ROYAL CANADIAN ARTILLERY ASSOCIATION

FORMED 1876

REPORT 1990–1991

L'ASSOCIATION DE L'ARTILLERIE ROYALE CANADIENNE

FONDÉE 1876

RAPPORT 1990–1991

THE 1992 ANNUAL MEETING

WILL BE HELD

AT

CFB VALCARTIER, QUÉBEC

17-19 SEPTEMBER

L'ASSEMBLÉE ANNUELLE

AURA LIEU À

BFC VALCARTIER (QUÉBEC)

DU 17 AU 19 SEPTEMBRE 1992

Under the Distinguished Patronage of
His Excellency The Right Honourable
Ramon John Hnatyshyn, P.C., C.C., C.M.M., C.D., Q.C.
Governor General of Canada

Vice - Patrons

Her Honour the Lieutenant-Governor of Alberta
His Honour the Lieutenant-Governor of British Columbia
His Honour the Lieutenant-Governor of Manitoba
His Honour the Lieutenant-Governor of New Brunswick
His Honour the Lieutenant-Governor of Newfoundland
His Honour the Lieutenant-Governor of Nova Scotia
His Honour the Lieutenant-Governor of Ontario
Her Honour the Lieutenant-Governor of Prince Edward Island
His Honour the Lieutenant-Governor of Quebec
Her Honour the Lieutenant-Governor of Saskatchewan

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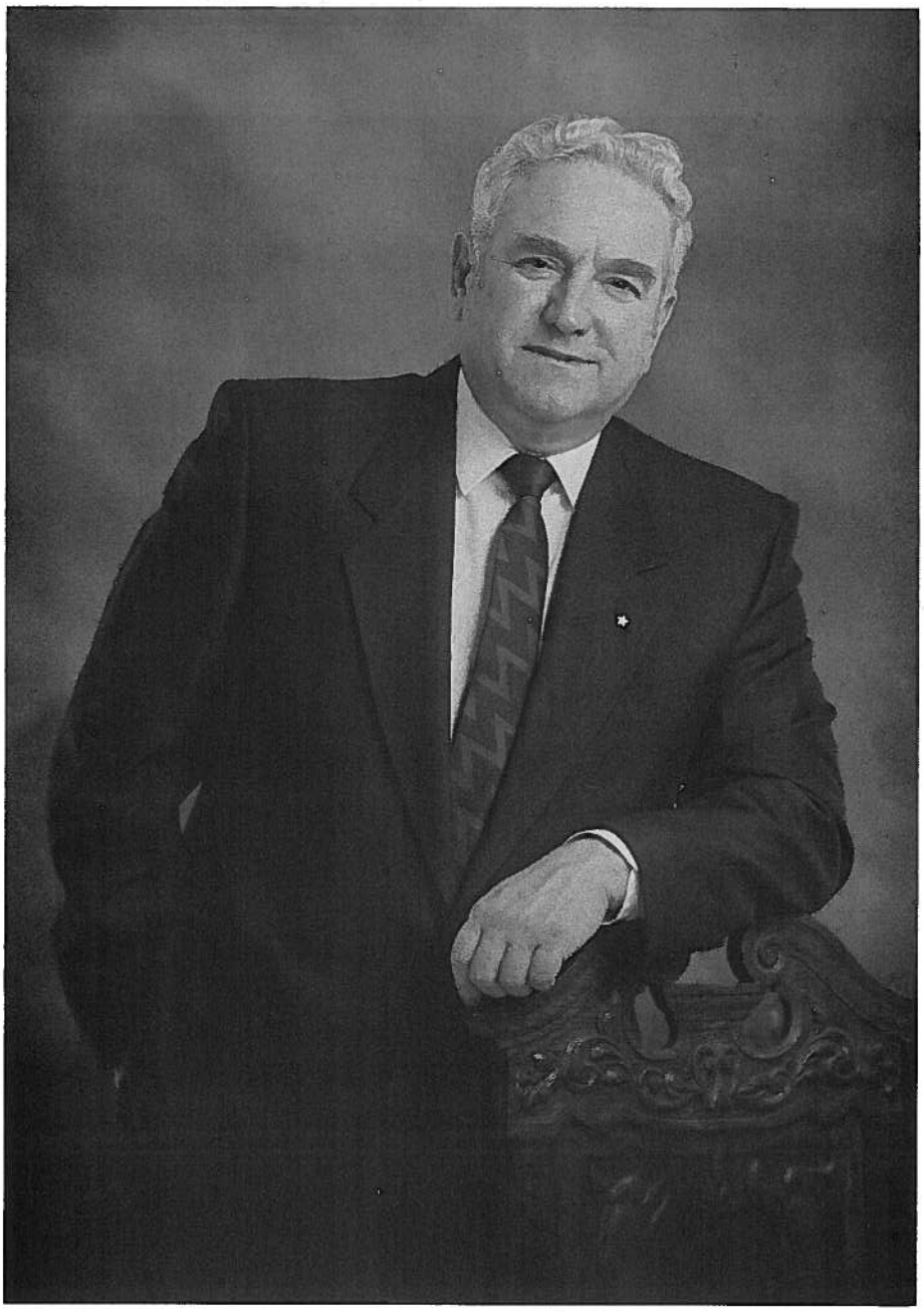

Colonel R.W. Johnston CD
President 1990-91

ROYAL CANADIAN ARTILLERY ASSOCIATION

Officers and Executive Committee 1991-92

President:	LCol D.A. Wynn CD 27 Sir Gawaine Place Markham, Ontario L3P 3A1	Bus.: Res.:	(416) 291-4401 (416) 294-9681
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Col B.S. MacDonald CD 169 Newton Drive Willowdale, Ontario M2M 2N6	Bus.:	(416) 223-2192
Col E.A. Bauer CD 481 Ridge Row Saint John, New Brunswick E2M 4A3	Bus.: Res.: FAX :	(506) 694-2596 (506) 672-1328 (506) 694-2735
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Col D.L. Berry CD 19 Imperial Crescent Brandon, Manitoba R7B 3E6	Bus.: Res.:	(204) 765-3362 (204) 728-4037

Area Representatives

Atlantic:	LCol J.J. Fraser 27 Beckfoot Drive Dartmouth, Nova Scotia B2Y 4H9	Bus.: Res.:	(902) 427-6124 (902) 469-2177
Secteur de l'est:	LCol R. Toussaint CD 674 Chenier Street St. Jérome, Québec J7Z 9Z7	Bus.: Res.:	(418) 656-6500 (514) 432-5476
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Western:	LCol J.P. Jeffries CD P.O. Box 4, Gp. 9, R.R. #1 Headingley, Manitoba ROH 0J0	Bus.: Res.:	(204) 475-2010 (204) 895-0850
Colonel Commandant:	Col R.A. Jacobson CD 117 Laval Court Lethbridge, Alberta T1K 4G2	Bus.: Res.: Fax:	(403) 381-5275 (403) 381-8505 (403) 381-5772
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Auditor:	Ms. L. Godard 1344 Elzéar Street Gatineau, Québec	Res.:	(819) 663-1528

PAST PRESIDENTS

1876-79	Major General Sir E. Selby Smyth, KCMG
1880-83	Major General R.G.A. Luard
1984-87	Lieutenant-Colonel W.R. Oswald
1888-89	Honourable Colonel A.M. MacDonald
1890	Major General Sir F. Middleton, KCMG CB
1891	Lieutenant-Colonel A.A. Stevenson
1892	Lieutenant-Colonel A.E. Curren
1893	Lieutenant-Colonel J.R. Armstrong
1894-96	Lieutenant-Colonel the Honourable E.G. Price, MP
1897-98	Lieutenant-Colonel F. Minden Cole, CMG VD
1899-01	Colonel D.T. Irwin, CMG VD
1902-03	Major General W.H. Cotton
1904-05	Colonel Sir John Hendrie, KCMG CVO
1908	Lieutenant-Colonel H. McL. Davison
1909	Colonel R. Costigan, DSO
1910	Colonel N.F. MacNachtan, CVO
1911	Colonel E.M. Renouf
1912	Lieutenant-Colonel E.W. Rathbun
1913	Lieutenant-Colonel Lacey R. Johnson
1914	Lieutenant-Colonel W.G. Hurdman, DSO
1920	Major General Sir Edward Morrison, KCMG CB DSO
1921	Colonel J.J. Creelman, DSO
1922	Brigadier General C.H. MacLaren, CMG DSO
1923	Lieutenant-Colonel S.B. Anderson, CMG DSO
1924	Brigadier General W.O. Dodds, CMG DSO VD
1925	Colonel J.J. Penhale, DSO
1926	Lieutenant-Colonel H.H. Sterns
1927	Lieutenant-Colonel J.A. MacDonald, DSO
1928	Lieutenant-Colonel N.P. MacLeod, MC
1929	Colonel E.G.M. Cape, DSO
1930	Colonel MacKenzie Waters, MC
1931	Lieutenant-Colonel N. MacDonald, DSO
1932-33	Colonel the Honourable G.A. Drew, PC VD CD QC LLD
1934	Lieutenant-Colonel R.T. Perry
1935	Brigadier W.C. Hyde, DSO VD
1936	Lieutenant-Colonel J.R. Sampson, OBE VD
1937	Lieutenant-Colonel G.T. Inch, MC VD
1938	Brigadier R.A. Fraser, VD
1939	Colonel C.G. Beeston, QC
1940-46	Colonel J.J. Creelman, DSO
1947	Major General A.B. Matthews, CBE DSO ED CD
1948	Brigadier P.A.S. Todd, CBE DSO ED CD
1949	Brigadier R.E.G. Roome, CBE VD
1950	Brigadier H.E. Wright, ED
1951	Brigadier E.R. Suttie, CBE DSO ED CD
1952	Brigadier A.E. McB. Bell-Irving, CBE ED
1953	Brigadier H.E. Murray, DSO ED

1954	Brigadier Maurice Archer, MBE
1955	Brigadier F.D. Lace, DSO OBE ED
1956	Brigadier J.A. Gillies, OBE ED
1957	Brigadier W.D. King, OBE ED CD
1958	Brigadier J. Bibeau, DSO ED
1959	Brigadier R.T. DuMoulin, ED CD QC
1960	Brigadier General D.C. Campbell, CD
1961	Brigadier H.T. Airey, CD
1961-62	Colonel E.W. Cormack, OBE ED CD
1962-63	Brigadier G.B. Robertson, ED CD QC
1963-64	Brigadier R. Normandeau, CD
1964-65	Lieutenant-Colonel W.S. Jackson, CD
1965-66	Lieutenant-Colonel E.R. Clemis, MBE ED CD
1966-67	Lieutenant-Colonel R.J. Connor, ED
1967-68	Lieutenant-Colonel J.D. Cambridge, CD
1968-69	Lieutenant-Colonel W.D. Eldson, GM CD
1969-70	Colonel J.H. Turnbull, OMM CStJ EM CD
1970-71	Colonel B. Shapiro, CD
1971-72	Lieutenant-Colonel A.G. Lynch-Staunton, CD
1972-73	Lieutenant-Colonel J.C. McKenna, CD
1973-74	Lieutenant-Colonel J.W. Alward, CD QC
1974-75	Colonel A.E. Sherwin, CD
1975-76	Lieutenant-Colonel B.S. MacDonald, CD
1976-77	Lieutenant-Colonel B.G. Brulé, CD
1977-78	Colonel E.H. Rowe, OMM OStJ CD
1978-79	Lieutenant-Colonel J.E. de Hart, MC CD
1979-80	Brigadier General W.T. Wickett, CD
1980-81	Colonel R.A. Jacobson, CD
1981-82	Colonel J.R.G. Saint-Louis, CD
1982-83	Brigadier General L.M. Salmon, CD
1983-84	Lieutenant-Colonel G.E. Parnell, CD
1984-85	Lieutenant-Colonel J.R.M. Hubel, CD
1985-86	Colonel E.A. Bauer CD
1986-87	Colonel M.J. Day CD
1987-88	Colonel S.T. McDonald CD
1988-89	Lieutenant-Colonel G.E. Burton CD
1989-90	Brigadier General R.P. Beaudry CD

PAST COLONELS COMMANDANT

1 Apr 1925 - 20 May 1925	Major General T.B. Strange
10 Jul 1925 - 19 Mar 1928	Colonel Del T. Irwin, CMG VD
20 Mar 1928 - 25 Aug 1934	H Col BGen W.O.H. Dodds, CMG DSO VD
1 Nov 1934 - 17 Jan 1948	Major General H.A. Panet, CB CMG DSO
18 Jan 1948 - 17 Jan 1958	Maj General H.O.N. Brownfield, CBE MC CD
18 Jan 1958 - 17 Jan 1964	Brigadier P.A.S. Todd, CBE DSO ED CD
18 Jan 1964 - 17 Jan 1969	Major General A.B. Matthews, CBE DSO ED CD
18 Jan 1969 - 17 Jan 1975	Major General H.A. Sparling, CBE DSO CD
18 Jan 1975 - 3 Aug 1979	Brigadier General E.M.D. Leslie, DSO CD
4 Aug 1979 - 31 Aug 1986	Brigadier General W.W. Turner, CD
1 Sep 1986 - Aug 1991	Lieutenant General W.A.B. Anderson, OBE CD

List of Life Members

Lieutenant-Colonel J.W. Alward, CD QC
Colonel W.G. Ames, CD
Captain L. Ananiz, CD
Brigadier M. Archer, MBE CD
Colonel F.L. Armitage, SB StJ ED CD
Colonel F.W. Bayne, OMM CD
Brigadier General R.P. Beaudry CD
Colonel J.P. Beer, MBE CD
Brigadier General J. Bibeau, DSO ED
Lieutenant-Colonel A.H. Birks, DSO ED
Colonel G.F. Blyth, OStJ CD
Colonel T. Bond, MC CD
Lieutenant-Colonel T. Boulanger
Brigadier General H.E. Brown, OBE ED CD
Major A.E. Bruce
Colonel M.D. Calnan, CD
Lieutenant-Colonel J.H. Coleman, MBE ED
Lieutenant-Colonel O.F.C. Cook, CD
Colonel J.E. Crosman, CD
Lieutenant-Colonel J.H.E. Day, CD
Lieutenant-Colonel J.E. de Hart, MC CD
Colonel the Honourable Chief Justice R.G.B. Dickson, PC
Brigadier R.T. DuMoulin, ED CD
Colonel G.C. Eaton, OC MC CD
Major F.J.R. Ervin, CD
Captain D.F. Filliter
Colonel D.W. Francis, CD
Colonel A.E. Gebauer CD
Captain J.A. Gill
Colonel H.M. Hague, DSO ED QC
Lieutenant-Colonel W.H. Hammill, CD
Colonel C.F. Harrington, CD
Captain D.W. Hawthorne, CD
Brigadier General R.G. Heitshu, CD
Major G.L. Howse, CD
Lieutenant-Colonel W.H. Howard, MC
Lieutenant-Colonel J.R. Hubel, CD
Major C.K. Inches, CD
Colonel R.A. Jacobson, CD
Colonel M.D. Kearney, CD
Lieutenant-Colonel K.J. Kenyon, CD
Brigadier F.D. Lace, DSO OBE ED
Major K.D. Lavender, CD
Lieutenant-Colonel R.A.W. Lockhart, CD
Colonel A.G. Lynch-Staunton, KStJ CD
Colonel the Honourable J.R. Matheson, KStJ CD
Lieutenant-Colonel J.C. McKenna, CD
Brigadier R. Normandeau, CD
Brigadier General P.W. Oland, OC EM CD
Lieutenant-Colonel M.T. O'Leary, CD
Colonel J.S. Orton, MBE MC CD
Major R.L. Pepall, MBE
Captain R.M. Rhyno, CD

Brigadier G.B. Robertson, ED CD QC
Lieutenant Norman M. Rogers, QC
Major General R.P. Rothschild, MBE CD MID Order of Orange-Nassau
Lieutenant-Colonel E.C. Scott, OStJ ED
Colonel B. Shapiro, CD
Colonel A.E. Sherwin, CD
Lieutenant-Colonel W. Simcock, CD
Lieutenant-Colonel T.R. Smith, CD
Colonel H.J. Stein, CD
Brigadier-General H.W. Sterne, DSO MBE OStJ CD
Major W.A. Strover, ED EM
Colonel D.G. Struthers, CD
Lieutenant-Colonel J.M. Sutherland, OStJ EM CD
Colonel J.H. Turnbull, OMM CBStJ EM CD
Lieutenant-Colonel H.T. Vergette, CD
Lieutenant-Colonel W.S. Watson, EM CD
Lieutenant-Colonel F. Waugh, MBE CD
Major General H.R. Wheatley, CD

Elected Honorary Life Members

1954	Brigadier P.A.S. Todd, CBE DSO CD
1965	Major General H.A. Sparling, CBE DSO CD
1969	Lieutenant-General W.A.B. Anderson, OBE CD BA
1972	Lieutenant-Colonel E.C. Scott, OStJ ED
1976	Colonel J.D. Cambridge, CD
1981	Colonel the Right Honourable Chief Justice R.G.B. Dickson, P.C.
1981	The Honourable Mr. Justice Roland A. Ritchie
1981	The Honourable Mr. Justice W.R. McIntyre
1981	The Right Honourable Chief Justice Antonio Lamer
1983	The Honourable Mr. Justice Gerald E. Le Dain
1986	Brigadier General W.W. Turner CD
1987	The Honourable George H. Hees, P.C., M.P.
1988	Colonel J.H. Turnbull, OMM CStJ EM CD
1990	Lieutenant-Colonel J.E. de Hart, MC OStJ CD
1991	Lieutenant-Colonel B.G. Brulé, CD

Past Secretaries, Treasurers and Assistants

Secretary

1904-1906	Capt E.R. Tooley
1979-80	LCol B.G. Brulé, CD

Treasurer

1904-1912	LCol W.G. Hurdman, DSO
1907	LCol F. Minden Cole, DSO
1908-1911	Major A.C. Arnoldi
1912	Major C.H.L. Sharman
1979-1980	LCol N.F. Scardina, CD

Secretary Treasurer

1876-1904	LCol J.B. Donaldson
1913-1914	Maj C.H.L. Sharman
1914-1917	Colonel D.T. Irwin, CMG VD
1917-1919	Lieutenant-Colonel C.E. Long
1919-1945	Colonel C.H.L. Sharman, CBE CMG DSO
1946-1961	Brigadier R.J. Leach, MC
1962-1972	LCol E.C. Scott, OStJ ED
1972-1979	LCol N.F. Scardina, CD

Assistant Secretary-Treasurer

1934-1939	Major P.A.S. Todd
1949-1961	LCol E.C. Scott, OStJ ED
1962-1969	LCol H.T. Vergette, ED

In Memoriam

Major General A.E. Matthews, CBE DSO ED
Colonel Pierre Bouvette, CD

Delegates and Members attending the 106th Annual Meeting
at CFB Shilo, Manitoba

The Executive Committee 1990-91

106th ANNUAL MEETING 1991

The one hundred and sixth Annual Meeting of the Royal Canadian Artillery Association opened at 0830 hours, 22 September, 1991 at CFB Shilo, Manitoba, with Colonel R.W. Johnston CD presiding.

