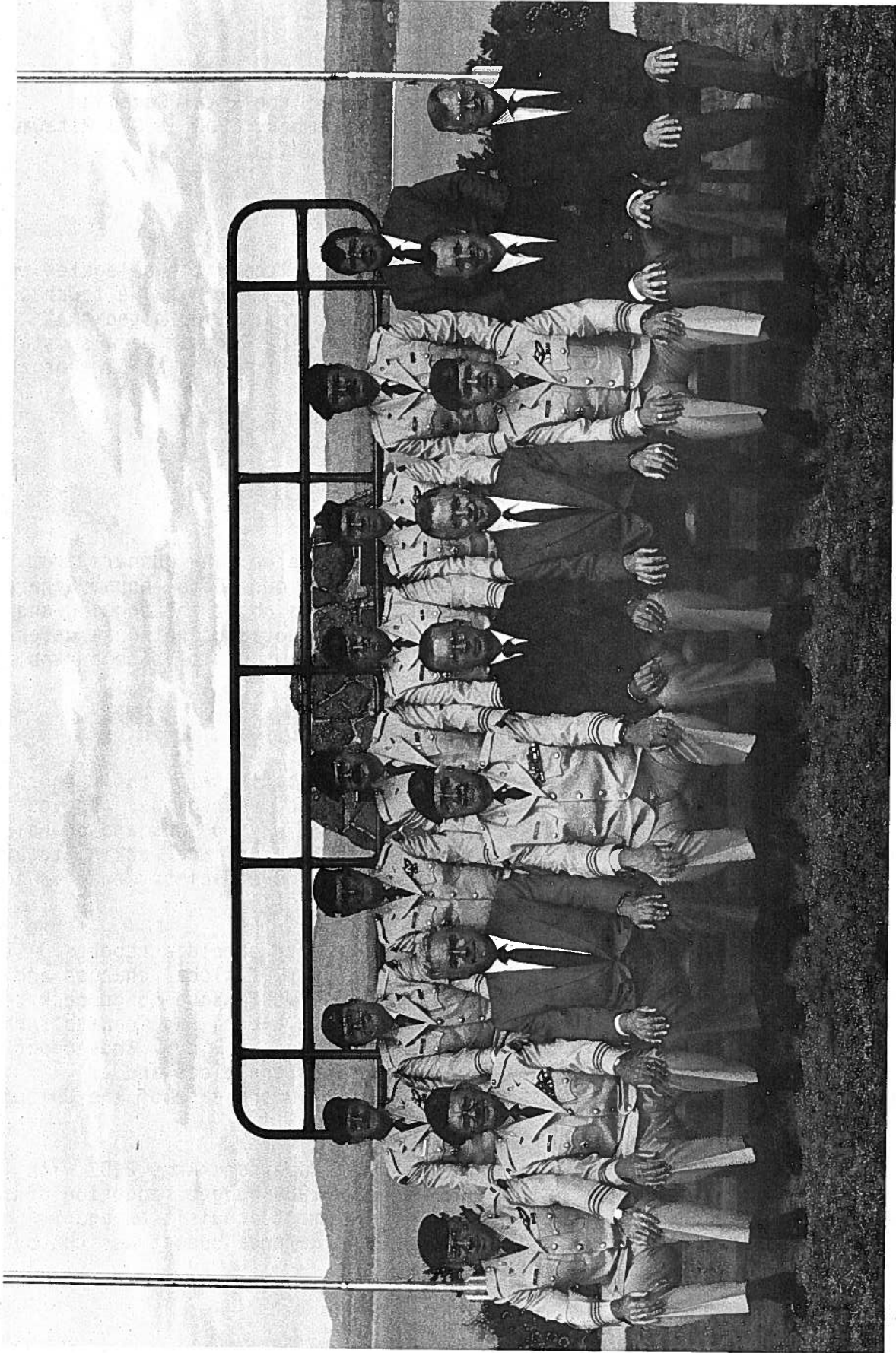
1934-1939 Major P.A.S. Todd  
1949-1961 LCol E.C. Scott, OStJ ED  
1962-1969 LCol H.T. Vergette, ED

In Memoriam

MGen A.E. Walford, CD CBE MM ED  
BGen J.H.R. Gagnon, OBE CD  
LCol J.E. Wilson, MBE CD



Delegates and Members attending the 105th Annual Meeting  
at CFB Petawawa, Ontario



The Executive Committee 1989-90

105th ANNUAL MEETING 1990

The one hundred and fifth Annual Meeting of the Royal Canadian Artillery Association opened at 0830 hours, 22 September, 1990 at CFB Petawawa, Ontario, with Brigadier General R.P. Beaudry CD presiding.

WELCOME BY BASE COMMANDER, CFB PETAWAWA

BGen R.R. Crabbe, Commander CFB Petawawa, welcomed the delegates to Petawawa and expressed his good wishes for a successful meeting. He touched on events going on in the world, the Middle East in particular and noted that "total force" was very much alive in the Special Service Force. He also stated that the formation of Land Forces Central Area and its training as part of the total force has taken on a great significance.

PRESIDENT'S OPENING ADDRESS

General Anderson, fellow gunners:

Again let me say how delightful it is to see so many gunners from across the country gathered here in Petawawa for this our 105th Annual General Meeting. We all share the same interests and concerns about the ongoing and future efficiency and welfare of the Royal Regiment and about national defence policy issues, and this is one of the forums that allows us to voice our points of view.

You've just listened to the regional reports.

I would like to thank the regional representatives for their thorough reports on the status of the Artillery in their respective regions. As you heard, the Gunner family is doing well. There will always be ups and downs, but it is gratifying to know that gunners, regular and reserve, are working together and working hard towards a level of professionalism and efficiency that is our collective responsibility to maintain.

Thank you gain, regional reps, for those very complete reports. It has been an interesting year, to say the least; a year of global changes and events far beyond anyone's predictions. I think one would have to go back to the period of WW II to identify a time-frame in which events have caused such a wide-spread interest in, and examination of, our defence policy. Indeed not only ours, but also that of the total eastern and western blocs and of individual nations within those blocs, particularly in the case of the United States, the USSR, and Germany.

Two years ago we were looking at a White Paper and Army 2002 with relative, if somewhat guarded, optimism. Then the 1989 budget reduction of \$2.74 B over five years applied the brakes to equipment acquisition and personnel increases. In February of this year the defence budget was cut by a



further \$658 M over the next five years, and a further reduction of 1,500 regular force, to a level of 83,500, was announced. These reductions, coupled with reduced east-west tensions, meant far-reaching implications for defence. As Gen MacInnis can tell you, a departmental review of defence policy and force structure, taking these realities into account, was underway well before spring.

The force structure that will result from the defence policy review is of particular concern to the Conference of Defence Associations and its member associations. The President of CDA, through meetings with the Minister of National Defence and with the CDS, has attempted to involve CDA in the force structure planning, without real success. I understand that the review has been restructured to a relatively small departmental circle, and I can appreciate why that would be so. At the CDA Executive and Council meeting in Calgary in July, the CDS discussed the situation with us at some length. A presentation to ministers of a revised force structure arrived at in May was delayed because of the Meech Lake debate. Then there was the summer recess, and I suppose Oka and the Persian Gulf have or will impose further delays and possible reconsideration. The CDS indicated that he was unsure how the government will proceed - a public review, an announcement, or some other methods. Maybe Gen McInnis or Gen Reay can bring us up-to-date on the present status, and will comment on the potential effects of the Persian Gulf on government thinking on defence.

One thing is certain: at the moment there are insufficient funds for DND to adopt much of the 1987 White Paper. Many major equipments need replacing within five years or so. We are no longer talking of whether or not we will maintain a brigade in Germany, but rather talking about the time frame for its return, starting with 1,400 soldiers or soldiers and airmen, next summer. Attention is focussed on a Canadian-based structure, Where is the army going? Brigade-sized forces for expeditionary reaction roles overseas? How many brigades? I'm looking forward to CLDO's talk on "whither the army", not to mention DArty and "whither the artillery".

What does this mean for the RCAA?

Depending on the outcome of the Persian Gulf situation and other national and international issues, there is little doubt that the public will continue to demand decreasing military security in the face of a decreasing threat from the Eastern Bloc. The mobilization of a large military force in the Middle East may give some people second thoughts about everlasting world peace being just around the corner, but it is definitely true that more and more there is a strong perception that general war is less likely. The Canadian public will increasingly demand a financial return - a peace dividend. The CDS has pointed out that you cannot save much money if there was little investment in defence in the first place.

In the face of a decreasing threat and fiscal constraints, how can politicians justify the retention of the existing Armed Forces? One way of making defence spending more acceptable to the public is to place more stress on secondary roles - peace-keeping, the war on drugs, protecting the environment, providing humanitarian assistance, and responding to various general threats to

our territorial integrity in areas such as protecting our fishing boundaries, and so on. This type of mission obviously makes defence more relevant to many Canadians, and is being mentioned more and more often in the last year. I am the first to agree that these roles and activities are very much a part of our national service, and indeed the Forces could do even more. I suggest, however, that with time there is the potential for these secondary tasks to become primary functions, thereby relegating battlefield capability to the sidelines.

Perhaps there is no need to worry. After all, in an interview by Canadian Press two months ago, the CDS clearly and repeatedly stated that the Canadian Army should not be restrained to battle ecological disasters and forest fires. Don't expect the military of the future to clean up oil spills and perhaps do a little peace-keeping on the side, he stated, and went on to say that the Forces must still be trained and equipped for combat. He stressed that the Forces of tomorrow must be trained for combat and must have better equipment, even if it means smaller forces and lighter equipment. He stated the Forces will continue to perform a wide range of secondary roles, but not at the expense of the primary combat mission. In his discussion with us in Calgary, he stressed that he and the Minister of National Defence agree that the basis of our Forces must be a fighting force. I asked him during the discussion what degree of assistance did he have that he and Mr. McKnight could convince Cabinet of that basic premise. He left little doubt that he is certainly ready and able to argue his case, but he needs all the help he can get. His message to CDA and its member association was to "shout it from the rooftops that we need a fighting force".

It is in our mandate as an Association to do that. I suggest we could look at that theme during our consideration of resolutions and position papers. The Chairman of CDA has requested that the number of resolutions this year be kept at a minimum, and that we concentrate on and address a few basic but key issues. Certainly one of the key issues is the requirement to have a force structure that is realistic in the face of fiscal constraints and detente, but that has combat readiness as a basic principle. Another key issue may be the reserves. We need more reservists and we need them now. Even if it is concluded that a longer warning phase in the future means that an immediate battlefield capability will not be as critical, we still need a base to provide that capability. The Reserve would thus have a more crucial role to play in defence. Also, the public demand for more financial return on the defence dollar can best be met by an increase in the reserve force. Col Burton mentioned last year that he felt the total force profile was gaining ground. I agree, but the concept is not near reality. Partnership with a healthy militia is vital.

Last month CDA presented a Canadian defence and security policy paper for the '90s to the Prime Minister, the MND, and senior military officials. I have a copy of that paper with me. The paper urges the government to take a cautious approach in framing a new defence policy. The basic theme is that this is not the time to cut back on our defence effort, and that our basic security strategy should not undergo major changes now. It also recommends that the Army should train for general war, be capable of fielding forces up to brigade group level at short notice, and larger forces over time.

If reality dictates that in the future we will be lighter in equipment and lighter in regular force numbers, we will obviously work with what we have. What I think we should do now is let the Prime Minister and his Cabinet, and indeed all Canadians know that one of the things we must retain in defence is a fighting capability.

It has been a pleasure for me to have been your President during the past year. I enjoyed the opportunity to represent you at CDA and to participate in its deliberations. I would like to acknowledge the support I had or that was available from many of you. Col Bernie Brulé's dedication as Secretary-Treasurer is well known, and I can assure you that he does an unbelievable amount of work for the RCAA twelve months a year. Gen Anderson, of course, is always available for counsel and advice, and Sir, I thank you for that. I'm afraid I imposed on DArty and his staff, particularly DDArty, Col Joe Culligan; the support was always forthcoming. Many other gunners, some on the Executive, others not, work year round. The Committee Chairmen all have important jobs to do, and they will be reporting later on their activities.

Our task as an Association will never be complete. Your options and deliberations today and tomorrow will contribute to the Royal Regiment's continued valid counsel and advice to our political and military masters, and to the nation, on regimental and defence matters.

I thank you for your attention and I assure you of my continued support in the future.

#### ALLOCUTION DU PRÉSIDENT

Général Anderson, chers collègues :

Permettez-moi de répéter combien il me fait plaisir de voir réunis à Petawawa un aussi grand nombre d'artilleurs de toutes les régions du pays, à l'occasion de notre 105<sup>e</sup> Assemblée générale annuelle. Nous nous préoccupons tous de l'efficacité actuelle et future du Régiment royal et des questions relatives à notre politique de défense nationale, et la présente réunion nous fournit justement l'occasion d'exprimer nos opinions.

Vous venez tout juste de prendre connaissance des rapports régionaux.

Je tiens à remercier les représentants régionaux, qui ont fourni des rapports complets sur l'activité des Artilleurs dans leurs régions respectives. Comme nous l'avons constaté, tout va bien dans la famille des Artilleurs. Il y aura toujours des hauts et des bas, mais il est bon de savoir que les Artilleurs de la force régulière et de la réserve déploient ensemble des efforts soutenus pour atteindre un degré de professionnalisme et d'efficacité qu'ils se doivent de maintenir.

Je tiens encore une fois à remercier les représentants régionaux pour leurs rapports très complets. Il va sans dire que l'année qui vient de s'écouler a été des plus intéressantes. À l'échelle internationale, il est survenu des transformations et des événements d'une ampleur imprévisible. Je

crois qu'aucune période n'a suscité, depuis la seconde guerre mondiale, autant d'intérêt à l'égard de notre politique de défense. En fait, nous ne devons pas seulement examiner notre propre politique de défense, mais également celle des blocs de l'est et de l'ouest, ainsi que celles des pays membres de ces blocs, particulièrement les États-Unis, l'URSS et l'Allemagne.

Il y a deux ans, nous considérions le Livre blanc et le Projet de l'Armée 2002 avec un certain optimisme, mais aussi avec prudence. Or en 1989, le gouvernement a annoncé que des restrictions budgétaires de l'ordre de 2,74 milliards de dollars seraient étalées sur une période de cinq ans. Ces contraintes ont eu pour effet d'empêcher l'acquisition de certaines pièces d'équipement et l'augmentation des effectifs. En février dernier, le gouvernement a annoncé que le budget de la défense ferait l'objet d'une réduction supplémentaire de l'ordre de 658 milliards de dollars au cours des cinq prochaines années. Il a aussi indiqué que l'effectif de la force régulière subirait une nouvelle diminution; elle serait réduite de 1 500, pour passer à 83 500. Ces contraintes budgétaires et la diminution des tensions entre l'est et l'ouest devraient grandement influencer la politique du Canada en matière de défense. Comme le Général McInnis pourrait vous le confirmer, le Ministère a procédé à un examen de sa politique de défense et de la structure de ses forces, bien avant l'arrivée du printemps, et il a tenu compte de ces nouvelles réalités.

La nouvelle structure des forces qui sera établie par suite de l'examen de la politique de défense intéresse de façon toute particulière le Congrès des Associations de défense (CAD) et les diverses associations qui en sont membres. Le Président du CAD a tenté, dans le cadre des réunions avec le Ministre de la Défense nationale et le CEMD, de faire participer le CAD à la planification de la structure des forces. Toutefois, ses efforts n'ont pas été couronnés de succès. L'examen est effectué par un nombre restreint de personnes au sein du Ministère et je puis comprendre les raisons pour lesquelles il en est ainsi. Lors de la réunion du Conseil et du Comité exécutif du CAD, qui a été tenue à Calgary en juillet dernier, le CEMD a discuté de cette question avec nous. Par ailleurs, la structure révisée des forces qui a été conçue en mai n'a pas pu être présentée aux Ministres au printemps, en raison du débat sur l'accord du Lac Meech. La Chambre s'est ensuite ajournée jusqu'à la rentrée. Je suppose que la crise d'Oka et la crise du Golfe Persique ont eu pour effet de repousser la présentation de la structure des forces ou qu'elles la retarderont davantage. Il est même possible que ces événements provoquent une remise en question. Le CEMD a d'ailleurs indiqué qu'il ne savait pas quelle mesure serait préconisée par le gouvernement - un examen public, une annonce ou une autre mesure. Il se peut que le Général McInnis ou le Général Reay soient en mesure de vous fournir de plus amples renseignements sur l'état de la question et qu'ils formulent des remarques au sujet des effets éventuels de la crise du Golfe sur la perspective du gouvernement à l'égard de la défense.

Une chose est certaine : à l'heure actuelle, le MDN ne dispose pas de suffisamment de fonds pour mettre en oeuvre une grande partie des projets annoncés dans le Livre blanc de 1987. Toutefois, le MDN devra remplacer un grand nombre d'importantes pièces d'équipement d'ici cinq ans environ. Il ne s'agit plus de déterminer si nous allons maintenir une brigade en Allemagne, mais de décider du moment où elle rentrera au pays. Signalons d'ailleurs que 1 400

des membres des forces terrestres ou 1 400 des membres des forces terrestres et des forces aériennes qui sont basées en Allemagne reviendront au Canada l'été prochain. En ce moment, donc, nous réfléchissons surtout à la structure éventuelle des forces basées au Canada. Quel sort est réservé à l'armée? Des unités de la taille d'une brigade effectueront-elles des expéditions militaires à l'étranger en cas de crise? Combien y aura-t-il de brigades? À cet égard, je tiens à signaler que j'ai hâte d'entendre l'allocution du CDOT sur le sort de l'armée et celle du directeur - Artillerie sur l'avenir de cette armée.

Et que signifie tout cela pour l'AARC?

À moins que la crise du Golfe Persique ou d'autres problèmes nationaux et internationaux prennent un tournant dramatique, le public continuera probablement de demander que les structures militaires soient réduites en raison de l'amoindrissement de la menace posée par les pays de l'est. Le déploiement récent de forces militaires considérables au Moyen-orient peut pousser certaines personnes à remettre en question l'idée selon laquelle nous sommes sur le point d'établir une paix durable dans le monde, mais il est vrai que le public est de plus en plus convaincu de l'improbabilité d'une guerre généralisée. Le public canadien s'attend de plus en plus à bénéficier de la paix sur le plan financier, c'est-à-dire à toucher les dividendes de la paix. Toutefois, le CEMD a souligné qu'on ne peut faire beaucoup d'économie dans le domaine de la défense sur les sommes investies au départ ne sont pas très considérables.

