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**ROYAL CANADIAN ARTILLERY ASSOCIATION**

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**REPORT**

and/or Services Rendered

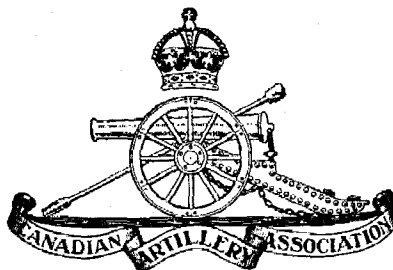
**1951**

Signed \_\_\_\_\_



# ROYAL CANADIAN ARTILLERY ASSOCIATION

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REPORT

1951

## NOTICES

1. Annual fees to the Association for 1951 are on the basis of \$3.00 per Artillery Officer on the strength as of 31st March 1952, payable before the end of the Association Financial Year, 30th September 1952. Individual notices will be sent to Units.
2. The next General Meeting will be held in Ottawa.
  - a) Executive Committee Meeting.  
Thursday, 23rd October 1952 (time to be notified later) either 2.30 p.m. or 10.00 a.m.
  - b) General Meeting commencing 10.00 a.m. Friday, 24th October 1952 and ending about 4.00 p.m. Saturday, 25th October.
  - c) Annual Dinner, 7.30 p.m. Saturday 25th October 1952.
3. Subjects for discussion and Resolution should be submitted not later than 15th September. Resolutions should be submitted in "formal form" and in duplicate. It is suggested that before submitting any of above that Command or Area H.Q. should be consulted in order to be certain that problems are not already covered by existing Orders and Instructions which may not have come to the notice of the Unit concerned.
4. Any proposed alterations to "the Rules of the Association" should be submitted by 20th August.

# Royal Canadian Artillery Association

(Organized 1876)

## OFFICERS AND MEMBERS OF EXECUTIVE COMMITTEE 1951-52

### President

Brigadier AE. McB. Bell Irving, O.B.E., E.D.  
145 West 1st Avenue, Vancouver, B.C.

### Vice-Presidents

- Lt.-Col. W. D. King, O.B.E., E.D. . . . . Eastern Command  
14th Field Regiment, The Armouries, Yarmouth, N.S.
- Brigadier J. Bibeau, D.S.O., E.D. . . . . Quebec Command  
305 Rue Roi, Sorel, Que.
- Brigadier H. T. Airey . . . . . Central Command  
c/o General Engineering Co. Limited  
100 Adelaide Street West, Toronto(1), Ont.
- Brigadier H. E. Murray, D.S.O., E.D. . . . . Prairie Command  
133 Angus Crescent, Regina, Sask.
- Lt.-Col. R. E. Lucy, M.B.E., M.C. . . . . Western Command  
c/o 41st A/Tank Regt. R.C.A., The Armouries, Calgary, Alta.

### Representing Branches of the Artillery

- Lt.-Col. B. D. Baily . . . . . Field  
5170 Cumberland Avenue, Montreal, Que.
- Major G. B. McKay . . . . . Field  
642 22nd Street, Brandon, Man.
- Lt.-Col. J. H. C. Warren . . . . . Medium  
245 Glenrose Avenue, Toronto, Ont.
- Major G. B. Robertson . . . . . H.A.A. & C.D.  
P.O. Box 730, Halifax, N.S.
- Major G. F. Blyth . . . . . H.A.A. & C.D.  
c/o B.C.E.R.Ltd., 425 Carrall Street, Vancouver, B.C.
- Major W. C. Taylor . . . . . Anti-Tank  
48 Anti-Tank Regt. R.C.A.  
Portage La Prairie, Man.
- Major F. G. Dufresne . . . . . L.A.A.  
Postal Box 187, Shawinigan Falls, Que.
- Capt. R. N. Cuff . . . . . L.A.A.  
68th L.A.A. Regt. R.C.A.  
Mewata Armouries, Calgary, Alta.
- Lt.-Col. H. H. Walker . . . . . Observation  
443 Fleet Street West, Toronto, Ont.

### **Past Presidents**

Brigadier H. E. Wright, E.D.

Canada Bread Coy.

224 Davenport Road, Toronto, Ont.

Brigadier E. R. Suttie, C.B.E., D.S.O., E.D.

4056 Trafalgar Road, Montreal, Que.

### **Ex-Officio Hon. Colonel Commandant**

Major General H. O. N. Brownfield, C.B.E., M.C.

Prescott Road, Brockville, Ont.

### **Secretary-Treasurer**

Brigadier R. J. Leach, M.C.

59 Queen Street, Ottawa, Ont.

Telephone 2-5753, or 3-5410

### **Assistant Secretary-Treasurer**

Lt.-Col. E. C. Scott

59 Queen Street, Ottawa, Ont.

Telephone 9-3069, or 3-8014

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Please notify immediately any alteration in address or decorations. These addresses will be used for all correspondence to Members of the Executive Committee.

### Past Presidents

- 1876-79 Major General Sir E. Selby Smith, K.C.M.G.  
1880-83 Major General R. G. A. Luard  
1884-87 Lt.-Colonel W. R. Oswald  
1888-89 Hon. Colonel A. M. MacDonald  
1890 Major General Sir F. Middleton, K.C.M.G., C.B.  
1891 Lt.-Colonel A. A. Stevenson  
1892 Lt.-Colonel A. E. Curren, A. D.C.  
1893 Lt.-Colonel J. R. Armstrong  
1894-96 Lt.-Colonel the Hon. E. G. Prior, M.P.  
1897-98 Lt.-Colonel F. Minden Cole, D.S.O.  
1899-01 Colonel D. T. Irwin, C.M.G., A.D.C.  
1902-03 Major General W. H. Cotton  
1904-05 Colonel Frank King, M.D.  
1906-07 Colonel Sir John Hendrie, K.C.M.G., C.V.O.  
1908 Lt.-Colonel H. McL. Davidson, C.A.  
1909 Colonel R. Costigan, D.S.O.  
1910 Colonel N. F. MacNachtan, C.V.O.  
1911 Colonel E. M. Renouf  
1912 Lt.-Colonel E. W. Rathbun  
1913 Lt.-Colonel Lacey R. Johnson  
1914 Lt.-Colonel W. G. Hurdman, D.S.O.  
1920 Major General Sir Edward Morrison, K.C.M.G., C.B., D.S.O.  
1921 Colonel J. J. Creelman, C.S.O.  
1922 Brigadier General C. H. Maclaren, C.M.G., D.S.O.  
1923 Lt.-Colonel S. B. Anderson, C.M.G., D.S.O.  
1924 Brigadier-General W. O. H. Dodds, C.M.G., D.S.O.  
1925 Colonel J. J. Penhale, D.S.O.  
1926 Lt.-Colonel H. H. Sterns  
1927 Lt.-Colonel J. A. McDonald, D.S.O.  
1928 Lt.-Colonel N. P. MacLeod, M.C.  
1929 Colonel E. G. M. Cape, D.S.O.  
1930 Colonel MacKenzie Waters, M.C.  
1931 Lt.-Colonel N. MacDonald  
1932-33 Lt.-Colonel G. A. Drew, V.D., A.D.C.  
1934 Lt.-Colonel R. T. Perry, V.D.  
1935 Colonel W. C. Hyde, D.S.O., V.D.  
1936 Lt.-Colonel J. R. Samson, V.D.  
1937 Lt.-Colonel G. T. Inch, M.C., V.D.  
1938 Colonel R. A. Fraser, V.D.  
1939 Lt.-Colonel C. G. Beeston  
1940-46 Colonel J. J. Creelman, D.S.O.  
1947 Major General A. B. Matthews, C.B.E., D.S.O.  
1948 Brigadier P. A. S. Todd, C.B.E., D.S.O., E.D.  
1949 Brigadier R. E. G. Roome, C.B.E., V.D.  
1950 Brigadier H. E. Wright, E.D.  
1951 Brigadier E. R. Suttie, C.B.E., D.S.O., E.D.

### **ELECTED HONORARY LIFE MEMBERS**

- 1948 Major General H. C. Thacker, C.B., C.M.G., D.S.O.  
Major General H. A. Panet, C.B., C.M.G., D.S.O.  
Colonel C. H. L. Sharman, C.B.E., I.S.O., C.M.G.
- 1949 General A. G. L. McNaughton, C.H., C.B., C.M.G., D.S.O.  
General H. D. G. Crerar, C.H., C.B., D.S.O.  
Brigadier General C. H. MacLaren, C.M.G., D.S.O.
- 1950 Colonel C. S. Craig, D.S.O., M.C.
- 1951 Major General A. B. Matthews, C.B.E., D.S.O., E.D.

### **List of Life Members**

Lt.-Colonel T. Boulanger  
T. C. Brainerd, Esq.  
Dwight Brainard, Esq.  
Colonel, E. G. M. Cape, D.S.O.  
Capt. W. H. Howard, M.C.  
Lt.-Colonel J. A. Macdonald, D.S.O.  
General A. G. L. McNaughton, C.H., C.B., C.M.G., D.S.O.  
Lt.-Colonel S. C. Oland  
Hugh Paton, Esq.  
Major George Washington Stephens  
Lt.-Colonel T. A. Viens, K.C.  
Colonel MacKenzie Waters, M.C.

It is requested that any one knowing if any of the above are deceased, or knowing the address of any of those living, please communicate with The Secretary, 59 Queen Street, Ottawa.

## EXECUTIVE COMMITTEE MEETING

Esquimalt, June 1951

1. Programme—General Meeting 1951.
  - (a) 2.30 p.m. 25th October. Executive Committee Meeting.
  - (b) 10.00 a.m. 26th October. General Meeting.
  - (c) 9.00 a.m. 27th October. General Meeting.
  - (d) 7.30 p.m. 27th October. Annual Dinner.
2. Elected Honorary Life Members.