WELCOME BY BASE COMMANDER, CFB SHILO

Colonel Pierre Boucher, Commander Home Station, warmly welcomed the delegates to Shilo and wished us success in our deliberations. He indicated that in spite of the civil service strike that was going on and the budget restraints he would provide us all the assistance needed, and he did. Although there was much talk of Base closings, he felt that Shilo would remain open for some time.

Nous sommes très reconnaissant de la collaboration de Colonel Boucher et les membres du 3e Régiment pour tous leurs efforts durant notre réunion annuelle. Merci.

PRESIDENT'S OPENING ADDRESS

Good morning General Anderson, General Salmon, Colonel Boucher and a special welcome to our new Colonel Commandant, Colonel Ron Jacobson. Welcome to the 106th annual meeting of the Royal Canadian Artillery Association. It has been an honour for me to serve as your president for the past year. I am pleased to see so many dedicated gunners here at the home station to consider our problems, which I believe, have increased since this past Tuesday when the Minister announced the reduction in our armed forces.

When I accepted the presidency last year I had hoped to visit other areas, but unfortunately due to civilian commitments, that did not happen. I was able to visit two of the three Atlantic Regiments at LHQ or on Atlantic Militia Area's Milcon this summer. I represented the RCAA at a number of militia and cadet parades and mess dinners throughout the year. In May, I attended the CFB Gagetown Military Band Concert at the Fredericton Playhouse. This concert featured the history and music of the Royal Canadian Artillery. It was very well done and well received. In July, I spend a very enjoyable evening as a guest of Col Pieter Kramers and the Field Artillery School at their Special Guest Night.

Your executive met in January at the Conference of Defense Associations Annual General Meeting and we represented the RCAA in all syndicate discussions and we hosted the other Corps Association at our "at home". I represented you at the CDA council meetings at Longue Point Barracks in Montreal last November and in Ottawa in April. During the visit to Ottawa I was able to have a meeting with our secretary which relieved some of the frustration of having to communicate with Bernie by phone, letter and fax. On behalf of the RCAA I acted as a mediator in a small dispute between the gunners and sappers in

Halifax. The Sappers wanted to place a memorial in Artillery park which before 1936 they occupied along with the gunners. The memorial consists of a section of bailey bridge with three flag poles flying the Canadian, artillery and engineer flags. I arranged a meeting between the senior regular force and Militia gunners in Halifax and the Engineers. They came to a compromise on the location of the memorial.

If you recall from our last meeting, one of our goals for this year was to increase our membership. I am pleased to say we have increased our membership by twenty-eight due largely to our financial campaign. Membership forms were sent out along with the financial request. One other event this year that deserves mention was the recognition by our government of the members of the Canadian Forces who served in Korea. I have copies of the eligibility criteria and application forms for the "Canadian Volunteer Medal for Korea". They will be available to you during this meeting. I encourage all of you to give this information the widest distribution possible to Korean veterans or their families as the medal may be awarded posthumously.

The world has certainly changed since our last meeting. The Gulf War, the short lived coup in the Soviet Union and the independence of most Soviet States. On a somewhat smaller scale, but nonetheless important, was the announcement this past Tuesday of the reduction in our armed forces. Although the national debt is a very serious problem for all of us and it must be dealt with, we must continue to meet our commitment to NATO and the United Nations. Under our Total Force concept this reduction could mean a greater dependence on the Militia and Reserves and they must be properly trained and equipped. I believe this association should strongly advocate a more rapid increase in the size and training of the Militia and Reserves so they will be capable of augmenting the regular force and providing a base of expansion to additional units. Even under fiscal restraint Canada must retain a combat ready all arms fighting force.

There are many important topics to be discussed at this meeting and decisions to be made. The Constitution Committee must finalize its work on the status of RCAA members under the total force concept. The Financial Committee must address the cost of our Association's operation and draft a letter of solicitation. The membership committee must create a new membership insert to be included in our financial campaign letter and suggest a way to track retired gunner officers. The committee must be active and suggest new ways to recruit new members.

I have the pleasant task of saying thank you on your behalf to a few who have devoted so much of their time to the interest of our Association. I should like to thank LGen Anderson for his guidance and action. Col Larry Mintz, the past director of Artillery for his letters and suggestions. LCol Joe Culligan for his briefings and patience in answering my questions. LCol Jack de Hart for all the work he does behind the scenes to make our meetings and the CDA meetings successful and to LCol Bernie Brulé, our secretary, who does the lion's share of the work of this Association.

Col Boucher, thank you for making the facilities and personnel of the home station available to us for our meeting, in spite of the problems the public service strike and your limited financial resources have caused. We are

grateful to your hospitality. Now it is time to get on with the task as stated in our constitution, and that is, the promotion of the efficiency and welfare of the Royal Regiment of Canadian Artillery and of all matters pertaining to the defence of Canada.

ADDRESS BY THE COLONEL COMMANDANT
THE ROYAL REGIMENT OF CANADIAN ARTILLERY - Col R.A. Jacobson CD

Mr. President, Fellow Gunners and the Friends of the Royal Regiment:

Someone always has to lead the way! Robert F. Kennedy said:

> Let us not trod the well worn path, but blaze a new trail so that others can follow in our footsteps!

There is a good reason for the Artillery to be on the right of the line and recognized as a leader. There is a special sense, a unique esprit de corps inherent in the mottoes: "Everywhere", and "Whither Right and Glory Lead" that "create that sense of duty to support other arms with gun fire to the last round and the last man left to load the guns". That special feeling of service before self influences our thoughts and actions in everyone of our other activities.

To lead the way, to move ahead, we need to have a vision! The aims and objectives must be clearly defined and accepted by all. The military in Canada is faced with substantial problems over the foreseeable future. The most immediate and most pressing is a new force structure. We have a vital role in producing it. The revised force structure must "satisfy both Canadian security requirements and be achievable with respect to realistic resource limitations". That new force structure is based on the total force concept! The chief of the Defence Staff has directed clearly and precisely:

Build an elemental army that can fight!

This is primarily a military task in which the reserves will play an integral role. Because of "the regional command framework" vital leadership must come from both regulars and reservists. Our vision must be an artillery vision, an army vision, a Forces vision, a Canadian vision and a global vision. Initially, however, we must concentrate on the total forces concept and the creation of a new Army. In part, that vision will be founded on tradition, customs and heritage which will give us guidance and confidence, founded on concrete examples of achievement.

When I first came to Shilo approximately 30 years ago, I already knew some background of the outstanding careers of those distinguished officers who had served as Colonels Commandant. In the dining room, I sensed the ability, the achievement, and the great contribution of the Colonels Commandant as represented by their portraits hanging on the wall. I am very conscious that in military matters my predecessors have forgotten more than I have ever learned.

One of those distinguished leaders is Lieutenant General W.A.B. Anderson. This 115th anniversary of the Royal Canadian Artillery Association affords us the opportunity to acknowledge and express our appreciation to General Anderson for his great contribution as a Gunner, and in particular, these past five years as our Colonel Commandant. One only has to review his reports to the annual meetings to see how active he has been, and through his participation, to understand what a significant asset he has been to the Royal Regiment. Please join with me in expressing our appreciation and gratitude to General Anderson for a job so well done!

General Anderson, we wish you well, and we anticipate seeing you back with us as often as possible. Au nom de tous les artilleurs c'est toujours "bienvenue". Merci beaucoup! I want you to know what a great privilege it is and how much I am honoured and pleased to have been appointed Colonel Commandant of the Royal Regiment of Canadian Artillery. I was delighted and humbled to learn that such trust and confidence was being placed in me. I am determined to take advantage of this opportunity to fulfill this meaningful and significant appointment to the best of my ability. C'est avec gratitude, appréciation et humilité que j'ai accepté ce poste de Colonel Commandant. Comptant sur l'appui de mes camarades, je veux fournir au Régiment Royal, ainsi qu'à mon pays, une contribution de marque.

One of the most valuable and vital lessons that I ever learned from artillery training is found in Duties of Regimental Headquarters and Gun Position 3064:

1. Fire discipline is the language of fire control. It consists of words, phrases, rules and conventions which have specific meanings and which result in some definite action at the guns.

2. The aim of fire discipline is to ensure that in response to fire orders, appropriate action is taken on the guns strictly in accordance with the intention of the originator and with the minimum of delay.

I was thought that this meant that if the originator's intentions are clear, even though the orders are expressed incorrectly or in the wrong sequence, then the recipient shall take immediate and appropriate action. This direction is obviously good common sense and should be practiced in every walk of life. Perhaps the Gunner who drafted that sound expression of wisdom was also inspired by the Apostle Paul. In his effort to guide the young church in Corinth, Paul dealt forthrightly with various problems with obvious commitment and dedication to his faith. But he described his approach in modest terms:

> and I .. when I came to you came not with excellency of speech or of wisdom, declaring unto you the testimony of God.

I come to you without the benefit of eloquence of speech, nor solutions to the problems, but simply with commitment and dedication to fulfill what is best for the regimental family. When I do not respond promptly in accordance with your intentions, nevertheless I expect that you will quickly and positively indicate to me how I can do the job better. I intend to be a good listener and to respond with definite action in your best interests.

When General de Chastelain announced my appointment as Colonel Commandant, he stated that this initiative reinforced the commitment of the Canadian Forces to integrate fully the Reserve and Regular Force into one effective and versatile "Total Force". That same message has been conveyed to me most strongly by each of the regular force officers that I have spoken to since the announcement. This endorsement of a militiaman without the benefit of military college or COTC, with neither regular force nor wartime experience, is a powerful statement in itself.

The total force concept must be effectively and successfully implemented within the Forces. But the concept must go beyond the military. It must be accepted and supported by all Canadians.

Last May, in his retirement address to the Canadian Institute for Strategic Studies, BGen George Bell emphasized that the need for a new Canadian vision required public participation and a thorough knowledge of our military heritage:

> The need now is to do something on a persistent and consistent basis in order to create within our public a real understanding of security matters and the policies and actions essential to maintaining Canada's security. <u>This includes understanding our constitution, our heritage, and the role that the armed forces have had in building and protecting this proud nation - Canada</u>. (emphasis added)

We can start with the thrust set out in that last sentence.

Before we enter the public domain to seek public support, and to explain our role and tradition, we need to know and understand who we are and what we represent. Do we know our own heritage and role? If we really want to know who we are, ask outsiders! How do they see us? How do they relate? What do they see in us and what do they expect? What do they believe? Are there barriers? Who builds them? To what extent do we create the barriers? What do we really represent? How can we best communicate?

It was MacKenzie King who said some countries were difficult to govern because they had too much history, but that Canada was difficult to govern because it had too much geography. Unfortunately, some assume that Canada has no meaningful history. That view is incorrect and damaging to our nation. Canadians have a lively and valuable history, especially a military one, which should be better publicized and highlighted. However, even the Canadian Encyclopedia is lacking - just try looking for information on distinguished soldiers!

I would like to refer to some significant historical events marking Artillery attitudes and some contributions to the development of Canada. For 225 years after Cartier's arrival, the 60,000 Canadians along the St. Lawrence River lived in perpetual danger ... every settler was his own defender. Frontenac acting on Louis XIV's instructions established a system of universal military service. Every able bodied man between 16 and 60 was required to enrol

and to assemble once a year in muster parade. In time of war, each parish company or companies was called on to furnish its quota to bear arms. But they usually had to be back home in time for harvest. The total force concept was very much in effect, and the value of the spirit and intent of such unity starts with this Gunnery history:

In October 1690, when Sir William Phips and his fleet of 34 ships tried to seize Quebec for Massachusetts, application of the total force concept led the Canadians to victory. Rejecting Phips' demand for surrender, Frontenac boldly reported, "I will answer your General only by the mouths of my canon ..." On October 18, Jacques Le Moyne effectively led 300 irregulars against the landing force. The next day, he and another brother personally laid the guns of the big batteries in the Lower Town and fired with excellent precision. On the third day, October 20, Jacques Le Moyne "who seemed to show up in what ever part of the battle he was most needed, leading the Canadians", successfully repelled the invading forces and caused them to withdraw leaving five of their guns ashore, none of which had seen action. Le Moyne had been mortally wounded but Quebec had been saved. Colonel Nicholson wrote: Artilleryman must accord Jacques Le Moyne, Sieur de Sainte Hélène, a place of high honour - no less than the distinction of being the first Canadian gunner whose name history records. Le Moyne's personal ability and involvement gives meaning to the direction: Build an elemental army that can fight.

1745 - A train of Royal Artillery was in Louisburg.

1750 - Louis XV ordered the Troupes de la Marine in New France to form a company of Artillery.

1793 - Volunteer Canadian Gunners formed the 3rd Field Regiment - The Loyal Company - the presence of artillery in Saint John is rapidly approaching its 200th anniversary.

1855 - The Militia Acts for Upper and Lower Canada established the principle of voluntariness as the basis for Canadian defence.

1859 - The Militia Act encouraged Active force corps to enrol honourary members to make financial contributions and to join in festive occasions.

1871 - October 30. The British handover of Canadian artillery defences in Quebec to A and B Batteries. LCol Thomas Bland Strange, who became known as the father of the Royal Canadian Artillery, "bemoaned the sales of stores to Americans". He described the situation as "... the reign of King Cash - balance ..."

1873 - Colonel French left the artillery to become the first Commissioner of the NWMP - half of its members were Gunners, including Sgt S.B. Steele. As Commander of B Bty, LCol Strange personally reflected and encouraged the family relationship between the regulars and volunteers.

A noteworthy characteristic of life in the schools of gunnery was the friendly relationship between the permanent staff and the members of the non-permanent artillery who were there on temporary attachment. Officers of "A"

and "B" batteries were continually reminding their men that were being paid as instructors, rather than as members of a regular army. Any suggestions of lording it over their comrades of non-permanent militia was surely frowned on. Good discipline and a fine esprit de corps went hand in hand. Strange also saw the need to work together in a formal way both within and outside the Artillery. He was instrumental in causing the formation of the Dominion of Canada Artillery Association. The DCAA inaugurated the practice of assembling representatives of reserve units of a single corps to discuss and make recommendations regarding common problems. And, instead of pursuing separate paths, the association also involved the staff officers of the Department of Militia and Defence to successfully achieve common goals. The first DCAA president was Maj Gen Sir E. Selby-Smythe, the 1st General Officer Commanding the Canadian Militia.

1885 - The North West Rebellion has been described as the only occasion when "Canadian troops have been in battle independent of foreign forces."

Major General Strange, who had retired in 1881 to protect his British army pension, was called out and placed in command of the District of Alberta. He led the Alberta Field Force from Calgary to "save" Edmonton and then continued to Frenchmen's Butte. At the outset, Strange called upon Inspector S.B. Steele to organize a corps of scouts based on a police nucleus plus cowboys and ranchers, who were called "Steele's Scouts". General Strange was recalled to Canadian service, without pay, and he lost his British pension for a three year period. The amount was never recovered by him. The traits and characteristics of General Strange and his concern for the Artillery and duty first was shared by others. Our second Colonel Commandant, Colonel D.T. Irwin, suffered financial burden:

> "Throughout his long period of command he fought for the betterment of the Artillery - not always successfully, for nothing could be done without money and money was scarce."