Dans le contexte des contraintes budgétaires et de la réduction de la menace posée par le bloc de l'est, comment les politiciens peuvent-ils justifier le maintien des forces armées? L'une des façons qui permettraient de rendre plus acceptables aux yeux du public les dépenses effectuées dans le domaine de la défense consisterait à accorder davantage d'importance aux activités secondaires des forces armées, au maintien de la paix, à la lutte contre la drogue, à la protection de l'environnement, à l'aide humanitaire et à l'application de mesures visant la protection de notre intégrité territoriale, dans le domaine des pêches, par exemple. Il va sans dire que les activités de ce genre rehaussent l'image des forces armées aux yeux de nombreux canadiens. Nous avons d'ailleurs fait mention de ces activités de plus en plus souvent au cours de la dernière année. Je reconnais que ces activités font partie des fonctions des forces armées et que ces dernières pourraient en effet remplir un plus grand nombre de missions de ce genre. J'entrevois cependant la possibilité que ces activités secondaires se transforment en fonctions principales et que les missions de combat soient reléguées au second plan.

Il n'y a peut-être pas lieu de s'inquiéter. Lors d'une entrevue qu'il a accordée à la presse canadienne il y a deux mois, le CEMD a affirmé à plusieurs reprises et de façon non équivoque qu'il ne faut pas recycler l'Armée canadienne en vue de lui confier la tâche de lutter contre les catastrophes écologiques et les incendies de forêt. On ne doit pas s'attendre à ce que les forces armées de demain nettoient les dégâts causés par les déversements de pétrole et participent à des opérations de maintien de la paix à temps perdu, a-t-il affirmé. On doit plutôt continuer de préparer les forces armées au combat et de les équiper en fonction de ce rôle, a souligné le CEMD. Il a aussi mis l'accent sur le fait que les Forces canadiennes doivent se procurer du matériel de meilleur qualité, même si cela entraîne l'achat de matériel plus

léger et la réduction de leurs effectifs. Il a signalé que les forces armées continueraient de jouer divers rôles secondaires, mais qu'elles ne le feraient pas au détriment de leur rôle principal, qui consiste à remplir des missions de combat. Lorsqu'il nous a rencontrés à Calgary, il a souligné le fait que lui-même et le ministre de la Défense nationale estiment que nos forces armées doivent d'abord et avant tout être des forces de combat. Je lui ai alors demandé s'il croyait que lui-même et M. McKnight parviendraient à convaincre le Cabinet de cette idée fondamentale. Il a répondu qu'il était tout à fait en mesure de défendre ce point de vue, mais qu'il accepterait volontiers de se faire appuyer dans sa démarche. Enfin, le CEMD a dit au CAD et aux Associations qui en sont membres de crier l'idée suivant sur tous les toits : nous avons absolument besoin de "forces de combat".

Une telle tâche s'inscrit dans les attributions de notre Association. Je propose d'ailleurs que nous discutions de cette question au moment où nous examinerons des résolutions et des déclarations de principes. Le Président du CAD nous a demandé de proposer un nombre minimal de résolutions cette année et de faire porter notre attention sur quelques questions centrales et essentielles. Voici l'une des questions qu'il nous faut examiner : la nécessité de disposer d'une structure militaire qui soit conçue en fonction de la détente et des contraintes budgétaires, mais qui s'appuie sur le principe de l'état de préparation au combat. Il se peut également que nous nous penchions sur le rôle de la réserve. Nous devons accroître le nombre de réservistes de façon immédiate. Même si nous aboutissons à la conclusion qu'il ne sera plus aussi essentiel à l'avenir de posséder une capacité de combat immédiate en raison de la prolongation de la période d'avertissement, nous devons néanmoins disposer des ressources nécessaires au déploiement d'une capacité de combat. Ainsi, le rôle de la réserve pourrait être accru. Par ailleurs, l'augmentation de l'effectif de la réserve pourrait constituer le meilleur moyen de maximiser le rendement des fonds consacrés à la défense, comme le demande le public canadien. L'année dernière, le Col Burton a mentionné qu'il était d'avis que le principe de la force totale gagnait du terrain. Je partage son avis, mais j'ajoute que ce principe ne s'est pas encore concrétisé tout à fait. Il faut assurer la vitalité de la Milice et veiller à ce qu'elle maintienne des liens étroits avec la force régulière.

Le mois dernier, le CAD a présenté au Premier ministre, au ministre de la Défense nationale et à des autorités militaires supérieures un document sur la politique de défense et de sécurité du Canada dans les années quatre-vingt-dix. J'ai apporté un exemplaire de ce document dans lequel le CAD exhorte le gouvernement à faire preuve de prudence dans l'élaboration de sa nouvelle politique de défense. En résumé, le CAD affirme qu'il ne convient pas à l'heure actuelle de réduire les efforts consacrés à la défense ni de modifier la stratégie de sécurité du Canada de façon importante. Selon le CAD, l'armée devrait s'entraîner en fonction d'une guerre généralisée, être en mesure de déployer à court terme des unités dont la taille atteindrait celle de groupe-brigade et, à long terme, des unités plus nombreuses.

Si les circonstances nous obligent à réduire les effectifs de la force régulière et à nous procurer du matériel plus léger, nous composeront avec cette nouvelle réalité. Toutefois, je suis d'avis que nous devons laisser savoir au Premier ministre et à son Cabinet, ainsi qu'à l'ensemble de la population canadienne, que nous devons maintenir notre capacité de combat.

C'est avec grand plaisir que je me suis acquitté de mes tâches de Président de l'AARC au cours de la dernière année. Je suis heureux d'avoir pu vous représenter auprès du CAD et d'avoir participé à ses délibérations. Je tiens à vous remercier de l'appui que vous m'avez fourni au cours de l'année. Tous sont conscients du dévouement avec lequel le Col Bernie Brulé s'acquitte de ses tâches de Secrétaire-trésorier, et je puis vous assurer qu'il effectue une charge phénoménale de travail pour l'AARC à l'année longue. Pour sa part, le Gén Anderson est toujours prêt à fournir des conseils et je lui en sais gré. J'ai l'impression d'en avoir parfois trop demandé au Directeur - Artillerie et à son personnel, particulièrement le Directeur adjoint, le Col Joe Culligan, mais ils m'ont toujours apporté l'appui dont j'avais besoin. Bien d'autres artilleurs, qu'ils soient membres ou non du Comité exécutif de l'Association, sont au service de leurs pays à l'année longue. Enfin, signalons que les divers membres du Comité remplissent tous des fonctions importantes et qu'ils présenteront un peu plus tard un rapport sur leurs activités.

Nous n'en finirons jamais de remplir notre rôle en tant qu'Association. Les opinions que vous émettrez et les discussions que nous mènerez au cours des deux prochains jours s'inscriront dans la tradition des conseils que le Régiment royal fournit depuis longtemps à nos dirigeants politiques et militaires et à la nation en général, conseils qui portent sur ses propres activités et les questions de défense en général.

Je vous sais gré de votre attention et je vous assure de mon appui dans vos projets.

**ADDRESS BY THE COLONEL COMMANDANT  
THE ROYAL REGIMENT OF CANADIAN ARTILLERY - LGen W.A.B. Anderson OBE CD**

President, Gentlemen:

This annual report to the RCAA is for me, and I hope for you, a suitable occasion for me to report on my perception of the state of our regimental family. Because it will be my last appearance as your Colonel Commandant at the Annual Meeting, I may even venture some opinions for which you will be unable to hold me to account.

Let me start by saying that I think that the RCAA and the Defence Associations are gaining in relevance. The CDA has become an established forum for the development of fresh ideas on defence problems and has the independence to articulate views that the military brass may be inhibited from airing publicly. This requires on our part a responsible balance between fearlessly exposing the fallacies which we perceive in defence planning and supporting those who, in uniform, are fighting the battle for the military dollar. I suggest to you that the briefings which we received yesterday from General MacInnis, General Reay and our own Director deserve our solid vote of confidence.

Bringing these thoughts down to the level of our own combat arm, none has a greater stake than the Gunners in advocating a general-purpose battlefield capability. After all, the skills which we offer to the defence

team are not really required for emergency tasks like "rock washing". Yet we must be careful not to sound as though we yearn for a battlefield in which we can flaunt our "toys". On the contrary, we must confront our political masters with their inescapable duty to provide the means for Canada to react to the unexpected - and the unplanned.

Serving in the forces can be frustrating. For most of the time, we are ignored by the public or at best tolerated; seldom appreciated. And then, suddenly, we find ourselves on centre stage. I cannot remember how often I have spoken to young officers and soldiers to encourage them to believe that their service has real meaning, because there will come a day when a neglectful government and an apathetic public will expect the Canadian Forces to be able to respond. Suddenly, without warning, we have been required to respond to Oka and the Gulf.

And what a response! At Oka and the Mercier Bridge, the Army has acquitted itself magnificently, both in the management of the problem and in the performance of the soldiers. Mobile Command, in its 25th anniversary year, has chosen the motto "Remember the Soldier". The soldier of 1990 has been a glorious credit to the Army, to the regimental system and to himself.

Let me turn to some family matters. It is my pleasant duty to move around in order to see the Royal Regiment at work. Wherever I go, I receive the most enthusiastic welcome - a tribute to the sense of kinship which all Gunners enjoy. As usual, the printed account of my activities will appear in due course. Meanwhile, I shall hit upon the highlights.

### ACTIVITIES

#### COLONEL COMMANDANT

1989-90

<u>DATE</u>	<u>EVENT</u>	<u>LOCATION</u>
<u>1989</u>		
30 Sept.- 1 Oct.	77 Fd Bty 3Fd Regt Association Reunion	Regina
19-20 Oct.	1 Cdn Div Arty Bde Ceremonies	Kingston
26 Oct.	Ottawa Gunners' Special Guest Night	Ottawa
14-17 Nov.	Junior Officers' Course	Shilo
18 Nov.	Honorary Colonel's and Colonel's Commandant Conference	Ottawa
22 Nov.	Colonel Commandant's Reception for Artillery Council and regular COs	Ottawa



1990

15-28 Jan.	Conference of Defence Associations	Ottawa
22-23 Apr.	Artillery Council Meeting	St-Jean
10-13 May	Visit 3 RCHA and Battle School	Home Station
24 May	Ottawa Gunners' Special Guest Night for the Chief Justice	Ottawa
24 May-18 June	Visit UK and Germany	
8 June	Lunch with the Master Gunner	London
12 June	Dinner with Commander 1 (BR) Corps	Bielefeld
13 June	1 RCHA and 4AD Officers' Mixed Mess Dinner	Lahr
14 June	1 RCHA and 4AD Sunset Ceremony	Lahr
15 June	4AD Regt Opening of New Facilities	Lahr
15 June	1 RCHA and 4AD WOs & Sgts Mixed Mess Dinner	Lahr
22-24 June	15 Fd Regt RCA Reunion	Yorkton, Sask.
28 June	Air Defence Artillery School Change of Command	Chatham
3-5 July	Visit Ex On Guard	Wainwright
6 July	Field Artillery School Change of Command	Gagetown
26 July	2 RCHA Change of Command	Petawawa
2 Aug.	Attend MGen A.E. Walford's Funeral	Montreal
9 Aug.	CTC Phase IV Graduation Ceremonies	Gagetown
21 Aug.	Artillery Council Meeting	Ottawa
6 Sept.	MC Annual Garden Party	Kingston
7 Sept.	Investiture in CDS' Office	Ottawa
20-22 Sept.	RCAA Annual Meeting	Petawawa

After leaving you in Shilo last fall, I want to Regina for the 50th Reunion of the 3rd Field Regiment CASF of the 1st Canadian Division with which I embarked for overseas as the Adjutant in 1939. Shortly afterwards, I attended

the inauguration ceremonies of HQ, 1st Canadian Divisional Artillery Brigade in Kingston. It is gratifying that, in these days of uncertain roles, the means of concentrating the fire of several regiments is being preserved.

Before taking off on my four-month winter leave, I attended the Mobile Command Biennial Conference of Colonels Commandant and Honorary Colonels. This is an important means of communicating the Mobile command message to influential citizens and it is gratifying to see the very high quality of those who are giving their support to the Royal Regiment. This is particularly evident in the new honoraries whom we welcomed here yesterday.

Returning from Florida refreshed in the spring, my wife and I spent a wonderful three days in Shilo with 3 RCHA and the RCA Battle School. I am full of admiration for the outstanding quality of garrison life that prevails at the home station. This was followed by a visit to Lahr where our oldest regular regiment, 1 RCHA and our youngest, 4 Air Defence, did a magnificent job of putting the Gunners on front-and-centre stage in NATO. The two regiments staged a three-day Artillery Day celebration which culminated in a combined parade and sunset ceremony by both regiments which was absolutely superb. To emphasize the family nature of the occasion, the parade was commanded by our Director, Larry Mintz, who has lost none of his parade square touch.

En route to Lahr, I had lunch with the Master Gunner, General Sir Martin Farndale, in London and was the guest of honour at a dinner given by LGen Sir Charles Guthrie, Commander 1 British Corps, in Bielefeld. This dinner was attended by his divisional commanders and senior gunners in BAOR.

The rest of the summer was busy with changes of command, and highlighted by a visit to the western "On Guard" in Wainwright. This was an encouraging start to Total Force training - a process which must go from strength to strength if the Army is to emerge from these turbulent times in healthy shape. It will be important for the Regular Force to accept that, in future as defence resources shrink, its traditional summer routine is going to have to suffer so that Militia training can have absolute priority. I should observe in passing that the scheduling of "On Guard" at some five centres all in the same week presents a special problem for me. In the past, the Milcons took place at different times during the summer, which gave me a chance to see more artillery units during practice camp.

I feel strongly that the achievement of a Total Force, as so clearly described yesterday by General MacInnis, is vital to the future of the Army and I suggest that the RCAA has a central role to play. We have here an instrument that brings together Regulars, Reserves, Commanders, Staff Officers, and a host of influential and devoted Gunners who can speak with conviction on the military issues of the day. Bob Beaudry's presidential report yesterday was an invitation for the RCAA to become a strong spokesman for the Corps.

The Association also brings together a host of kindred souls who have shared a common experience in serving the guns. And what a joy it is to be meeting this week in the company of Brigadier Todd; "Uncle Stanley" whose Gunner achievements over some 75 years and two World Wars are an inspiration to us.

all. Stan Todd, who never had a day of service in the Regular Army, is the supreme example of what "Total Force" is all about - a part-time soldier whose contribution to his country is unique in our life-time.

On the personnel side, there is good news. The Artillery Council has gained two new general officers: Ernie Beno and Stu McDonald. Stu is the first of what we hope will be a growing number of Militia Gunner brigadiers. We congratulate them both.

In conclusion, I want to thank all of you who have done so much to make my life agreeable during the past year. The real satisfaction of this job is the exposure to the high quality young officers and soldiers of our regiments, both Regular and Militia. They are keen, very intelligent and very professional. Never was this more evident than in that splendid quarter guard that greeted me at the start of business yesterday. (Incidentally, I think we may have lost track of the original intention. The guard has been scheduled for the opening day so that those attending the meeting could witness this ancient military ritual. It would be a compliment to the troops if the Association could assemble at the site to reflect the significance of the occasion.) Anyhow, I thank Dan Ross for the effort which 2 RCHA has made on our behalf and congratulate him on the job he is doing in command of our instant-reaction regiment.

I extend my warmest good wishes to the RCAA. I have enjoyed working with the executive during the past year and look forward to the same with those who will be taking over this afternoon.

**ALLOCUTION DU COLONEL COMMANDANT  
LE RÉGIMENT ROYAL DE L'ARTILLERIE CANADIENNE - Lgén W.A.B. Anderson OBE CD**

Monsieur le Président, Messieurs,

La présentation du rapport annuel à l'AARC est pour moi, et pour vous aussi, je l'espère, l'occasion d'exprimer quelques réflexions sur l'état de notre famille régimentaire. Comme ce sera ma dernière assemblée annuelle à titre de colonel commandat, j'oserai peut-être même avancer certaines opinions pour lesquelles vous ne pourrez me tenir responsable.

Je vous dirai tout d'abord qu'à mon avis, l'AARC et les associations de défense prennent de plus en plus d'importance. L'ADC est devenue un forum réputé pour le lancement de nouvelles idées sur les problèmes de défense et elle a le loisir de formuler des opinions que les autorités militaires n'ont peut-être pas la liberté d'exprimer ouvertement. Il nous faut donc doser équitablement nos réactions entre le désir d'exposer courageusement les failles que nous trouvons dans la planification de la défense et notre devoir d'appuyer ceux qui, en uniforme, se battent pour que les dollars militaires soient dépensés judicieusement. À mon avis, les exposés que nous ont présentés hier le général MacInnis, le général Reay et notre Directeur méritent notre appui solide.

Si l'on ramène ces théories au niveau de notre arme de combat, les artilleurs, plus que personne, ont intérêt à promouvoir la polyvalence des ressources au champ de bataille. Après tout, les compétences que nous offrons à l'équipe de défense ne sont pas réellement nécessaires pour l'exécution des tâches d'urgence. Néanmoins, nous devons prendre soin de ne pas donner l'impression que nous avons la nostalgie d'un champ de bataille où nous pouvons faire étalage de nos "jouets". Bien au contraire, il nous revient de rappeler à nos maîtres politiques leur devoir inéluctable de fournir au Canada des moyens qui lui permettront de réagir à l'inattendu, à l'imprévu.

Le service dans les forces peut engendrer une certaine frustration. En effet, la plupart du temps, le public nous ignore, au mieux il nous tolère, mais très rarement il nous apprécie. Puis, tout à coup, nous nous retrouvons au coeur de l'actualité. Je ne me souviens pas du nombre de fois que j'ai essayé de convaincre des jeunes officiers et soldats que leur service avait une signification réelle, car survient toujours le moment où un gouvernement négligeant et un public apathique s'attendent que les Forces canadiennes seront en mesure d'intervenir. Ainsi, sans préavis, nous avons dû intervenir à Oka et dans le Golfe.