Decided to place name of Maj. Gen. A. B. Matthews before General Meeting.
3. Answers to Resolutions forwarded from 1950 Meeting.

Decided as satisfactory except Resolution regarding Selective Service for Reserve Force; this to be again discussed at General Meeting 1951.
4. Transportation Allowances for dispersed units.

Resolution to be put before General Meeting.
5. Pay for Personnel carrying out extra duties.

Present regulation considered satisfactory if Command interprets with sympathy. Any definite cases of refusal to be notified to Secretaries with copies of correspondence.
6. R.C.A. History.

Meeting approved "Outline" of contents. Copies had been sent to all Commanding Officers.
7. Capital Account.

Recommend to General Meeting the selling of \$5,000 Bond for

  - (a) \$2,000. Expenses History.
  - (b) \$3,000. Borrowed for Current Expenses.
8. Mess Kit.

Recommend Mess Kit be allowed to be worn by individuals as desired and under Regimental Control.
9. Coloured Berets.

If adopted for walking out to be Blue with Red facing under Badge.
10. R.C.A. Birthday.

Agreed that a suitable date should be selected for celebration annually. Suggestions to be submitted to General Meeting.
11. Recommend that King be asked to adopt title of "Captain General of R.C.A." as he is for R.A.
12. 27th Infantry Brigade Group.

Following wires were received and sent.  
Army H.Q. do not approve of our reply. Consider it a direct attack on "Policy". However they apparently do not intend to make a formal reply.

(a) Message from Director Royal Canadian Artillery.

2. "Response from Gunners for Nato Force as follows, 258 Bty Levis PQ 4 and 31 216 Bty Guelph Ont 3 and 91 284 Bty Yarmouth NS 5 and 58 209 Bty Toronto Ont 1 and 111 205 Bty Montreal PQ 1 and 26 213 Bty Winnipeg Man 2 and 64 plus 98 ORS National enrolment.
3. Would appreciate this information given to Executive with a request then endeavour to stimulate more gunner interest on return to their home stations."

(b) Reply sent by Association.

"Your RA 285 to Brig Leach carefully considered by executive RCA. That we should add to confused voice of much advertising for recruits on present basis absolutely ridiculous. Feel strongly that had Selective Service for reserve force been instituted when recommended there would now be much less problem to recruit new brigade however we do not repeat not recommend Compulsory Service for active force yet.

We recommend strongly that existing Anti-Aircraft Batteries of Active Force be transferred as complete units into twenty seventh Brigade (This would we believe be tremendously popular with all ranks) concur the recruitment of new Anti-Aircraft Units of lower category men and women if necessary and finally the institution now of Selective Service for Reserve Force to make easier better recruitment for Active Force in the months ahead."

13. Competitions.

- (a) To recommend cessation of money grants for prizes.
- (b) Establishment of Competitions on a local basis.
- (c) Re-allocation of trophies for use in local Competitions.

14. Attendance at Meetings 1952.

- (a) Recommend continue
  - (1) Present composition of Executive Committee.
  - (2) One representative from each HQ and Units to General Meetings.

15. Annual Fees.

To recommend increase to three Dollars per Officer.

16. Artificers R.C.A.

The meeting decided that the question of provision of Artificers for maintenance of equipment within a Regiment should be from Artillery sources. A sub-committee under Brigadier Bell-Irving is to study this question and submit proposals to the General Meeting.

# Annual Meeting 1951

The meeting opened at 10.30 a.m., October 27th in the convention hall of the Chateau Laurier Hotel, Ottawa, with the President, Brigadier E. R. Suttie, C.B.E., D.S.O., E.D. in the Chair.

## 1. Opening Address

- (a) The president welcomed the delegates to the meeting with special mention of those attending for the first time, and those attending at their own expense.
- (b) Gave an outline of the procedure for the conduct of the meeting.
- (c) Gave a brief report on the executive committee meeting in Esquimalt with special reference to exchange of telegrams with Army HQ regarding recruiting of artillery personnel for the 27th Infantry Brigade Group.
- (d) Gave a report on the January 1951 meeting of the Conference of Defence Associations, particularly with the resolutions and conference with The Minister on the subject of compulsory service, the substance of which was that The Minister did not concur in the necessity at this time.
- (e) Expressed the hope that all delegates on their return would give a full report to their unit. He considered that delegates could give a better picture of the proceedings than did the annual report.

## 2. General H. D. G. Crerar, C.H., C.B., D.S.O.

The General attended the meeting for a while and in a short speech stated how glad he was to be with gunners again and meet many old friends. He thanked the association for having made him an Elected Honorary Life Member.

## 3. Presentation by Brigadier R. E. G. Roome, C.B.E., V.D.

Brigadier Roome, who unfortunately after well over thirty years service is soon to retire from the Reserve Force, made a presentation to the association. The presentation consisted of brass ash trays—three in the form of split codfish and three in the form of dories. The dories each supported a flag, the Union Jack, a Red Ensign and the provincial flag of Nova Scotia. These were placed on the head table with the Nova Scotia flag in the centre. (The then president being a Nova Scotian, it is understood Brigadier Roome also comes from there. On taking over the incoming president, coming from a more westerly province altered the position of the flags.) The ash trays were later placed on the head table at the annual dinner.

## 4. Laying of wreath on R.A. Memorial, November 11, 1951

It was announced that Colonel S. E. E. Morres would represent the R.C.A. in London, England at the R.A. Memorial in Hyde Park Corner and lay a wreath on behalf of the association.

## **5. Tabling of Minutes of the 1950 Meeting**

The minutes were tabled and as there were no questions were immediately approved.

## **6. Financial Report**

- (a) With reference to balance in bank in general account, 30 Sep it was stated that expenses of the meeting to date for travelling had been \$8761.15 and affiliation fees received during October amounted to \$1046.00 making a net debit of \$7715.15 for the month, leaving an actual balance in hand of \$1602.00.
- (b) From balance in bank at 30 Sep 1950 and that at 30 Sep 1951 it will be seen that expenditures exceeded income for the year by \$2172.27.
- (c) The \$3000 borrowed from the bank was to cover running expenses prior to receipt of the government grant for 1951-52. On receipt of grant it was repaid.

## **7. Financial Considerations**

The points were brought out:

- (a) That the association since commencement of post-war activities had exceeded expenditures over income by about \$8000. (1950-51, \$2172.00).
- (b) That about \$2000 would be needed in the near future to cover expenses in connection with the production of the R.C.A. history.
- (c) That in order to cover administrative, etc., expenses for 1951-52, about \$3000 would be required.
- (d) That few units were asking for the \$50 for prizes from association funds but if all did it would take about \$3000.
- (e) That in order to keep the association solvent without using too large a portion of capital:
  - (i) Expenses would have to be curtailed, and this would in general mean a reduction of either numbers attending general and executive meetings, or a reduction in the scale of travelling expenses, or
  - (ii) Income increased, the only means available being the increase in annual fees.

## **8. Financial Decisions**

After some discussion of the above facts the following action was recommended and adopted:

- (a) The allocation of \$50 to each unit for prize money to be discontinued for 1952.
- (b) Annual fees be raised to \$3.00 for artillery officers on strength.
- (c) That authority is granted for the president to arrange for the sale of bonds to the approximate value of \$5000:

- (i) \$2000 to be allocated to R.C.A. History expense.
- (ii) \$3000 to general fund.
- (d) The executive to consider for their mid-year meeting.
  - (i) Arriving at decision on the subjects presented entirely by correspondence or
  - (ii) All members of Executive to express their opinions in writing these to be discussed by a sub-committee presided over by the President and consisting of such members as may be decided in view of the scope of the subjects presented.

The decision was left to the incoming Executive to decide at a later date when they were to consider the following factors:

- (i) Importance and scope of subjects presented for consideration.
- (ii) The cost of holding a meeting.
- (iii) Funds available.

## 9. Competitions

- (a) A full discussion was held on this subject and the following principal points were agreed on:
  - (i) That some form of competition would assist in improving the efficiency of the Artillery.
  - ii) That at present it would be difficult to organize Dominion wide Competitions.
  - (iii) That competitions could be more easily organized on a Command, Area, Camp or Artillery Command basis.
  - (iv) That Challenge Cups or other trophies were more essential than cash or other prizes.
- (b) The following decisions were arrived at:
  - (i) That a committee be set up to produce a Dominion wide competition for all Regiments based on strength and attendance at camp.
  - (ii) That Commands study the question of competition within their Commands.
  - (iii) That Executive Committee go into the question of re-allotting existing cups to new Competitions if Donors agree.

## 10. War Memorials R.C.A. Chapels

There is \$832 available. It was decided to investigate the advisability of giving a Communion "Chalice" or some such article to each Chapel. Director R.C.A. to be asked to obtain the views of the Action Force Stations concerned.

## 11. R.C.A. History

Captain R. A. Spencer of Toronto has been engaged as historian and has

commenced work on the history, on the outlines approved by the Executive Committee after its submission to units for remarks.

## **12. R.C.A. Birthday**

It was decided to ask the R.A. if they had any objection to our adopting the R.A. date, Director R.C.A. to be asked to do this.

## **13. Man Power**

The following is the R.C.A. answer as approved by the meeting to Questionnaire from The Conference of Defence Association.

Resolution No. 6.

## **14. Transportation allowances dispersed units**

Q.M.G. stated no allowance at present. Unit transport may be used, also on application to Command or Area such pooled as available may be made available on authority Commander.

## **15. Provision of Badges to be worn by Gun-layers, Signallers, etc.**

Not approved at present but subject under review at army H.O.

## **16. Maintenance of Artillery Equipment**

There was considerable discussion as to whether Maintenance Artillery equipment could best be carried out by Artillery or R.C.E.M.E. Personnel, as a result it was decided to forward a resolution.