1891 - 100 years ago, marks that part of Canadian military history which Nicholson calls the "Dead Period". It was caused by public apathy and parliamentary parsimony after the Fenian threat disappeared. However, the sense of service before self prevailed:

> The efficiency and enthusiasm of Militia units depended upon the initiative and drive of their CO's through forceful leadership and expenditure of their time and money.

Now I jump to 1906. By that time, Sam Steele was the first D.O.C. of Military District No. 13 - Alberta. The mayor and citizens of Lethbridge wanted a militia unit and approached General Steele. He picked Lethbridge as the home of the "furthest west field battery in the British Empire" because of the supply of good horses and cowboys. Dr. J.S. Stewart, then a dentist, had served in the cavalry under Steele during the Boer War. In order to provide a commanding officer, Stewart agreed to go to Kingston to study gunnery for 3 months.

Successful, he returned as a major, and started the 25th Field Battery in 1908 using his own barn as the first armoury. In those times a militiaman's civil obligations had to be met. Summer training had to be finished by the last week in June so that the gunners could be back in time for haying. Problems arising from lack of resources, were successfully met by personal initiative and regular/reserve teamwork:

> It took plenty of enthusiasm and perseverance for the prairie batteries to carry on under adverse conditions, particularly in those years when no pay was forthcoming for annual training. But both qualities were present among them, as was the valuable instruction given by the R.C.H.A. quartermaster sergeants and sergeants, who came out from Kingston year by year to conduct the summer training. Proof came in 1914, when the two top places in the Artillery Association's competition in battery tactics were won by the West - the Grant Challenge Cup going to the 13th Battery, Winnipeg and the Gzowski Challenge Cup to the Lethbridge Battery.

Ten years after forming the 25th Field Battery, Brigadier General Stewart had the honour of leading the Canadian Corps on parade in Mons on November 11, 1918 before General Currie, the Reviewing Officer. Prior to 1914, high Artillery standards were being developed across Canada - and much was achieved before Canada entered World War I. It was World War I which really marked Canada as a competent capable nation and Canadian Artillery proved itself. The sense of leadership and vision then so firmly established was to be continued.

On November 18, 1932 the Conference of Defence Associations (CDA) was formed. General McNaughton saw the value of bringing all of the defence associations together in order that he would be able to bring about re-organization of the Militia. The R.C.A.A. and its members then, just as today, made and continue to make substantial contributions to the effectiveness of CDA - "the voice of defence in Canada". General Strange definitely created a proper attitude in the Artillery by bringing the regulars and the reserves together. General Steele did not lose that sense of purpose. Brigadier General Stewart personally told me of the praise and high regard that he had for the Artillery regulars as they advanced the militia cause.

When we talk of total force concept, the Artillery has already practiced it throughout every period of Canadian history. The following tribute to the R.C.H.A. of what was accomplished before 1914 clearly states the Artillery spirit which will also see us through this current bleak period:

> I can only say that the Canadian Artillery could never have done the job it did without the wonderful pre-war training we had under the officers and gunnery instructions of the R.C.H.A. at Petawawa, with such men as Burstall, Panet, Elkins, Boak, Constantine, and many others. To them Canada's debt is very great.

Obviously we can meet the military tasks of the total force for the artillery, and be leaders within the Army and the Forces. Concurrently, we must devise methods to assist in developing the national vision. What are your ideas and suggestions? When Queen Elizabeth, our Captain General, was in Calgary to honour the Kings Own Calgary Regiment and the Calgary Highlanders, she stressed the basic principle that:

> On every Canadian there falls the obligation of citizenship. There is no better or high expression of citizenship than service in the Armed Forces.

Regular and Reserve Force members understand this responsibility better than most, but, the message is not generally accepted by the public nor government officials as a vital part of good citizenship. What can the Forces and their supporters do to improve the situation? Have all the factors been identified? What should each of us do? I plan to visit all artillery units in Canada as soon as possible, and in relations to those visits, after visiting with the Gunners and their families, I also hope to meet with Cadets from local corps, and then with local citizens from all walks of life, especially those in elected office, business and labour. How can our message best be presented? What message do you want me to emphasize on your behalf in your local community?

As are each of you, I am extremely proud to be a Gunner! Together, we all share unity in purpose, and share in common the tradition and history of the Royal Regiment. The requirement that we be in support, direct or indirect, of others creates a unique trait of character that guides us in our every endeavour. Rarely do we have to call on fellow Gunners for aid or assistance in times of trouble or of need. They know when to come forward. Just as in times of joy when we celebrate our achievements, the regimental family joins and gives support when we are faced with problems. We know the meaning of comradeship and unity.

Relying upon the clear traits of regimental family, especially the willingness to face challenge, and the fortitude to take risks, ensures that the Artillery will successfully meet and overcome the difficulties of the '90s.

It is a pleasure to be here. Please do not hesitate to call upon me at anytime.

ALLOCUTION DU COLONEL COMMANDANT
LE RÉGIMENT ROYAL DE L'ARTILLERIE CANADIENNE - Colonel R.A. Jacobson CD

Monsieur le président, amis et confrères artilleurs du Régiment royal :

Il faut toujours quelqu'un pour tracer la voie! Robert F. Kennedy a dit un jour :

> Quittons l'ornière des sentiers battus, et ouvrons un nouveau chemin où d'autres pourront suivre nos traces!

Ce n'est pas sans bonne raison que l'artillerie tient le haut du pavé et qu'on voit en elle un example à suivre. Il y règne en effet un sentiment particulier, un esprit de corps exceptionnel inhérent aux devises "Partout" et "Où mènent le droit et la gloire", qui "créent ce sens du devoir en vertu duquel elle apporte son appui aux autres armes jusqu'au dernier abus et jusqu'au dernier homme capable de charger les pièces". Ce sens particulier d'un devoir qui prime sur tout le reste influe sur nos pensées et nos actes dans chacune de nos autres activités.

Pour tracer la voie, pour aller de l'avant, il nous faut un idéal! Les objectifs doivent en effet être clairement définis et acceptés par tous. Au Canada, ce qu'on peut entrevoir de l'avenir réserve aux militaires des problèmes considérables. Le plus immédiat et le plus pressant de ces problèmes consiste à bâtir une nouvelle structure pour les Forces, et un rôle vital nous est réservé dans ce processus. La structure révisée des forces doit "à la fois satisfaire aux exigences de la sécurité canadienne et être réalisable dans le cadre de limitations réalistes des ressources". La nouvelle structure de l'armée est fondée sur le concept de force totale! Le Chef d'état-major de la Défense s'est montré clair et précis dans ses instructions :

Constituez une armée homogène qui sache combattre!

Il s'agit là essentiellement d'une tâche militaire où les réserves joueront un rôle à part entière. En raison de la "structure régionale du commandement", l'impulsion vitale doit venir à la fois des réguliers et des réservistes. Notre idéal doit être celui de l'artillerie, de l'armée de terre et des Forces armées; ce doit être un idéal canadien, un idéal global. Au début, nous devons toutefois nous concentrer sur le concept de force totale et sur la création d'une nouvelle armée de terre. Cet idéal sera fondé en partie sur notre tradition, sur nos coutumes et sur notre héritage, où nous puiserons des principes et une assurance reposant sur des exemples concrets de réussite.

Lorsque je suis arrivé à Shilo, il y a une trentaine d'années, je n'étais pas totalement ignorant de la carrière exceptionnelle des officiers distingués qui ont servi comme colonels commandants. En contemplant leurs portraits, qui ornent le mur de la salle à manger, j'ai eu le sentiment de leur compétence, de leur réussite et de la grande contribution qu'ils ont apportée. Je me rends très bien compte que, en matière militaire, mes prédécesseurs en savaient bien plus long que je n'en saurai jamais.

L'un de ces chefs éminents est le lieutenant-général W.A.B. Anderson. Ce 115e anniversaire de l'Association de l'artillerie royale canadienne nous offre l'occasion de témoigner notre reconnaissance au général Anderson pour sa grande contribution en tant qu'artilleur, particulièrement au cours des cinq dernières années, où il a occupé le poste de colonel commandant de notre régiment. Il suffit de parcourir ses rapports aux assemblées annuelles pour voir quelle activité il a déployée et pour comprendre quel atout important sa participation a représenté pour le Régiment royal. Joignez-vous à moi afin d'exprimer notre reconnaissance et notre gratitude au général Anderson pour son bon travail!

Général Anderson, nous vous offrons nos meilleurs voeux, et nous espérons vous revoir parmi nous le plus souvent possible. Au nom de tous les artilleurs, c'est toujours "bienvenue". Merci beaucoup! Je tiens à ce que vous sachiez que je considère comme un grand privilège d'avoir été nommé colonel commandant du Régiment royal de l'artillerie canadienne, et combien je suis honoré et ravi de cette nomination. J'ai été à la fois comblé et touché d'apprendre qu'on plaçait en moi tant de confiance. Je suis déterminé à en profiter pour m'acquitter de mon mieux d'une responsabilité aussi importante. C'est avec gratitude, appréciation et humilité que j'ai accepté ce poste de Colonel Commandant. Comptant sur l'appui de mes camarades, je veux fournir au Régiment Royal, ainsi qu'à mon pays, une contribution de marque.

L'une des leçons les plus précieuses et les plus vitales que j'aie jamais tiré de mon instruction d'artilleur vient de la PFC 306(4), Duties of Regimental Headquarters and Gun Position :

1. La discipline de tir est le langage de la conduite du tir. Elle consiste en mots, en expressions, en règles et en conventions au sens bien précis qui commandent des manoeuvres déterminées des pièces.

2. La discipline de tir a pour objet de garantir que la manoeuvre des pièces qui suivra les ordres de tir sera rigoureusement conforme, et ce dans les plus brefs délais, à l'intention de l'auteur de ces ordres.

Ces phrases, m'a-t-on enseigné, signifient que, si les intentions de l'auteur des ordres sont claires, leur destinataire doit immédiatement poser les gestes nécessaires, même si ces ordres sont mal exprimés ou incorrectement disposés. Cette directive, qui repose évidemment sur un robuste bon sens, devrait être mise en pratique à tous les niveaux de la société. L'artilleur qui a rédigé ce sage conseil s'est peut-être aussi inspiré de l'apôtre Paul. En s'efforçant de guider la jeune église de Corinthe, ce dernier a réglé rondement divers problèmes, avec un zèle et un dévouement manifestes envers sa foi. Il a pourtant décrit sa démarche en termes modestes :

> Pour moi ... lorsque je suis allé chez vous, ce n'est pas avec une supériorité de langage ou de sagesse que je suis allé vous annoncer le témoignage de Dieu.

Moi aussi, je viens chez vous sans talent supérieur pour l'éloquence, ni solution pour vos problèmes, mais simplement afin de faire de mon mieux, avec zèle et dévouement, pour la famille régimentaire. J'espère toutefois que, lorsque je ne répondrai pas promptement à vos attentes, vous vous hâterez de m'indiquer de manière constructive comment mieux faire mon travail. J'ai en effet l'intention de me montrer un auditeur attentif et de répondre à vos demandes par des mesures concrètes au mieux de nos intérêts.

Lorsque le général de Chastelain a annoncé ma nomination au poste de colonel commandant, il a déclaré que cette initiative renforçait la résolution des Forces canadiennes d'intégrer pleinement la réserve et la force régulière en une "force totale" efficace et polyvalente. Tous les officiers de la force régulière à qui j'ai parlé depuis m'ont fait très clairement comprendre qu'ils étaient du même avis. Cette sanction accordée à un milicien qui ne peut se

targuer d'avoir fréquenté un collège militaire ou un COTC et qui n'a d'expérience ni de la force régulière ni de la guerre, est en soi un puissant témoignage.

Nous devons arriver à mettre utilement en pratique le concept de force totale dans l'armée. Celui-ci doit également déborder le cadre strictement militaire. Il faut en effet que tous les Canadiens l'acceptent et l'approuvent.

En mai dernier, dans le discours qu'il a prononcé à l'Institut canadien des études stratégiques, à l'occasion de son départ pour la retraite, le bgén George Bell a souligné que le besoin d'un nouvel idéal canadien exigeait la participation du public et une connaissance approfondie de notre héritage militaire :

> Ce qu'il faut, maintenant, c'est faire quelque chose, avec constance et persistance, pour créer chez notre public une compréhension réelle des questions relatives à la sécurité ainsi que des actes et des principes essentiels au maintien de la sécurité du Canada. Ceci inclut la compréhension de notre constitution, de notre héritage, et du rôle que les forces armées ont joué dans l'édification et la protection de cette fière nation : le Canada. (soulignement ajouté)

Nous pouvons commencer par suivre la voie que suggère cette dernière phrase.

Avant d'aller chercher l'appui du public et d'expliquer à celui-ci notre rôle et nos traditions, nous devons d'abord savoir et comprendre qui nous sommes et ce que nous représentons. Connaissons-nous bien notre héritage et notre rôle? Si nous voulons vraiment savoir qui nous sommes, c'est aux autres qu'il faut le demander! Comment nous voient-ils? Qu'éprouvent-ils envers nous? Que voient-ils en nous et qu'attendent-ils de nous? Que croient-ils? Y a-t-il des barrières qui nous séparent d'eux? Qui les a dressées? Dans quelle mesure créons-nous ces barrières? Que représentons-nous vraiment? Quelle est la meilleure manière dont nous pouvons communiquer?

C'est MacKenzie King qui a dit que certains pays étaient difficiles à gouverner parce qu'ils avaient trop d'histoire, mais que le Canada était difficile à gouverner parce qu'il avait trop de géographie. D'aucuns supposent malheureusement que l'histoire du Canada est insignifiante. C'est là une opinion erronée, préjudiciable à notre nation. Les Canadiens ont en effet une histoire, et particulièrement une histoire militaire, précieuse et mouvementée, à laquelle on devrait faire une place et une publicité plus grandes. Pourtant, même l'encyclopédie canadienne présente des lacunes : essayer donc de trouver des renseignements sur les soldats de renom!

J'aimerais mentionner quelques événements historiques importants qui ont laissé une trace sur les attitudes de l'artillerie et certains apports à l'évolution du Canada. Pendant 225 ans après l'arrivée de Cartier, les 60 000 Canadiens installés sur les rives du Saint-Laurent ont vécu en perpétuel danger ... chaque colon était alors son propre défenseur. Frontenac, suivant les

instructions de Louis XIV, a établi un service militaire universel. Tout homme valide de 16 à 60 ans devait s'enrôler et prendre part à un rassemblement annuel obligatoire. En temps de guerre, on exigeait de la ou des compagnies de chaque paroisse qu'elles fournissent leur contingent de défenseurs. En règle générale, toutefois, celui-ci devait rentrer dans ses foyers à temps pour la récolte. On appliquait déjà dans toute sa vigueur le concept de force totale, et la valeur de l'esprit et du but déclaré d'une telle unité trouve son origine à l'époque où débute cette histoire de l'artillerie.

En octobre 1690, lorsque sir William Phips et sa flotte de 34 navires tentent de prendre Québec au profit du Massachusetts, l'application du concept de force totale mène les Canadiens à la victoire. Rejetant la demande de capitulation de Phips, Frontenac réplique hardiment : "Je n'ai point de réponse à faire à votre général que par la bouche de mes canons ..." Le 18 octobre, Jacques Le Moyne mène avec succès 300 irréguliers contre les troupes de débarquement. Le lendemain, lui et un de ses frères pointent personnellement les pièces des grandes batteries de la basse ville, faisant alors montre d'une excellente précision. Le troisième jour, le 20 octobre, Jacques Le Moyne, "qui semblait surgir, à la tête des Canadiens, en tous les points de la bataille où on avait le plus besoin de lui", réussit à repousser les forces d'invasion, les obligeant à se replier et à abandonner sur le rivage cinq de leurs canons, dont aucun n'a été mis en batterie. Le Moyne est mortellement blessé, mais Québec est sauf. Le colonel Nicholson a écrit : L'artilleur doit accorder à Jacques Le Moyne, sieur de Sainte-Hélène, une place d'honneur toute particulière : rien de moins que la distinction d'avoir été le premier artilleur canadien dont l'histoire ait retenu le nom. Le Moyne a montré la voie : constituez une armée homogène qui sache combattre.

1745 - Un train de l'Artillerie royale se trouve à Louisbourg.

1750 - Louis XV ordonne aux troupes de la Marine cantonnées en Nouvelle-France de former une compagnie d'artillerie.

1793 - Des artilleurs canadiens bénévoles forment le 3e Régiment de campagne (The Loyal Company). Le 200e anniversaire de la présence de l'artillerie à Saint John approche donc rapidement.

1855 - Les Militia Acts du Haut et du Bas-Canada établissent le volontariat comme fondement de la défense canadienne.

1859 - La Military Act incite les corps de la force active à entôler des membres honoraires, qui pourront apporter des contributions financières et se joindre à eux les jours de réjouissance.

1871 - Le 30 octobre : les Britanniques remettent les défences d'artillerie canadiennes de Québec aux Batteries A et B. Le lcol Thomas Bland Strange, qui sera connu commme le père de l'Artillerie royale canadienne, "déplorait la vente de fournitures aux Américains". Il décrit la situation comme "le règne de l'encaisse".