Et quelle intervention ce fut : À Oka et au pont Mercier, l'armée s'est acquittée magnifiquement de sa tâche, tant sur le plan de la gestion du problème que du rendement des soldats. La Force mobile, qui en est à sa 25<sup>e</sup> année d'existence, a choisi la devise "N'oublions pas le soldat". Or, le soldat de 1990 a fait rejaillir la gloire sur l'armée, sur le système régimentaire et sur lui-même.

Passons maintenant à des affaires plus "familiales". Je suis heureux d'avoir l'occasion d'observer le Régiment royal à l'oeuvre. Partout où je vais, je suis accueilli avec un enthousiasme débordant, très typique de l'esprit de famille qui anime les artilleurs. Comme d'habitude, le compte rendu de mes activités sera publié en temps opportun. En attendant, je vous fais part des grandes lignes.

#### ACTIVITÉS DU

#### COLONEL COMMANDANT

1989-90

<u>DATE</u>	<u>ÉVÉNEMENT</u>	<u>LIEU</u>
<u>1989</u>		
30 sept.- 1 <sup>er</sup> oct.	Réunion de l'Association de la 77 Bie C du 3 Régnt C	Régina
19-20 oct.	Cérémonies de la Bde d'artil de la 1 <sup>re</sup> Division du Canada	Kingston
26 oct.	Soirée invitation spéciale des artilleurs d'Ottawa	Ottawa

1989 (suite)

14-17 nov.	Cours des officiers subalternes	Shilo
18 nov.	Conférence des colonels honoraires et des colonels commandants	Ottawa
22 nov.	Réception des colonels commandants pour le Conseil de l'artillerie et les commandants de la Régulière	Ottawa

1990

25-28 janv.	Congrès des associations de la Défense	Ottawa
22-23 avril	Réunion du Conseil de l'artillerie	Saint-Jean
10-13 mai	Visite du 3 RCHA et de l'École de combat	Maison régimentaire
24 mai	Soirée invitation spéciale des artilleurs d'Ottawa pour le Juge en chef	Ottawa
24 mai - 18 juin	Visite au Royaume-Uni et en Allemagne	
8 juin	Déjeuner avec le maître-canonnier	London
12 juin	Dîner avec le commandant du 1 <sup>er</sup> Corps britannique	Bielefeld
13 juin	Dîner régimentaire mixte des officiers du 1 RCHA et du 4 RDA	Lahr
14 juin	Cérémonie du crépuscule du 1 RCHA et du 4 RDA	Lahr
15 juin	Inauguration des nouvelles installations du 4 RDA	Lahr
15 juin	Dîner régimentaire mixte des adj et sgt du 1 RCHA et du 4 RDA	Lahr
22-24 juin	Réunion du 15 Rég <sup>t</sup> C de l'ARC	Yorkton (Saskatchewan)
28 juin	Passation de commandement à l'École d'artillerie de défense anti-aérienne	Chatham
3-5 juillet	Visite dans le cadre de l'exercice On Guard	Wainwright

6 juillet	Passation de commandement à l'École d'artillerie	Gagetown
26 juillet	Passation de commandement du 2 RCHA	Petawawa
2 août	Funérailles du mgén A.E. Walford	Montréal
9 août	Cérémonie de remise des diplômes Phase IV du CIC	Gagetown
21 août	Réunion du Conseil de l'artillerie	Ottawa
6 sept.	Garden-party annuelle du CM	Kingston
7 sept.	Investiture au bureau du CEMD	Ottawa
20-22 sept.	Assemblée annuelle de l'AARC	Petawawa

Après vous avoir quitté à Shilo l'automne dernier, je me suis rendu à Régina pour la 50<sup>e</sup> réunion du 3<sup>e</sup> Régiment de campagne de la 1<sup>re</sup> Division du Canada (Armée active du Canada) au sein de laquelle je servais en tant qu'adjudant en 1939 lorsque je me suis embarqué pour aller outre-mer. Peu de temps après cette réunion, j'ai assisté aux cérémonies d'inauguration du QG de la brigade d'artillerie de la 1<sup>re</sup> Division du Canada à Kingston. Il est réconfortant de savoir qu'en ces temps d'incertitude quant à notre rôle, il est encore possible de concentrer les coups de feu de plusieurs régiments.

Avant de prendre mes quatre mois de vacances hivernales, j'ai assisté à la conférence biennale des colonels commandants et des colonels honoraires de la Force mobile. Il s'agit d'une importante occasion de faire passer le message de la Force mobile à des citoyens influents, et il est fort intéressant de constater la très grande qualité de l'appui que le Régiment royal reçoit. C'est le cas, tout particulièrement, des nouveaux colonels honoraires que nous avons accueillis ici hier.

Au printemps, au retour d'un séjour très vivifiant en Floride, mon épouse et moi avons passé trois formidables journées à Shilo au sein du 3 RCHA et à l'École de combat de l'ARC. Je n'ai que des éloges pour la qualité exceptionnelle de la vie en garnison qu'on mène à la maison régimentaire. Je suis ensuite allé à Lahr visiter notre plus ancien régiment de la Régulière, le 1 RCHA, et notre cadet, le 4 Régiment de défense antiaérienne, qui ont fait des merveilles pour donner la vedette aux artilleurs au sein de l'OTAN. En effet, ils ont organisé trois jours de célébration à l'occasion de la Fête de l'Artillerie, le tout s'étant terminé par un défilé mixte et une cérémonie du crépuscule absolument superbe à laquelle ont participé les deux régiments. Afin que le caractère "familial" de l'occasion soit mis en valeur, le défilé a été commandé par notre directeur, Larry Mintz qui n'avait rien perdu de son doigté pour ce genre de spectacle.

En route vers Lahr, j'ai déjeuné avec le maître-canonnier, général sir Martin Farndale, à Londre, et j'ai été l'invité d'honneur à un dîner donné par le lgén sir Charles Guthrie, commandant du 1<sup>er</sup> Corps britannique, à Bielefeld.

Assistaient également à ce dîner ses commandants divisionnaires et les artilleurs supérieurs de la BAOR.

Le reste de l'été a été occupé par les passations de commandement, le fait saillant de cette période ayant été une visite dans l'Ouest à l'occasion de l'exercice "On Guard" qui s'est déroulé à Wainwright. Cet exercice a marqué le début, fort encourageant, de l'entraînement suivant le principe de la force totale, processus qui permettra à l'armée de sortir indemne de cette époque de turbulence. Il sera important que la Force régulière accepte le fait que, à l'avenir, si les ressources continuent de s'amenuiser, elle devra sacrifier une partie de son entraînement d'été pour accorder une priorité absolue à la Milice. Je devrais signaler, en passant, que la tenue de l'exercice "On Guard" à cinq endroits différents dans la même semaine pose certains problèmes pour moi. Par le passé, les concentrations de la milice avaient lieu à des moments différents durant l'été, ce qui me permettait de voir plus d'unités d'artillerie à l'entraînement.

Comme l'a clairement expliqué hier le général MacInnis, je crois fermement que la réalisation du principe de Force totale est vitale pour l'avenir de l'armée, et je pense que l'AARC a un rôle capital à jouer. Nous avons ici l'occasion de réunir militaires de la Régulière, réservistes, commandants, officiers d'état-major ainsi qu'une brochette d'artilleurs influents et dévoués qui peuvent exprimer, de façon très convaincante, leurs vues sur les questions d'actualité en matière de défense. Dans son rapport qu'il nous a présenté hier, le président invitait l'AARC à devenir un important porte-parole pour le Corps.

L'Association réunit aussi tout un éventail d'âmes soeurs qui ont partagé une expérience commune au service des pièces. Quel plaisir de rencontrer cette semaine le brigadier Todd et l'"Oncle Stanley" dont les exploits d'artillerie au cours de quelque 75 années et des deux Guerres mondiales ont été une source d'inspiration pour nous tous! Stan Todd, qui n'a pas servi un seul jour au sein de l'armée régulière, est l'exemple par excellence du principe de "Force totale" : un soldat à temps partiel dont la contribution à son pays est unique à notre époque.

Du côté du personnel, il y a de bonnes nouvelles. Le Conseil de l'artillerie s'est doté de deux nouveaux officiers généraux, Ernie Beno et Stu McDonald. Stu est le premier d'une nouvelle génération, nous l'espérons, de brigadiers artilleurs de Milice. Toutes nos félicitations.

En terminant, je tiens à remercier tous ceux d'entre vous qui ont contribué à me rendre la vie agréable au cours de la dernière année. La véritable satisfaction qu'apporte ce travail réside dans le contact avec les jeunes officiers et soldats de grande qualité qui composent nos régiments de la Régulière et de la Milice. Ils sont enthousiastes, fort intelligents et très professionnels. Tout cela n'a jamais été aussi bien démontré que dans le quart de garde qui m'a accueilli hier au début de la visite. (Incidentement, je crois que nous nous sommes peut-être éloignés de notre but initial. La garde avait été prévue pour la journée d'ouverture afin que les participants à la réunion puissent observer un ancien rituel militaire. Ce serait un bel hommage à la troupe si l'Association pouvait se rassembler pour donner du poids à

l'événement.) Quoi qu'il en soit, je remercie Dan Ross pour les efforts déployés par le 2 RCHA en notre nom et je le félicite de l'excellent travail qu'il effectue comme commandant de notre régiment d'intervention immédiate.

J'offre aussi mes vœux de succès les plus sincères à l'AARC. J'ai bien aimé travailler au sein de l'exécutif au cours de l'année écoulée et j'espère qu'il en sera de même pour ceux qui prendront la relève cet après-midi.

#### BUSINESS ARISING FROM 1989 MINUTES

The minutes of the 1989 Annual General Meeting were approved as recorded.

Resolutions (See 1988-89 Annual Report for texts.)

Resolution 1/89 - Recruiting and Retention

This resolution was sent to CDA and at the CDA AGM it was merged with a similar resolution from another Association.

Resolution 2/89 - Elevation of 5 (BC) Battery to Regimental Status

This resolution was sent to the Commander, FMC. In January 1990, Cmdr. FMC agreed with it and began its staffing. In November 1990, it was sent to NDHQ. The change of status of 5 Battery is expected to take place in the summer of 1991.

Congratulations to 5 Battery from the RCAA and all Gunner units across Canada.

#### COMPETITIONS COMMITTEE REPORT 1989-90 - LCol W.H. Wallace

Following are the results of the Annual RCAA Competition based on Exercise Shellburst Valley. Fourteen of the eighteen units competed in the past year.

##### Regimental Competition

1. The Commandant's Challenge Cup  
5 (BC) Fd Bty  
Victoria, British Columbia
2. The Cape Challenge Cup  
49th Fd Regt  
Sault Sainte Marie, Ontario
3. The Sir James Aitkens Challenge Cup  
26 Fd Regt  
Brandon, Manitoba

##### Battery Competition

- The Murray Challenge Cup  
116 Fd Bty  
Kenora, Ontario
- Most Improved Unit
- The Archangel Cup  
56 Fd Regt  
Brantford, Ontario



Exercise Shellburst Valley, as an FMC operational evaluation, is currently undergoing a rewrite. Some of the changes for this coming competition year are as follows:

- a. That it be a total force field artillery battery exercise. All unit personnel (including RSS) are eligible.
- b. That it is an operational evaluation and the competition aspect be down played.
- c. The compulsory participation aspect will continue.
- d. The BC's role will be to exercise command and control of the battery and establish an FSCC. The registration mission is dropped.
- e. The evaluation will include a laser fire plan, a target grid procedure fire plan, a MAPS mission and a coordinated illumination mission.
- f. No score for unit strength will be given.
- g. The after action report will be forwarded to the unit CO, SSO Arty and the Area Commander.
- h. The exercise package will be forwarded to each unit.

It is felt by some members that the terms "evaluation" and "competition" are at cross purposes and too much importance is placed on winning the competition. Some question the validity of making this exercise the sole means of determining the trophy winners. It is recommended that the new exercise after action reports be closely studied during the coming year so recommendations for changes can be made for subsequent years.

It is also recommended that only the trophy winners be published in the minutes of the RCAA<sup>o</sup> and that the unit standings and number scores for each category be given to the unit CO's only.

It is further recommended that the Competitions Committee of RCAA look at the feasibility of including other forms of unit efficiency as well as exercise Shellburst Valley to determine the winners of the RCAA trophies.

The RCAA extends a special thanks to SSO Arty, his staff and the evaluation teams who contributed to the RCAA competition program during the year.

The RCAA extends congratulations to all participating units and wish all "good shooting" in the coming training year.

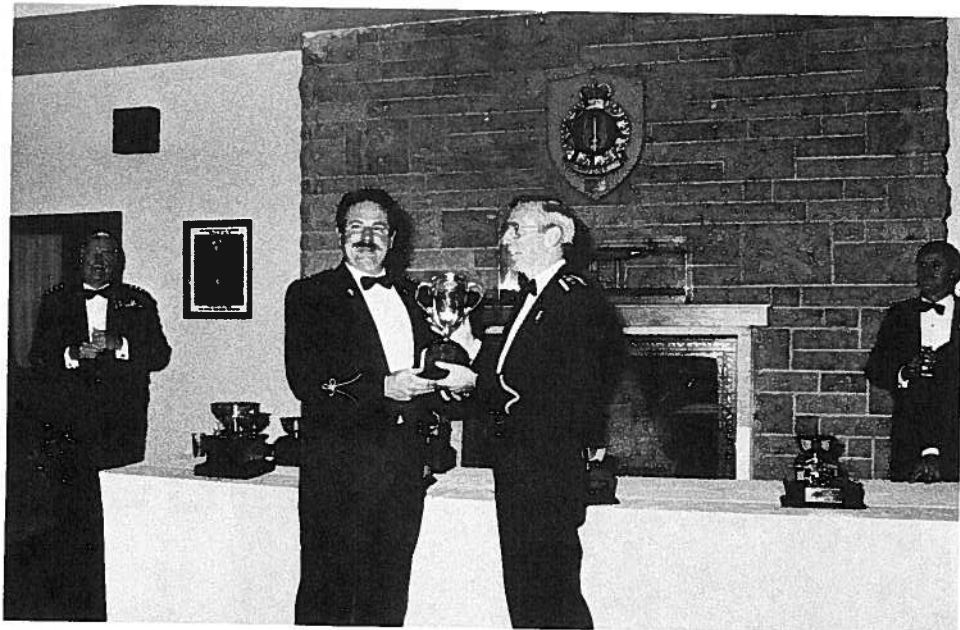
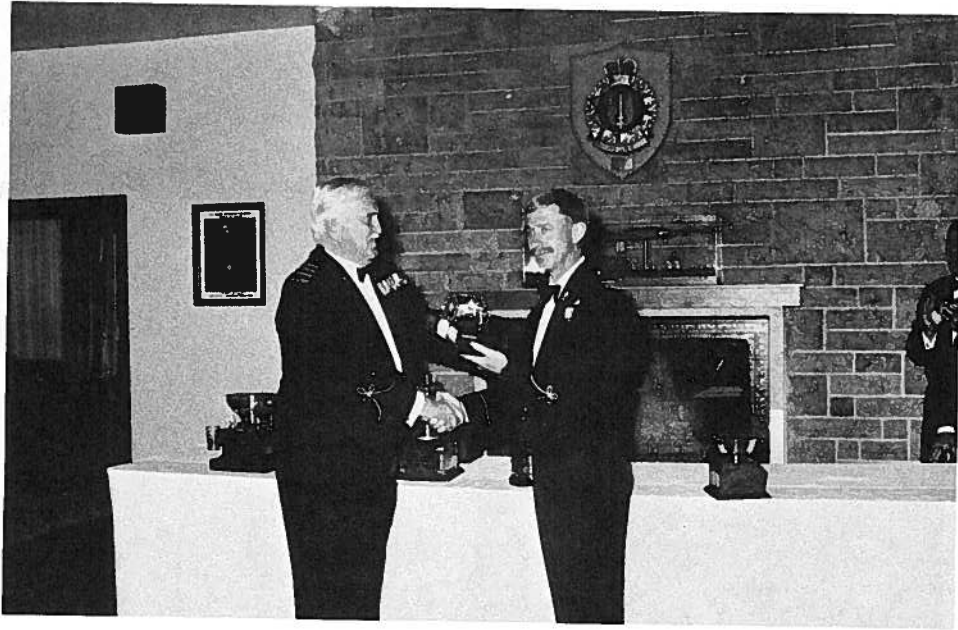
### RCAA PRIZE

Each year the RCAA presents an engraved wristwatch to the top Royal Military College of Canada cadet in the Combat Arms. In 1990, this prize was presented to Officer Cadet Donald Ludlaw by Lieutenant-General J.A. Fox, ADMP, on Saturday, 19 May, 1990 at RMC.

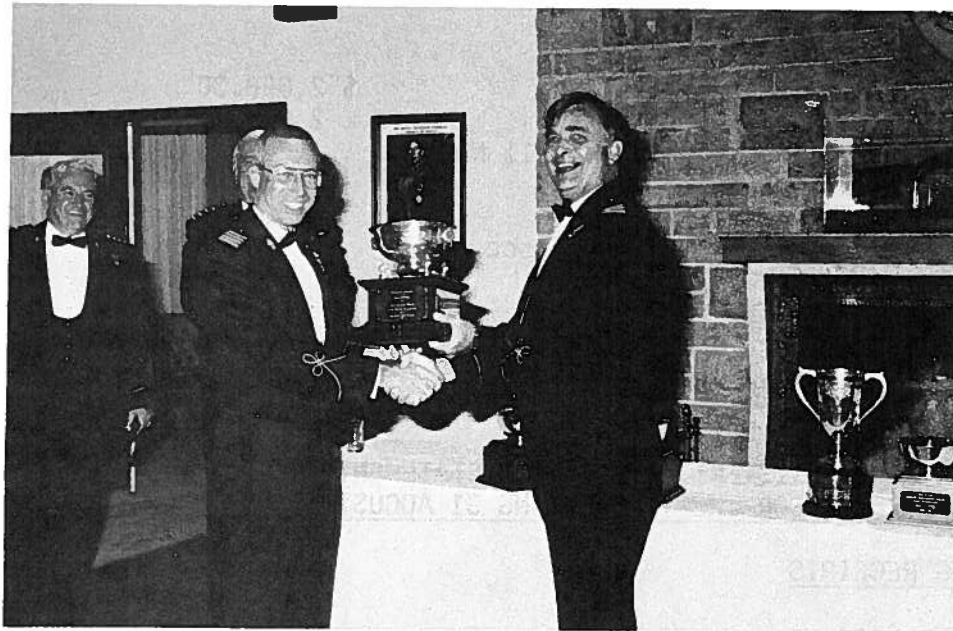


### PRESENTATION OF AWARDS

- Page 33 Top The Colonel Commandant, LGen W.A.B. Anderson presents the Commandant's Challenge Cup to Maj B. Woollven of 5 BC Bty for first place in the Regimental Competition.
- Bottom Major General J.A. MacInnis presents the Cape Challenge Cup to LCol Steve Summers of 49 Fd Regiment for second place in the Regimental Competition.
- Page 34 Top Colonel D.B. Walton presents the Sir James Aitkens Challenge Cup to LCol Jim Jeffries of 26 Fd Regiment for third place in the Regimental Competition.
- Bottom BGen R.P. Beaudry, President of the RCAA, presents the Murray Challenge Cup to Major Norbert Dufresne of 116 Bty for first place in the Battery Competition.
- Page 35 Top Col Larry Mintz, Director of Artillery, presents the Archangel Cup to LCol Doug Thompson of 56 Fd Regiment for the most improved unit.