Resolution No. 3.

## **17. Mess Kit**

After considerable discussion it was decided to leave this question in abeyance there appeared to be a great divergence of opinion.

## **18. Backing for Badge Blue Beret**

It was suggested that the backing on the new beret was too big. Opinion was also expressed that whilst individually the appearance of the beret might be improved that worn by a unit on parade the effect was very smart. As the issue has already been produced it was decided to leave the matter in abeyance.

## **19. Form or Orders and Instructions**

It was decided that a study should be made to see if the mass of Orders, Instructions, etc. being issued to R.F. units could be reduced.

Resolution No. 1.

## **20. Man Power Attendance at Camp**

It was stated that the number attending camp were very unsatisfactory and represented a far too low portion of the personnel on strength. It was felt that one of the primary reasons for men not going to camp was in many cases the difference between Army pay and pay for their normal employment. It was felt that the Government should make up the difference.

Resolution No. 2.

**21. Army Cadets**

The opinion was expressed that Army Cadets were a very good source for provision of personnel for the R.F. and should be encouraged in every way possible.

Resolution No. 4

**22. Recruiting of Women**

The opinion was expressed that when women were recruited for service in units that they should be an integral part of the unit particularly when they were a reasonable portion of the total strength and as in Anti-Aircraft performed operational duties.

Resolution No. 5.

**23. Honorary Elected Life Members**

Major General A. B. Matthews C.B.E., D.S.O., E.D., was nominated and duly elected.

**24. Honorary Colonel Commandant**

The question of the length of term of service of the Hon. Col. Commandant was raised. A motion that the present incumbent—Major Gen. H. O. N. Brownfield, C.B.E., M.C. should serve for life was carried unananimously.

**25. Election of Association Officers and other Members Executive Committee**

The nominating committee presented a slate which was adopted and is as shown in the front of this report.

**26. Auditor**

Charles W. Pearce of Ottawa was appointed Auditor.

**27. Conference of Defence Associations**

Authority was given to the Executive Committee:

- (a) To appoint four delegates.
- (b) To pay any expenses incurred.

**28. General Meeting 1952**

- (a) Meeting to be held in Ottawa at approximately same date as this year.
- (b) Executive Committee to set dates.

**29. Delegates to the General Meeting, 1951**

- (a) One representative per headquarters and regiment to have expenses paid except that a member of the Executive attending if a member of a unit will be the unit's paid representative.
- (b) Members of the Executive not on strength of a headquarters or unit will have their expenses paid.
- (c) (i) Location batteries will be grouped with nearest observation regiment.  
(ii) AAOR units will be grouped with HQ AGRA (AA) or a HAA regiment.

### **30. Travelling Expenses to General Meeting**

The following scale was approved:

- (a) First class return ticket.
- (b) Lower berth and/or chair car seat each way.
- (c) Allowances to cover incidentals on the basis of \$2.00 per meal en route—minimum of \$2.00.
- (d) \$10.00 a day at the meeting (maximum two days except members of Executive, and delegates whose minimum time in Ottawa is necessarily three days, who may be paid for three days).

### **31. Travelling Expenses Executive and Special Meetings**

Travelling expenses to Executive Committee meeting or meetings called by the Conference of Defence Associations or Army Headquarters may be as under:

- (a) If travelling by railway as for delegates to General Meeting.
- (b) If travelling by air:
  - (i) Return air fare.
  - (ii) Necessary taxi fares.
- (c) Subsistence: \$10.00 for each day at place of meeting unless provided with government quarters when amount will be actual expenses for messing, etc.

### **32. Association Fees for 1952**

- (a) Fees to be on basis of \$3.00 per artillery officer on strength as of March 31st, 1951.
- (b) Payable before September 30th, 1952.
- (c) Statement of unit as to strength to be accepted, therefore no notices will be sent out.

### **33. Delegation of Authority to Executive Committee**

The meeting gave the Executive Committee the following powers:

- (a) To conduct the affairs of the Association until the next annual meeting.
- (b) To handle the capital and operating accounts as trustees, may appoint three trustees for this.
- (c) To borrow from the bank an amount equal to any portion of the 1950-51 grant not received at any time and which may be required for current or travelling expenses.

### **34. Financial Advisory Committee**

The Executive Committee is authorized to appoint a financial advisory committee as required.

### **35. Adjournment**

The Meeting is adjourned at 1530 hours.

## **REMARKS OF REPRESENTATIVES FROM ARMY HEADQUARTERS AT GENERAL MEETING**

### **The Minister of National Defence**

- (a) Gave a review of The World Situation with particular reference to the likelihood of war in the near future.
- (b) A brief statement on the financial commitment for defence.
- (c) An appreciation of the work being done by the Service Association.

### **The Vice Chief of Staff**

- (a) Spoke in appreciation of the services of Brig. R. E. G. Roome who has since retired from the R.F.
- (b) Gave a review of the progress and activities of A.F. and R.F. during the past year.
- (c) Gave a brief outline of the difficulties of German participation in N.A.T.O.
- (d) Spoke on the desirability of emphasis on the training of Junior Officers and N.C.O.'s within the unit.
- (e) Gave details of the revision of Pulhem standards.

### **The Director Royal Canadian Artillery**

- (a) Gave an outline proposed Artillery Training for 1952.
- (b) Explained the difficulties of forming Air O.P. Squadron for the R.F. Stated a plan was being considered to obtain flying time for selected R.F. personnel.

## **ANNUAL DINNER**

The Annual Dinner was held in the Chateau Laurier on 28th October. Air Vice Marshal James of the R.C.A.F. was guest speaker and he gave a very interesting talk on some of the aspects of defence against air attack. Guests included: The Hon. Brooke Claxton, Brig. C. M. Drury, Maj. Gen. H. A. Sparling, Maj. Gen. S. F. Clarke, Brig. J. W. Bishops, Brig. M. P. Bogert, Colonel R. Rowley, all from the Department of National Defence. Colonel C. S. Craig (Honorary elected Life Member of the Association) who proposed the Toast to the Regiment in a most eloquent and amusing speech in which he traced the history of Artillery from the Battle of Crecy on into the future.

Representatives from other Service Associations were also present.

## **BUFFET SUPPER**

Lt.-Col. E. C. Scott and Officers of the 30th Field Regiment, R.C.A. Ottawa very kindly arranged a buffet supper in the Officers' Mess on the evening of Friday, 26th October. This was attended by most of the Unit delegates, and a large number of local Active Force, Reserve Force and Retired Officers. A very enjoyable evening was had by all.

## **Executive Committee Meeting held in Ottawa 27th October 1951**

The newly elected Executive Meeting Unit met at the close of the General Meeting and decided the following:

- (a) In addition to the Executive authorized the following, resident in Ottawa, to sign Cheques on behalf of the Association:  
Brig. G. O. Hutchison  
Brig. R. J. Leach  
Lt. E. C. Scott
- (b) Appointed the following as delegates to The Conference of Defence Associations:  
Brig. A. Mc. B. Bell-Irving  
Brig. E. R. Suttie  
Brig. H. E. Wright  
Brig. J. Bibeau
- (c) Decided to leave the question of a mid-year Executive Meeting until it is ascertained what subjects are being put forward for discussion and decision.

## **RESOLUTIONS PASSED BY MEETING 1951**

### **Resolution No. 1**

#### **Form of Orders, Instructions, etc.**

WHEREAS the mass of paper now issued to the Reserve Force is more than the average Reserve Force officer has time to master or have correctly filed for reference,

AND WHEREAS it is desired not to overburden the A & T staff with this work,

AND WHEREAS the system of issuing orders, instructions and information, and the military filing system are, in the opinion of this Association, due for an overhaul,

NOW THEREFORE BE IT RESOLVED that The Minister be requested to direct a thorough study of the whole system of issuing orders and information to the Reserve Force and that this study include the possibility of training staff officers, especially in the matter of achieving "reader interest" with extreme brevity.

### **Resolution No. 2**

#### **Manpower—Attendance at Camp**

WHEREAS the lack of continuity of service, as evidenced by the great number of personnel S.O.S. during the four years ending 31 August 1951, amounting in all to 60,923 and averaging 38% of the total strength yearly, is mainly due to the relatively small numbers attending annual camps, the total of which has averaged about 20% over the same period,

AND WHEREAS this condition shows that a large part of the money spent on training the Reserve Force is wasted,

AND WHEREAS prevailing conditions of employment, wages and holidays with pay make it impossible for Reserve Force personnel to attend annual camps without sacrificing holidays or losing money,

AND WHEREAS the said extra week's holiday with pay could not be granted by employers without direct financial loss to themselves, in addition to some disruption of their business,

AND WHEREAS all that should be paid is the excess of work pay over army pay,

AND WHEREAS available statistics will readily show the average weekly wage of skilled and semi-skilled labor, enabling authorities concerned at AHQ to estimate the average cost per head, and set a maximum camp attendance figure based thereon and apportion the total amount of money so determined to the various commands and areas,

AND WHEREAS the responsibility for implementing such a plan in detail could rest mainly upon the Reserve Force commanders and staff in providing employers with proper certification on which to base returns and claims,

AND WHEREAS the foregoing represents the only possible means whereby attendance at camp can be substantially increased while a policy of voluntary service is continued,

NOW THEREFORE BE IT RESOLVED that The Department of National Defence adopt the measures recommended in the preamble hereto and announce that henceforth all employers who grant an extra week's holiday to employees who are members of the Reserve Force in good standing and pay such employees any excess of work pay over army pay, will be reimbursed the full amount of such payments on presentation of duly authenticated claims to commands and areas concerned.