1873 - Le colonel French quitte l'artillerie pour devenir le premier chef de la Police à cheval du Nord-Ouest, dont la moitié des membres sont des artilleurs, notamment le sgt S.B. Steele. Au poste de commandant de la

Batterie B, le lcol Strange encourage la relation familiale entre réguliers et volontaires, dont il donne personnellement l'exemple.

Une caractéristique remarquable de la vie dans les écoles d'artillerie était la relation amicale qu'entretenaient le personnel permanent et les membres de l'artillerie non permanente qui leur étaient temporairement rattachés. Les officiers des Batteries A et B rappelaient sans cesse à leurs hommes qu'on les payait comme instructeurs, et non comme membres de l'armée régulière. On voyait sûrement d'un mauvais oeil, chez les réguliers, la moindre apparence de snobisme envers leurs camarades de la milice non permanente. Une bonne discipline et un excellent esprit de corps allaient de pair. Strange, ayant aussi distingué la nécessité d'une collaboration officielle qui ne se limiterait pas aux membres de l'artillerie, a contribué à la formation de la Dominion of Canada Artillery Associatin (la DCAA). Celle-ci a instauré la pratique consistant à rassembler des représentants des unités de réserve d'un même corps pour discuter de problèmes communs et faire des recommendations à leur sujet. Enfin, au lieu de faire bande à part, l'association s'assurait aussi la participation des officiers d'état-major du ministère de la Milice et de la Défense pour réaliser des buts communs. Le premier président de la DCAA a été le mgén sir E. Selby-Smyth, premier officier général commandant la milice canadienne.

1885 - On allait décrire un jour la rébellion du Nord-Ouest comme la seule occasion où "des troupes canadiennes sont allées au combat indépendamment de forces étrangères".

On fait appel au major-général Strange, qui a pris sa retraite en 1881 pour protéger sa pension de l'armée britannique, et on lui donne le commandement du district de l'Alberta. Il quitte Calgary à la tête de la force de campagne de l'Alberta pour "sauver" Edmonton, puis continue jusqu'à Frenchman's Butte (la Butte-au-Français). Dès le début, Strange fait appel à l'inspecteur S.B. Steele pour organiser un corps d'éclaireurs formé d'un noyau de policiers, auxquels viennent s'ajouter des cow-boys et des éleveurs, qu'on appelle les "éclaireurs de Steele". Le général, rappelé sans solde au service du Canada, perd sa pension britannique pour une période de trois ans. Strange n'a jamais récupéré cette somme. D'autres partageaient avec lui certains traits de caractère ainsi que son intérêt pour l'artillerie et le concept du devoir avant tout. Notre deuxième colonel commandant, le colonel D.T. Irwin, a souffert de tracas financiers :

> Tout au long de sa longue période de commandement, il a mené, en faveur de l'amélioration de l'artillerie, une lutte qui ne fut pas toujours couronnée de succès, car rien ne pouvait se faire sans argent, et celui-ci était rare.

1891 - Une année qui a marqué, il y a un siècle, cette époque de l'histoire militaire canadienne que Nicholson appelle la "période morte". Celle-ci a eu pour origine l'apathie du public et la parcimonie du Parlement qui suivirent la disparition de la menace que faisaient peser les Féniens. Le sens du devoir avant tout allait pourtant l'emporter :

> La valeur opérationnelle et l'enthousiasme de chaque unité de la milice dépendaient de l'initiative et du dynamisme de son commandant, qui s'exprimaient par une direction énergique et par l'investissement de son temps et de son argent.

Je saute maintenant à 1906. À cette époque, Sam Steele est le premier officier général commandant le district militaire n° 13 de l'Alberta. Le maire et les citoyens de Lethbridge, qui veulent une unité de la milice, pressentent le général Steele. Celui-ci choisit Lethbridge comme base de la "batterie de campagne la plus occidentale de l'Empire britannique" à cause de la présence en grand nombre de bons chevaux et de bons cavaliers. Le Dr J.S. Stewart, alors dentiste, a servi dans la cavalerie sous le commandement de Steele pendant la guerre des Boers. Il accepte, pour que la batterie ait son commandant, d'aller passer 3 mois à Kingston afin d'y étudier l'artillerie. Ayant réussi, il revient avec le grade de major et met sur pied la 25e Batterie de campagne en 1908, utilisant sa propre grange comme premier manège militaire. À l'époque, un milicien devait remplir ses obligations civiques. Il fallait que l'instruction estivale soit terminée la dernière semaine de juin afin que les artilleurs puissent être rentrés à temps pour la fenaison. Grâce à l'initiative personnelle et à la collaboration entre réguliers et réservistes, on arrivait à régler les problèmes que posait le manque de ressources :

> Il fallut beaucoup d'enthousiasme et de persévérance aux batteries des prairies pour survivre dans des circonstances défavorables, particulièrement les années ou la solde faisait défaut pour l'exercice annuel. Elles étaient heureusement pourvues de ces deux qualités, sans parler de la précieuse instruction que dispensaient les sergents et les sergents quartiers-maîtres de la RCHA, qui venaient de Kingston, chaque années, diriger l'exercice estival. Elles firent leurs preuves en 1914, lorsque l'Ouest remporta les deux premières places dans la compétition de tactique de batterie de l'Association de l'artillerie : la coupe-challenge Grant alla à la 13e Batterie de Winnipeg, et la coupe-challenge Gzowski à la batterie de Lethbridge.

Dix ans après avoir formé la 25e Batterie de campagne, la brigadier-général Stewart aura l'honneur de conduire le défilé du Corps d'armée canadien à Mons, le 11 novembre 1918, devant l'officier de revue, le général Currie. Avant 1914, on avait mis au point, dans tout le Canada, des normes élevées en matière d'artillerie, et on avait beaucoup accompli lorsque le Canada s'est engagé dans la Première Guerre mondiale. C'est cette guerre qui a vraiment révélé notre pays comme une nation capable et compétente, et qui a permis à l'Artillerie canadienne de faire ses preuves. Le sentiment de prépondérance et d'idéal, si fermement établi à l'époque, allait se maintenir.

Le 18 novembre 1932 a vu la formation du Congrès des associations de la Défense (CAD). Le général McNaughton se rendait compte de l'intérêt qu'il y avait à réunir toutes les associations de la Défense afin de pouvoir encourager

une réorganisation de la milice. L'AARC et ses membres apportaient alors, tout comme ils le font encore aujourd'hui, d'importantes contributions à l'efficacité du CAD : "la voix de la défense au Canada". Le général Strange a assurément doté l'artillerie d'une attitude tout indiquée de rapprochement des réguliers et des réservistes. Le général Steele a conservé le sens du but à atteindre. Le brigadier-général Stewart m'a parlé personnellement du respect et de la grande estime qu'il éprouvait envers les réguliers de l'artillerie parce que ceux-ci faisaient progresser la cause de la milice.

Ce concept de force totale dont nous parlons aujourd'hui, l'artillerie l'a déjà mis en pratique au cours de chaque période de l'histoire du Canada. L'hommage rendu ci-dessous à la RCHA pour ce qu'elle a accompli avant 1914, démontre clairement l'esprit de l'artillerie, qui nous fera également traverser la période consternante que nous vivons :

> Force m'est de reconnaître que l'Artillerie canadienne n'aurait jamais pu faire le travail qu'elle a fait sans la merveilleuse instruction que nous avons reçue, avant la guerre, des officiers et des instructeurs d'artillerie et la RCHA de Petawawa, qui comptait des hommes comme Burstal, Panet, Elkins, Boak, Constantine et de nombreux autres. Le Canada a envers eux une dette très importante.

Il ne fait pas de doute que nous pouvons accomplir les tâches militaires que la force totale réserve à l'artillerie, tout en occupant une place prépondérante au sein de l'armée de terre et des Forces armées. En même temps, nous devons mettre au point des méthodes qui contribueront à développer l'idéal national. Avez-vous des idées ou des suggestions? Lorsque la reine Élizabeth, notre capitaine général, est allée à Calgary honorer le King's Own Calgary Regiment et les Calgary Highlanders, elle a insisté sur le principe fondamental suivant :

> À chaque Canadien échoient des obligations civiques. Or, il n'y a pas d'expression meilleure ou plus élevée du civisme que le service dans les Forces armées.

Les membres de la force régulière et de la réserve comprennent cette responsabilité mieux que la plupart des citoyens, mais, en règle générale, le grand public et les fonctionnaires n'acceptent pas cette attitude comme un élément essentiel du comportement d'un bon citoyen. Que peuvent faire les Forces armées et leurs partisans pour améliorer la situation? A-t-on déterminé tous les facteurs? Qu'est-ce que chacun d'entre nous devrait faire? J'ai l'intention de visiter dès que possible toutes les unités d'artillerie du Canada et, dans le cadre de ces visites, après avoir rencontré les artilleurs et leurs familles, j'espère aussi m'entretenir avec des cadets des corps locaux, puis avec des citoyens de tous les échelons de la société, particulièrement les élus et les représentants du monde des affaires et de celui des travailleurs. Quelle peut être la meilleure manière de présenter notre message? Sur quel point voulez-vous que, en votre nom, j'insiste tout particulièrement dans votre localité?

Comme chacun d'entre vous, je suis extrêmement fier d'être artilleur! Nous partageons tous un même but, en plus de l'histoire et de la tradition du Régiment royal. Notre vocation, qui est de toujours aider autrui, directement ou indirectement, crée chez nous un trait particulier de caractère qui guide chacune de nos entreprises. Lorsque nous avons besoin d'aide ou de secours, dans les jours de malheur ou de besoin, il est rarement nécessaire de faire appel à nos confrère artilleurs, car ceux-ci savent reconnaître le moment de nous offrir leur aide. Tout comme les jours de joie où nous fêtons nos succès, la famille régimentaire se joint à nous et nous apporte son appui lorsque nous affrontons des soucis. La camaraderie et l'unité ne sont pas pour nous de vains mots.

Parce que l'artillerie s'appuie sur les qualités avérées de la famille régimentaire, en particulier l'empressement à relever des défis et le courage de prendre des risques, elle réussira à affronter et à surmonter les difficultés qui l'attendent au cours des années 1990.

Je suis très heureux de me trouver parmi vous, et j'espère que vous n'hésiterez jamais à faire appel à moi.

ADDRESS BY LGEN W.A.B. ANDERSON, OBE, CD

President, Colonel Commandant, Gentlemen:

What more can I say? After that magnificent farewell parade by 3 RCHA and the Battle School this morning, any further leave-taking on my part will be an anti-climax!

This will be my last annual report to the RCAA. With your permission it affords me an opportunity to record what has been happening in our regimental family and to leave with you some impressions that I have formed during my past five years as your Colonel Commandant.

It is particularly fortunate that I am able to give this report in the presence of my successor, Colonel Ron Jacobson. He is, of course, no stranger to our Association, being a life member and a past president. At a time where "Total Force" is on so many lips, we are fortunate that the head of our family should be one with such a strong militia background. Ron, I congratulate you on your appointment and know that the Regiment will benefit from your leadership and experience.

Here we are once again at the home station, this time with a new landlord. We shall miss Doug Walton but are delighted with the appointment of Pierre Boucher. CFB Shilo is already feeling the impact of Pierre's fresh enthusiasm and characteristic management style. Pierre, the warmth of your welcome has gone a long way to overcome the rather frigid reception of the Manitoba weather.

It is sad that we should be meeting at a time when Gunners everywhere are mourning the death of MGen Bruce Matthews, CBE, DSO, ED, CD. Also a life member and past president of the RCAA, Bruce never had a day of service in the

Regular Army; yet his Militia service resulted in an outstanding contribution to the Army and to Canada. He will be sorely missed by my generation and, indeed, by the whole Gunner family.

Before taking you on a tour of the regimental horizon, let me share with you our joy on the appointment of BGen Romeo Dallaire to command the brigade in Valcartier. It has been a long time since a Gunner has had command of a brigade and we wish him every success. He regrets that a conference in Europe had kept him away from this meeting.

The printed account of my regimental activities will appear in the Annual Report of this meeting; meanwhile, let me hit upon the highlights.

ACTIVITIES

COLONEL COMMANDANT

1990-91

DATE	EVENT	LOCATION
1990		
1 Nov.	Reunion - former comds of FMC	St. Hubert
11 Nov.	Remembrance Day	Kingston
13-16 Nov.	Junior Officers' Course	Shilo
17-18 Nov.	49th Field Regt Annual Ball	Sault Ste Marie
21 Nov.	Reception for Unit COs at Col Comdt's residence	Ottawa
1991		
22-26 Jan.	Conference of Defence Associations	Ottawa
27-28 Apr.	Field firing, 4 AD Regt	Gagetown
10 Apr.	D Arty update	Ottawa
17-18 May	RMC Graduation (Hon degree for Brig Todd)	Kingston
22-29 May	Visit to Canada of Master Gunner St. James' Park and Lady Farndale	
23 May	Ottawa Gunners Special Guest Night	Ottawa
27 May	Official luncheon given by RCA	Ottawa
28 May	Tour Fort Frontenac, RMC, Fort Henry	Kingston

1991 (cont'd)

28 May	Special Guest Night with 7th Toronto Regt and RCMI Members	Toronto
29 May	Tour Niagara Falls	
31 May	2nd Field Regt RCA Special Guest Night	Montreal
3 June	Artillery Council Meeting	Ottawa
21-23 June	15th Field Regt CASF Reunion	Yorkton, Sask.
24 June	5 RALC Change of Comd	Valcartier
27 June	FMC .Change of Comd	St. Hubert
4 July	1 RCHA Rotation Ball	Lahr
5 July	1 RCHA Change of Comd	Lahr
8 July	4th Ad Regt Parade	Lahr
10 July	Tour with RA Historical Society Tower of London	London
11 July	Queen's Garden Party Buckingham Palace	London
12 July	Col Comdt Hosts Cdn Gnrs in UK at Cocktail Party at MacDonald House	London
13 July	Weekend with Master Gunner and Lady Farndale	Angmering, England
17-19 July	CFB Shilo Change of Comd	Shilo
7 Aug.	OCT Commissioning Parade	Gagetown
7 Aug.	Fired last round, Fd Arty School	Gagetown
8 Aug.	Fired last round with Atlantic Militia Gunners	Gagetown
27 Aug.	Artillery Council Meeting	Ottawa
31 Aug.	Relinquished Appt Col Comdt	Ottawa

Early last fall, I went to a reunion of former commanders to celebrate the twenty-fifth anniversary of the creation of Mobile Command. There have now been nine of us and, sad to say, I was the only Gunner. Later in November my wife and I were the guests of honour at the annual ball of the 49th Field Regiment in the Soo. This delightful event is a splendid example of what a thriving regiment can do to keep itself at the centre of the stage in its community.

As usual, I interrupted my winter vacation to attend the annual meeting of the Conference of Defence Associations in Ottawa. A social side of the programme gives the individual associations an occasion to demonstrate the solidarity of their tribal families. There is still plenty of room for our most prominent gunners in Ottawa to support the RCAA when we are officially "at home".

The graduation ceremonies at RMC in the spring had a special Gunner flavour when Brig Stan Todd was given an honorary degree. He was unarguably the oldest member in the academic procession and unmistakably the sharpest. Those who have the nerve may now address him as Dr. Todd!

An outstanding feature of the year was the visit to Canada in May of the Master Gunner of St. James' Park and Lady Farndale. General Sir Martin Farndale is an Albertan by birth and is a very good friend of our Regiment. He was guest of honour at a mess dinner given by the Ottawa Gunners and another hosted by 7th Toronto Regiment.

The early summer is always filled with dinners and changes of command. I should mention particularly the mess dinner in May of the 2nd Montreal Regiment, my first formal visit to this historic Gunner garrison. This was followed by the fiftieth anniversary of the mobilization of 15 Field Regiment CASF in Yorkton, Saskatchewan, the unit which I commanded in 4th Armoured Division during the war. I was delighted that such a robust contingent was able to be here today to make a presentation to the Museum.

Perhaps the highlight of the year was the visit which Fran and I made to Germany and England. Both regiments in Germany continue to bring great credit to the RCA. A sad feature of the Change of Command parade was the retirement of Z Battery RCHA from the order of battle of the Canadian Army. As the battery marched off for the last time, a record of the occasion was entrusted to my care for deposit for safe-keeping here at the home station.

While in England, we were the guest of the Master Gunner and, through his good offices, were invited to the Buckingham Palace Garden Party in recognition of my retirement.

My visit to Gagetown last month for the officer cadet graduation had a special Gunner touch when I presented the Brownfield Sword to a female Gunner graduate who brought great credit to the Regiment by being picked to command the all-arms parade. She was on parade this morning as a young officer of 3 RCHA. The visit to Gagetown had an added bit of nostalgia and I fired two "last rounds", one with the Field Artillery School and one with the Militia Training Centre.