**FINANCIAL COMMITTEE - BGen L.M. Salmon CD**

1 September, 1989 to 31 August, 1990

About 3,400 letters were sent to Gunners across Canada including those belonging to some 28 local associations.

Donations received for which income tax receipts were issued:

1 September 1989 to 30 April 1990

89 donations for a total of \$ 3,878.49

1 May to 31 August 1990

209 donations for a total of \$16,221.00  
(one donation of \$10,000 included here is specifically dedicated to the Simonds Biography project)

298 donations for a total of \$20,099.49

Disbursements:

Printing, postage, mailings \$ 3,764.77

Donations

Canadian Gunner, Shilo	\$ 2,898.30
RCA Museum	2,000.00
National Artillery Memorial, 11 Nov.	200.00
15 Fd Regt Museum	250.00
The Quadrant	1,400.00
Peterborough Garrison Arty Assoc.	300.00
RCAA Prize RMC	161.28
17th Regt Association	200.00
	<hr/>
	\$ 7,409.58

**ROYAL CANADIAN ARTILLERY ASSOCIATION STATEMENT OF RECEIPTS  
AND EXPENDITURES FOR THE YEAR ENDING 31 AUGUST 1990**

**OPERATING RECEIPTS**

Membership fees	8,909.00
Donations	20,099.49
CDA Grant	12,285.00
Annual meeting registration fees	4,060.00
CDA Meeting Registration Fees	400.00
Interest on TDRs	2,620.56
Reimbursement re. Gunners of Canada	58.00
	<hr/>
	48,432.05

**OPERATING EXPENDITURES**

Annual meeting 1989 - Travel	11,812.59
- Other expenses	3,240.78
CDA meeting expenses	3,228.63
Competitions Committee	565.87
Salaries and clerical help	1,350.00
Rent	600.00
Office supplies and telephone	1,417.74
Postage	980.30
Auditor fee	200.00
Donations	7,409.58
Financial Committee	3,764.77
Gen. Simonds Biography Project	14,000.00
Bank charges	24.92
Miscellaneous	96.38
	<hr/>
	48,691.56
Net operating receipts over expenditures	(259.51)

TDR Purchase and Redemptions		
Purchases	15,000.00	
Redemptions	<u>15,000.00</u>	
Net receipts over expenditures		(259.51)
Balance in Bank NS 31 Aug 89		<u>14,455.27</u>
Balance in Bank NS 31 Aug 90		14,240.76
<b><u>Bank NS Term Deposits</u></b>		
Due 14 Sep 90 @ 10.50%	10,086.30	
Due 15 Nov 90 @ 11.00%	3,000.00	
Due 25 Jun 91 @ 11.00%	2,000.00	
Due 1 Jul 91 @ 11.25%	5,000.00	
Due 4 Jul 91 @ 11.00%	8,000.00	
Due 4 Nov 90 @ 11.00%	<u>5,000.00</u>	<u>33,086.30</u>
		\$47,367.06
Canada Savings Bonds due 1 Mar 91		
(Gen. Simonds Biography)		<u>15,000.00</u>
		\$62,327.06

**ACCOUNTANT'S REPORT TO THE MEMBERS OF THE RCAA - Lorraine Godard**  
Financial Officer

I have reviewed the statement of receipts and disbursements of the Royal Canadian Artillery Association for the year ended 31 August, 1990 and the statements of cash on deposits in the Bank of Nova Scotia and term deposits as at 31 August, 1990. My review consisted of comparison and scrutiny of the journals and supporting documentation supplied to me by the Treasurer.

In my opinion the financial statements present fairly the financial position of the Association as at 31 August, 1990, as well as the changes in its financial position for the year then ended.

**THE REGIMENTAL AFFAIRS COMMITTEE - LCol J.E. de Hart**

Members:	LCol F. Currie	Lt T. Murray
	LCol J. Jeffries	Lt J. Culin
	Maj R. Mikkola	Lt D. Bordeleau
	Capt D.L. Kuhn	2 Lt S. Wisdahl

The Chairman brought greetings from Cols Jim Turnbull and Ben Shapiro who could not attend the meeting this year.

He said that Col Shapiro had asked him to thank members of the RCAA for their financial and moral support for the Conference of Defence Associations Institute (CDAI) during the first two years when the going was rough. More members would be appreciated, but the CDAI is now on its feet and is doing a fine job with its seminars, books, videos and other public awareness programmes. Much of this is due to BGen Bill Yost, the Direct of Operations.

The Chairman said that a study had been undertaken last year by Col Robin Bourne to determine if the prizes awarded to the Combat Arms top cadets in the three services colleges should remain as they are or whether they should all revert to the RCAA. It was agreed that the RCAA would retain the one at RMC and that the RCACA and the CIA would present the prizes to the other two colleges.

The Chairman made the following motions which were unanimously approved.

1. Moved that the RCAA pay for half the cost of producing The Quadrant but not to exceed \$2,000 for the next year, and that the funding of The Quadrant be reviewed at the 1991 AGM.
2. Moved that the RCAA share part of the cost of producing The Canadian Gunner in the amount of \$2,500 for the next year, and that the funding be reviewed at the 1991 AGM.
3. Moved that the RCAA donate \$1,000 towards renovations in the Home Station Mess at the discretion of the Base Commander.
4. Moved that the Chairman of the Regimental Affairs Committee be authorized to expend from RCAA funds an amount not to exceed \$200 to assist with expenses at the 11 November ceremonies at the National Gunner Memorial in Ottawa.
5. Moved that a message of congratulations be sent by the President of the RCAA to the Right Honourable Chief Justice Antonio Lamer, PC, on his appointment as Chief Justice of the Supreme Court of Canada.

The Chairman then called on Capt Kuhn to present the remainder of the report, and his remarks were as follows:

The Committee was asked to devote its attention to problems involved in the recruitment and retention of Officers and Senior NCOs in the Militia.

The Committee first discussed ways to improve the potential performance, and thus the retention, of newly recruited officers who have no previous military experience, about to undergo their first phase of training.

It is therefore recommended that units be encouraged to enroll officers early enough in the training year to undergo some basic military training before their arrival on courses, be it RESO I and II or others.

The Committee then considered ways to improve the retention of training officers and senior NCOs.



With that in mind, it is recommended that units strive to retain such trained individuals through the implementation of a meaningful programme of professional development for officers and senior NCOs as part of the unit's training plan. Suggestions for this kind of programme considered by the committee could include:

- a. the coordinated implementation of one-up training whereby individuals are trained to the next appointment concurrently with present duties;
- b. the implementation of programmes of study to be undertaken through the use of lectures, presentations, study materials, professional development evenings and so on which could, for example, address the apparent weakness in Tactics training among young artillery officers.

Finally, realizing that retention required as a first step effective recruiting programmes, the committee recommends that the funds made available for unit recruiting be increased.

The main point is that all training must be interesting and challenging.

#### HISTORIC SITES COMMITTEE - LCol D.A. Wynn

Through the Secretary, your committee distributed a questionnaire to the COs of all the Arty Reserve units to solicit information on Artillery Historic Sites. Replies have been received from LCol Carter of 15 Fd Regt and LCol Koziej formerly of 56 Fd Regt. Those of you that have not replied are encouraged to do so. The following is a listing of sites that have been reported to the RCAA Historic Sites Committee plus some information on the status of the sites.

#### **Partridge Island, Saint John, New Brunswick** Sponsor - CO 3 Fd Regt RCA

The island is located in the estuary of the Saint John River and is the site of a number of coastal defence emplacements. It was also a quarantine station for many years including the period of the Irish immigration. A boat is now available to transport people to the island and 3 Fd Regt is planning to establish a regimental museum on the site.

#### **Fort No 1 de la Pointe de Lévis, Lévis, Québec** Sponsor - L'Association des Artilleurs de la Garnison

The fort is operated by Parks Canada for the benefit of the public and is complete with interpretation staff and displays.

L'Association works closely with Parks Canada to ensure guns are properly displayed and treated with respect. They are also operating a souvenir concession on the site. A project of L'Association is to arrange a firing display with a 9 Pounder. Unfortunately they found their barrel has cracks in it so they would like to arrange and exchange with anyone that has a barrel known to be in fireable condition.

**Redan Battery, Queenston Heights, Ontario**  
Sponsor - LCol V.W. Koziej

Gen Sir Isaac Brock was mortally wounded at this location in the attack on an American Battery during the battle of Queenston Heights in the War of 1812-14. Guns of the period and a descriptive plaque mark the location. The plaque also lays out a suggested walking tour of the area. Parks Canada maintain the site.

**Lundy's Lane Cemetery, Niagara Falls, Ontario**  
Sponsor - LCol V.W. Koziej

The Canadian Parliament erected a monument at this location in 1895 to honour the British and Canadian Forces that were victorious here in the Battle of Lundy's Lane during the War of 1812-14. The Artillery presence is highlighted with the crest, guns and ball.

**RCA Museum, Shilo, Manitoba**  
Sponsor - CFB Shilo/RCA Association

The museum describes the complete history of Artillery in Canada through an excellent pictorial display supplemented with a display of most of the actual guns and equipment used by the RCA. The museum maintains a brief military record of everyone that served in the RCHA and RCA and also operates the RCA Kit Shop. A fund raising project is currently being conducted to provide a building to display the Gregg Collection of military vehicles that are in storage at CFB Shilo.

**Ferguson Point, Stanley Park, Vancouver, British Columbia**  
Sponsor - 15 Fd Arty Regt Museum and Archives

A stone monument with a bronze plaque marks the site of a WW II, two gun, 6 inch Battery, manned by 31, 58 and 85 Coast Batteries of the 15 (Vancouver) Coast Regiment RCA.

**Shelly Building, 119 West Pender Street, Vancouver, British Columbia**  
Sponsor - 15 Fd Arty Regt Museum and Archives

A plaque on the west wall inside the main entrance commemorates the location of the first Militia building in Vancouver which housed No. 5 Coy BC Battalion of Garrison Artillery 5 (BC) Regiment, CA.

**Point Grey, Vancouver, British Columbia**  
**Sponsor - 15 Fd Arty Regt Museum and Archives**

This is the site of a complete emplacement, less guns, of the WW II Vancouver Coast Defence Works that was manned by the 15 (Vancouver) Coast Regiment RCA during the period 1939-1950.

Located on the north side of the UBC campus, next to their Museum of Anthropology, it has the potential to be a tourist attraction with a small museum display in a stores building and as a location for band concerts.

**Fortress Esquimalt, Victoria, British Columbia**

This coastal Artillery system of forts was built to defend and protect the graving dock in Esquimalt Harbour, home of the Pacific fleet. The forts date variously from 1873 to 1943. The 29 sites (of which seven are forts) in the system are presently in parkland or the property of D.N.D. The Canadian Parks Service, since 1962, has operated the forty four acre, Fort Rodd Hill as a national historic park.

**REGIONAL REPORTS**

**ATLANTIC REGION**

**General**

The Artillery component of Atlantic Militia Area continues to consist of the following units:

- a. 1st (Halifax-Dartmouth) Field Artillery Regiment RCA commanded by LCol J.J. Fraser;
- b. 3rd Field Artillery Regiment RCA (The Loyal Company) with batteries in Saint John and Woodstock, commanded by LCol Fearon Currie; and
- c. 84th Independent Field Battery RCA in Yarmouth, Nova Scotia, commanded by Major Robin Nickerson.

**AMA Regiment**

Although Atlantic Gunners work throughout the year as independent units, there exists a "superimposed" framework of the AMA Regiment which comes into being each summer at Milcon. This framework spans the entire year and through two formally-conducted coordinating conferences, units pool their resources to enable the conduct of centralized courses thus ensuring a common standard of training and efficient use of instructors and logistical support. There is, of course, the added advantage of militiamen from across the Maritimes getting to know each other and having the opportunity to establish friendships that are often life-long.

## On Guard 90

The major event of the 1989-90 training year was, without doubt, exercise On Guard 90 held in CFB Gagetown during late June and early July 1990. Planning got underway in late 1989 at the semi-annual AMA Artillery Training Conference organized by Major Karl Keffer, COS Western New Brunswick Militia District and held in November in Saint John, New Brunswick, the home of 3 Field Regiment. Key appointments were hammered out, with LCol J.J. Fraser designated as Commanding Officer and CWO Pat Poirier as RSM with other appointments filled with a balance of regular and reserve officers and senior NCOs. An equipment and personnel list was drawn up and what could not be provided for within, was requested from the designated support unit, 5<sup>e</sup> RALC. After the expected "Kasbah-Quebec" encounter, agreement was reached and by the commencement of training on 22 June, the AMA Regiment was on the ground and soon to reach a strength of approximately 210, all ranks.

After the arrival of the main body, the Regiment left the Assembly area the following day to embark on a ten-day, fully tactical exercise under control of BCS, the CO and for the final three days, the AMA Brigade on Exercise Atlantic Warrior II. Although it is difficult to identify a single highlight of the summer's training, one of the most notable events occurred on 3 July 1990, when the AMA Regiment and the Secteur de l'Est Regiment combined to conduct "divisional" shoots and two fire plans involving five batteries and two mortar groups. The final shoot of the day was fired by Major Gordon Peverill, DCO 1st Field Regiment, whose "ZU 9800" obliterated an enemy reinforced tank company, while altering the landscape of Hersey Impact Area in the process!

The final three days of the exercise saw the AMA Regiment deploy direct from the gun positions in the North of the Gagetown ranges, into dug-in positions fully sodded and camouflaged, as part of the AMA Brigade's defensive battle. For many, this was the first time that complete gun-pits and command post bunkers had been dug in and prepared as fully tactical as possible. The only thing missing was the opportunity to conduct live firing from these positions after putting forth a herculean effort to construct them.

There is no question that the Artillery portion of exercise On Guard 90 was one of the most successful exercises ever conducted by the AMA Regiment. If it is the intent to improve the combat effectiveness of the Militia, then it is vitally important to continue to augment future Militia training with the essential personnel, equipment and skills from Regular Force resources, so necessary to conduct sustained operations. It is through well-planned exercises of long duration where sufficient challenge can best be combined with realism to product the kind of training that the Militia need to increase their combat capability and develop more effective leadership techniques at all levels of command.

## Unit Reports

### 1st Field Regiment RCA

The Unit has had a productive year culminating in exercise On Guard 90 in CFB Gagetown 22 June-6 July 1990. Unit training throughout the preceding year was designed to support this important exercise from both individual and

collective training viewpoints. Individual training included participation on courses run within AMA at Yarmouth, Saint John, Aldershot and Halifax during the Christmas and Easter breaks and at the Militia training centers at Gagetown and Aldershot during the summer months. The Regiment was well represented in "top student" awards lists with Captain Dave Harris placing first on his FOO Course at NRQS Shilo; while members of the Regiment took first place honours on seven other summer courses. Collective training included two dry exercises, three invertron/command post exercises and four live firing weekends (one of which was cancelled due to inclement weather conditions), three weekends on small arms training and an NBCW day. Exercise On Guard 90 brought it all together in seven days of Artillery training at Battery and Regimental level before deploying on AMA's Brigade Level FTX, Atlantic Warrior II.

To assist in recruiting, the Unit held an "open house" in the Halifax Armouries on two weekends, resulting in 17 new recruits who have recently completed their GMT and BTT courses and now join the ranks of 51 Battery. Recruiting continues to be the major focus, as the unit struggles to regain its former strength of 120 active members. 1990 saw the enrolment of females as both RO21 Artillerymen and into the Officer ranks.

On the social side, the officers and senior NCOs got together for a combined guest night to celebrate the feast of St. Barbara on 2 December 1989. The Men's Annual Christmas dinner followed closely on 17 December with turkey and the trimmings served by the officers and senior NCOs. The officers held a special guest night in June to say farewell to BGen Peter Lloyd and to thank him for having been a friend of the Regiment over his long and distinguished Militia service.

Finally, the Regiment was saddened by the death of our Honorary Lieutenant-Colonel W.J. (Bill) Riley, MC, CD on New Year's day in Camp Hill Hospital. At the request of his family, the Regiment participated in the funeral services and interment in Fort Massey Cemetery in Halifax.

### 3 Field Regiment RCA

3 Field Regiment has spent the last year adjusting to the turmoil felt in the reorganization of the Canadian Forces. It has completely integrated all of the full time staff of the Regiment and the emphasis in the training has been turned to basic soldier skills and flexibility. The Regiment went through a number of personnel changes seeing two new Battery commanders, two new BSM's and a new RSM:

- a. Capt Dave Boudreau took command of 115 Battery from Maj Patrick Ervin who was required to transfer to the supplementary list due to civilian job demands;
- b. Captain Kevin Crowell took command of HQ and Services Battery from Captain Dave Boudreau. This is the first time a Battery in 3 Field was commanded by a "full-time soldier" as far as the corporate memory can confirm;

- c. CWO Glen McLean took over from CWO Paul Claessen as RSM. CWO McLean left his job as BSM 89 to MWO Frank Gimple and this freed up CWO Claessen to tackle the job of Regimental Bicentennial Coordinator full-time; and
- d. MWO Roland Broks moved into Regimental Headquarters and left the job of BSM, to WO Bill Kennedy who just transferred to the Unit from the Regular Force, where he was RSS WO for the Regiment.