### **Resolution No. 3**

#### **Maintenance of Artillery Equipment**

The principle that maintenance of fighting equipment is the responsibility of the arm using the equipment has been subscribed to for a long time by British and Commonwealth Armies. During the last war, however, when the REME were divorced from the RACC, the idea took hold that all technical responsibilities should be carried out by REME personnel. Appropriate changes were made in British war establishments. This pattern was NOT adopted in Canada where in the case of the anti-aircraft and coast artillery regiments specially trained artillery personnel were posted to these units to carry out two jobs:

- (i) Maintenance of the equipment.
- (ii) Assisting battery and section commanders in training of operators.

This different pattern which developed in Canada was paralleled in the United States in the Coast Artillery Corps, which corps trained and provided its own technical personnel with the maintenance of its own equipment. Incidentally this is still the case in the United States.

Towards the end of the war, with the development of the RCEME there occurred a not surprising drive on the part of the RCEME to wrest

from other units first echelon maintenance, and this had its culmination after the war when radar and fire control equipment was made the responsibility of the RCEME. Latterly there has been what amounts to a hedging in this regard in that the latest orders show RCA as responsible BUT the work is still to be carried on by RCEME personnel attached to units, a distinction which on paper looks fine but in practice is no different from having the RCEME responsible for the job.

There are several reasons why this is not a satisfactory state of affairs:

- (i) When the responsibility for providing the technically trained personnel rests with the corps other than that of the user, then it is inevitable that user officers will feel that these technicalities are beyond their ability and that therefore they are justified in evading any responsibility with regard to the efficiency of their equipment. This is an impossible situation.
- (ii) The RCEME is composed of technicians and like all technicians they become absorbed in the technical aspects of the work for its own sake and interest, and lose sight of the basic objects. In practice they will be prone to be intrigued by the faults they uncover and by the technique of carrying out repairs rather than concentrating on keeping the equipment in action and evacuating defective parts and components to rear echelons.
- (iii) Establishments promulgated since the war have invariably shown that RCEME's idea of maintenance in first class echelon is that a job which can be carried out by tradesmen of the screwdriver type having a low level of technical ability. It is understood that their training program still (as it did at the end of the war) trains men for first echelon with only a few basic skills such as the use of soldering iron, screwdriver, etc.

A point that is overlooked and which is so important is that the maintenance of radar and fire control instruments (electronic) is a job comparable to that of a diagnostician in the medical service. It is a job calling for a very high degree of detailed knowledge of the equipment and the **ABILITY TO QUICKLY LOCALIZE FAULTS OR INADEQUATE PERFORMANCE**, and where these deficiencies are not readily remedied an understanding that the basic components must be immediately replaced with one that can function correctly. In the medical profession this diagnostic skill is recognized as being an attribute only of very highly qualified doctors, and general practitioners look to these diagnosticians for help. During the war the training of maintenance personnel on radar for RCA concentrated on this aspect of the matter and only well-educated intelligent men were used, and little emphasis was placed on their ability to handle a soldering iron or line up a radio chassis with the wealth of radar equipment available to them.

- (iv) Electronic equipment differs basically from mechanical equipment such as guns, in the randomness with which wear and deterioration takes place. It is made usually of a vast number of resistors, condensers, vacuum tubes, etc., all of which have individual life

expectancies, and as a result it is impossible to predict at any time what level of performance can be expected from the equipment. This is in complete contrast with a gun, for example, where the wear is a fairly straight-forward function related to the number of rounds fired, and in fact this is so predictable that actual tables are made up and are in common use among gunners. In the case of electronic equipment this cannot be done and one must rely entirely on the diagnostic skill of the man responsible for the maintenance of the equipment. Otherwise, for example, the equipment might only be detecting aircraft out to 25,000 yards when it should be detecting out to 60,000 yards, and no one might be the wiser.

Since the ability of the artillery to carry out the job depends on the proper functioning of their radar and their fire control instruments, it is vital that artillery officers themselves be sufficiently familiar with their equipment that they can observe such deterioration for themselves, and this in practice they will only do if they are thrown on their resources with their own personnel to keep their own equipment in proper operating condition.

- (v) To properly carry out the maintenance of electronic equipment, the man trained for the job must not only concentrate on diagnostic skills but he must also be thoroughly familiar with gunnery procedures and problems, so that the significance of what might appear to be minor faults but which have some major effect on the gunnery problem is not overlooked. He needs little or no training in the use of tools or test equipment. For these reasons, from the point of view of career planning the skills and knowledge to be developed by the maintenance man fit into an artillery career, whereas they do not fit in with an RCEME career. In the latter case the emphasis, of necessity, is on workshop procedures where time and intuitive skill is not of the essence. Furthermore, because of the large preponderance of MT in the army, inevitably the man planning a career in the RCEME will concentrate on MT work and avoid if he can TELS work.

For these reasons it is believed that the artillery can not carry out its role as a fighting arm unless it is itself responsible for its own equipment. The problem is as much a psychological one as it is a technical one. In the end, it is the regimental commander who is responsible for the fighting efficiency of his equipment and personnel, and this responsibility he can not discharge unless control of both the equipment and personnel is fully in his hands.

Finally, although the problem is now mainly one which concerns the anti-aircraft and coast artillery branches of the artillery, modern developments in the field of electronics point unmistakably to the fact that electronic gear will sooner or later, and probably sooner, come into use in all branches of the artillery in the near future; and the problem, therefore, is one that concerns all branches of the artillery.

NOW THEREFORE BE IT RESOLVED that the Royal Canadian Artillery Association is of the opinion that the maintenance of artillery equipment,

and especially radar and fire control instruments, can only be efficiently carried out by personnel regularly recruited in, trained by and carried on the establishments of the Royal Canadian Artillery.

AND BE IT FURTHER RESOLVED that for the efficient carrying out of second to fourth echelon repairs of artillery, radar and fire control equipment that the RCEME organize regiments specifically designated as technical regiments (radar and fire control).

#### **Resolution No. 4**

##### **Army Cadets**

BE IT RESOLVED that this Association approach army headquarters to recommend to the provincial government that they give a full high school credit of one subject to a boy who successfully passes his senior high school cadet year. Said year to include the prescribed cadet course plus a summer camp of trades training successfully completed,

AND BE IT FURTHER RESOLVED that when choosing candidates for COTC university, contingent commanders give preference to ex-cadet officers and trades training senior leaders graduates. Other things being equal,

AND BE IT FURTHER RESOLVED that it be further recommended when recruiting candidates for medical and engineering courses under the new army set-up, that it be made clear to the public that service in the cadet corps is a pre-requisite.

#### **Resolution No. 5**

##### **Recruiting of Women**

Resolved that women be recruited into and be fully integrated with the R.C.A. and supporting units where they can be satisfactorily employed in substantial numbers.

#### **Resolution No. 6**

The following is the opinion of the Royal Canadian Artillery Association to the questionnaire, from the Chairman of the Conference of Defence Associations, with regard to manpower.

(1) Are satisfactory type and number of the following being received:

(a) officers—50% of units YES  
50% of units NO

(b) tradesmen—100% of units NO

(c) other ranks—100% of units NO

(2) Are units obtaining sufficient other ranks to provide strong enough units for training of officers and NCOs?

One unit—YES  
Seventy units—NO

(3) Are you still of the opinion that the only solution to bring units up to satisfactory strength is some form of compulsory training?

Unanimous opinion to this is YES. But consider the following points if put into force *might* alleviate the present situation:

Suggestions as how more recruits *might* be attracted to the Reserve Force:

- (1) A monthly rate of pay say \$25.00 for other ranks and comparative rates for NCOs, WOs and officers. Satisfactory attendance and progress to qualify for full rate.
- (2) All Reserve Force pay and allowances to be exempt from income tax.
- (3) A pension scheme applicable to those with long service.
- (4) Reserve Force pay and *allowances* on courses, call-out and camp to be the same as for the Active Force.
- (5) More colourful uniforms as required.
- (6) Bands—increased grants, full dress for all bandsmen.
- (7) Increase in regimental grants—money now spent on advertising could go towards this.
- (8) Other rank canteens to be raised to standard that will make them the best gathering place for young people in each community.
- (9) A public relations officer for each unit. Courses for training of such personnel.
- (10) Nomenclature. Each unit to have a name (numbers to be retained if necessary).
- (11) Suitable vehicles for transportation of personnel for dispersed units.
- (12) Free medical and dental care for Reserve Force personnel who are fully qualified and have satisfactory attendance record.
- (13) Lower age by one year to close normal gap between leaving school and enlistment in Reserve Force.
- (14) Wherever possible women servicemen to be integral part of unit.
- (15) Berets to have greater range of colours. At present few corps have distinctive colour.
- (16) Clothing allowance for Reserve Force.
- (17) Raincoats in place of groundsheets for other ranks.
- (18) A more suitable name than Reserve Force.
- (19) The local civil defence authorities be consulted with a view to a joint recruiting campaign wherein all fit personnel would be directed to Reserve Force whereas over age and category personnel would enlist in civil defence.
- (20) Investigation into new approaches to interest the public as to the need for a strong Reserve Force and thereby encouraging people to enlist.
- (4) If units not up to strength in other ranks how can unit HQ officers and NCOs receive training in handling a full complement of troops?
  - (a) Concentrate groups of units and form composite units. At present strengths this would only give a very small portion of officers and NCOs and training.
  - (b) Turn out Active Force units and replace officers and NCOs by Reserve Force personnel.

With the small number of Active Force units and the large number of Reserve Force there are not enough days in the year to give any satisfactory number training by this method.

**RESOLUTIONS ADOPTED BY THE  
16th ANNUAL MEETING OF THE  
CONFERENCE OF DEFENCE ASSOCIATIONS 1952**

**No. 1/51—Accommodation**

WHEREAS it is still apparent from the present international situation that large armed forces will almost certainly be required in the next few years, in which emergency some form of controlled manpower will be adopted by national consent;

AND WHEREAS housing and training accommodation and facilities are still inadequate both for the reserve force and for the reception of large forces as soon as an emergency arises;

NOW THEREFORE BE IT RESOLVED that a progressive plan of construction or utilization of suitable buildings and facilities be implemented and made public in order to provide during the next few years for the reception, housing and training of such a force as will be required in case of a war emergency, and to provide at once adequate temporary accommodation and facilities for the reserve force.