As I conclude this annual accounting, let me make some comments on our family fortunes. When I became your Colonel Commandant five years ago, I felt there were two issues which seemed to be within my competence to address. The first was to ensure that the "new boys on the block" (and the richest, what is more), our air defenders, were quickly accepted by our field gunners as full-fledged members of the family. I think this has been happily achieved and is why I was so glad yesterday to offer my sword for annual presentation to the

outstanding air defence artillery graduate of the Combat Training Centre. Air defence is so vital to military operations today, and the RCA has been so expensively equipped, that I am sure we must do all in our power to ensure that the Army does not sacrifice this most modern resource on the altar of constraint.

The other issue was to ensure that the francophones in the Royal Regiment could feel at home in a family which has always managed its affairs in the English language and rejoices in anglicized symbols. This may be harder for us than for the armour and infantry where the francophone elements are indeed separate families. We claim to be all one family and we must strive to make us so.

More recently, it has become evident that the artillery is no longer earning its place as the pre-eminent member of the combat arms team. Indeed, some would simply regard us as a combat support arm. If we do not like this, we are going to have to work hard to prove our point. The problem is due in part, I suppose, to the time which has elapsed since the Army has been involved in battlefield fighting. Success in battle is unattainable without close artillery support, and adequate artillery support will not occur unless our FOOs, BCs and COs are fully versed in all-arms tactics. We should not be content until it becomes accepted wisdom that the Gunner student in every syndicate of the Kingston Staff College is the acknowledged leader in all-arms tactics.

Finally, let me say something about the present troubling situation now confronting the Forces. The statement made by the Minister this week has at least given us more time than we might have expected to decide how we can best adapt to our shrinking resources (and I think we can expect further cuts before too long). Our fate as Gunners is not, of course, entirely in our own hands. We can, however, form some judgements on the strategies which, if adopted by the Army, should ensure an effective artillery component in these unpredictable times:

1) To try at all costs to preserve field units at the highest possible strength would be the <u>wrong</u> policy. Soldiers in the rear rank can be easily acquired when resources are less constrained whereas professionalism, once lost, is hard to regain.

2) The greater the financial squeeze, the higher priority we must give to courses and exchanges with other armies so that our expertise remains professional.

3) Militia training, especially in the summer should have the first claim on the resources of the Regular Army so that the Total Force can become a reality.

Well, the time has come for me to say goodbye to the RCAA and to the Regiment at large. You did me a great honour in asking me to be your Colonel Commandant and I have been truly exhilarated by trying to fulfill your expectations. I thank you all for the loyal support you have given me and for the friendships I have made. God bless you all, and God bless the Royal Regiment of Canadian Artillery!

ALLOCUTION DU LIEUTENANT GÉNÉRAL W.A.B. ANDERSON, OBS, CD

Monsieur le président, Monsieur le colonel commandant, et Messieurs,

Que puis-je ajouter? Après le magnifique défilé d'adieu du 3e RCHA et de l'École de combat qui a eu lieu ce matin, je ne veux pas gâcher la journée en prolongeant mes adieux.

Je vais donc faire mon dernier rapport annuel à l'Association de l'artillerie royale canadienne. Si vous me le permettez, je vais dresser le bilan des activités qui ont eu lieu au sein de notre grande famille régimentaire et vous faire part de quelques-unes des impressions que me laissent ces cinq dernières années pendant lesquelles j'ai été votre colonel commandant.

Je suis particulièrement heureux de pouvoir faire ce rapport en présence de mon successeur, le colonel Ron Jacobson. Ce n'est pas un inconnu dans notre Association puisqu'il fait partie des membres à vie et qu'il a déjà été son président. Au moment où tout le monde parle de la "Force totale", nous avons la chance que notre famille soit dirigée par quelqu'un possédant une très grande expérience de la Milice. Toutes mes félicitations, Ron, pour votre nomination. Je sais que le Régiment saura apprécier votre leadership et votre expérience.

Nous voici réunis une fois encore à la maison régimentaire, reçus cette fois-ci par un nouveau maître des lieux. Aucun doute que Doug Walton nous manquera, mais nous nous réjouissons de la nomination de Pierre Boucher. La BFC Shilo ressent déjà les effets de son enthousiasme rafraîchissant et du style de gestion qui lui est propre. Pierre, la chaleur de votre accueil nous a presque fait oublier le temps plutôt glacial que nous a réservé le Manitoba.

Il est regrettable que cette réunion ait lieu au moment où tous les artilleurs canadiens sont plongés dans le deuil du major général Bruce Matthews, CBE, DSO, ED, CD. Également membre à vie et ancien président de l'Association de l'artillerie royale canadienne, Bruce n'a jamais servi dans la Force régulière, mais l'Armée et le Canada lui doivent beaucoup pour ses années de service dans la Milice. La disparition de Bruce est une lourde perte pour les artilleurs de ma génération, comme d'ailleurs pour toute la grande famille des artilleurs.

Avant de passer en revue les activités du Régiment, laissez-moi me réjouir avec vous de la nomination du brigadier général Roméo Dallaire, qui commandera la brigade à Valcartier. Il y a bien longtemps qu'un artilleur n'avait pas commandé une brigade et nous lui souhaitons beaucoup de succès dans ses nouvelles fonctions. Il regrette d'ailleurs qu'une conférence en Europe l'empêche de participer à notre réunion.

Dans le compte rendu annuel de cette réunion, vous trouverez un relevé de mes activités régimentaires, mais permettez-moi de vous citer les événements les plus marquants.

ACTIVITÉS DU COLONEL COMMANDANT 1990-91

DATE	ÉVÉNEMENT	LIEU
1990		
1er nov.	Réunion des anciens commandants de la FMC	St-Hubert
11 nov.	Journée du souvenir	Kingston
13-16 nov.	Cours des officiers subalternes	Shilo
17-18 nov.	Bal annuel du 49e Régiment de campagne	Sault-Ste-Marie
21 nov.	Réception en l'honneur des commandants des unités à la résidence du colonel commandant	Ottawa
1991		
22-26 jan.	Congrès des associations de la Défense	Ottawa
27-28 avril	Exercice de tir de campagne, 4e Régiment de défense antiaérienne	Gagetown
10 avril	Bilan des activités - Directeur de l'Artillerie	Ottawa
17-18 mai	Remise des diplômes de la FMC (diplôme honorifique remis au brigadier Todd)	Kingston
22-29 mai	Visite au Canada du maître canonnier de St-James' Park et de Lady Farndale	
23 mai	Soirée spéciale des artilleurs à Ottawa	Ottawa
27 mai	Déjeuner officiel offert par l'Artillerie royale canadienne	Ottawa
28 mai	Visite de Fort Frontenac, du Collège militaire royal du Canada et de Fort Henry	Kingston
28 mai	Soirée spéciale avec le 7e Régiment de Toronto et les membres du RCMI	Toronto
29 mai	Visite des chutes du Niagara	
31 mai	Soirée spéciale du 2e Régiment de campagne de l'Artillerie royale canadienne	Montréal

1991 (suite)

3 juin	Réunion du Conseil de l'artillerie	Ottawa
21-23 juin	Réunion du 15e Régiment de campagne de la Force aérienne mixte d'intervention (CASF)	Yorkton (Saskatchewan)
24 juin	Passation des pouvoirs au nouveau commandant du 5e RALC	Valcartier
27 juin	Passation des pouvoirs au nouveau commandant de la FMC	St-Hubert
4 juillet	Bal à l'occasion du renouvellement des effectifs au 1er RCHA	Lahr
5 juillet	Passation des pouvoirs au nouveau commandant du 1er RCHA	Lahr
8 juillet	Défilé du 4e Régiment de défense antiaérienne	Lahr
10 juillet	Visite de la tour de Londres organisée par la RA Historical Society	Londres
11 juillet	Garden Party offerte par la Reine au palais de Buckingham	Londres
12 juillet	Le colonel commandant reçoit les artilleurs canadiens en Grande-Bretagne à l'occasion d'un cocktail à MacDonald House	Londres
13 juillet	Fin de semaine en compagnie du maître canonnier et de Lady Farndale	Angmering, Angleterre
17-19 juillet	Passation des pouvoirs au nouveau commandant de la BFC Shilo	Shilo
7 août	Défilé de la remise des brevets et cérémonie de la dernière salve avec l'École d'artillerie de campagne	Gagetown
8 août	Cérémonie de la dernière salve avec les artilleurs de l'Atlantique	Gagetown
27 août	Réunion du Conseil de l'artillerie	Ottawa
31 août	Fin du mandat du colonel commandant	Ottawa

Au début de l'automne dernier, j'ai assisté à une réunion des anciens commandant pour célébrer le 25e anniversaire de la création du Commandement de la Force mobile. Jusqu'à présent, nous avons été neuf à détenir ce titre et

malheureusement, je suis le seul artilleur. Plus tard en novembre, ma femme et moi avons été les invités d'honneur au bal annuel du 49e Régiment de campagne à Sault-Ste-Marie. Cet événement très agréable est un excellent exemple de ce que peut faire un régiment plein de vitalité pour rester à l'avant scène dans sa communauté.

Comme d'habitude, j'ai interrompu mes vacances d'hiver pour assister à la réunion annuelle du Congrès des associations de la Défense à Ottawa. Les activités sociales du programme fournissent l'occasion aux associations de montrer leur solidarité envers les familles du clan. Mais les artilleurs les plus en vue à Ottawa pourraient faire davantage pour appuyer l'Association de l'Artillerie royale canadienne.

Les cérémonies de remise des diplômes qui ont eu lieu au printemps au Collège militaire royal du Canada ont mis les artilleurs à l'honneur puisqu'un diplôme honorifique a été remis au brigadier Stan Todd. Indiscutablement, il était le plus âgé parmi les candidats et aussi le plus brillant. Les plus hardis pourront maintenant l'appeler docteur Todd!

L'un des événements les plus marquants de l'année a certainement été la visite au Canada, au mois de mai, du maître canonnier de St-James' Park et de Lady Farndale. Sir Martin Farndale, qui a le grade de général, est albertain de naissance et un très bon ami de notre Régiment. Il a été l'invité d'honneur à un dîner régimentaire offert par les artilleurs d'Ottawa et à un autre dîner offert par le 7e Régiment de Toronto.

Les premières semaines de l'été sont toujours l'occasion de dîners et de cérémonies de passation des pouvoirs. Je mentionnerai en particulier le dîner régimentaire offert au mois de mai par le 2e Régiment de Montréal, qui a été l'occasion de ma première visite officielle à cette garnison historique de l'artillerie. Je me suis ensuite rendu à Yorkton, en Saskatchewan, pour célébrer le 50e anniversaire de la mobilisation du 15e Régiment de campagne CASF, dont j'ai été le commandant lorsqu'il faisait partie de la 4e Division blindée, pendant la guerre. Je suis heureux que cette unité très valeureuse ait pu être ici aujourd'hui pour faire un don au musée.

Le point culminant de cette année a peut-être été le voyage que Fran et moi avons fait en Allemagne et en Angleterre. Les deux régiments en garnison en Allemagne continuent à représenter dignement l'Artillerie royale canadienne. La cessation de service de la batterie Z du RCHA de l'ordre de bataille de l'armée de terre canadienne a certainement assombri le défilé marquant la passation des pouvoirs. Tandis que la batterie défilait pour la dernière fois, un souvenir commémorant l'événement m'a été confié pour que je le remette à notre maison régimentaire qui la conservera.

En Angleterre, nous avons été reçus par le maître canonnier et grâce à ses bons offices, nous avons été invités à une garden-party au palais de Buckingham, pour souligner mon départ en retraite.

Le mois dernier, ma visite à Gagetown à l'occasion de la remise des diplômes aux élèves-officiers a été marquée par un geste symbolique pour les artilleurs puisque j'ai remis l'épée Brownfield à une diplômée de l'artillerie

qui a fait un grand honneur au Régiment en étant choisie pour commander le défilé toutes armes. Ce matin, elle a participé au défilé des jeunes officiers du 3e RCHA. Ma visite à Gagetown a été quelque peu nostalgique car j'ai participé à deux cérémonies de la dernière salve, l'une avec l'École d'artillerie de campagne et l'autre avec le Centre d'instruction de la Milice.

Pour terminer ce compte rendu annuel, permettez-moi de faire quelques commentaires sur les heureux moments qu'a connus notre grande famille. Il y a cinq ans, lorsque je suis devenu votre colonel commandant, je pensais que je serais en mesure de régler deux questions précises. La première était de m'assurer que les nouveaux venus, et les plus riches en plus, c'est-à-dire nos défenseurs du ciel, seraient rapidement acceptés comme membres à part entière de notre "famille" par les artilleurs de campagne. Je crois que ce but a été atteint et c'est pourquoi hier, j'ai été très heureux de remettre mon épée au premier de la promotion de l'artillerie antiaérienne du Centre d'instruction au combat, dans le cadre de la présentation annuelle. À l'heure actuelle, la défense antiaérienne joue un rôle vital dans les opérations militaires et l'Artillerie royale canadienne est dotée d'un matériel si coûteux que nous devons tout faire pour nous assurer que la période d'austérité que nous vivons n'amènera pas l'armée de terre à sacrifier cette ressource des plus modernes.

Deuxièmement, j'avais à coeur de faire en sorte que les francophones qui font partie du Régiment royal se sentent chez eux dans une famille qui a toujours dirigé ses activités en anglais et qui affectionne particulièrement les symboles anglais. Cet objectif nous pose plus de difficultés qu'aux blindés et qu'à l'infanterie dans lesquels les éléments francophones forment des familles distinctes. Nous disons former une seule famille et donc, nous devons tout faire pour y parvenir.

Récemment, il est devenu évident que l'artillerie ne peut plus prétendre être le membre le plus important de l'équipe des armes de combat. De fait, certains nous considèrent plus comme une arme d'appui au combat. Si cela nous déplaît, il va falloir travailler fort pour montrer qui nous sommes. Il me semble que ce problème est dû en partie au fait que l'armée de terre n'a pas combattu sur le champ de bataille depuis longtemps. Sur le terrain, aucune victoire n'est possible sans l'appui rapproché de l'artillerie et cet appui ne peut être efficace que si les OOA, les BC et les commandants connaissent bien les tactiques toutes armes. Nous ne devrions avoir de cesse que l'élève artilleur de chaque groupe du Collège d'état-major de Kingston soit reconnu comme le leader indiscuté des tactiques toutes armes.

En dernier lieu, permettez-moi de vous dire quelques mots au sujet de la situation préoccupante dans laquelle se trouvent actuellement les forces armées. L'annonce faite par le Ministre cette semaine donne au moins plus de temps que nous n'aurions pu le penser pour décider des mesures d'adaptation à mettre en oeuvre pour faire face à la diminution de nos ressources. Je crois d'ailleurs que d'autres restrictions ne tarderont pas à venir. Bien sûr, notre destin n'est pas entièrement entre nos mains. Cependant, nous pouvons nous faire une opinion des stratégies qui, si elles étaient adoptées par l'armée de terre, feraient en sorte que l'artillerie puisse demeurer un élément efficace dans la période d'incertitudes que nous vivons. Voici ces stratégies :

1) S'efforcer à tout prix de conserver l'effectif des unités de campagne au plus haut niveau possible serait une politique malvenue. Il est facile de recruter des soldats pour les lignes arrière lorsque les ressources sont moins rares alors qu'il est plus difficile de trouver des spécialistes pour remplacer ceux qu'on a perdus.

2) Plus les ressources financières se raréfient, plus nous devrions accorder la priorité aux cours à l'étranger et aux échanges avec d'autres armées du monde, afin d'entretenir nos compétences professionnelles.

3) L'instruction de la Milice, en été surtout, devrait être la première priorité pour l'affectation des ressources de la Force régulière, de sorte que la Force totale puisse devenir une réalité.

Le moment est maintenant venu de dire aurevoir à l'Association de l'artillerie royale canadienne et à tous les membres du Régiment. Vous m'avez fait un grand honneur en me demandant d'être votre colonel commandant et c'est avec beaucoup d'enthousiasme que je me suis efforcé de répondre à vos attentes. Merci à tous pour votre appui loyal et les liens d'amitié que j'ai tissés avec certains d'entre vous. Que Dieu vous bénisse et vive le Régiment royal de l'Artillerie canadienne!

BUSINESS ARISING FROM 1990 MINUTES

The minutes of the 1990 Annual General Meeting were approved as recorded.

Resolutions (See 1989-90 Annual Report for texts.)

Resolution 2/90 - Artillery Staff at Divisional Level

This resolution was sent to CDA and was adopted. CDS comment as follows:

> The need to maintain the technical artillery skills of Divisional Artillery operations is acknowledged. Within the constraints which are presently being placed upon the Canadian Forces structure it is intended to maintain this capability. Several options for maintaining these skills are presently being considered.

The RCAA Position Paper entitled Combat Capability within the Canadian Army was also submitted to CDA and was approved.

COMPETITIONS COMMITTEE REPORT 1990-91 - LCol W.H. Wallace

Exercise Shellburst Valley is an FMC evaluation exercise of all militia artillery units. Fifteen of the eighteen units were evaluated. Three units did not participate for various reasons.

Exercise Shellburst Valley is an 18-hour battery exercise. This year it included, for the first time, a laser fire plan as well as a conventional fire plan, the use of the manual artillery plotting system (MAPS) and deleted the BC's registration mission. Also no minimum number was demanded for the exercise. The percentage scores arrived at were based on what was observed during the exercise without penalty.