The Regiment kept its close ties with 4 AD Regiment by sending Lieutenant Dave Henley, the Regimental Operations Officer, to 4 AD Regiment for a 14 month Class C call out. The Regiment also sent a representative to the opening ceremonies of the 4 AD Regiment facilities in June and discussed future call outs to include NCM's.

The Regiment held a "family day" in Gagetown during November 1989. This afforded the family and friends of the Regimental soldiers to experience what the members of the Regiment do during the weekend training exercises. Transport was laid on from the Unit Armouries and the visitors to the Regiment who numbered approximately 120 were treated to a live fire demonstration, a field prepared meal, familiarization rides in the various vehicles and briefings on most of the equipment used by the Regiment. The family day was a total success. The visitors all expressed their appreciation and hope that it would be repeated in the future.

The Regiment also held its first combined Men's Christmas Dinner in Gagetown. The weather was bad but the act of getting all ranks of the Regiment together in a social atmosphere was very beneficial to the esprit de corps and well worth the effort.

The Regiment had a vigorous training year with 14 weekend exercises. Seven of these exercises involved live firing of the Regiment's guns. The Garrison training remains at a high pitch as the Regiment continues to strive for the capability to fulfill any task that may be assigned to it during these times of turmoil.

#### 84 Independent Field Battery

During the year the Unit participated in an active field training schedule. Invertron training was conducted in Gagetown in April and May 1990 and NBCD training was carried out at Base Cornwallis, 3-4 March 1990. This training was beneficial for all who took part. CFRS instructors were highly cooperative and we hope that the course will be run again each year as required. Small arms qualification with live firing of the 105MM howitzers was conducted at CFB Gagetown in April 1990 and winter warfare was conducted in January at Indian Fields. This consisted of map and compass marches and bivouacking in the local area.

As the Militia is often the sole representative of the Canadian Armed Forces in many communities across the country, many of the taskings for salutes, displays and parades were ably handled by Yarmouth Gunners. This year the Unit was active in the traditional Remembrance Day ceremonies and were employed in Halifax on Victoria Day for the 21 gun salute and also the traditional sunset ceremonies at CFRC Cornwallis in June 1990.

84th Indep Fd Bty had the happy duty of hosting the 2nd Annual Reunion of 14 Fd Regt/84 Indep Fd Bty RCA from 4-6 May 1990. Approximately 200 people attended the reunion held at the Yarmouth Armouries and local Fire Hall.

Qualifications

Qualifications on courses conducted over the period 1 September 1989 to 31 August 1990 are shown below:

<u>Course</u>	<u>1 Fd Regt</u>	<u>3 Fd Regt</u>	<u>84th Ind Bty</u>	<u>Total</u>
GMT	17	51	8	76
BTT DET MBR	17	41	7	65
BTT ADM CLK	3	3	1	7
BTT SUP TECH	2	2	0	4
BTT DVR WH (FMC)	5	20	8	33
STT DVR WH ARTY	5	19	8	32
STT COMMS	3	20	4	27
STT ARTY TECH	4	12	4	20
STT OP TECH	2	3	2	7
STT COOK	0	1	1	2
STT CAS AIDE	0	0	1	1
STT SUP	0	2	0	2
STT COMMS (INF)	4	0	0	4
QL3 PIPER	1	0	0	1
PRE CLC/JLC	5	19	0	24
JLC/CLC	5	17	0	22
ITT DET COMD	1	1	1	3
MITCP (ICT)	0	1	0	1
MITCP (ACT)	0	1	0	1
BOTC	0	0	1	1
BAOT	0	1	1	2

<u>Course</u>	<u>1 Fd Regt</u>	<u>3 Fd Regt</u>	<u>84th Ind Bty</u>	<u>Total</u>
BCT 1	0	1	0	1
RESO PH 1 II	1	0	0	1
RESO PH III	2	0	0	2
ICT ARTY	1	0	0	1
BC FIRE PLANNING	0	1	0	1
MSE SAFETY COORD	0	8	0	8
TOTAL STUDENTS	78	224	47	349

### Conclusion

Atlantic Gunners have had another active and successful year. There can be no doubt that the requirement for a well-trained Militia will continue in the years ahead. Although rapidly changing world conditions will no doubt influence future employment of the Militia, Atlantic Gunners stand by in preparation to do their part.

### SECTEUR DE L'EST

Le SE(M) comprend trois régiments d'artillerie :

- a. 2 Fd RCA à Montréal commandé par le LCol Michel Pronkin;
- b. 6<sup>e</sup> RAC à Lévis et Montmagny commandé par le LCol J. Dutil; et
- c. 62<sup>e</sup> RAC à Shawinigan commandé par le LCol C. Dufresne.

L'effectif de RASE (M) est de 556.

### Entraînement

Le RASE (M) a participé à 15 exercices de tir réel et 7 tirs de salut. Le LCol Mike Pronkin a commandé les 389 artilleurs présents à l'Exercice En Garde 90 tenu à BFC Gagetown du 28 juillet au 8 août 1990. Le RASE (M) a alors déployé 17 obusiers 155 mm. Le RALC a aussi déployé une troupe de M109 pour les 4 derniers jours de l'exercice. Les miliciens ont alors participé à quelques manœuvres sur le terrain appuyés par le personnel cadre du RALC. Finalement, 250 artilleurs ont participé aux cours du Centre d'instruction de la Milice du SE (M).

### Recrutement

Le RASE (M) a recruté 190 miliciens soit respectivement 50, 100 et 40 pour le 6<sup>e</sup> RAC, 62<sup>e</sup> RAC et 2 RCA. Parmi ces recrues, 15 femmes se sont qualifiées dans le métier d'artilleur.



### Divers

Le RASE (M) a le regret d'annoncer les décès du BGen Gagnon ex CO 4 Med et du MGen Walford ex CO 2 RCA.

Le LCol R. Frenette a été nommé OSSM Arty SE (M). Il remplace le LCol G. Guay.

### LAND FORCES CENTRAL AREA - LCol S.J. Summers

#### General

The 5 Artillery Regiments of Central Militia Area listed hereunder have now come under command of Land Forces Central Area commanded by MGen R.I. Stewart, effective 18 August 1990.

Land Forces Central Area commands the Regular Army units and bases and the reserves of its region. This reality speaks well of the Total Force concept within Land Forces Central with regular and reserve training side by side.

The Reserve Artillery Regiments of Land Forces Central Area are:

<u>Unit</u>	<u>Location</u>	<u>CO</u>
7 Tor Regt RCA	Toronto	LCol B. Downs
11 Fd Regt RCA	Guelph, Hamilton	LCol R. French
30 Fd Regt RCA	Ottawa	LCol M. Hyslop
49 Fd Regt RCA	Sault Ste. Marie	LCol S.J. Summers
56 Fd Regt RCA	Brantford, St. Catharines Simcoe, Niagara Falls	LCol D. Thompson

#### Ceremonial

Although the Units and their locations are unchanged, you will note that since our last meeting there have been three changes of commanding officers:

- LCol Malcolm Hyslop assumed command of 30 Fd Regt, Ottawa from LCol Mike Maher on 5 November 1989;
- LCol Doug Thompson took command on 9 December 1989 from LCol Vic Koziej of the 56 Fd Regt, Brantford, St. Catharines, Simcoe and Niagara Falls. LCol Koziej now fills the position of SSO ADM & LOG at Hamilton Militia District;
- LCol Ralph French assumed command of 11 Fd Regt, Guelph from LCol Mike McKay on 15 May 1990. LCol McKay now works out of FMC as SSO RES OPS;
- LCol Bill Bentley, C StJ, CD was appointed Honorary Lieutenant Colonel of the 49 Fd Regt effective 1 February 1990;

- Col Ed Rowe, MM, C StJ, CD was appointed Honorary Colonel of the 49 Fd Regt effective 1 February 1990;
- LCol James Erskine, former Commissioner of the OPP, became the Honorary Lieutenant Colonel of 11 Fd Regt in March 1990;
- 7 Tor Regt saw the appointment of LCol John McKenna as Honorary Lieutenant Colonel. Gen Ted Brown has become the Honorary Colonel of 7 Tor Regt;
- Col Gary Burton assumed command of Hamilton Militia District on 9 September 1990.

### Training

Land Forces Central Area has experienced an excellent year of training both at the individual and collective level.

Attendance at NRQS and Area Rank and Trade Schools was high.

An Artillery Training Battery was formed at Landry Crossing (CFB Petawawa) for the period of 16 July-30 August 1990. Its goals were achieved through the conduct of several courses from basic trades training to intermediate trades training of communication and technicians.

Further, MGen Stewart, Commander Land Forces Central Area, has directed the formation of training boards to advise him on matters related to training. Members of the Artillery Training Board include the Commanding Officer 2 RCHA, the 5 Reserve Commanding Officers, G3 Arty LCol Dover Wynn, and an RSS representative. The Commanding Officers see this as a great opportunity to promote the needs of the Artillery within LFCA.

### Operations

Each Unit has conducted a number of gun weekends as well as small arms exercises and in some cases adventure training.

On 27-29 October 1989, the Land Forces Central Regiments came together at CFB Petawawa for Exercise Trillium Thunder. Thirty-one guns supported by 8 x 81 mm mortars caused the Ottawa Valley to reverberate for twenty-four hours. This exercise commanded by Col Ken Hague, 2 RCHA, served as an example of how effectively regular and reserve artillerymen can train under the Total Force concept.

Trillium Thunder served as a fore runner to a highly successful On Guard Exercise in July 1990 at CFB Petawawa. For this exercise Col Hague provided his RHQ and BHQ Battery and members of his Gun Batteries to backfill positions. About 175 members of 2 RCHA joined with nearly 250 Reservists for On Guard 90. By doing so, five 4-gun batteries were deployed for two weeks of training under LCol Barry Downs as CO of 12 Fd Regt. Shadowing was used to train senior Militia officers in Regimental duties. The first week stressed fundamentals such as deployment, local defence, helicopter drills, and fire-planning.

Most of the second week was a Regimental level fire and movement exercise that included Troop Commander and Battery Commander fire planning and Regimental fire missions. On Guard was some of the best training reservists have ever received.

The Regiments of LFCA look forward to more Total Force training of this calibre.

Conclusion

The Artillery Units of LFCA have prospered in the past year. There is an enthusiasm for the future of Total Force training in the region.

PACIFIC REGION

Pacific Militia Area has two Artillery Units, 15 Fd Regt in Vancouver and 5 (BC) Fd Battery in Victoria. Unit strengths as of 1 September 1990 were:

- a. 15 Fd Regt - guns 115, band 48; and
- b. 5 Fd Bty - guns 108, band 33.

Training

Both units conducted busy training years which included small arms, NBCD, winter indoctrination, anti-tank wpns, navigation and Arty live fire exercises.

<u>Course</u>	<u>15 Fd Regt</u>	<u>5 Bty Regt</u>
GMT	10	25
JLC	3	--
CLC	3	3
BTT ARTY	10	20
BTT ADM CLK	2	5
BTT FIN CLK	2	2
BTT MED A	--	1
BTT MSE OP	--	1
BTT CBT INT	--	1
STT ARTY RECCE TECH	4	3
STT ARTY CP TECH	3	3

STT FOO TECH	--	3
ITT DET COMD	--	1
ITT ARTY	3	1
DVR FMC	2	4
Musician BTT	10	5
Musician STT	4	2
Musician ITT	8	4
BOT I	--	1
RESO III	--	1
MCSC	1	--

Live Fire

15 Fd Regt fired live 4 times and 5 Bty 5 times including On Guard 90.

On Guard 90

On Guard was conducted from 29 June to 8 July 1990 in Wainwright. Pacific, prairie and regular force personnel combined to form Western Arty Regt consisting of 3 firing batteries and RHQ, c/s 95 was provided by 3 RCHA. 311 Bty was formed using personnel from 15 Fd, 5 Bty and 3 RCHA.

Torrential rains during the first 3 days hampered training and with little time to shake out it was only by hard work that at end of exercise the Regt net and guns were working smoothly. Equipment shortages, especially guns (over 50% of Militia guns were declared N/S by Wpns Tech on arrival) caused problems, however good training was accomplished and the fact that units were able to combine at short notice and work in a Regt structure showed the exercise to be a success.

Public Duties/Displays - Salutes

Salutes

Fired by

Remembrance Day	both
Opening of B.C. Legislature 16 March	5 Bty
Governor General's Visit 23 March	5 Bty
Victoria Day	5 Bty
Regts 70th Anniversary 9 June	15 Fd
Canada Day 1 July	both (with pers from 3 RCHA)

### Displays

15 Fd Regt held a successful Open House on 31 March and 5 Bty was at Fort Rod Hill Historic Park on the occasion of the 50th reunion celebrations of the manning of the Coast Defenses of Victoria/Esquimalt.

### Bands

Both bands are up to strength and much in demand. 15 Fd band staged major concerts at the Richmond Gateway Theatre and travelled to Colorado Springs in the U.S. to play for NORAD anniversary celebrations.

5 Fd Bty had another successful year and continued to delight the public with their Sunday Summer concerts held at the Fort Rod Hill Park.

### Social

A busy social calendar was in evidence in Vancouver and Victoria both hosting St. Barbara's Day Dining in Night, Men's Christmas Parties, Children's Christmas Parties, New Year's Day Levees and Ladies Guest Nights.

### Of Note

On 22 September 1990, Col S.T. McDonald was promoted to BGen and appointed Commander of Pacific Militia Area replacing BGen T. Silva. BGen McDonald served with 5 (BC) Fd Bty later commanded 15 Fd Regt and is a Past-President of the RCAA.

Captain J.L. Tillmans (5 Bty Band Offr) earned a second clasp to his Canadian Decoration. Honorary LCol Bourne, MWO Korolyk, WO Dailey of 5 Bty all became fathers this year (a new generation of gunners is born).

15 Fd exercised Freedom of the City of Vancouver on 9 June to celebrate the occasion of its 70th birthday.

Following a General Salute at Hallelujah Point in Stanley Park, the Band and Guns were reviewed by the Honorary Colonel Brigadier R.T. Dumoulin. A successful All Ranks Dinner and Dance was later held at Bessborough Armoury.

### In Memorium

Bdr B.A. Smith - 15 Fd Regt 12 June 1990; and

Gnr P.A. Bergeron - 5 (BC) Fd Bty 8 September 1990.

**RESOLUTIONS COMMITTEE**

**Resolution 1/90 - Manning of Established Positions in  
Militia Units by Regular Force Personnel**

Recognizing that an incremental Regular Force component is now filling established positions in two Militia Units.

Noting that the Commanding Officers of these units report that the operational efficiency of their respective units has been improved since the reception of these Regular Force personnel.

Acknowledging that increased efficiency and enhanced training contribute to improved retention of soldiers which in turn meets the requirement to expand the Militia.

Mindful that the inclusion of a full time Regular Force component in Reserve Units strongly supports the concept of a total force.

Calls upon the Minister of National Defence to implement the policy of providing such a Regular Force component as to affect all Militia Units as quickly as possible.

This resolution was sent to CDA for consideration.

**Resolution 2/90 - Artillery Staff at Divisional Level**

Bearing in mind that the Artillery is a Divisional resource.

Recognizing the need to maintain the expertise of the command and staff of Divisional Artillery.

Asserting the requirement to maintain the technical artillery skills of Divisional Artillery operations.

Stressing that a command element is needed to maintain a commonality of training and doctrine.

Urges the Minister of National Defence to ensure that an Artillery Brigade staff be maintained at Divisional Level.

This resolution was sent to CDA for consideration.

Resolution 3/90 - Letter to Commander FMC

Letter and reply, as follows:

September 23, 1990

Lieutenant General Kent Foster,  
Commander, Mobile Command,  
FMC Headquarters,  
St. Hubert, Quebec.  
J3Y 5T5

Dear General Foster,

On behalf of the members of the Royal Canadian Artillery association, I wish to convey our recognition of the very high standard of discipline, judgement, patience, and devotion to duty expressed and shown by the Army personnel now undertaking their difficult and sensitive assignment at Oka and Kahnawake.

We wish you continued success in your endeavours.

Yours sincerely,

Colonel R.W. Johnston,  
President.

c.c.: Chairman CDA

Reply from Lieutenant-General K.R. Foster, CMM, CD

02 October 1990

Dear Colonel,

Thank you for your letter of 23 September 1990. It is comforting to know that we have your support in these difficult and troubling times. Your letter, with many others, is a clear indication of the concerns created by the situation.

The troops deployed for the operation under the command of Brigadier-General Roy have proven their valor and the Canadian people have judged them well. In this type of operation, it is important that the soldiers have the support of the population and it is clear that they have it.

Again, thank you for your support and let us hope we can resolve this situation quickly and peacefully.

REMEMBER THE SOLDIER

Kent R. Foster

Resolution 4/90 - Message to 119 AD Battery elements deployed in Mid-East

27 September 1990

1. CTG 302.3 for 119 AD Bty elms through Lt D.B. Arndt aboard HMCS Protecteur.
2. On behalf of members of the Royal Canadian Artillery Association, wish to convey our sincere expressions of pride in your endeavours in sp of the United Nations Security Council Resolutions. We commend you on your professionalism and on your responsiveness and contribution to world peace and security. Ubique. From R.W. Johnston Col President RCAA.

POSITION PAPER COMMITTEE - LCol J.R. Hubel

The following position paper was sent to CDA.

Combat Capability Within the Canadian Army

It is manifest that at every turn in our history, the leaders of the day have been unable to predict the requirement for a military response to ominous situations arising inside or outside the country. To address such situations competently, Canada must possess comprehensive response assets which are best embodied in general purpose combat forces.

Canada, priding itself upon its consistently peaceful stance, has never gone to war by choice. Rather, war has periodically been forced on Canada which has characteristically responded in concert with other like-minded nations. There have been periods in our history, such as the 1920's and 30's, when there was no perceived military threat. Defence posture in those days was dependent on the need to use the meager resources available to maintain a balanced capability, based on a "total force" composed of the Permanent Force and the Militia. Had defence planners believed the conventional wisdom of the times, they would have concluded that there was no possibility of Canada's involvement in a general European war which would soon expand to global dimensions. Nonetheless, a body of professional military expertise and a mobilization base was maintained, from which a wartime army of two corps and six divisions was built.

Who could have believed in 1990 that the long desired "peace dividend" resulting from the success of NATO's steadfast deterrence posture, would suddenly be put to question by two unforeseeable events in Oka and Kuwait? Who could imagine that for the second time in twenty years a provincial premier would call upon the Federal Government to deploy Canadian troops to quell internal disorders? And who could have predicted only a few short weeks ago that Canada, with the general support of its citizens, would deploy naval, army and air elements in the Middle East as part of a new international force to deter aggression?