**No. 2/51—Hastening Armoury Accommodation**

WHEREAS many units are without adequate armoury accommodation; AND WHEREAS it is not possible to train and administer a unit properly while this situation exists;

NOW THEREFORE BE IT RESOLVED that the necessity of hastening the programme of suitable armoury construction be again called to the attention of the Department of National Defence.

**No. 3/51—Vehicle Shelters Each Armoury**

WHEREAS the present armouries and such other buildings as are being used as armouries do not, in most cases, have proper facilities for the safekeeping and safeguarding of vehicles;

AND WHEREAS in a great number of cases, vehicle accommodation is some distance from the buildings used as armouries or is non-existent, thus causing unnecessary deterioration to vehicles, time and petrol wastage and the inability to properly conduct driving and maintenance training;

NOW THEREFORE BE IT RESOLVED that each building which is used as an armoury be provided with a suitable vehicle compound and shelter.

**No. 4/51—Universal Training**

WHEREAS this Conference considers it vital to the defence of Canada that the reserve army be brought up to strength as quickly as possible; AND WHEREAS this necessity has been recognized by the Government in authorizing the reserve army to recruit up to authorized establishment;

AND WHEREAS in the opinion of this Conference a plan for the training of young men is the only equitable method to ensure an adequate reserve of trained personnel for the reserve army;

AND WHEREAS many existing difficulties at present being experienced with business firms with regard to their employees taking part in reserve army training, and in particular attendance at summer camps, would disappear with such a plan;

AND WHEREAS in the opinion of this Conference, large sums of public monies are being wasted on the reserve army due to the continuous turnover of personnel;

NOW THEREFORE BE IT RESOLVED that the Government again be urged to have the necessary number of men selected annually, through selective service, to train with reserve army units, for a period of time sufficient to ensure that they are properly trained.

**No. 5/51—Increase of Cadet Grant**

WHEREAS it is considered that cadet corps affiliated to units are most desirable as a source of recruits for the reserve force;

AND WHEREAS experience has proved that there is a heavy expense involved in the operation of a cadet corps which is greatly in excess of \$1.00 (one dollar) per cadet;

NOW THEREFORE BE IT RESOLVED that the cadet grant be increased to \$3.00 (three dollars) per cadet per annum and that boots and shirts be issued.

**No. 6/51—Reduce Age Limit RF 16½ Summer Training**

WHEREAS certain provincial education systems provide that children may commence Grade One in September if they are six or will be six in that calendar year, and this means that half these students will be seventeen while half will be only sixteen and a half or better on July 1st of the year they finish Grade Eleven just prior to their final year of school;

AND WHEREAS present army regulations permit only attestation of these boys seventeen years of age for summer employment in basic training;

AND WHEREAS boys of that age are so group conscious that if part of the group cannot be attested the others may not enlist;

AND WHEREAS enlisting boys for summer employment in basic or trade training is a most promising method of securing excellent personnel for reserve force units;

NOW THEREFORE BE IT RESOLVED that the Department of National Defence be requested to amend its regulations to permit enlistment and attestation of youths sixteen and a half years old for summer employment in basic and trade courses in the Canadian Army (Reserve Force).

**No. 7/51—Reserve Force Summer Clothing**

RESOLVED that suitable summer clothing be made available to reserve army units carrying on local headquarters training during the summer months.

**No. 8/51—Progressive Increases in Pay for Reserve Force**

WHEREAS increases in pay rates after three years and six years are provided for in QRO (CA) Volume 3, Article 204.01 (Progressive Pay):

AND WHEREAS these increases have so far been applied only to the active force and to the reserve force only when performing continuous army duty;

AND WHEREAS it is considered that this differentiation is not in accord with the "one army" policy;

AND WHEREAS it is felt that the reserve force personnel after performing their duties of rank for the periods mentioned, should be entitled to these increases on the same basis as the active force;

NOW THEREFORE BE IT RESOLVED that the increases as provided for in QRO(CA) Volume 3, Article 204.01 as referred to above, be applied to the reserve force.

**No. 9/51—Income Tax**

BE IT RESOLVED that Section 11, subsection 10 of the Income Tax Act be amended by adding as subsection (e) thereof the following:

"Disbursements made by a member of the Navy, Army or Air Force reserve, which are necessary to the proper carrying of his duties as a member of such reserve, and are certified as such by his commanding officer, to the extent only that such disbursements in any taxation year do not exceed in the aggregate the reserve force pay and allowances to which the taxpayer becomes entitled in that taxation year."

**No. 10/51—Restoration of Transportation Grants**

WHEREAS transportation grants to personnel of the reserve force were discontinued as of March 31, 1947;

AND WHEREAS this entails considerable hardship on units, and on certain rural units in particular;

AND WHEREAS this matter as previously submitted is of vital importance to reserve force units;

NOW THEREFORE BE IT RESOLVED that transportation grants be made to commands, to be paid to such units and in such amounts as may be approved by commands.

**No. 11/51—'B' Vehicles Replacement**

WHEREAS 'B' vehicles provided to reserve force units have in most cases seen considerable use prior to being issued to units;

AND WHEREAS many of these vehicles are unsafe and are no longer economical to maintain;

AND WHEREAS many reserve force units are dispersed and require considerable mileage from 'B' vehicles;

NOW THEREFORE BE IT RESOLVED that provision be made for the replacement of reserve force 'B' vehicles where such vehicles have become unsafe or uneconomical to maintain, either with new army type vehicles, or if these are not available, with commercial type vehicles.

**No. 12/51—Withdrawing of Vehicles**

WHEREAS in the last few years it has been customary for areas and commands to withdraw 'A' and 'B' vehicles from units for summer camps;

AND WHEREAS these vehicles are withdrawn in the midst of the spring training period and retained for the only period that they are of real use to the reserve force;

AND WHEREAS many are returned in a non-serviceable condition at the start of the fall training period, necessitating reconditioning during this training period;

NOW THEREFORE BE IT RESOLVED that vehicles for summer camp be supplied from other sources, and that the practice of withdrawing vehicles be restricted to emergencies only, and if so withdrawn that such vehicles be returned promptly and in serviceable condition.

**No. 13/51—Review of Form of Orders, etc.**

WHEREAS the mass of paper now issued to the reserve force is more than the average reserve force officer has time to master or have correctly filed for reference;

AND WHEREAS it is desired not to overburden the I and A staff with this work;

AND WHEREAS the system of issuing orders, instructions and information, and the military filing system are, in the opinion of this Conference, due for an overhaul;

NOW THEREFORE BE IT RESOLVED that the Minister be requested to direct a thorough study of the whole system of issuing orders and information to the reserve force and that this study include the possibility of training staff officers, especially in the matter of achieving 'reader interest' with extreme brevity.

**No. 14/51—Separated Family Allowance**

WHEREAS the present differential between civilian and reserve force rates of pay is considerable;

AND WHEREAS this differential results in considerable loss of income, particularly in the lower ranks by married personnel attending camp;

AND WHEREAS this loss of income prevents attendance at annual camp by the more experienced personnel who cannot afford this sacrifice;

NOW THEREFORE BE IT RESOLVED that separated family allowance be payable to reserve force personnel while attending camp training even though the period of such annual camp training be less than fifteen days.

**No. 15/51—Catering—Annual Camp**

WHEREAS catering at annual camp is most important to the success of the camp and attendance at future camps;

AND WHEREAS at present it is sometimes necessary to employ civilian caterers;

NOW THEREFORE BE IT RESOLVED that a thorough investigation be made of the competence and capability of civilian caterers, and the type of staff they propose to provide, before such contracts are awarded.

**No. 16/51—Medical and Hospital Care for Dependents of Serving Personnel**

WHEREAS a study of the needs of the dependents of serving personnel indicates that from a morale point of view the armed services should adopt a scheme involving contributions of employee and employer, similar in operation to that which obtains in many civilian occupations, for the provision of medical and hospital care for dependents of serving personnel;

AND WHEREAS such a plan, if adopted on a compulsory basis throughout the armed forces, could be put into effect at a considerable saving, on a non-profit basis, owing to the large number of persons involved;

AND WHEREAS experience during past wars has shown that where the disaster of illness has overtaken dependents of serving personnel they have been forced to turn for help to relief and charitable organizations;

AND WHEREAS such a scheme would provide an improved state of security in the services, thus being an aid toward recruiting and enlistment;

AND WHEREAS a standard, nation-wide scheme is desirable to meet the needs of service personnel whose duties require them to change places of abode quite frequently;

AND WHEREAS a committee of the Defence Medical Association of Canada to study such a plan has contacted every known organization in Canada engaged in providing prepaid medical care and hospitalization services, and has met with full cooperation and enthusiastic support; and such organizations are willing to undertake the administration of such a scheme on a non-profit basis;

AND WHEREAS civilian facilities available for the administration of such schemes are The Canadian Council of Blue Cross Plans, an organization embracing all hospitalization plans of the sort in Canada; and the Trans-Canada Medical Services, an organization embracing all medical care professionally sponsored plans in the Dominion; both of whom express willingness to provide such services on a non-profit basis under terms of mutual agreement;

NOW THEREFORE BE IT RESOLVED that this Conference strongly urge upon the Minister of National Defence that a plan be established, as soon as possible, to provide medical and hospital care for the dependents of serving personnel of the three armed services, in peace and wartime,

on a nation-wide compulsory, contributory, and non-profit basis, with a minimum of restrictions or deterrents and with free choice of doctor and hospital.