This exercise is valuable to the unit and is still, I believe, the envy of other corps. This evaluation identifies the strengths and weaknesses of the battery to allow the BC to focus the training where it is most needed. With the reduction in ammo allocation and restricted TD for marking teams, we must be more creative to ensure the exercise continues in the future. Area training boards and area staffs must address the problems facing some units to make participation in Shellburst Valley available to all units.

Perhaps it may have to be completed at Milcons when the ammunition and evaluation teams are available. If this is the solution chosen then this creates a problem of time constraint for the SSO Arty to tabulate the results to have them available for the RCAA meeting in September. There has to be a cut off time to allow the processing of the evaluation sheets.

Other topics were brought up and require further research and discussion for future meetings. How do we deal with the coming total force battery of 90-10 or 10-90?

Also we must look at when and how to expand the evaluation beyond the battery level when it is required.

The RCAA extends a special thank you to the SSO Arty, his staff and the evaluation teams who contributed to the success of Exercise Shellburst Valley this past year.

The RCAA also extends congratulations to all participants and wish all "good shooting" in the coming year.

The presentation of the RCAA trophies, based on the evaluation of Exercise Shellburst Valley are as follows:

Colonel Commandant's Challenge Cup - first place (Regt)

5 (BC) Fd Regt
Victoria, British Columbia

The Cape Challenge Cup - second place (Regt)

7 TOR Regt
Toronto, Ontario

Sir James Aitken's Challenge Cup - third place (Regt)

30 Fd Regt
Ottawa, Ontario

The Murray Challenge Cup - first place (bty)

84 Independent Battery
Yarmouth, Nova Scotia

The Archangel Cup - most improved unit

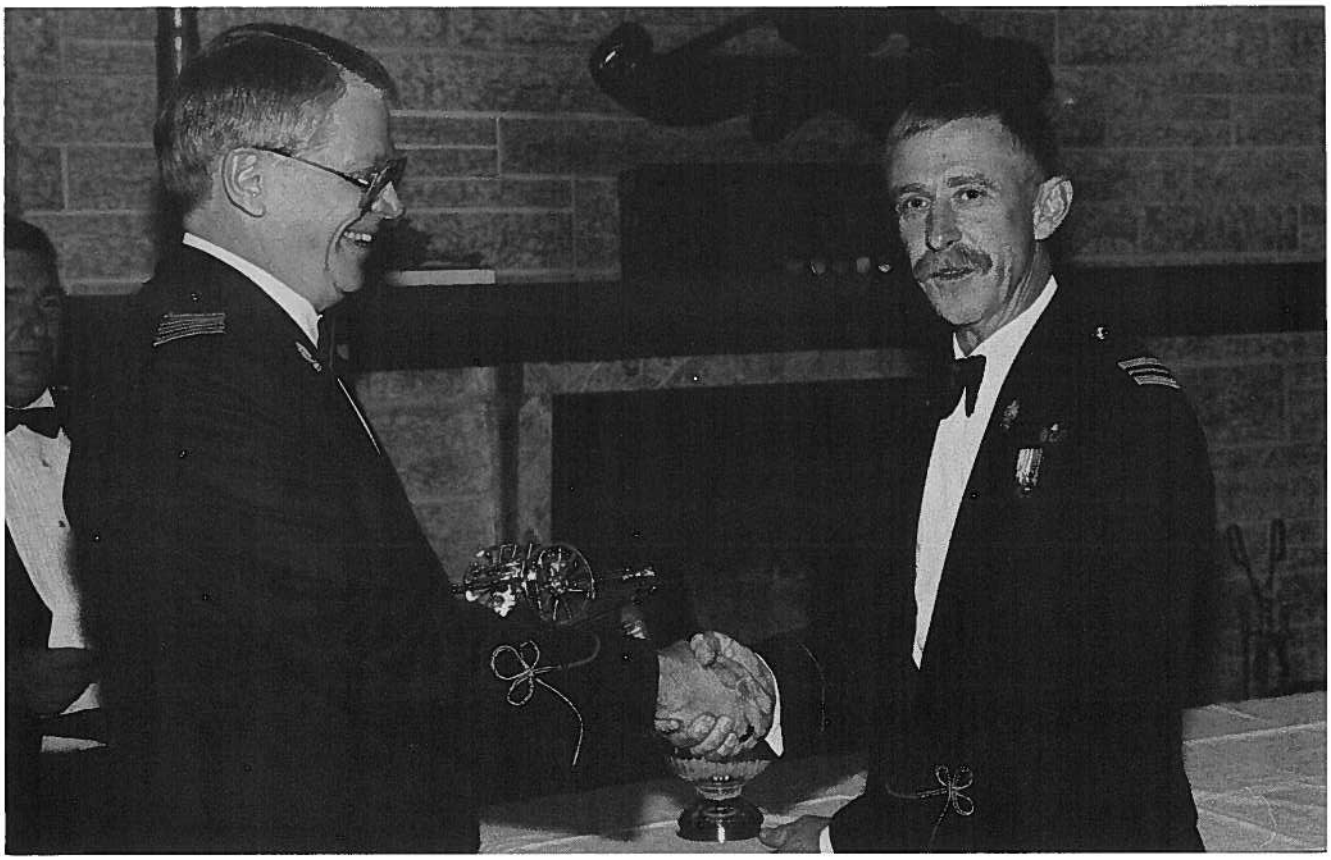
2 Fd Regt
Montreal, Québec

RCAA PRIZE

Each year the RCAA presents an engraved wristwatch to the top Royal Military College of Canada cadet in the Combat Arms. In 1991, this prize was presented to Officer Cadet Andrew James Atherton by Lieutenant-General F.R. Sutherland, Commander Air Command on Saturday, 18 May, 1991 at RMC.

PRESENTATION OF AWARDS

Page 43	Bottom	The Colonel Commandant, Col R.A. Jacobson presents the Commandant's Challenge Cup to Maj B. Woollven of 5 BC Regiment for first place in the Regimental Competition.
Page 44	Top	Major General J.A. MacInnis presents the Cape Challenge Cup to LCol B. Downes of 7 Toronto Regiment for second place in the Regimental Competition.
	Bottom	Colonel M.K. Jeffery, Director of Artillery, presents the Sir James Aitkens Challenge Cup to LCol M. Hislop of 30 Fd Regiment for third place in the Regimental Competition.
Page 45	Top	Col R.W. Johnston, President of the RCAA, presents the Murray Challenge Cup to Major A. MacDonald (1 Fd) on behalf of 84 Independent Battery for first place in the Battery Competition.
	Bottom	LGen W.A.B. Anderson presents the Archangel Cup to LCol J.M. Lewis of 2 Fd Regiment for the most improved unit.



FINANCIAL COMMITTEE - BGen L.M. Salmon

1 September, 1990 to 31 August, 1991

About 3,800 letters were sent to Gunners across Canada including those belonging to 30 local associations.

Donations received for which income tax receipts were issued:

1 September 1990 to 31 March 1991		
147 donations for a total of	$22,414.33	
1 April to 31 August 1991		
213 donations for a total of	$ 6,833.00	
359 donations for a total of		$29,247.33

Disbursements:

Printing, postage, mailings	$ 3,764.77

Donations

Artillery Memorial, Thelus, France	$ 2,845.01	
Guy Simonds Biography	12,288.26	
2 RCHA Mess Re: 1990 AGM	200.00	
Home Station RCAA Room	3,000.00	
30 Fd re: 11 Nov. Memorial Service	200.00	
The Quadrant Newsletter, Shilo	2,000.00	
		$20,533.27

The Finance and Fund Raising Syndicate chaired by Col Ed Rowe and BGen Len Salmon recommended that:

Membership dues in the RCAA be increased as follows:

Ordinary members: from $20 per year to $25 per year
Serving Reserve Officers: from $25 per year to $30 per year
Regular Force Officers: From $1 per year to $3 per year

These increases in annual dues were approved by the general meeting.

ROYAL CANADIAN ARTILLERY ASSOCIATION STATEMENT OF RECEIPTS AND EXPENDITURES FOR THE YEAR ENDING 31 AUGUST 1991

OPERATING RECEIPTS

Membership fees		9,073.00
Donations		14,247.33
CDA Grant		13,300.00
Annual meeting registration fees		5,539.50
CDA Registration Fees		450.00
Interest on TDRs		3,197.45
Sale of records		25.00
Grant, Peace and Security Comp. Fund		5,000.00
Refund from G.S.T.		44.10
Refund from CDA Annual Meeting		235.20
Donation from D. Simonds - CSB's		15,000.00
		66,111.58

OPERATING EXPENDITURES

Annual meeting 1990 - Travel	6,376.00	
- Other expenses	6,478.78	
CDA meeting expenses	3,340.21	
Competitions Committee	735.58	
Salaries and clerical help	1,100.00	
Rent	600.00	
Office supplies and telephone	320.77	
Postage	2,189.81	
Memorial, France	2,845.01	
Auditor fee	200.00	
Donations	10,400.00	
Financial Committee	2,505.96	
G. Simonds Biography Project	12,288.26	
Bank charges	38.58	
G.S.T.	234.75	
Miscellaneous	175.88	49,829.59
Net operating receipts over expenditures		16,281.99
TDR Purchase and Redemptions		
Purchases	32,000.00	
Redemptions	20,000.00	(12,000.00)
Net receipts over expenditures		4,281.99
Balance in Bank NS 31 Aug 90		14,240.76
Balance in Bank NS 31 Aug 91		18,522.75

Investments

Bank of Nova Scotia

GIC Due 15 Nov 91 @ 11.5%	10,000.00	
GIC Due 27 Nov 91 @ 11.0%	5,000.00	
TDR Due 25 Jun 92 @ 7.5%	2,000.00	
TDR Due 1 Jul 92 @ 7.75%	5,000.00	
TDR Due 6 Jul 92 @ 7.5%	8,000.00	
Toronto-Dominion Bank		
GIC Due 2 Mar 92 @ 9.0%	15,000.00	45,000.00
		$63,522.75

ACCOUNTANT'S REPORT TO THE MEMBERS OF THE RCAA - Lorraine Godard
Financial Officer

I have reviewed and verified the bank statements, receipts and invoices for the Royal Canadian Artillery Association on September 15, 1991 for their fiscal year 1990-91. The financial records verified were found to be accurate and in accordance with good accounting practices and procedures.

THE REGIMENTAL AFFAIRS COMMITTEE - LCol J.E. de Hart

Since no items were submitted by the delegates the committee did not meet in syndicate. The Chairman raised the following points:

1. In June 1991 he received a call from the Commander of the Home Station requesting that the grant normally given by the RCAA at the Annual Meeting be given immediately to provide funds for the refurbishing of the wall at the end of the mess foyer to match the new bar. As a result the Secretary called members of the Executive and a grant of $2,000 was approved. The delegates at the Annual Meeting voted to ratify the expenditure.

2. The Chairman had consulted with the Base Commander on funds required from the RCAA for the Quadrant and The Canadian Gunner. He explained that the RCAA portion for the Quadrant was requested in the amount of $2,500, which would cover half of one issue. The RCAA is billed for its copies of The Canadian Gunner, and the amount due will be $1,800. Both amounts were voted upon and passed at the meeting.

3. The Chairman stated that he had been allocated an amount of $200 in recent years to help pay expenses of the Remembrance Day Ceremonies at the National Gunner War Memorial. The same amount was approved for 11 November 1991.

4. The Chairman said that Col W.R. Dawes had asked him to bring to the attention of the Association an ambitious project being undertaken under the direction of the Master Gunner of St. James Park to build the finest War

Museum in the world at Stonehenge near Larkhill. He summarized a report from the Master Gunner, and pointed out that we were not asked to do anything at the moment but any help or suggestions we could offer would be much appreciated.

LGen Anderson elaborated on the proposed museum and said that the Master Gunner was too polite to ask the RCAA directly for donations, but added that any help we could give as individuals or collectively would be greatly appreciated. It was agreed that information would be circulated by the RCAA later, either by letter or through the Quadrant.

CONSTITUTION COMMITTEE - Judge R.M. MacFarlane

In light of the concern of Militia officers who may serve as R.F. officers and be treated as R.F. officers, while they are members of the executive of Service Associations, the Committee recommends:

a. D Arty research the regulations pertaining to Service Associations (membership in, attendance at meetings of, service as an officer of);

b. If necessary, approach the appropriate authorities for the insertion of a "notwithstanding" clause into the regulations;

c. D Arty maintain close contact with the Chairman of the Constitution Committee to ensure that the matter is satisfactorily resolved.

HISTORIC SITES COMMITTEE - Col R.W. Johnston

Col Johnston reported that the book on Partridge Island, prepared by the local Saint John, New Brunswick historical group, with input from RCAA members, had been published and was available on request to 3 Fd Regt. The 3rd Field Regiment is preparing for its bicentennial celebrations. Information on this historical event may be obtained from the unit. Its address is 3rd Field Regiment, Armoury, Barrack Green, 60 Broadview Avenue, Saint John, New Brunswick, E2L 1Z6.

The unit is to prepare a letter for the RCAA to be sent to Canada post in support of a commemorative stamp to celebrate the event.

AREA REPORTS

ATLANTIC AREA

1st Field Regiment RCA

The unit has had another productive year which has just concluded with MILCON 91 at CFB Gagetown from 10-29 August. The placement of this exercise at the end of the summer provided an excellent opportunity to confirm the individual and collective training undertaken over the year both at the unit and

within AMA at Spring and Fall Battle Schools, and at the Militia Training Centres at Gagetown and Aldershot during the summer months. Unit training included three dry exercises, live invertron/command post exercises, two small arms exercises and five live fire weekends. MILCON 91 provided a week of artillery training at Battery and Regimental levels followed by a week in direct support of AMA Brigade's training activities with those not committed to the Brigade receiving additional training in small arms, grenades, anti-tank weaponry, and helicopter familiarization.

On the social side, the Regiment bid farewell to the outgoing DCO, Major Gordon Peverill and welcomed the new Honorary LCol, John W. Alward with a parade and an all ranks dinner dance on St. Barbara's Day. The annual Men's Christmas Dinner served by the officers and senior NCO's followed closely on 8 December. On 6 November, Major Alex MacDonald, BC of 51 Bty was appointed an Honourary Aide-de-Camp to the Lieutenant Governor of Nova Scotia, the Honourable Lloyd Crouse.

3rd Field Regiment RCA - The Loyal Company

The Loyal Company has been very productive in the last year. Our training cycle began in September 1990 with confirmation of individual training that was conducted during the summer. This quickly progressed to detachment training in garrison and in the field. During the winter, 89 and 115 Bty's training soldiers in winter indoctrination and the Regt held it's Regimental Winter Warfare Exercise to confirm this training. During the spring of 1991, the unit generally took advantage of the Invertron at the Arty School and continued with detachment training of CP, BC, and OP parties. Also in March 1991, the unit conducted support weapons training in garrison and confirmed their skills in a support arms FTX near the end of March. April and May 1991 was utilized to train the unit as a Single, Six Gun Field Bty. Confirmation of this training took place near the end of May during the Regt's Operational Evaluation. The final stage of the training cycle included participation in MILCON 91. This consisted of Bty and Regt live firing during Exercise Atlantic Barbara for one week, followed by direct support to Brigade cadre training and support training for the soldiers.

In summary the Regt conducted:

a. one shoot to live SA exercise
b. one Dist Offrs/Snr NCOs training weekend
c. six Arty live fire weekends
d. one Support Arms FTX
e. three invertron/CP exercises

Also during the year, the unit continued to fulfill its Salute taskings on Remembrance Day, Loyalist Day and Victoria Day. Many soldiers in the unit were busy filling FMC tasking positions throughout the year. Among them were Cpl Keirstead who was tasked to cook for 5 Bde during the Oka Crisis and Lt Dave Henley who was working in a tense Ops Cell for 4 AD Regt during OP Friction. Also, LCol Currie commanded MTC Gagetown for the 2nd year, and commanded the ATL Regt at Milcon.

On the social side, the Regt held its annual Men's Christmas Dinner in CFB Gagetown where the Officers served dinner and the Regt bid farewell to WO Marg Whittaker who faithfully served over 30 years with the Loyal Company and retired. The Regt also hosted its annual Loyalist Ball in May 1991 and 89 Bty hosted a unit Snr NCO's dining in night with great success. Finally, the Loyal Company has struck a Bicentennial Committee. This committee is working hard in planning for the Regt's 200th Birthday celebrations during 1993. Ubique.

84 Independent Field Battery RCA

Equipment

The following new/replacement equipment as received during the year:

a. the Reserve pay computer data links were installed. The actual computer is scheduled to be installed in October 1991.

Live Firing

The battery conducted a live fire exercise at CFB Gagetown from 21-23 June 1991 - Ex Shellburst Valley. Also from 16-17 February 1991.

Exercises

84 Indep Fd Bty RCA (M) participated in the following exercises and training:

a. Milcon 91;

b. GMT/QL 1 Crses, Arty Tech/comms, FOO Tech, Dvr Wheeled;

c. 2Lt Stewart - attended BCT I, BCT II, BCT II crses in CFB Shilo;

d. Indian Field - local defense 14-15 October 1990; and

e. conducted Small Arms training 26 November 1990.