As we move into this new era, with its tempting illusions of peace, we once again recognize our inability to forecast the future. We see the need for correct defence planning, and the necessity of appropriate multi-purpose forces



able to respond quickly to any threatening turn of events. Canada requires an army capable of dealing with multiple contingencies which may occur simultaneously, at home and abroad. The Royal Canadian Artillery Association believes that the security of our nation would be served by an army with a general purpose capability. The essence of this army must be the maintenance of the full spectrum of combat functions and the ability to integrate them during military operations through appropriate command and control structures. The minimum requirement is the capacity to form, deploy, support and command balanced combat teams and battle groups in a formation context.

In view of the unsettled global situation, and events at home, it would be imprudent, indeed even reckless, to reduce the capability of our army by further defence cuts. This Association, therefore, calls upon the Government of Canada to ensure that, in any force restructuring plans, a general purpose combat capability is retained within the Canadian Army.

THE SIMONDS BIOGRAPHY COMMITTEE - LCol J.D. Gibson, Chairman

This Committee was created by Resolution 3/89 and composed of:

Chairman: LCol J.D. Gibson

Member: Col C.M. Harding

Members Ex-Officio: Col Commandant, RCA  
Secretary-Treasurer, RCAA

The Committee was empowered to manage the Simonds Biography Project.

The Committee regrets to report that Col C.M. Harding died on 24 February 1990 but not before making a very substantial contribution to the launching of the project. The Chairman has written to Mrs. Harding and expressed our appreciation for Col Harding's valuable contribution.

The Committee has arranged with Professor Dominick Graham MC to write an in-depth biography of the late Lt-Gen G.G. Simonds for a fee of \$20,000 and expenses not to exceed \$25,000. Professor Graham appeared before the annual general meeting and reported on his progress.

The Committee has retained Mr. Jack McClelland to act as our agent in locating and dealing with a publisher. The arrangement is that he will have a flat fee of \$2,000 plus 10% of royalty income. As of the date of this report, negotiations with potential publishers had commenced but had not reached fruition.

In October 1989 the Chairman learned that a G. Philip Fisher of Calgary was writing a biography of General Simonds. The Chairman spoke to Mr. Fisher at length and in April 1990 received a letter from him in which he undertook to turn all of his material over to Professor Graham and render any assistance that he could.

The Committee wishes to thank the Hon. Judge J.R. Matheson for his generous assistance to the author.

The Committee has received a letter from Allan S. Joyner of Tier One Communications Inc. expressing interest in collaborating with us on the possibility of a television program on General Simonds. No developments so far.

The financial position of the project at the present time is as follows:

Expenses:	paid	\$14,000	
	balance authorized	31,000	
	agent's flat fee	<u>2,000</u>	
	Total	\$47,000	\$47,000
Donations:	received	\$25,250	
	pledged	<u>7,000</u>	
	Total	\$25,250	<u>\$25,250</u>
- Excess of total expenses over total donations for which RCAA is liable			\$14,750

- This cost to the RCAA will be reduced by:
  - a) all further donations; and
  - b) all royalties less our agent's 10% commission.

To date, the number of individual, corporate or foundation sources of donations are as follows:

i) received or pledged	- 6
ii) canvassed but no answer yet	- 1
iii) request rejected	- 3
iv) targeted but request not yet submitted	- 10

The Chairman would like to express his thanks to the Colonel Commandant for his guidance, encouragement and assistance and to the Secretary-Treasurer, RCAA for his hard work.

#### MEMBERSHIP COMMITTEE

Retaining ordinary members - locating errant members.

#### Problem

Membership in the RCAA is declining and we are not attracting sufficient numbers of new members.

#### Factors Effecting Membership

- a) When a gunner ceases to become a serving member, contact with member is lost.

- b) When member transferred, contact is lost.
- c) Young officers not getting the exposure to the RCAA - lack of personal contact by RCAA with junior officers.

Insufficient copies of Annual Report, Canadian Gunner, and Quadrant are issued to units for distribution to all officers.

- d) Past members and presidents not keeping up membership.
- e) Units not ensuring contact with all former Gunners and RCA interest groups, associations, memory clubs, etc.
- f) The location of annual meetings with respect to travel distances may affect membership.
- g) Current unit members do not receive individual membership cards and a personal contact.

#### Considered Solutions

- a) Units should be encouraged to bring junior officers and/or at least one BC to annual meetings.

The junior officer attendance was promoted by LCol Jack de Hart some years ago and not all units have been participating.

This creates participation and removes some of the mystique as to what we do and what are our aims.

- b) COs of reserve units should provide annual list of officers recently posted in or out of the unit.
- c) The Annual Report, Canadian Gunner and the Quadrant with membership card may be sent in bulk to unit; however, must be identified for personal distribution to each member and copies for RCA interest groups.
- d) It is suggested we advertise membership in the Quadrant or the Canadian Gunner.
- e) Unit COs could hold briefing sessions/social activities aimed at former serving officers.  
  
One unit held a field exercise and invited former serving members to attend and acquainted them with changes in equipment and procedures. Interest generated could be used to promote membership in RCAA.
- f) As new officers join the Regiment the Association President could mail a letter of congratulations, welcome them to the Royal Regiment, and encourage them to become involved in the Association.

The personal letter could include the aims and objectives of the Association, our organization and structure including input to CDA.

- g) Five years ago, under Jim Hubel, a list of local gunner associations was developed: a fee structure set out and approved in 1983 for "Associate Affiliated Organizations" but no membership campaign (to recollection) had been undertaken.

There are over 55 Gunner Organizations and groups across Canada. An action plan should be developed to enroll these groups.

- h) While expense is always a factor, the Association should consider holding the Annual Meeting outside of the traditional venues of Petawawa, Valcartier, Shilo. The point being, a well advertised Annual Meeting in other localities crates a large gunner interest in that area.

Consider Kingston, Edmonton, Gagetown, Vancouver, Toronto, Montreal, Halifax. Keeping in mind the necessary accommodation, transport and food services.

COs could review the needs of the Association meeting and advise as to the suitability of their domain.

- i) Life membership: one syndicate member did a quick check and found that life membership may be considered for 17 past presidents.
- j) We should review our membership fee structures: is it too low?; too high?; are membership categories in line with our aims?; or do they create an enrollment problem?

#### Recommendation

- a) It is recommended that the RCAA investigate the creation of a Standing Membership Committee.
- b) The executive, if agree to creation, should develop terms of reference for the Chair of the Membership Committee.
- c) It is suggested that members would include the Area/Regional representatives.
- d) And it is suggested that a further area of membership committee responsibility may be public affairs.

May I ask for comments from the floor.

#### MESSAGE TO HER MAJESTY THE QUEEN

The following message was sent to Her Majesty, our Captain General on the occasion of the annual meeting:

"On the occasion of their 114th anniversary all members of the Royal Canadian Artillery Association assembled at Canadian Forces Base Petawawa, Ontario, on the 22nd of September, 1990, present their humble duty to Her Majesty. They wish to convey to your Majesty, their Captain General, their loyal greetings, their admiration and undying affection and their assurance of devoted service."

The Association was honoured to receive the following return message from Her Majesty's Correspondence Officer:

"I send my warm thanks to you and all members of the Royal Canadian Artillery Association for your kind and loyal message of greetings, sent on the occasion of your 114th Anniversary. As Captain-General, I was delighted to receive this message and send my best wishes to all concerned.

ELIZABETH R."



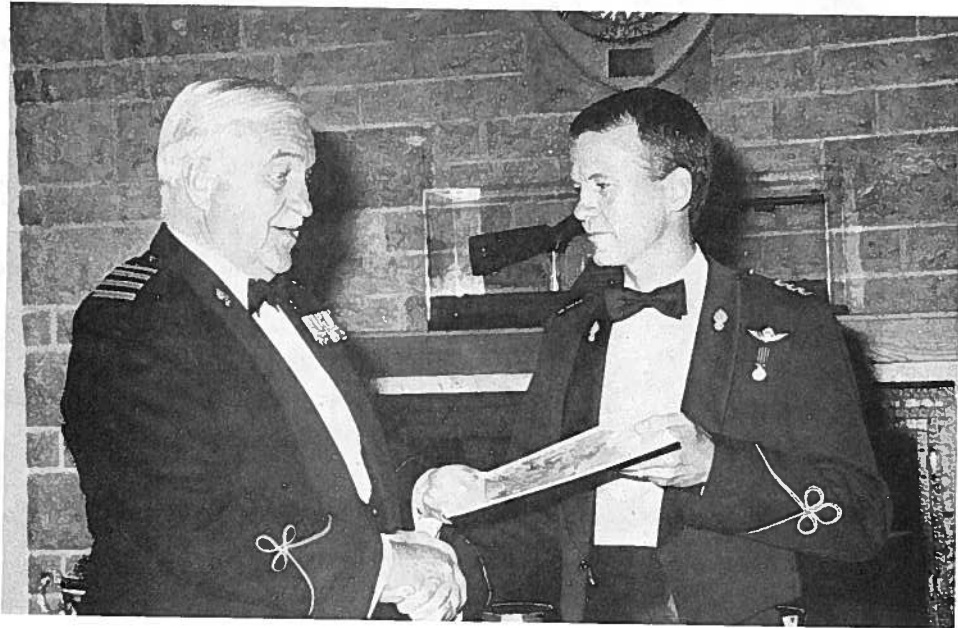
The President, BGen Bob Beaudry, presents LCol Jack de Hart his Honorary Life Membership in the RCAA



The Colonel Commandant, LGen Bill Anderson  
takes the salute from his honour guard



The President inspects his honour guard



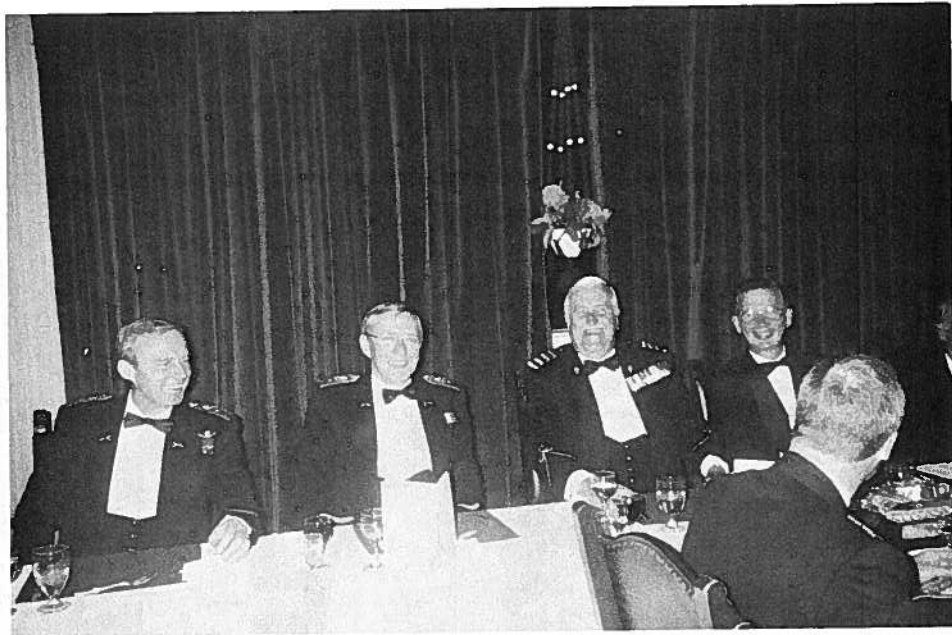
The Colonel Commandant received a memento from  
LCol Dan Ross, CO, 2 RCHA



The President presents LCol Dan Ross  
with a token of the RCAA's appreciation



The President presents Col Doug Walton, Commander Home Station, with a gift for the RCAA room in Shilo



Head table guests



### GUEST NIGHT DINNER

The Association's traditional Guest Night dinner was held on Saturday evening, 23 September. The guests comprised the delegates, officers of 2 RCHA and CFB Petawawa and individual members of the Association. The dinner music was provided by the RCA Band, was most entertaining and very much appreciated. Our sincere thanks to the RCA Band, to the staff of the Officers' Mess and in particular to LCol Jack de Hart who once more has coordinated this annual event as well as the registration for the meeting.

### REPORT OF THE NOMINATING COMMITTEE

The following officers were nominated for appointment to the Executive Committee for 1990-91:

President:	Col R.W. Johnston
Vice-President:	LCol D.A. Wynn
Sec.-Treasurer:	LCol B.G. Brulé
Advisory Committee:	Col J.R.G. Saint-Louis Col B.A. MacDonald Col E.A. Bauer BGen L.M. Salmon Maj P.A. Sherwin
Past President:	BGen R.P. Beaudry
Auditor:	L. Godard

#### Regional Representatives

Atlantic:	LCol L.F. Currie
Secteur de l'est:	LCol M. Prankin
Central:	LCol R.G. French
Prairie:	LCol J.P. Jeffries
Pacific:	Maj L.B. Woollven

The report was approved. Col Ron Johnston, the new President, and the delegates thanked BGen Bob Beaudry for his excellent work on behalf of the Association for the past year. The Association's most sincere thanks were conveyed to the Base Commander and to the CO and officers of 2 RCHA, in particular Maj Martin Neale, as well as the members of the regiment for their great efforts in making the meeting a success.

Delegates appointed to the 1990 Meeting of the CDA

President: Col R.W. Johnston  
Past President: BGen R.P. Beaudry  
Vice-Presidents: LCol D.A. Wynn  
LCol J.R. Hubel  
Col D.I. Smith  
Advisors: LGen W.A.B. Anderson  
Col L.T.B. Mintz  
Observers: LCol B.G. Brulé  
Col B.S. MacDonald

Trustees Appointed:

Col R.W. Johnston  
LGen W.A.B. Anderson  
Col B. Shapiro

Committees

1. Historical Sites: Col D.I. Smith
2. Competitions: LCol W.G. Wallace
3. Finance and Fund Raising: LCol M. Pronkin
4. Regimental Affairs: LCol J.E. de Hart
5. Position Paper: LCol J.R. Hubel
6. Constitution: Judge R.M. MacFarlane
7. Simonds Biography: LCol J.D. Gibson
8. Membership: Col E. King

DELEGATES AND MEMBERS ATTENDING THE 105th ANNUAL MEETING, 21-23 SEPTEMBER 1990

Atlantic Region

Col E.A. Bauer	Retired	Saint John
LCol P.F. Currie	3 Fd	Saint John
LCol J.J. Fraser	1 Fd	Halifax
Col R.W. Johnston	RCAA	Saint John
Col E.H. King	WNSMD	Halifax
Col G.L. Moffitt	WNBMD	Fredericton
Lt S.L.M. Murray	1 Fd	Halifax
Col M.T. O'Leary	Retired	Upper Woodstock

Secteur de l'est

Lt D. Bordeleau	62 <sup>e</sup> RAC	Shawinigan
Maj R.H.M. Brunford	5 RALC	Valcartier
Maj M.A. Casey	FMC	Montreal
Capt C.R. Donald	FMC	St-Hubert
Maj J.C. Frigon	62 <sup>e</sup> RAC	Shawinigan
Col K.C. Hague	FMC	St-Hubert
Maj J.M. Lewis	2 Fd	Montreal
LCol M.D. MacKay	FMC	St-Hubert
Maj R.H. Matheson	FMC	St-Hubert
Col J.R.G. Saint-Louis	RCAA	Laval
Maj R. Toussaint	6 <sup>e</sup> RAC	Lévis

Central Region

Maj A.J. Albury	49 Fd	Sault Ste. Marie
LGen W.A.B. Anderson	Col Comdt.	Ottawa
LCol G.W.V. Andrews	Retired	Ottawa
Maj H.M. Auger	2 RCHA	Petawawa
Capt J.A. Bachynsky	SSFHQ	Petawawa
Maj M.A. Beare	2 RCHA	Petawawa
BGen R.P. Beaudry	RCAA	Spencerville
BGen E.B. Beno	NDHQ	Ottawa
LCol W.J. Bentley	49 Fd	Sault Ste. Marie
Capt R.P. Brinn	2 RCHA	Petawawa
BGen H.E. Brown	7 TOR	Toronto
LCol B.G. Brulé	RCAA	Ottawa
Col G.E. Burton	HMD	Hamilton
Lt D.R. Caplan	2 RCHA	Petawawa
Col H.D. Chapman	Retired	Hamilton
LCol J.P. Culligan	NDHQ	Ottawa
Lt J.C. Cullin	11 Fd	Guelph
2Lt L.C. Dalton	2 RCHA	Petawawa
LCol J.E. Day	Retired	Waterloo
Capt B.C.P. D'Costa	2 RCHA	Petawawa
LCol J.E. de Hart	Retired	Ottawa
Capt B.W. Douglas	2 RCHA	Petawawa
LCol B.R. Downs	7 TOR	Toronto
Maj N.G.J. Dufresne	116 Bty	Kenora
2Lt N.D. Earnshaw	2 RCHA	Petawawa
LCol J.E. Erskine	11 Fd	Guelph
Maj R.M. Fitzpatrick	30 Fd	Ottawa
Capt J.R. Fisher	2 RCHA	Petawawa
Capt T.M. Fowler	2 RCHA	Petawawa
LCol R.G. French	11 Fd	Guelph
LCol J.D. Gibson	NDHQ	Toronto
Lt J.M. Greengrass	2 RCHA	Petawawa
Capt A.J. Hamer-Philip	2 RCHA	Petawawa
Lt L.J. Hammond	2 RCHA	Petawawa
Maj F.H. Hansford	FGHQ	North Bay
LCol J.R. Hubel	LFCA	Toronto
LCol R.M. Hyslop	30 Fd	Ottawa

Capt T.J. Isberg	SSFHQ	Petawawa
Cat H.A. Kochanski	CFB Petawawa	Petawawa
LCol V.W. Koziej	HMD	Hamilton
Capt D.S. Kuhn	49 Fd	Sault Ste. Marie
Col B.S. MacDonald	Retired	Toronto
MGen J.A. MacInnis	NDHQ	Ottawa
Capt I.C. MacVicar	SSFHQ	Petawawa
Capt A.M. Marston	2 RCHA	Petawawa
Capt D.W.P. Martin	2 RCHA	Petawawa
Col J.R. Matheson	Retired	Perth
LCol J.C. McKenna	7 TOR	Toronto
Maj R.H. Mikkola	7 TOR	Toronto
Col L.T.B. Mintz	NDHQ	Ottawa
Lt D.P. Montgomery	2 RCHA	Petawawa
Maj M.H. Neale	2 RCHA	Petawawa
Capt M.D. Neville	2 RCHA	Petawawa
Capt R.J. Norris	2 RCHA	Petawawa
Maj J.L. Parrott	Retired	Kenora
2Lt P.J. Payne	2 RCHA	Petawawa
MGen G.M. Reay	NDHQ	Ottawa
LCol D.L. Ross	2 RCHA	Petawawa
Col E.H. Rowe	49 Fd	Sault Ste. Marie
BGen L.M. Salmon	56 Fd	Brantford
LCol E.C. Sealt	Retired	Ottawa
LCol R.J.M. Selman	7 CDAB	Kingston
Capt E.S. Speight	116 Bty	Kenora
BGen B.E. Stephenson	NDHQ	Ottawa
LCol S.J. Summers	49 Fd	Sault Ste. Marie
LCol D.G. Thompson	56 Fd	Brantford
BGen P.A.S. Todd	Retired	Lancaster
LCol W.H. Wallace	CMA	Sault Ste. Marie
Capt A.F. Walsh	2 RCHA	Petawawa
MGen H.R. Wheatley	Retired	Ottawa
Lt D.W. Wilkins	2 RCHA	Petawawa
Col J.A. Williamson	11 Fd	Dundas
Lt V.J.F. Walanski	2 RCHA	Petawawa
Lt J.L. Walford	2 RCHA	Petawawa
Capt R.B. Wright	11 Fd	Guelph
LCol D.A. Wynn	LFCFA	Toronto

Prairie Region

LCol J.P. Jeffries	26 Fd	Brandon
2 Lt R.N.W. Little	26 Fd	Brandon
LCol S.M.N. MacNab	20 Fd	Edmonton
LCol D.W. Read	3 RCHA	Shilo
Col D.B. Walton	CFB Shilo	Shilo

Pacific Region

LCol J.T. Carter	15 Fd	Vancouver
Maj P.A. Sherwin	PMA	Victoria
Col D.I. Smith	PMA	Victoria
2Lt S.A. Wisdahl	5 Bty	Victoria
Maj L.B. Woollven	5 Bty	Victoria

CFE

Maj D.M. Grant	1 RCHA	Lahr
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UBIQUE

St. Peter met me at the gate  
After a sobering long wait  
He wanted to know where I had been  
In an ugly world so full of sin  
"Gagetown, Lahr and then Larkhill  
The Congo and Egypt - with no ill will  
Cyprus and Shilo, near Brandon way  
Just about everywhere, Ubique."