**No. 17/51—Canadian Forces Decoration**

The Conference notes the reply to its resolution No. 19 of 1950 regarding the Canadian Forces Decoration.

The Conference reaffirms its recommendations contained in that resolution.

In any event the Conference recommends that service in any of the capacities set out in that resolution after 1 Oct 46 in the case of officers claiming under Sec. 8 of CAO 128-25 and after 1 Jan 46 in the case of officers claiming under Sec. 9 of CAO 128-25 be treated as service after those respective dates, provided the officer has sufficient qualifying service for the Canadian Forces Decoration apart from his service in such capacity.

**No. 18/51—Funds, Canadian Defence Quarterly**

BE IT RESOLVED that the Department of National Defence be again requested to hand over the funds of the Canadian Defence Quarterly, held by the Department in trust, to the Conference of Defence Associations for distribution to its member units.

**No. 19/51—Additional Training and Administration Time**

WHEREAS provision is made that reserve force personnel are allowed to train 45 days at local headquarters per year, and administrative personnel an additional 15 days, in addition to summer camp.

AND WHEREAS it has been found that the administrative personnel and instructors of the reserve force units are required to spend much additional time to provide the details in advance for training;

AND WHEREAS a reserve unit can expend the maximum man-days allotted to it for training;

AND WHEREAS great hardship is forced on the administrative personnel and instructors by having to spend most of their spare time on the reserve force;

NOW THEREFORE BE IT RESOLVED that the Department of National Defence be requested to make provision for the required additional pay for time spent in administrative and instructional duties by personnel of reserve force units.

**No. 20/51—I and A Staff**

WHEREAS at the present time the I and A staff for reserve force units do not include qualified QM personnel on the I and A staff;

AND WHEREAS the present military training requires an extensive quantity of expensive stores and equipment to be held on charge by commanding officers of reserve force units;

AND WHEREAS the present QM staff on reserve force do not have sufficient time to adequately cover the administration details during regular periods;

NOW THEREFORE BE IT RESOLVED that the present I and A staff of reserve force units be enlarged to include qualified QM personnel with rank not below that of sergeant, to ensure the adequate care, protection and maintenance of all arms, clothing, equipment and stores on charge to the reserve force units.

**No. 21/51—Dept. of Labour to Give Assistance with Employment**

WHEREAS the Conference of Defence Associations is appreciatively cognizant of the assistance already provided through the Department of National Defence in approaching employers for release of personnel for summer camp training;

AND WHEREAS the loss of pay involved is a definite factor affecting recruiting and summer training;

NOW THEREFORE BE IT RESOLVED that the Department of National Defence and the Department of Labour use their resources of publications and personal contact to assist in co-ordinating with employers the problems of release of employees for camp and to encourage employers to pay employees while attending camp.

**No. 22/51—Band Grant**

WHEREAS regimental bands are of great assistance for morale and recruiting;

AND WHEREAS expenses for maintaining a band are much greater than the annual grant;

NOW THEREFORE BE IT RESOLVED that the annual band grant be increased to a figure more proportionate to the actual cost of operating an authorized band.

**No. 23/51—New Type Band Instruments**

WHEREAS the present issue of trumpets and drums for authorized bands are of a nature that are outdated, and experience has shown that the young prospect for a band is only interested in playing up-to-date equipment, i.e., valve trumpets and screw drums;

NOW THEREFORE BE IT RESOLVED that trumpet bands be issued with the type instruments.

**No. 24/51—Band Instruments Surplus to Establishment**

WHEREAS reserve force units desire to improve their bands by training young soldiers in the use of band instruments;

AND WHEREAS the present unit supply of instruments is on a limited scale only;

NOW THEREFORE BE IT RESOLVED that an increase of band instruments over the authorized scale be made to units who wish to train additional bandsmen.

**No. 25/51—Increase of Grants to Associations**

WHEREAS the activities of corps associations have developed considerably since their inception with the formation of local branches throughout Canada;

AND WHEREAS the amount of the present grant for corps associations has been constant for several years;

AND WHEREAS the cost of transportation and hotel expenses for delegates to individual corps associations as well as other expenses incident thereto, has increased quite considerably in the past year or so;

AND WHEREAS all of the corps associations are finding it extremely difficult to carry on from a financial point of view;

AND WHEREAS it is, in the opinion of this Conference, essential that the activities of all of the existing corps associations should be continued;

NOW THEREFORE BE IT RESOLVED that the Department of National Defence make provision in its estimates, main or supplementary, for an appropriate increase in the grant for defence associations, with the proviso that the grant to any individual association shall not be less than three thousand dollars.

**No. 26/51—Reserve Force Advertising Funds**

WHEREAS the present policy of national advertising is producing little or no results to recruiting in the reserved force;

AND WHEREAS the material used is often of no local interest or attraction to potential recruits;

AND WHEREAS the cost of this national advertising campaign creates a heavy financial outlay for the Government each year;

AND WHEREAS the local situation demands special local advertising if the desired results are to be achieved;

NOW THEREFORE BE IT RESOLVED that the major portion of reserve force advertising funds be made available to commanders of areas in order that such funds can be used to the greatest advantage in recruiting the reserve force.

**No. 27/51—Announcement of Regimental Honours**

RESOLVED that the time is well overdue for the announcement of regimental battle honours for the war 1939 to 1945, and the continued delay is an affront to the many units of the Canadian armed forces who should be able to point to their battle honours.

**No. 28/51—Recognition of RCEME as Combatant Corps**

WHEREAS the Royal Canadian Corps of Signals and the Corps of Royal Canadian Engineers are directly represented by appointments to the general staff;

AND WHEREAS participation in commanders conferences in the field proved invaluable under active service conditions although the corps does not normally have direct representation on the general staff;

AND WHEREAS the corps is combatant in all respects;

AND WHEREAS such participation would detract in no way from the effective relationship the corps now enjoys in the QMG branch, but would facilitate the efficient performance of E and ME services;

AND WHEREAS the status of the corps in the Canadian Army is that of great importance in the operation of both branches of the army;

NOW THEREFORE BE IT RESOLVED that a staff study be instituted to report on the introduction of conformity between the technical services by the including of RCEME representation in the general staff and the full recognition of RCEME as a combatant arm of the service.

**ROYAL CANADIAN ARTILLERY ASSOCIATION**  
**FINANCIAL STATEMENT**

**Receipts**

	Sept. 30, 1950—
To Balance in Bank of Montreal,	
General account .....	\$12,099.23
Memorial Fund .....	233.63
	\$12,322.86
Membership fees .....	1,674.00
Interest on Bonds.....	593.75
Grant from Dominion Government.....	10,400.00
Donations, R.C.A. Memorial Fund.....	609.25
Bank of Montreal, Demand Loan.....	3,000.00
	\$28,599.86

**Expenditures**

Travel of officers to Annual Meeting 1950.....	\$ 8,383.80
Travel of officers to Executive Meetings 1950.....	2,552.90
Cups, insurance, R. Stewart and Sons Limited.....	86.25
Annual Report, Runge Press Limited.....	291.50
Custody of Bonds, Bank of Montreal.....	25.12
Prizes—Field Artillery .....	\$ 100.00
Medium Artillery .....	100.00
Heavy A.A. Artillery .....	50.00
	250.00
Bank of Montreal, Demand Loan.....	3,000.00
Demand Loan Interest.....	20.05
	3,020.05
Auditor .....	35.00
Salaries and office expenses, telegrams, postage, etc.....	2,873.65
Conference of Defence Associations, assessment 1950-1951, etc.....	237.20
Restoration and Maintenance R.C.A., Les Tilleuls, France.....	114.95
History, R.C.A. travel expense.....	123.85

Sept. 30, 1951

To Balance in Bank of Montreal,	
General account.....	\$ 9,317.71
Memorial Fund .....	832.88
	10,150.59
	\$28,599.86

We have audited the books and accounts of the Royal Canadian Artillery Association for the year ended 30th September 1951, and have received all the information and explanations we have required. We certify that the above statement correctly displays the receipts and expenditures for the period under audit, according to the information and explanations given to us as shown by the books.

The Bank Balance at 30th September 1951, and the bonds held for safekeeping by the Bank of Montreal, as listed below, have been verified by a certificate from the Bank,

\$ 2,000	3%	Dominion of Canada Victory Loan Bonds	due 1957
1,000	3%	Dominion of Canada Victory Loan Bonds	due 1959
1,000	3%	Dominion of Canada Victory Loan Bonds	due 1962
5,000	2 $\frac{7}{8}$ %	Canadian National Railway Bonds	due 1969
11,000	3%	Province of Ontario Bonds	due 1970

(Sgd.) Cunningham & Co.

*Auditor.*

## PERSONNEL ATTENDING MEETING 1951

### EASTERN COMMAND

H.Q. 3 A.G.R.A. (A.A.).....Major P. F. Keirstead  
H.Q. R.C.A. 5 Div.....Brigadier R. E. G. Roome, C.B.E., V.D  
12 Fd.....Lt.-Col. M. Y. McLean, E.D.  
14 Fd.....Major A. R. Richards  
165 Nfld. Fd.....Captain J. G. Manston  
1 H.A.A.....Major G. B. Robertson, E.D.  
3 H.A.A.....Lt.-Col. P. W. Oland  
16 H.A.A.....Major T. P. Slaven, C.D.  
23 H.A.A.....Lt.-Col. J. M. Crosby  
28 H.A.A.....Lt.-Col. H. G. Williams, E.D.  
64 L.A.A.....Lt.-Col. W. T. Cooper  
Halifax Coast.....Lt.-Col. A. A. MacDonald, M.B.E.