Unit attended Sunset Ceremony at CFB Cornwallis 1 June 1991.

The battery provided gun detachments, honour guards and troops to participate in Remembrance Day ceremonies in Yarmouth, West Pubnico, Wedgeport and Saulnierville. Following these ceremonies, receptions were held in unit messes and the Legion halls of those applicable communities.

The Victoria Day - 20 May 1991 salute in Halifax was fired by personnel from 84 Indep Fd Bty RCA (M). The salute is normally handled by 1 Fd Regt Halifax but that unit was away in CFB Gagetown during that weekend.

The granting of the Freedom of the City of Yarmouth to 84 Indep Fd Bty was re-enacted on 15 September 1990 with due ceremony and media coverage.

Personnel

a. LCol A. Wigglesworth is the unit's Colonel Commandant;

b. Officers on strength as of 30 August 1991:

(1) Commanding Officer - Maj R.E. Nickerson,
(2) Battery Captain - Capt P.G. Pothier,
(3) 2Lt Stewart - GPO

c. NCM's

(1) CWO - 1
(2) WO - 2
(3) Sgt - 6
(4) MCpl - 8
(5) Cpl - 12
(6) Pte - 31

d. RSS Staff

(1) RSSO - Capt R.E. Davis
(2) RSS WO - WO M.S. Ogden
(3) C Clk - Sgt J.H. MacIsaac
(4) Stmn Dvr - MBdr C.A. Barber
(5) Class B "A" - MBdr E.W. Corgin
MCpl M.J. Jacquard

SECTEUR DE L'EST

Overall 1990-91 was a good year for the gunner units of Secteur de l'Est. The high points included a good recruiting season, a busy summer training school and an excellent concentration.

Activities or events specific to individual units include:

- For 2nd field in Montreal

  - change of RSM from CWO Claude Leger to CWO Serge Chase;

  - change of Commanding officers, with LCol Michel Pronkin taking the job of Deputy Commander of District #1;

  - 6 live fire exercises, including two with 30th Fd in Petawawa; and

  - an escape and evasion exercise with helicopter support from 401 squadron in Saint Hubert.

- For 6 RAC in Quebec

  - change of Honorary LCol BGen Normandeau to LCol Michel Baribeau;

- change of Commanding Officer with LCol Romeo Toussaint succeeding LCol Jacques Dutil;
- 5 live fire exercises;
- a sad event was the death of LCol Gustav Preaux, former Commanding Officer of 6 RAC; and
- an upcoming event is the change of RSM from CWO J.C. Hautcoeur to CWO M.A. Gagnon.

- For 62 RAC in Shawinigan
  - change of H LCol with Col Jean-Pierre Bouvette taking up the reigns;
  - exceptionally good recruiting season;
  - 5 live fire exercises; and
  - at this moment H Col Bouvette is very ill and the prognosis is not good.

As a team the gunners of the RASE conducted two major activites during 1990-91. The first was CIM 91 (Militia Training Center). This ran from the end of May until end of July. Eleven courses were run during this period. The maximum strength of the school was 337 personnel with 102 instructors and cadre, including 4 RSS and 9 Regular Force staff. A good recruiting campaign in the spring allowed us to have 132 new gunners to train. The RASE was also able to send 19 support staff to NRQS Shilo during the same period.

The second major activity was the Concentration. Manning for the RASE came from all 4 of the Quebec gunner units. Headquarters Battery was provided by 5 RALC with some militia personnel. The 3 field batteries were manned by militia personnel with some regular force drivers.

Overall we had 531 Personnel (including 472 militiamen and 59 regular force).

5 RALC	47 Personnel
2 Fd RCA	115 Personnel
6 RAC	147 Personnel
62 RAC	222 Personnel
RASE	531

The main body was in the field for 13 days. Eighteen guns were fielded. Unfortunately, we were still short 4 guns, which forced 62 RAC to train with 11 man gun crews, and still have 18 personnel left in bivouac. This had an impact on the individual training level that could be achieved.

The SE(M) concentration ran from 3-18 August. The main body arrived on Monday, 5 August. The regiment started with a two-day Battery level exercise progressing up to troop commanders fireplans on Tuesday and Wednesday. This was

followed by a two-day Regimental exercise on Thursday and Friday, which included 3 Battery Commander Fireplans. The Shellburst Valley Exercise was fired during 14 hours of steady Gagetown rain from noon on Saturday till noon on Sunday.

On Monday the Stafford Competition was fired. This is the SE(M) regimental direct fire competition. For the first time in the competition's 7 year history, we were fortunate enough to have Col Tom Stafford available to present the trophy to the winning gun crew from 62 RAC. As well, on Monday we fired an artillery fire power demonstration for a group of visiting dignitaries at the request of the brigade commander. This demonstration went so well that the commander of 5 brigade, who happened to be visiting, asked us to repeat the demo for a group of visiting journalists on the Wednesday.

After all this activity, the regiment was rewarded with a well-earned day of recovery, Tuesday. Running maintenance was carried out, and everything was prepared for the brigade exercise.

During the brigade exercise, the regiment operated in 3 groups. The first group consisted of a Regimental COs party plus FSCC, 3 BC parties plus FSCCs, and 8 OPs. These personnel operated with the friendly forces. The second group consisted of a Regimental FSCC with 2 BCs parties and two FOOs. This group operated with the enemy force. These two groups utilized most of the officers, techs, and sigs of the regiment. The remainder of the personnel were formed into infantry platoons and used as enemy force for the exercise, under command of the DCO. These 3 groups operated independently for the duration of the brigade exercise, which was Wednesday through Friday.

Saturday, 17 August was the brigade parade and outclearance of the mainbody. Overall we had very good weather, and productive training was carried out.

All in all a busy year for the Quebec gunners.

LAND FORCES CENTRAL AREA - LCol R. French

Organization

The gunners of LFCA are comprised of five Reserve units and one Regular unit as follows:

Unit	Location	CO
7 Tor Regt RCA	Toronto	LCol Barry Downs
11 Fd Regt RCA	Guelph, Hamilton	LCol Ralph French
30 Fd Regt RCA	Ottawa	LCol Malcolm Hyslop
49 Fd Regt RCA	Sault Ste. Marie	LCol Steve Summers
56 Fd Regt RCA	Brantford, St. Catharines, Simcoe, Niagara Falls	LCol Doug Thompson
2 RCHA	CFB Petawawa	LCol Don Ross

It is noted that 2 RCHA welcomed Y Bty to its establishment in July 1991. Y Bty is an air-defence battery.

Reserve strength hovers near 700 in the Area.

Training

Units are finding that training is very time and resource consuming. At the unit level GMT and ITT courses such as Artillery Communicator are being offered. A recent development is the conduct of GMT and leadership courses under the auspices of District-level Battle Schools. This is meant to relieve the units of the task of conducting courses, and allowing them more time to train to battle-task standards.

Attendance this past summer at NRQS and ARTS was quite good. An Artillery Training Battery was formed and it operated through July and August at the Mattawa Plain of CFB Petawawa. An extensive slate of courses was offered.

The Artillery Training Board comprised of the unit CO's and SSO Arty of the Area headquarters continues to meet semi-annually. The meetings have been productive but the direction of the Training Boards may be altered in the future to confirm more to the Commander's needs.

Operations

Units have conducted an average of two gun weekends in the past year with Meaford, CFB Petawawa, and Camp Grayling, Michigan being the available sites.

The Reserve units, less 56 Fd Regt, came together with 2 RCHA to conduct Tridwin Thunder 2-4 November 1990 at CFB Petawawa. A successful regimental-level exercise was completed. In May, the Reserve units acted as the enemy force exercise Thunderbolt. Lots of fun was had disrupting the Infantry/Armoured units who were defending Vital Points throughout Ontario. For CAC 91, the units formed at CFB Petawawa for a two-week exercise. Individual training components of CAC were often excellent, and well presented by 2 RCHA. The calibration of LFCA's guns was completed and this will assist the units immensely. On the negative side, attendance was down from 1990 with only about 270 Reservists taking part. Several factors seem to have influenced attendance. Further, the overall plan lacked the vigour of On Guard 90, and hence CAC 91 paled in comparison.

Under the direction of MGen Stewart, competitions scheduled for weekends in 1990-91 were cancelled, and instead were held as part of CAC 91. This allowed for the conservation of funding, and the reduction of the workload for 2 RCHA would have had to dispatch marking teams on five occasions in three different locations. The competition was a 60-hour operations evaluation that incorporated all the requirements of Shellburst Valley, and a few others such as digging-in the gun-lines. This form of competition placed the competing units on an equal footing. For example, the weather was the same for all competitions. FOOs were given the exact same fire plans. On the down-side, units are unable to field anywhere near the number of soldiers that is possible on a weekend.

Ceremonial

- 30 Fd Regt fired 15 salutes, most of which were for visiting dignitaries to Canada.

- 30 Fd Regt held Freedom of the City on 27 September 1990 to exercise the Freedom granted in 1961 and to mark the unit's 135th anniversary.

- On 8 September 1990, the 49 Fd Regt conducted a Hand Over of RSM parade with CWO Eric Wilkie, CD replacing CWO Jack Crawford, CD.

- ON 24 November 1991, MWO J.M. Mahon, CD assumed the duties of RSM for 7 Tor Regt.

- In July 1990, 2 RCHA exercised a Freedom of the City of Kingston parade. The Pipes and Drums of 49 Fd Regt supported this event.

- LCol J.C. McKenna, CD became Hon Col of 7 Tor Regt as of 7 August 1991.

Public Affairs

Direction has been given to raise the profile of the units in the community. Each of the units has attempted various ways of doing this. Two notable events was the delivery of Christmas Cheer baskets by 56 Fd Regt, and 49 Fd Regt's support to the Cancer Society for a fund raiser called the Great Algoma Lock-ups.

Social

Units have recognized special events such as their birthdays and St. Carbara Days with special celebrations. Of note was 30 Fd Regt's Cannonball held 29 September 1991 with Gen A.J.G.D. DeChastelain as guest. The Colonel Commandant, LGen W.A.B. Anderson was hosted by 49 Fd Regt at its annual Artillery Ball.

Summary

The guns of LFCA remain in good shape. Technical skills are good. The line is being held with recruiting and retention balancing loss through attribution.

WESTERN AREA

General

The two artillery units of the new B.C. District, 5 (BC) Fd Artillery Regiment in Victoria, and 15 Fd Artillery Regiment in Vancouver have stayed busy since our last report. Current strengths are:

a. 5 Fd - guns 115, band 37; and

b. 15 Fd - guns 87, band 35.

Training

Both units ran a number of local courses as well as providing staff and candidates to local schools, district schools and NRQS. A synopsis of course training is attached as Annex A.

Live Fire

15 Fd fired live 4 times, 5 Fd fired live 5 times including Milcon 91. The 15 Fd conducted the annual OP Eval in June. Unfortunately, the 5 Fd could not be evaluated due to very heavy fog encountered in Fort Lewis in February. There were 78 depressed gunners that weekend. A synopsis of training is attached as Annex B.

Milcon 91

15 Fd and 5 Fd combined to form 313 Bty at Milcon 91. 15 Fd had 30 pers in Wainwright and 5 Fd had 59. For a number of reasons, Milcon 91 was not a satisfying experience for the West Coast gunners. The Bty was augmented by Gun Det from 312 Bty ably commanded by MBdr Reay from 20 Fd Regt.

Bands

Both bands are extremely active, the 5 Fd Band continued its successful summer concert series at Fort Rodd Hill National Historic Park in July and August with over 11,000 in attendance. The 15 Fd Band (augmented by musicians from the 5 Fd) conducted a 10-day tour of southern California in support of the Canadian Consulate.

Public Duties/Salutes/Displays

The Pacific gunners continue to stay in the public eye, see Annex D for a full listing. Of note was the Artillery Day Church Parade conducted by the 5 Fd at Fort Rodd Hill. The service was conducted by the Chaplain General (P) of the Canadian Forces, BGen Estry. During the service the 5 Fd's sixth gun was consecrated.

Social

Both units continued with busy social calendars. The Lt Governor of B.C., the Honourable David Lam was the guest of Honour at the 5 Fd's St. Barbara's Day Guest Night. He was presented the first round from his first salute as Lt Governor.

Of Note

On 14 September 1991, command of the 5 Fd passed from Maj L.B. Woolven to LCol D.I. Smith. Unbeknownst to us, the Minister of Defence had signed the order reinstating the 5 Fd as a Regiment on 13 September 1991. Therefore, the First CO of the 5 (BC) Field Artillery Regiment was a major, albeit for about 24 hours. The 5 Fd has also formed a Regimental Association, currently its membership (paid) is about 60, band growing steadily.

RESOLUTIONS COMMITTEE

Resolution 1/91 - Reinstatement of the COTC Programme

Observing that the Defence Policy Statement issued by the Minister of National Defence on 17 September 1991 announced an increase to the Reserve Forces, which will create a requirement for more Reserve Force Officers; and

Recognizing that there are already many Militia Regiments, Naval Divisions and Air Wings experiencing serious difficulty in attracting training and retaining suitable officers; and

Noting that the civilian leadership structure of managers and professionals is increasingly being drawn from the University trained, and that it is vital that the reserve leadership structure be drawn from the same base if it is to retain credibility within the local communities; and

Recognizing that the Canadian Forces must reflect the new demographics within Canadian society and that exposure of the CF to the future leaders at the University level is imperative for the survival of the Reserve Forces; and

Believing that the closure of the COTC Programme has precluded successive generations of University graduates from contact with the defence forces of Canada and this is a significant factor in the broad decline in public support for an adequate defence capability; and

Recognizing that the Department of National Defence, as a whole, will benefit from a greater awareness of military affairs through on-campus activities;

The Royal Canadian Artillery Association urges the Minister of National Defence to take immediate action to re-establish the COTC Programme.

Resolution 2/91 - General Purpose Combat Capability

Recognizing that no one can predict the full range of contigencies to which the Canadian Forces may be called upon to respond, as the events of the Persian Gulf War have clearly demonstrated; and

Noting that the Defence Policy statement issued on 17 September 1991 announced the withdrawal of some 5,500 of the 6,600 Canadian Forces personnel stationed in Europe along with a reduction in Regular Force strength of 8,000; and

Concerned that the plans for restructuring the land forces do not include the provision for a balanced all arms capability which is vital for the conduct of operations on the modern battlefield;

The Royal Canadian Artillery Association urges the Minister of National Defence to ensure that the Canadian Army is structured to provide a credible general purpose combat capability at the divisional level which would include sufficient Armour, Infantry, Field Branch Artillery, Air Defence Artillery, and the necessary support in order that Canada can respond to any contingencies at home and abroad.

THE SIMONDS BIOGRAPHY COMMITTEE - LCol J.D. Gibson, Chairman

This Committee was created by Resolution 3/89 and is currently composed of the following members:

Chairman: LCol J.D. Gibson

Members Ex-Officio: Col Commandant, RCA
President, RCAA
Secretary-Treasurer, RCAA

Members: LGen W.A.B. Anderson
LCol J.C. McKenna
Col B.S. MacDonald

Donations and pledges have continued and there are a number of requests for funding lodged with major organizations which have yet to be responded to. It is anticipated at this time, as was the case last year, that the total cost of the writing of the biography can ultimately be defrayed by specific donations and at no expense to the capital of the RCAA.

So far, 10 of a total of 24 chapters have been written in draft form. The rest have been planned and are currently being written in draft form. The project from the point of view of the writing is right on schedule and due to be completed by May 1992. The author is spending the winter writing in England. He intends to return to Canada in May 1992 in order to get play-back for the draft chapters from selected individuals.

I had hoped to have a contract with a publisher, in rough terms at least, approved by the Executive Committee and ready to report to you today. Unfortunately, that is not the case. I had hoped that we would arrange for the publication on a commercial basis with no money put down by us. Our agent, Jack McLelland, has been unable to arrange for that yet; although that is not to say that such is impossible.

We received some time ago about the first half of the ten existing draft chapters. They have been read by myself, Gen Anderson and Jack McLelland. All of us are of the view that the quality exceeds the high standard which we expected. The problem is the dreadful financial state of the Canadian book publishing industry at the present time. There is therefore a very real possibility that we might have to put some or all of the publication costs up front, to be recouped from the proceeds of sale.

The best possible scenario would be that a publisher would accept the manuscript, publish at this own expense, and pay us a modest royalty. The worst possible scenario is that we pay up front the whole of the publication cost and recoup this expense from sales. Jack McLelland recommends a run of 4,000 copies and estimates maximum publication cost of 40,000. He believes that we can sell 4,000 without difficulty. If that is so, the figures make it clear that on the best possible scenario, the royalty could only be modest; whereas on the worst possible scenario we should not ultimately incur any loss on the publication. Accordingly, the bottom line differs little between the two scenarios. Of course, there could be any number of possible scenarios between the two extremes. To mention just three examples, we could well enter an arrangement whereby we front only half the cost and split half the ultimate profit with the publisher. Or, we might print the book but conduct the expensive binding process in stages as sales proceed in order to improve cash flow. Or, the publisher might front the publication cost but with the RCAA guaranteeing a minimum number of sales. The possibilities are endless, and it is impossible to make even and educated guess as to what might ultimately occur.