"By God, you're a gunner!" Peter said  
And with his arm he gently led  
Me to St. Barbara's house of peace  
Where seasoned warriors find release  
Peter remarked as he went away  
"We will palaver another day  
Some men follow where duty calls -  
Kindly fellows with iron balls."

(John R. Matheson)

RULES OF THE ROYAL CANADIAN ARTILLERY ASSOCIATION

(REVISED 1987)

NAME

1. The name of the Association shall be the Royal Canadian Artillery Association.

OBJECT

2. (a) The promotion of the efficiency and welfare of the Royal Regiment of Canadian Artillery and of all matters pertaining to the defence of Canada.
- (b) The Association shall be a non-profit organization.

PATRON AND VICE-PATRONS

3. The Governor-General of Canada and the Lieutenant-Governors of the Provinces may be respectfully requested to become Patron and Vice-Patrons, respectively, of the Association.

MEMBERSHIP

4. (a) Ordinary Members

- (1) All serving Artillery officers of affiliated units of the Royal Regiment of Canadian Artillery.
- (2) Other serving Royal Regiment of Canadian Artillery officers who have paid the current individual membership fee.
- (3)
  - i. Retired or former Artillery officers of the Canadian Armed Forces acceptable to the Association who have paid the annual individual membership fee.
  - ii. Retired officers are those who are no longer members of the Regular Forces or the Primary Reserve.

(b) Life Members

- (1) Any serving or retired officer of the Royal Regiment of Canadian Artillery may make application to become a Life Member of the RCAA.

- (2) Such application must be proposed and seconded by Ordinary Members of the RCAA who shall submit it to the Secretary thirty days before the annual meeting and who shall accompany it with a service history of the applicant.
- (3) Such properly constituted applications shall be examined by the Executive Committee who may, if they so decide, submit the application to the General Meeting with their recommendation.
- (4) The fee for Life Membership shall be at a rate that may from time to time be determined at an annual general meeting.

(c) Elected Honourary Life Members

- (1) Any person who is deemed to have rendered outstanding service to the Artillery may be elected an Honourary Life Member of the Association at a General Meeting. His record of service in the Royal Regiment of Canadian Artillery should normally be the dominant factor in selection.
- (2) Nominations should be submitted to the Secretary-Treasurer thirty days before an Annual Meeting accompanied by reasons and where applicable, by a service history. Such nominations will be examined by the Executive Committee who may submit their recommendations to the General Meeting.
- (3) Voting will be by all eligible voters present on each name submitted.

(d) Associate Members

- (1) Serving or returned officers of other Canadian classifications who have served with an Artillery unit or other Artillery Offices of NATO or other Commonwealth forces acceptable to the Association who have paid the annual Associate Membership fee.

AFFILIATIONS

5. (a) Affiliated Units

The following, upon payment of unit fees, may become affiliated units with voting powers as determined in Para. 9:

- (1) Artillery Regiments;
- (2) Independent Artillery Batteries; and
- (3) The Artillery Department of the Combat Training Centre.

(b) Associate Affiliated Units

- (1) The following, upon payment of affiliation fees, may become Associate Affiliated Units with the approval of a General Meeting.
  - i. Other Artillery Associations which are based locally in a community or nationally.
- (2) Associate Affiliated Units do not possess voting described in Para. 9.
- (3)
  - i. Representatives to the AGM of Associate Affiliated Units must hold membership in the RCAA in accordance with Para. 4.
  - ii. Representatives to the AGM of Associate Affiliated Units are not eligible for travelling expenses and allowances unless that representative is an authorized delegate under Para. 23.

6. Rights of Membership

- (a) At the General Meeting all members will have the privilege of taking part in the proceedings other than voting.
- (b) Voting will be restricted to this set forth in Para. 9.
- (c) Any Ordinary Member may propose a resolution to a General Meeting provided that another Ordinary Member seconds it. Only eligible voters may vote on the resolution.

7. Cancellation of Membership

The membership of any member or the affiliation of any Unit may be cancelled by a three-fifths vote at a General Meeting. Before a vote is taken the person or unit concerned must be given an opportunity to present his/its case in writing and may address the meeting in person. In the case of HQ the address will be limited to the CO or one person nominated by him.

MEETINGS

8. (a) A General Meeting of the Association will be held annually unless otherwise decided at a General Meeting.
- (b) A special General Meeting may be called by the President at the request or concurrence of two thirds of the Executive Committee.
- (c) All members are eligible to attend.



- (d) The General Meetings are to be held at a place and time of year to be decided at General Meetings; the exact dates are to be decided by the Executive Committee.
- (e) The President will preside, but in his absence, the Vice-President will take his place or, if not present the senior serving Militia Officer on the Executive committee.
- (f) At a General Meeting the business of the Association will be transacted and such powers as may be deemed fit will be delegated to the Executive Committee.

### VOTING PROCEDURES

9. (a) Eligible Voters: At General Meetings those eligible to vote will be:

- (1) Elected Officers and Members of the Executive Committee of the Association except the Secretary or Treasurer.
  - (2) One representative from each affiliated unit as determined in Para. 5 (a).
  - (3) Any Artillery Officer who is:
    - i. Commander of a Militia Area
    - ii. Commander of a Militia District
    - iii. Chief of Reserves
    - iv. Chairman of the Conference of Defence Associations.
- (b) Any eligible voter or unit who is not represented at a meeting may:
- (1) On subjects of which notice has been given send to the Secretary a written vote.
  - (2) In any case, give "proxy powers" to any eligible voter: such power is to be notified to the Secretary in writing stating whether such power is for specific subjects or all subjects that may arise. The above is to apply to both General and Executive Committee Meetings. For purposes of voting the person or unit giving the proxy shall be deemed present at the meeting and shall abide by the vote of his proxy.

On the request of any eligible voter those abstaining on any motion will be recorded by name.

ORDER OF BUSINESS

10. (a) The following order of business will be observed at the Annual General Meeting:
  - (1) Presentation of Reports
  - (2) General Business
  - (3) Election of Officers
  - (4) New Business
- (b) The outgoing President, or the Officer presiding at the meeting will preside at the Annual Dinner.

MINUTES OF MEETING

11. (a) Extracts of the Minutes of all General Meetings will be published in the Annual Report.
- (b) Any action authorized by the Executive Committee will be published in the Annual Report.

OFFICERS AND EXECUTIVE COMMITTEE

12. Officers of the Association
  - (a) The Officers of the Association shall consist of:
    - (1) A President who shall normally be elected to serve for one year but in extraordinary circumstances may be re-elected to serve a further one-year term, consecutively.
    - (2) A Vice-President who shall normally be elected to serve for one year but in extraordinary circumstances may be re-elected to serve a further one-year term, consecutively.
    - (3) A Secretary.
    - (4) A Treasurer.
  - (b) The offices of Secretary and Treasury may be combined.
  - (c) A Regular Force officer may not serve as an officer of the Association.

THE EXECUTIVE COMMITTEE

13. For the administration and the conduct of the business of the Association throughout the year, there will be an Executive Committee consisting of
- (a) The President and Vice-President of the Association
  - (b) One representative from serving units from each area as follows:  
Atlantic, Eastern, Central, Prairie, and Pacific
  - (c) The Immediate Past President
  - (d) Ex-officio       (1) The Colonel Commandant  
                      (2) Past Colonels Commandant
  - (e) The Director of Artillery
  - (f) An Advisory Committee of five Retired Officers elected for an initial one year term and thereafter eligible for further specified one or two year terms but not eligible to serve more than five consecutive years.

ELECTION OF OFFICERS AND EXECUTIVE COMMITTEE

14. (a) All Officers and Members of the Executive Committee will be elected by a General Meeting.
- (b) Nominations shall be made by a Nominating Committee consisting of the immediate Past President as Chairman plus, as members, those other Past Presidents in attendance at the annual General Meeting for
- (1) The Officers of the Association, and
  - (2) The members of the Executive Committee except the Area Representatives.
- (c) Representatives from each Area shall be elected by the eligible voters in each Area.
- (d) Further nominations may be made by any member of the Association before voting on the nominations takes place.
- (e) In the event of the inability of any member of the Executive committee to continue effective service for cause such as incapacitation, death, relocation, or resignation, replacement, if required by the activities of the Association, may be made by the remaining members of the Executive Committee until the first following General Meeting.

DUTIES OF THE PRESIDENT

15. (a) To preside at the General Meeting and the Annual Dinner.
- (b) To preside at meetings of the Executive Committee.
- (c) To take such action with respect to new business as cannot wait until the next General Meeting of the Executive Committee or the next General Meeting.
- (d) To appoint the requisite number of delegates and alternates to attend the Conference of Defence Associations.
- (e) To appoint the Chairman and members of the various Standing Committees or Special Committees to serve in the interval between General Meetings, and
- (f) To carry out such other duties as may be assigned by a General Meeting or a meeting of the Executive Committee.

DUTIES OF THE VICE-PRESIDENT

16. (a) To preside in the absence of the President. In the absence of the Vice-President his functions shall be carried out by the senior serving officer of the Executive Committee.
- (b) To assign members to the various Standing and Special Committee at the General Meeting, and
- (c) To carry out such additional duties as shall be assigned by the President, the Executive Committee, or a General Meeting.

DUTIES OF THE SECRETARY

17. (a) To attend all meetings of the Association and of the Executive Committee; and to keep minutes of the transactions at such meetings in books provided by the Association and to be kept by him for that purpose.
- (b) To carry out the orders of the Association or of the Executive Committee, as the case may be, or the presiding officers thereof.
- (c) To prepare all reports of the prize lists, and to certify and submit the same to the proper meetings and officers of the Association, and to keep all records thereof.
- (d) To be responsible for notifying all unit and members of the amount of dues.

- (e) To discharge other duties as may be required from time to time by the Annual General Meeting, the Executive Committee, or by the President.
- (f) The remuneration of the Secretary shall be fixed by the General Meeting from time to time.
- (g) He shall not be eligible to vote at a General or Executive Meeting.

#### DUTIES OF THE TREASURER

18. (a) To deposit to the credit of the Association in a bank named by a General Meeting, all sums of money paid to him on behalf of the Association.
- (b) To pay all moneys for current expenses in accordance with the instructions of General Meetings or the Authority of the Executive Committee, by cheque drawn by him and countersigned by the President of the Association, a member of the Executive Committee, or a member of the Association nominated by them and not below the rank of Major.
- (c) To invest the surplus moneys of the Association as shall be determined from time to time by a General Meeting or a meeting of the Executive Committee in such debt securities as shall from time to time be determined by a General Meeting or a meeting of the Executive Committee.
- (d) To prepare annually his accounts up to the end of the Association year and to submit the same with all proper vouchers to the Auditor of the Association for his audit, and at such other times as may be directed by the Executive Committee; and to present the Auditor's report and statement to the next General Meeting.
- (e) The remuneration of the Treasurer shall be fixed by the General Meeting from time to time.
- (f) He will not be eligible to vote at a General or Executive meeting.

#### FUNCTIONS AND MEETINGS OF THE EXECUTIVE COMMITTEE

19. (a) To perform such functions as are allotted to it annually by the General Meeting.
- (b) To take such action as regarding new business as cannot wait until the next General Meeting as they see fit.
- (c) To report to the General Meeting on all actions taken.
- (d) To meet as required by the President of the Association or if he is not available, by order of the Vice-President. Such meetings may take place by telephone or mail.

- (e) To, when required, appoint three trustees to advise on the investment of funds or the selling of securities.
- (f) A quorum will consist of six members but must have representatives of at least three areas.
- (g) In the event of no members of the Executive Committee of an area being available to attend an Executive Committee meeting and if the area Representative does not consider that the views of the area can be properly expressed in writing or by proxy, he may delegate a member from that area not below the rank of Major to attend and vote for that area.
- (h) The presiding Officer will have a "Casting Vote".

### COMMITTEES

- 20. (a) Special or standing committees shall be appointed as required by a General Meeting or the Executive Committee.
- (b) The terms of reference of each special or standing committee shall be determined by the President in consultation with the Executive Committee.

### FINANCE OF THE ASSOCIATION

#### 21. Annual Fees

##### (a) Serving Officers

- (1) Serving Militia artillery officers fees shall be at a rate that may from time to time be determined at an Annual Meeting.
- (2) Serving Regular artillery officers fees shall be at a rate that may from time to time be determined at an Annual General Meeting.
- (3) Associate Affiliated Unit fees shall be at a rate that may from time to time be determined at an Annual General Meeting.

##### (b) Individual Fees

- (1) Fees for Retired Artillery Officers and for Associate Members shall be at a rate that may be determined from time to time at an Annual General Meeting.
- (2) Honourary Life and Life Members shall not be required to pay annual fees.
- (3) Fees for Associate Affiliated Units shall be at a rate to be determined from time to time at an Annual General Meeting.

22. Financial Year and Auditing of Accounts

The financial year of the Association shall be from September 1 to August 31 of the next year, both dates inclusive. The accounts shall be audited annually and presented to the next General Meeting. A Chartered Accountant shall be appointed annually by the General Meeting to audit the accounts of the Association.

23. Authorized Delegates to General Meeting

Unless otherwise decided at a General Meeting, delegates authorized to attend a General Meeting with expenses paid, provided affiliation fees have been paid shall be:

- (1) Officers of the Association and Members of the Executive Committee.
- (2) One officer per affiliated unit, except that an officer on the Executive Committee shall represent his unit.
- (3) All Artillery Officers who are:
  - (a) Commanders of Militia Areas
  - (b) Commanders of Militia Districts
  - (c) Major General Reserves
  - (d) Chairman of the Conference of Defence Associations
  - (e) The Director of Artillery

24. Travelling Expenses and Allowances

- (a) Unless otherwise decided at a General Meeting, travelling expenses and allowances are authorized for:
  - (1) The Executive Committee, Chairman of standing committees, and, delegates, other than those serving officers whose travelling expenses are being paid for out of public funds, to a General Meeting.
  - (2) The Executive Committee to special Executive Committee meetings.
  - (3) Officers of the Association or other person(s) nominated by the President to represent the Association at special meetings called by Canadian Force Headquarters or other meetings.
  - (4) Association delegates to the Conference of Defence Associations annual meeting if expenses are not paid for by the Department of National Defence.

Rates and allowances shall be:

- (1) if travelling by air:
  - i. return economy air fare from nearest airport,

- ii. return first class railway fare to nearest airport, and
  - iii. necessary taxi fares.
- (2) if travelling by rail:
- i. first class return railway fare,
  - ii. lower berth and/or chair each way, and
  - iii. necessary taxi fare.
- (3) If travelling by POMC the same rates and allowances are permitted as for travelling by rail.
- (4) Allowances while attending meetings elsewhere than a Canadian Forces Establishment shall be decided at a General Meeting. Two days are authorized for delegates and three days for members of the Executive Committee. Those whose train or air connections necessitate an extra day may claim for an extra day.
- (5) Meal allowances shall be at public service rates.

#### CHANGES IN RULES OF THE ASSOCIATION

25. (a) Changes in Rules of the Association will be made only with the approval of the General Meeting.
- (b) Any proposed changes will be notified to the Secretary 60 days in advance of the meeting, and will be forwarded to all voting members not less than thirty days prior to the annual meeting.



RÈGLEMENTS DE L'ASSOCIATION DE L'ARTILLERIE ROYALE CANADIENNE

(RÉVISÉS EN 1987)

NOM

1. Le nom de l'association est "Association de l'Artillerie royale canadienne".

OBJECTIF

2. a. Améliorer l'efficacité et le bien-être du Régiment royal de l'Artillerie canadienne, et se préoccuper de toutes les questions touchant à la défense du Canada.
- b. L'Association est une société non rentable.