### QUEBEC COMMAND

H.Q. 2 A.G.R.A. .... Brigadier J. Bibeau, D.S.O., E.D.  
H.Q. R.C.A. 3 Div.....Colonel J. R. Hyde, E.D.  
.....Captain B. C. Allen  
H.Q. R.C.A. 4 Div.....Major R. Poulin, M.C.  
6 Fd.....Lt.-Col. J. P. Giroux  
13 Fd.....Major D. Burrows  
27 Fd.....Lt.-Col. F. L. Armitage, E.D.  
27 Fd.....Lt.-Col. R. N. Lebaron, M.C.  
27 Fd.....Major C. A. Smith, E.D.  
34 Fd.....Major L. B. Cronin, E.D.  
37 Fd.....Lt.-Col. B. D. Baily  
2 Med.....Lt.-Col. A. DesRosiers  
2 Med.....Major A. Archambault  
35 A.Tk.....Lt.-Col. Y. Bernier  
46 A.Tk.....Major J. E. Vessot, E.D.  
70 Obs.....Lt.-Col. D. C. Campbell  
51 H.A.A.....Lt.-Col. H. P. Ward  
38 L.A.A.....Lt Col. J. N. Wood, M.B.E., E.D.  
38 L.A.A.....Captain M. C. Tyler  
38 L.A.A.....Major S. R. Fisk  
38 L.A.A.....Major L. R. Patch  
38 L.A.A.....Major H. R. Slater, E.D.  
62 L.A.A.....Major F. G. Dufresne, E.D.  
63 L.A.A.....Major P. E. Lambert

### PRAIRIE COMMAND

H.Q. R.C.A. 6 Div.....Brigadier H. E. Murray, D.S.O., E.D.  
22 Fd.....Major J. P. Claxton  
26 Fd.....Major G. B. McKay  
39 Fd.....Captain J. S. Kyle  
10 Med.....Major K. M. Johnson

40 Med.	Major M. Lachapelle
48 A.Tk.	Major W. Burton, E.D.
53 H.A.A.	Major M. A. Powell
17 L.A.A.	Captain J. Hutchinson
67 L.A.A.	Lt.-Col. L. T. Poulter, E.D.

### WESTERN COMMAND

H.Q. 1 A.G.R.A.	Major C. R. Hoar
H.Q. 5 A.G.R.A.	Brigadier A. E. McB. Bell-Irving, O.B.E., E.D.
15 Fd.	Lt.-Col. K. M. Beckett
18 Fd.	Major R. W. Ainscough
19 Med.	Major L. King
41 A.Tk.	Lt.-Col. R. E. Lucy, M.B.E., M.C.
75 H.A.A.	Major J. D. Baird, D.S.O.
20 H.A.A.	Major C. F. Cautley
24 H.A.A.	Major E. W. White, E.D.
43 H.A.A.	Major G. F. Blyth, C.D.
65 L.A.A.	Major F. E. Eaton
68 L.A.A.	Captain R. N. Cuff
5 B.C. Coast	Major M. E. Heppell
102 Coast	Lt.-Col. C. A. Manson, E.D.

### CENTRAL COMMAND

H.Q. 1 A.G.R.A. (A.A.)	Brigadier H. T. Airey, E.D.
H.Q. 1 A.G.R.A. (A.A.)	Captain W. W. Barrett
H.Q. 2 A.G.R.A. (A.A.)	Brigadier G. O. Hutchinson, O.B.E., E.D.
H.Q. R.C.A. 2 Div.	Colonel C. D. Kingsmill, O.B.E., E.D.
4 Fd.	Major L. O. Grose
4 Fd.	Captain M. D. Kirk
8 Fd.	Major J. L. Etherington
11 Fd.	Lt.-Col. T. J. Bell
29 Fd.	Major H. F. Crown
30 Fd.	Lt.Col. E. C. Scott, E.D.
31 Fd.	Major M. E. Harris
32 Fd.	Major J. Keffee
32 Fd.	Major H. H. Berry, E.D.
44 Fd.	Major E. R. Clemis, M.B.E., E.D.
7 Med.	Lt.-Col. H. B. Davis
25 Med.	Major V. A. Thompson
33 Med.	Major D. N. Tait
42 Med.	Lt.-Col. J. H. C. Warren
21 A.Tk.	Lt.-Col. R. S. Hetherington
21 A.Tk.	Major E. D. Bell
45 A.Tk.	Captain J. A. McKeen
45 A.Tk.	Major H. F. Graham
69 Obs.	Lt.-Col. H. H. Walker
49 H.A.A.	Lt.-Col. L. H. Derrer, C.D.
49 H.A.A.	Major E. G. Vance

49 H.A.A.	Major R. A. Samson
49 H.A.A.	Lieutenant K. J. Kenyon
49 H.A.A.	Captain F. E. McLean
49 H.A.A.	Captain J. A. Curran
50 H.A.A.	Captain Wood
54 L.A.A.	Lt.-Col. W. E. Macklin, E.D.
54 L.A.A.	Major D. L. Kropf
56 L.A.A.	Major J. C. Whitehall
56 L.A.A.	Major G. W. T. Hawken
57 L.A.A.	Major R. J. Haig
57 L.A.A.	Captain D. W. Burley
58 L.A.A.	Lt.-Col. T. P. Gilday, D.S.O., E.D.
58 L.A.A.	Major. C. L. Wilson
58 L.A.A.	Major D. Walker
58 L.A.A.	Captain G. E. Dickie
59 L.A.A.	Lt.-Col. J. A. Gillies
60 L.A.A.	Major W. S. Watson

#### PERSONNEL NOT ON STRENGTH OF UNIT

Hon. Col. Commandant	Maj.-Gen. H. O. N. Brownfield, C.B.E., M.C.
R.O.	Brigadier E. R. Suttie, C.B.E., D.S.O., E.D.
R.O.	Maj.-Gen. R. H. Keefer, C.B.E., D.S.O., E.D.
R.O.	Brigadier R. J. Leach, M.C.
R.O.	Brig.-Gen. C. H. McLaren, C.M.G., D.S.O.
R.O.	Colonel C. S. Craig, D.S.O., M.C.
R.O.	Colonel Russell Ker
R.O.	Major A. Duguid
Supplementary Reserve	Lt.-Col. L. M. Draper

#### ACTIVE FORCE OFFICERS

Colonel L. G. Clarke, O.B.E., C.D.  
Colonel F. le P. T. Clifford  
Colonel H. E. Brown  
Lt.-Col. H. J. Lake  
Lt.-Col. A. Perron  
Lt.-Col. R. J. Fisher  
Major G. L. Vincent  
Major D. J. Janigan  
Major J. P. Beer  
Captain T. J. Larkin

**RULES OF THE ROYAL CANADIAN ARTILLERY ASSOCIATION**  
**(Adopted by the General Meeting October 1949)**

**Name**

1. The name of the Association shall be the Royal Canadian Artillery Association.

**Object**

2. The promotion of the efficiency and welfare of the Royal Canadian Artillery and of all matters pertaining to the Defence of Canada.

**Patrons and Vice-Patrons**

3. The Governor General of the Dominion and the Lieutenant-Governors of the Provinces shall be respectfully requested to become Patron and Vice-Patrons, respectively, of the Association.

**Elected Officers of the Association**

4. The Officers of the Association shall consist of:
  - (a) A President, (not to be eligible to serve two consecutive terms).
  - (b) Vice-Presidents, one from each Army Command, (Term one year, eligible for re-election).
  - (c) A Secretary.
  - (d) A Treasurer.

offices may be combined, (to be elected annually),  
and an Assistant appointed.

**Executive Committee**

5. For the administration of the Association throughout the year, there will be an Executive Committee consisting of:
  - (a) The President and Vice-Presidents of the Association.
  - (b) Elected members:— Representatives from each Branch of the Artillery on the basis of approximately one representative per ten affiliated Regiments of each Branch except Observation and Location. Regiments who will have one. In so far as possible representatives should be selected on a Territorial basis. As the number of Regiments in each Branch will seldom be an even ten or multiple thereof, the Executive Committee will, prior to the Annual General Meeting, decide on the number of representatives to be elected from each Branch,
  - (c) The two immediate past Presidents,
  - (d) Ex-officio:— The Honorary Colonel Commandant of the Royal Canadian Artillery.

The Director Royal Canadian Artillery and Commandants Royal Schools of Artillery and Commanding Officers Active Force Artillery may be requested to attend meetings in an advisory capacity as required.

## **Members**

6. The following are eligible as members:
  - (a) All serving Artillery Officers of affiliated units of the Royal Canadian Artillery (Reserve Force).
  - (b) Other Serving Royal Canadian Artillery (Reserve Force) Officers who have paid current affiliation fee.
  - (c) Ex-Artillery Officers of the Canadian and other British Commonwealth Forces acceptable to the Association who have paid affiliation fees.
  - (d) Elected Honorary Life members.
  - (e) Life members.
  - (f) Associate members;
    - (1) Active Force Officers Royal Canadian Artillery,
    - (2) Other Commonwealth Artillery Officers serving in Canada.

## **Affiliate Units**

7. The following units will be eligible to affiliate with the Association:
  - (a) Headquarters of Commanders, Royal Canadian Artillery and Army Groups, Royal Canadian Artillery of the Reserve Force, and of such other Artillery Reserve Force Commanders as may be formed from time to time.
  - (b) Artillery Regiments of the Reserve Force.
  - (c) Independent Artillery sub-Units of the Reserve Force.
  - (d) Active Force Artillery Units.
  - (e) Royal Military College and Royal Roads.
  - (f) R.C.N., R.C.N.(R) and Royal Canadian Air Force Units detailed to co-operate with Artillery.
  - (g) Units of the Canadian Officers Training Corps.
  - (h) Cadet Corps affiliated to Artillery Units.

## **Elected Honorary Life Members**

8.
  - (a) Any person who is deemed to have rendered outstanding service to the Artillery may be elected an Honorary Life Member of the Association at a General Meeting. Record of Service in the Royal Canadian Artillery normally to be the dominant factor in selection.
  - (b) Numbers to be limited as may be decided from time to time by a General Meeting.
  - (c) Nominations must be submitted to the Secretary-Treasurer thirty days before Annual Meeting accompanied by reasons, and where applicable, by Service history. These nominations will be examined by the Executive Committee who will report their recommendations to the General Meeting.
  - (d) Voting will be by all eligible voters present on each name submitted and will be carried out in the order of priority as recommended by the Executive Committee.

### **Life Member**

9. Any Serving Officer R.C.A. (R.F.) or ex-Royal Canadian Artillery Officer may make application to become a Life Member by paying a fee of Fifty Dollars. Application will be forwarded to the Secretary and presented to the next General Meeting for consideration.

### **Affiliation Fees**

10. (a) Reserve Force Units:—Fees will be based on the Artillery officer strength as at 31 March in each year, the rate to be determined each year at a General Meeting.
- (b) Active Force Units: No fees required unless otherwise determined at a General Meeting.
- (c) Units shown in paragraph 7 (e, f, g, h) will not be required to pay fees.
- (d) Individual Serving and Ex-officers:— An annual fee of \$3.00. Associate members will not be required to pay fees.

### **Rights of Members**

11. (a) At a General Meeting all members will have the privilege of taking part in the proceedings other than voting.
- (b) Voting will be restricted to those set forth in paragraph 12.
- (c) Only Serving and Ex-Officers of the Royal Canadian Artillery (Reserve Force) and ex-officers of the Royal Canadian Artillery (Active Force) are eligible for election to office in the Association.

### **Eligible Voters**

12. At General Meetings those eligible to vote will be:
  - (a) Elected Officers and members Executive Committee of the Association not representing a H.Q. or Unit.
  - (b) One representative from each:
    - (i) Headquarters, Commanders Royal Canadian Artillery and Army Groups, Royal Canadian Artillery, (Reserve Force) and such other headquarters as may be formed.
    - (ii) Regiment, Royal Canadian Artillery, (Reserve Force).
    - (iii) Independent Sub-Unit Royal Canadian Artillery (Reserve Force).

The appropriate fees for the previous Association year must have been paid before an individual or Unit representative is eligible to vote.

### **Proxy Votes**

13. Any eligible voter or Unit who is not represented at a meeting may:
  - (a) On subjects of which notice has been given send to the Secretary a written vote.
  - (b) In any case, give "proxy powers" to any other eligible voter, this power to be notified to the Secretary in writing stating whether power is only for specific subjects or for all subjects that may arise. The above to apply to both General and Executive Committee

Meetings. For purposes of voting the person or Unit giving the proxy shall be deemed present at the meeting and shall abide by vote of his Proxy.

### **General Meetings**

14. (a) A General Meeting of the Association will be held annually, unless otherwise decided at a General Meeting.
- (b) A Special General Meeting may be called by the President at the request or concurrence of two-thirds of the Executive Committee.
- (c) All members are eligible to attend. Representatives of affiliated Units as described in Para. 7 (e, f, g, h) may be asked by the Executive Committee to attend as observers.
- (d) The General Meetings are to be held at a place and time of year to be decided at General Meetings the exact dates to be decided by the Executive Committee.
- (e) The President will preside, but in his absence, the Senior Vice-President (based on Army seniority) present will take his place or, if none is present, the senior serving Reserve Force Officer.
- (f) At a General Meeting the business of the Association will be transacted and such powers as may be deemed fit will be delegated to the Executive Committee.

### **ELECTION OF OFFICERS AND EXECUTIVE COMMITTEE**

15. (a) All Officers and Members of the Executive Committee will be elected by a General Meeting.
- (b) Nominations will be made as under:
  - (1) President,  
Secretary,  
Treasurer,  
Auditor,  
by the Executive Committee.
  - (2) Vice-Presidents  
by eligible voters from each Command for the nominees for their respective Commands.
  - (3) Representatives from Branches of the Artillery  
by the eligible voters from each Branch for the nominees of their respective Branches. Alternative name(s) will be selected in each Branch.
- (c) Co-ordinating Committee:  
A co-ordinating Committee composed of one member from each Command and nominated by the eligible voters of each Command will be appointed to make the final nomination from b(3) taking into consideration Territorial Representation of the whole Committee.

(d) Further nominations:

Further nominations will be called for after the list prepared by the above Committee has been presented to the Meeting, and may be put forward by any member of the Association. These further nominations must, however, in the case of Vice-Presidents or Representatives of Branch of the Artillery be to specifically replace a nomination made in accordance paras 15 (b) (2) and (3).

### **Resolutions Committee**

16. At any General Meeting where Resolutions are to be presented a Resolutions Committee(s) will be appointed whose duty will be to frame the approved Resolutions in accordance with the opinions expressed by the meeting. The Committee will consist of one member from each Army Command, selected by the eligible voters of each Command, and such other members as the President may consider necessary in view of the nature of the Resolutions being presented. The Committee(s) will elect its own Chairman.

### **Changes in Rules of Association**

17. (a) Changes in Rules of the Association will be made only with the approval of a General Meeting.  
(b) Any proposed changes will be notified to the Secretary 60 days in advance of the Meeting.  
(c) The Secretary will notify such proposed changes to Units in time for delegates to obtain their Units views before leaving for the Meeting.

### **Functions of Executive Committee**

18. (a) Perform such functions as are allotted to it annually by the General Meeting.  
(b) Take such action regarding new business, as cannot wait until the next General Meeting, as they may see fit.  
(c) Report to General Meeting all actions taken.  
(d) Meet as required by the President of the Association, or if he is not available, by order of Senior Vice-President, (Army seniority) available, or make decisions by written vote in routine or minor matters. If President not present Senior Vice-President, (Army seniority) will preside.  
(e) A quorum will consist of six members but must have representatives of at least three Commands.  
(f) In the event of no member of the Executive Committee from a Command being available and the representative Vice-President from the Command concerned does not consider the views of the Command can be expressed in writing or by proxy he may delegate an officer not below the rank of Major to attend and vote for the Command.  
(g) The Presiding Officer will have a "Casting Vote".

### **Minutes of Meeting**

19. (a) Extracts of the Minutes of all General Meetings will be published in the Annual Report.
- (b) Any action authorized by the Executive Committee will be published in the Annual Report.

### **Secretary, Duties of**

20. It shall be the duty of the Secretary to attend all Meetings of the Association and of the Executive Committee; to keep minutes of the transactions at such Meetings in books provided by the Association and to be kept by him for that purpose; to conduct the correspondence, and give all notices required by the rules or by Order of the Association, or the Executive Committee, as the case may be, or the presiding officers thereof, to prepare all reports of the prize lists, and certify and submit the same to the proper meetings and officers of the Association, and to keep records thereof. He shall be responsible for notifying all Units and members of amount of dues. To discharge such other duties as may be required from time to time by the Annual General Meeting, the Executive Committee, or by the President. The remuneration of the Secretary shall be fixed by the General Meeting from time to time. He will not be eligible to vote at a General or Executive Meeting.

### **Treasurer, Duties of**

21. The Treasurer shall deposit to the credit of the Association, in a Bank named by a General Meeting, all sums of money paid over to him on behalf of the Association. The payment of all monies for current expenses will be in accordance with the instructions of General Meetings or authority of the Executive Committee. Payments to be made by cheque drawn by the Treasurer, and countersigned by the President of the Association, a member of the Executive Committee, or a member of the Association nominated by them and not below the rank of Major. The remuneration of the Treasurer shall be fixed by the General Meeting from time to time. He will not be entitled to vote at a General or Executive Meeting.

The Treasurer shall prepare annually his accounts up to the end of the Association year, and submit the same with all proper vouchers, to the auditor of the Association for his audit and at such other times as may be directed by the Executive Committee. The auditor's report and statement will be presented to the next General Meeting. He will not be eligible to vote at a General or Executive Meeting.

### **Auditing of Accounts**

22. Accounts will be audited annually.  
A Chartered Accountant, International Accountant, or other qualified Accountant will be appointed annually by the General Meeting to audit the accounts of the Association. The date of closing the accounts for audit will be decided by the Executive Committee. The audit will be presented to the next General Meeting.

### **Travelling Expenses**

23. Rates and numbers to whom issued will depend on funds available:
- (a) Rates will be decided at each Annual General Meeting for attendance at General and Executive Meetings.
  - (b) The total number whose expenses will be paid for attendance at the next General Meeting will be decided at each General Meeting under the following factors:
    - (i) Expenses will be paid to all members of Executive Committee, attending a meeting, in accordance with (a) above.
    - (ii) If representatives from all Units cannot be paid, allotment to Commands will be in proportion to number of Units in each Command, and Members of Executive on strength of Units will be considered as representatives of their own Units and count as part of the Command allotment.
  - (c) All members attending meetings of the Executive Committee will have their expenses paid in accordance with (a) above. If from lack of funds the General Meeting should limit the funds for travelling, the Executive Committee may at their pleasure restrict the allowable expense to each member or limit the number attending in accordance with the subjects to be discussed.

### **Order of Business**

24. The following order of business will be observed at the Annual General Meeting:
- (a) Presentation of Reports.
  - (b) General Business.
  - (c) Election of Officers.
  - (d) New Business.

The outgoing president, or the officer presiding at the Meeting, will preside at the Annual Dinner.

### **Cancellation of Membership**

25. The membership of any member or the affiliation of any Unit may be cancelled by a three-fifth's vote at a General Meeting. Before a vote is taken the person or unit concerned must be given an opportunity to present his rebuttal in writing and may, if they so desire, address the meeting in person. In the case of H.Q. or Unit the address will be limited to the C.O. or one person nominated by him.