PARRAINAGE

3. On pourra demander au Gouverneur-général du Canada et aux lieutenants-gouverneurs de chaque province de parrainer l'Association.

MEMBRES

4. a. Membres ordinaires
  - (1) Tous les officiers d'artillerie en activité appartenant à unités rattachées au Régiment royal de l'Artillerie canadienne.
  - (2) Les autres officiers du Régiment royal de l'Artillerie canadienne en activité qui ont acquitté leur cotisation annuelle individuelle.
  - (3) (a) Les officiers d'artillerie à la retraite, qui ont déjà été membres des Forces canadiennes que reconnaît l'Association, s'ils ont payé leur cotisation annuelle individuelle.  
(b) Les officiers à la retraite sont ceux qui ne sont plus membres de la Force régulière ou de la Réserve primaire.
- b. Membres à vie
  - (1) Tout officier du Régiment royal de l'Artillerie canadienne, en activité ou retraité, peut faire une demande pour devenir membre à vie de l'AARC.

- (2) Cette demande doit être soumise et appuyée par des membres ordinaires de l'AARC; elle doit être déposée trente jours avant l'assemblée annuelle et accompagnée d'un résumé des états de service de l'intéressé.
- (3) Ces demandes en bonne et due forme seront examinées par le comité exécutif qui pourra, s'il le désire, les soumettre à l'assemblée générale avec sa recommandation.
- (4) Le montant de la cotisation à verser pour devenir membre à vie de l'Association sera fixé et réexaminé lors des assemblées générales annuelles.

c. Membres à vie honoraires élus

- (1) Toute personne qui est reconnue avoir rendu à l'Artillerie des services exceptionnels peut être élue membre à vie honoraire lors d'une assemblée générale. Les premiers critères de sélection sont en général ses états de services au sein du Régiment royal de l'Artillerie canadienne.
- (2) Toute proposition de candidats doit être transmise au secrétaire-trésorier trente jours avant l'assemblée annuelle, accompagnée d'explications et, s'il y a lieu, d'un résumé des états de service. Ces propositions seront examinées par le comité exécutif qui pourra faire part de ses recommandations à l'assemblée générale.
- (3) Chaque candidature sera soumise au vote de tous les électeurs présents.

d. Membres associés

- (1) Les officiers d'autres classifications des Forces Canadiennes, en activité ou à la retraite, qui ont servis un unité de l'Artillerie de l'OTAN et des autres forces du Commonwealth reconnues par l'Association et qui ont acquitté leur cotisation annuelle de membre associé.

ORGANISMES AFFILIÉS

5. a. Unités affiliées

Sur paiement des droits d'adhésion fixés, les unités suivantes peuvent s'affilier à l'Association et jouir du droit de vote tel que décrit au paragraphe 9:

- (1) Régiment d'artillerie;

(2) batterie d'artillerie indépendantes;

(3) le département d'artillerie du Centre d'entraînement au combat.

b. Unités affiliées associées

(1) Sur paiement des droits d'adhésion fixés, et avec l'approbation de l'Assemblée générale, les associations suivantes peuvent devenir des Unités affiliées associées.

(a) Associations d'officiers d'artillerie au niveau local.

(2) Les unités affiliées associées ne jouissent pas du droit de vote tel que décrit au paragraphe 9.

(3) (a) Les représentants des unités affiliées associées à l'Assemblée générale doivent être membres de la AARC tel que décrit au paragraphe 4.

(b) Les représentants des unités affiliées associées à l'Assemblée générale ne peuvent réclamer ni indemnité ni frais de déplacement sauf que ces représentants soient délégués tel que décrit au paragraphe 23.

6. Privilèges des membres

a. Lors des assemblées générales, tous les membres peuvent participer à tous les débats et à toutes les activités, sauf en cas de vote.

b. Voir au paragraphe 9 les conditions régissant le droit de vote de membres.

c. Tout membre ordinaire peut, lors d'une assemblée générale, soumettre une résolution pourvue qu'il obtienne l'appui d'un autre membre ordinaire. Seuls les membres possédant le droit de vote pourront se prononcer sur cette résolution.

7. Exclusion d'un membre

Tout membre ou unité affiliée pourra être exclu de l'Association si les trois-cinquièmes des membres se prononcent dans ce sens lors d'une assemblée générale. Avant le vote, la personne ou l'unité en question doit avoir l'occasion de s'expliquer par écrit et même de s'adresser directement à l'Assemblée. S'il s'agit d'un membre de la direction, il s'adressera au commandant ou à une personne nommée par ce dernier.

RÉUNIONS

8. a. L'assemblée générale de l'Association aura lieu un fois par an, sauf décision contraire prise lors d'une assemblée générale.

- b. Le Président pourra convoquer une assemblée générale extra-ordinaire à la demande ou avec l'assentiment des deux-tiers du comité exécutif.
- c. Tous les membres peuvent assister aux assemblées.
- d. L'époque et le lieu des assemblées générales à venir sont choisis lors des assemblées générales; le comité exécutif a la charge d'en fixer la date exacte.
- e. La présidence de l'Association est assurée par le Président et, en son absence, par le Vice-président ou, en l'absence de ce dernier, par l'officier de la Milice ayant le plus d'ancienneté parmi les membres du comité exécutif.
- f. Toutes les questions touchant l'Association sont traitées lors des assemblées générales, et les pouvoirs nécessaires sont délégués au comité exécutif.

#### PROCÉDURES DES VOTES

- 9. a. Électeurs - Lors d'une assemblée générale, les membres ci-dessous ont le droit de vote.
  - (1) Les officiers élus et membres du comité exécutif de l'Association, à l'exception du secrétaire ou du trésorier.
  - (2) Un représentant pour chaque unité affiliée, telle que définie au paragraphe 5 a.
  - (3) Tout officier d'artillerie qui est :
    - (a) Commandant de secteur de la Milice;
    - (b) Commandant de district de la Milice;
    - (c) Chef de la Réserve;
    - (d) Président du Congrès des associations de la Défense.
- b. Un électeur absent ou une unité non représentée lors d'une assemblée peut participer :
  - (1) Soit en faisant parvenir au secrétaire son vote par écrit, s'il a reçu des informations sur la question débattue.
  - (2) Soit en sa procuration à n'importe quel électeur présent; il doit alors informer par écrit le secrétaire de cette délégation de pouvoir, en précisant si elle n'est valable que pour certaines questions ou dans toutes les circonstances. Ceci s'applique aussi bien aux assemblées générales qu'aux réunions du comité exécutif, En cas de vote, la personne ou l'unité ayant remis sa procuration est considérée présente et doit s'en tenir au vote émis par son mandataire.

À la demande de n'importe quel électeur, on peut prendre en note le nom de ceux qui s'abstiennent de se prononcer sur une question.

#### ORDRE DU JOUR

10. a. Lors des assemblées générales annuelles, l'ordre du jour suivant est adopté :
  - (1) lecture des rapports;
  - (2) questions d'ordre général;
  - (3) élection des membres de la direction;
  - (4) nouvelles questions.
- b. Le président sortant, ou l'officier le remplaçant, présidera au Dîner annuel.

#### PROCÈS-VERBAL DES ASSEMBLÉES

11. a. Des extraits du procès-verbal de l'assemblée générale seront publiés dans le rapport annuel.
- b. Toute mesure autorisée par le comité exécutif sera mentionnée dans le rapport annuel.

#### DIRECTION ET COMITÉ EXÉCUTIF

12. Direction de l'Association
  - a. Les membres de la Direction sont :
    - (1) le Président, élu normalement pour une durée d'une année peut, en circonstances atténuantes, être réélu de suite pour une seconde durée d'une année;
    - (2) le Vice-président, élu normalement pour une durée d'une année peut, en circonstances atténuantes, être réélu de suite pour une seconde durée d'une année;
    - (3) le secrétaire;
    - (4) le trésorier.
  - b. Les charges de secrétaire et de trésorier peuvent être cumulées.
  - c. Un officier de la Force régulière ne peut faire partie de la Direction de l'Association.

### COMITÉ EXÉCUTIF

13. Pour l'administration et la conduite des affaires de l'Association au cours de l'année, un comité exécutif est formé, et constitué :
- a. Du Président et du Vice-président de l'Association.
  - b. D'un délégué de chaque unité en service dans chacune de régions suivantes : Atlantique, Est, Centre, Prairies, Pacifique.
  - c. Du Président sortant.
  - d. Des membres suivants, nommés d'office :
    - (1) Le Colonel commandant;
    - (2) Les Colonels commandants précédents.
  - e. Du Directeur de l'Artillerie.
  - f. D'un comité consultatif composé de cinq officiers à la retraite élus, nommés pour un an; ils sont par la suite rééligibles pour un mandat d'un ou de deux ans mais ne peuvent en tout état de cause, siéger plus de cinq années consécutives.

### ÉLECTION DES MEMBRES DE LA DIRECTION ET DU COMITÉ EXÉCUTIF

14. a. Tous les membres de la Direction et du comité exécutif sont élus lors des assemblées générales.
- b. Les candidatures sont présentées par un comité composé du Président sortant comme Directeur et de deux personnes ou plus choisies par lui parmi :
- (1) Les membres de la Direction;
  - (2) Les membres du comité exécutif (à l'exception des délégués régionaux).
- c. Pour le choix des délégués régionaux, seuls les électeurs représentant la région en question sont appelés à voter.
- d. Avant la tenue du vote, tout membre de l'Association peut, à son tour, proposer un candidat.
- e. Dans le cas où un membre du comité exécutif se trouverait dans l'incapacité de poursuivre sa tâche, pour cause de maladie, décès, mutation ou démission, le reste du comité peut pourvoir à son remplacement jusqu'à la prochaine assemblée générale, s'il le juge nécessaire.

### FONCTIONS DU PRÉSIDENT

15. a. Présider l'assemblée générale et le Dîner annuel.
- b. Présider les réunions du comité exécutif.
- c. Prendre les décisions qui s'imposent face à une nouvelle situation, si cela ne peut attendre la prochaine réunion du comité exécutif ou l'assemblée générale.
- d. Désigner les délégués et suppléants requis pour assister au Congrès des associations de la Défense.
- e. Désigner le Président et les membres des comités permanents et comités spéciaux qui siègent entre deux assemblées générales.
- f. Assumer les autres fonctions qui lui seraient assignées lors d'une assemblée générale ou d'une réunion du comité exécutif.

### FONCTIONS DU VICE-PRÉSIDENT

16. a. En l'absence du Président, le remplacer dans ses fonctions. Si le Vice-président est absent, la présidence est assurée par l'officier ayant le plus d'ancienneté du comité exécutif.
- b. Désigner les membres des divers comités permanents et comités spéciaux siégeant aux assemblées générales.
- c. Assumer les autres fonctions qui lui seraient assignées par le Président, le comité exécutif et lors de l'assemblée générale.

### FONCTIONS DU SECRÉTAIRE

17. a. Assister à toutes les réunions de l'Association et du comité exécutif; tenir le procès-verbal des travaux effectués lors de ces réunions sur les registres qui lui sont confiés par l'Association et qu'il doit garder à cet effet.
- b. Exécuter les décisions de l'Association, ou du comité exécutif, selon le cas, ou des membres de la direction.
- c. Préparer tous les rapports sur les palmarès, les certifier exacts et les présenter aux assemblées et aux membres de l'Association concernés; les inscrire dans les registres.
- d. Se charger d'aviser tous les membres et toutes les unités du montant des cotisations.

- e. Assumer les autres fonctions qui lui seraient confiées lors de l'assemblée générale, par le comité exécutif ou le Président.
- f. Le montant de la rémunération de secrétaire est fixé et révisé lors des assemblées générales.
- g. Il ne possède pas le droit de vote lors des assemblées générales ou des réunions du comité exécutif.

#### FONCTIONS DU TRÉSORIER

- 18. a. Verser au crédit de l'Association, à la banque choisie lors de l'assemblée générale, toute somme qui lui est confiée au bénéfice de l'Association.
- b. Régler les dépenses courantes de l'Association en suivant les instructions émises lors de l'assemblée générale ou les décisions du comité exécutif en faisant un chèque qui doit être contresigné par le Président de l'Association, un membre du Comité exécutif ou un membre de l'Association désigné par eux et détenant au moins le grade de major.
- c. Placer les excédents de l'Association, déterminés de temps à autre par une assemblée générale ou le comité exécutif, dans les valeurs choisies par l'assemblée générale ou le comité exécutif.
- d. Préparer la comptabilité de l'Association jusqu'à la fin de son exercice, la remettre à l'expert comptable de l'Association pour vérification, accompagnée de toutes les pièces justificatives, et toutes les fois que le comité exécutif en ferait la demande; présenter lors de l'assemblée générale suivante les rapports et conclusions de l'expert-comptable.
- e. La rémunération du trésorier sera fixée et révisée lors des assemblées générales.
- f. Il ne possède pas le droit de vote aux assemblées générales et réunions du comité exécutif.

#### FONCTIONS ET RÉUNIONS DU COMITÉ EXÉCUTIF

- 19. a. Assumer les fonctions qui lui sont attribuées lors de l'assemblée générale.
- b. Prendre les décisions qui s'imposent face à une nouvelle situation, s'il est impossible d'attendre la prochaine assemblée générale.
- c. Informer les membres, lors des assemblées générales, de toutes les mesures prises.



- d. Les réunions se feront à la demande du Président ou, en son absence du Vice-président. Les membres pourront être convoqués par téléphone ou par lettre.
- e. Nommer trois conseillers, au besoin, pour le placement des fonds ou la vente des valeurs.
- f. Six membres suffisent pour atteindre le quorum, pourvu qu'au moins trois délégués régionaux soient présents.
- g. Si aucun des membres du comité exécutif d'une région donnée n'est disponible et que le délégué régional juge impossible de faire part de bon point de vue par écrit ou en donnant sa procuration à un autre membre; il a la possibilité de se faire représenter par un membre de la même région détenant au moins le grade de major et qui votera en son nom.
- h. La voix du Président de la réunion est prépondérante.

#### COMITÉS

- 20. a. Des comités spéciaux ou permanents seront mis sur pied à la demande de l'assemblée générale ou du comité exécutif.
- b. Le mandat de chaque comité sera établi par le Président assisté des membres du comité exécutif.

#### FINANCES DE L'ASSOCIATION

##### 21. Cotisation annuelle

- a. Officiers du cadre actif :
  - (1) Le montant de la cotisation pour les officiers d'artillerie servant dans la Milice sera fixé et révisé lors des assemblées générales annuelles.
  - (2) Le montant de la cotisation pour les officiers d'artillerie servant dans la Force régulière sera fixé et révisé lors des assemblées générales annuelles.
  - (3) Le montant de la cotisation pour les unités affiliées associées sera fixé et révisé lors des assemblées générales annuelles.
- b. Cotisation individuelles :
  - (1) Le montant de la cotisation pour les officiers d'artillerie à la retraite et les membres associées sera fixé et révisé lors des assemblées générales annuelles.

(2) Les membres honoraires à vie et membres à vie n'ont à payer aucune cotisation annuelle.

(3) Le montant de la cotisation pour les unités affiliées associées sera fixé et révisé lors des assemblées générales annuelles.

22. Année financière et vérification des comptes

L'année financière de l'Association commence le premier septembre et se termine le 31 août de l'année suivante, ces deux jours étant inclus. Les comptes sont vérifiés chaque année et présentés à l'assemblée générale suivante. Un comptable agréé sera nommé chaque année par l'assemblée générale pour vérifier les comptes de l'Association.

23. Choix des délégués aux assemblées générales

Sauf décision contraire de l'assemblée générale, les personnes suivantes sont autorisées à assister aux assemblées générales en qualité de délégués et à recevoir des indemnités, pourvu qu'elles aient acquitté leur cotisation :

- a. Les membres de la Direction et du comité exécutif.
- b. Un officier par unité affiliée, en plus de l'officier qui représente cette unité au sein du comité exécutif.
- c. Tous les officiers d'artillerie qui sont :
  - (1) Commandant de secteur de la Milice;
  - (2) Commandant de district de la Milice;
  - (3) Major-général de la Réserve; et
  - (4) Président du Congrès des associations de la Défense.
- d. Le Directeur de l'Artillerie.

24. Frais de déplacement et indemnités

- a. Sauf décision contraire de l'assemblée générale, les personnes suivantes sont autorisées à recevoir des indemnités de déplacement et autres :
  - (1) Lors des assemblées générales - les membres du comité exécutif, les présidents des comités permanents et les délégués, sauf les officiers du cadre actif dont les déplacements sont payés par le Gouvernement.
  - (2) Les membres du comité exécutif, lors des réunions extraordinaires de ce comité.
  - (3) Les membres de la Direction de l'Association ou toutes les autres personnes désignées par le Président pour représenter l'Association aux réunions spéciales organisées par le Quartier général des Forces canadiennes ou à d'autres réunions.

- (4) Les délégués de l'Association aux réunions annuelles du Congrès des associations de la Défense, si leurs dépenses ne sont pas assumées par le ministère de la Défense nationale.
- b. Les indemnités seront payables dans les conditions suivantes :
- (1) voyage par avion :
    - (a) aller-retour depuis l'aéroport le plus proche, en classe touriste;
    - (b) aller-retour en train jusqu'à l'aéroport, en première classe;
    - (c) déplacements en taxi.
  - (2) voyage en train :
    - (a) aller-retour en première classe;
    - (b) une couchette ou une place assise, aller-retour;
    - (c) déplacements en taxi.
  - (3) Si le voyage s'effectue par voiture privée ou officielle, les tarifs et indemnités sont les mêmes que pour les voyages en train.
  - (4) Lorsque les réunions n'ont pas lieu dans un établissement des Forces canadiennes, les indemnités seront fixées lors de l'assemblée générale. Les délégués ont droit à deux jours et les membres du comité exécutif, à trois. Ceux qui doivent prendre un jour supplémentaire en raison de leurs correspondances aériennes ou ferroviaires peuvent réclamer l'indemnité correspondante.
  - (5) Les indemnités de repas sont les mêmes qui s'applique aux fonctionnaires.

#### MODIFICATIONS DES RÈGLEMENTS DE L'ASSOCIATION

25. a. Les règlements de l'Association ne seront modifiés qu'avec l'accord de l'assemblée générale.
- b. Toute proposition de changement doit être envoyée au secrétaire au moins 60 jours avant l'assemblée, et transmise à tous les électeurs au moins 30 jours avant la tenue de l'assemblée annuelle.