Resolution 3/89 granted to the Executive Committee of the RCAA power to approve whatever contract might ultimately be negotiated by the biography committee. Col Brian MacDonald has agreed to join the biography committee because of his extensive knowledge of the actual physical elements of the publication process. I am satisfied that whatever arrangement may ultimately be agreed to will, with the expertise available to us from both Jack McLelland and Brian MacDonald, be as good a deal as it is reasonably possible to get.

There is a fund raising campaign starting immediately. Donations will be acknowledged in the book as follows:

Benefactor - $500 or more

Sponsor - $250 to $499

Supporter - $100 to $249

MEMBERSHIP COMMITTEE - Col J.R.G. Saint-Louis

The syndicate reviewing membership issues made the following recommendations:

1. The Membership Committee be established on a permanent basis, implement the recommendations made in the Committee's 1990 report and be comprised as follows:

   Chairman - Major Phil Sherwin

   Members - Col Shad Adams - Prairie
   LCol J. Day - Central
   Col G. Saint-Louis - Secteur de l'est
   Maj K. McGeachy - Atlantic

2. The Committee should:

a) create a new membership insert for the financial campaign letter and all other mailings;

b) acquire a list of all retired artillery officers;

c) examine the possibility of establishing a new category of members, as suggested by Col Tony Sosnkowski (Ret'd) in his letter to the RCAA of 21 August 1991. (Col Sosnkowski asks that we look at the possibility of asking "officers", i.e. Presidents, V.P., Secretaries, etc. of local gunner associations across Canada to become members of the RCAA, even though these people may not have been commissioned officers.);

d) emphasize the issue of individual membership cards by Unit CO's;

e) insert the Kit Shop price list in a mailing once a year.

REPORT ON NRQS ARTY 1991 - LCol J.P. Jeffries

I do not intend to go into detail on the report which you will all receive in the immediate future, but there are a few issues I feel must be highlighted.

This summer I had the unusual opportunity to command both NRQS and the Western Artillery Regiment at Milcon at Wainwright.

I think I can speak with some authority on the current level of training in the Militia Artillery. There are some serious areas of concern, in particular the standard of training of our Senior NCOs, and the lack of Officer tactics training referred to by General Anderson. The standard of candidates arriving for the QL6B course was woefully low. This emphasizes the urgent need for the adoption of the QL6A Part II to provide the needed NCO professional development, and the establishment of the Advanced Artillery Technician course as prerequisite for the QL6B.

The tactical knowledge of our Captains is very low, FOOs require combat team level tactics and are not getting it... We must have a Young Officers Tactics course immediately, if not sooner. These concerns can best be addressed by the early adoption of the MIlitia Career Profile. This should be gotten through the Army Training Board Screening Committee as soon as possible. The other thing about which I feel very strongly is the absolute necessity for pre-course packages and pre-course screening of all candidates for NRQS. The most consistent theme of candidates course ending critiques was their desire for the adoption of this system. If the RCA Battle School is involved next year this should be practical. If we are to improve our training to the level requisite for Total Force to work, I submit these measures are necessary.

NRQS 1991 - Top Candidates

QL6A 9101	MBdr Peressotti D.B.	56 Fd
QL6B	Sgt Halliday A.R.	26 Fd
Adv Tech	MBdr Rutherford C.W.M.	89 Fd Bty
Adv Sigs	MBdr Stafford P.M.	3 Fd
QL6A 9102	MBdr Strong L.P.	78 Bty
	MBdr Currie D.C.	78 Bty
BCT I	2Lt Wickler R.D.	26 Fd
BCT II	2Lt Stewart M.R.	84 Indep Bty
BCT III	Capt Douglas L.	7 Tor
ICT FOO 9101	Lt Wishdahl S.A.	5 Fd
FOO Tech 9101		
ICT FOO 9102	Lt Whittle	30 Fd
FOO Tech 9102		
ICT FOO 9103	Lt Henley D.R.	3 RCA
FOO Tech 9103	Gnr Beaulieu M.J.	13 Bty
QL4 Sigs	Gnr Carter D.	5 Fd
Recce Tech	Gnr Moggey A.P.	20 Fd
CP Tech	Gnr Neilsen K.	5 Fd Bty
QL3 9101	Gnr Larocque B.A.	116 Bty
QL3 9102	Gnr Gill D.A.	20 Fd
QL3 9103	Gnr Young A.S.	20 Fd
QL3 9104	Gnr Powell R.J.	78 Fd Bty

CDA REPORT - LCol J.E. de Hart

LCol de Hart noted that for a time funding for CDA was in doubt as CDA had received only 20% of its annual grant. However, a committee headed by Mr. Harvey André had succeeded in providing CDA its full entitlement. He indicated that CDA has very strong supporters in the CDS, the Chief of Reserves and the DGRC. The Conference of Defence Associations Institute (CDAI) has been doing well. BGen Bill Yost has become its public affairs officer and the office of CDAI is now managed by David Code. The Forum magazine is doing well also. LCol de Hart also briefed the delegates on the presentation on 5 October of the initial (1991) Vimy Award to the Right Honourable Joe Clark. A number of RCAA members attended this event at the Chateau Laurier in Ottawa. It was a memorable evening.

THE ROYAL ARTILLERY MUSEUM PROJECT - Col W.R. Dawes (ret'd)

Since we started fund raising within the serving Regiment in April 1990, we have raised just over £1 million in donations and promises. This was of course boosted by the public launch of the Appeal at the Royal Salute in Hyde Park, London on 10 June this year. A great variety of methods of giving and fund raising have been encouraged. Some methods of giving are very tax efficient, but we need urgently to maintain the momentum of the Appeal so that we can reach a position where we have £2 million in the bank that will earn enough to cover our running expenses.

There have been some changes on the Board of Directors. Field Marshal Sir Richard Vincent and General Sir Edward Burgess have both been forced to leave due to pressure of other commitments and Brigadier Paul Orchard-Lisle, Honorary Colonel Commandant and Chairman of Healy and Baker and Lieutenant General Sir Michael Wilkes, Commander UK Field Army, have kindly agreed to join us.

We are actively negotiating with the Ministry of Defence over the purchase of a site at Larkhill, Wiltshire, close to the Royal School of Artillery. This is a complicated and sensitive issue because of the "Peace Dividend" and other changes to local defence lands requirements. It is further complicated by the requirements to obtain planning permission for any new building and the "World Heritage Area" that has been declared around the ancient monument of Stonehenge, just one mile from Larkhill. However, we hope to obtain a decision from the Ministry of Defence before the end of this year. Then with careful planning by our chartered surveyor and architect we should be able to submit plans that will meet the requirements of the planning authorities and Heritage authorities, but this will take time for processing.

Major Ron Lovatt, with 20 years experience of museum design in Canada, is our designer and he is conducting a study on the displays that we need in the new museum. The outline plan is to have two divisions: the History of British Artillery and the Collection (guns, artifacts, medals, books and archives). The history division is to be divided into nine cells covering periods in the development of our Artillery from 1346-1991. It will tell the story of our British and Commonwealth artillery and commemorate the lives of those countless Gunners who have served in our ranks for over 600 years, many losing their lives or suffering injury in the course of their service. The idea is to employ the very latest in display techniques, appealing to all ages.

The Foundation of "the Great and the Good" now stands at 275, which is extremely encouraging after just a year. The Foundation aims to provide a firm base from which we can approach possible benefactors from all walks of life and it has members from all the professions. Many Founders have already offered to help in some other field when their expertise is needed.

The Royal Salute in Hyde Park, London on 10 June to mark the Duke of Edinburgh's 70th birthday was a great success as some of you may have seen or heard. Two hundred musicians of our massed bands played before the King's Troop RHA galloped on to deploy and fire their 41 gun salute in the blustery sunshine. The Queen and the Duke of Edinburgh met many of our 400 guests at the Reception before the Master Gunner formally launched the public appeal. The event itself and the people who attended, plus sponsorship, brought in £109,000 and cost us £40,000, so it was well worthwhile.

Our future plans include special Founders' Dinners once or twice a year in the Mess at Woolwich for those who are able to offer us financial assistance and advice as to whom we might contact, both in the private and public sector with a view to funds. Next year we are planning a major concert in the Royal Albert Hall, London in June and some fun events with good fund raising potential.

In conclusion, may I offer my sincere thanks for your efforts so far to raise money for the museum. May I please ask you to do your best to raise your target and to spread the "word" about our museum. We look forward to hearing from you in due course and if you have any suggestions or queries about the Project, please do let us know.

MESSAGE TO HER MAJESTY THE QUEEN

The following message was sent to Her Majesty, our Captain General on the occasion of the annual meeting:

"On the occasion of their 115th anniversary all members of the Royal Canadian Artillery Association assembled at Canadian Forces Base Shilo, Manitoba, on the 23rd of September 1991, present their humble duty to Her Majesty. They wish to convey to your Majesty, their Captain General, their loyal greetings, their admiration and undying affection and their assurance of devoted service."

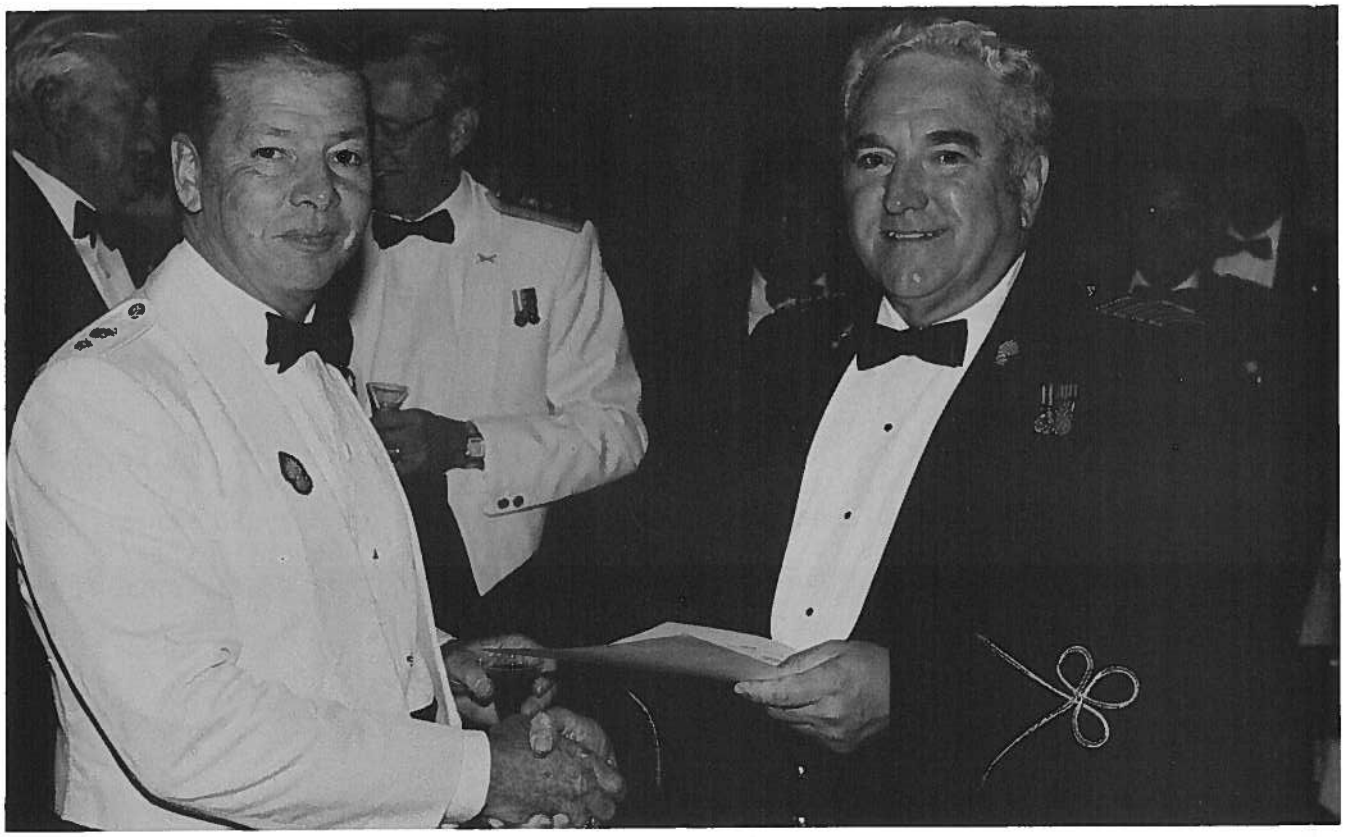
The message was graciously acknowledged.

The following message was sent to Colonel Pete Bouvette who was seriously ill:

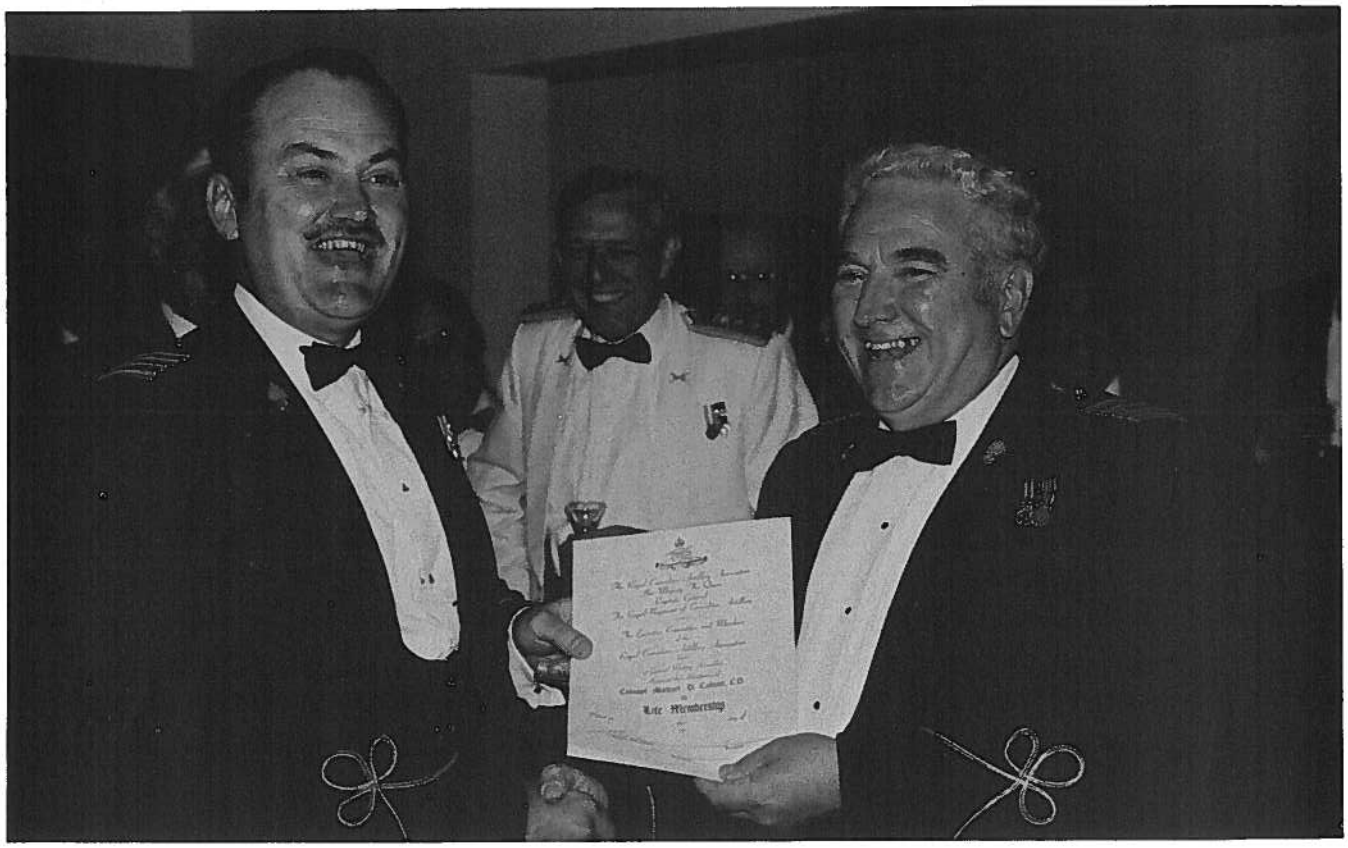
"Le Colonel commandant du Régiment royal de l'artillerie canadienne, le Président et les délégués de l'Association de l'artillerie royale canadienne, réunis à la BFC Shilo pour la 106e assemblé générale annuelle voudraient vous souhaiter récomfort. Votre joie de vivre, votre dynamisme et votre énergie étant les traits caractéristiques de votre personalité vous aideront à vivre ces moments difficiles, et sachez que la famille régimentaire est avec vous. Ubique.

HONORARY LIFE AND LIFE MEMBERS

The general membership approved the appointment of LCol B.G. Brulé as Honorary Life member and of LCol J.R. Hubel and Col M.D. Calnan as Life members in the RCAA.

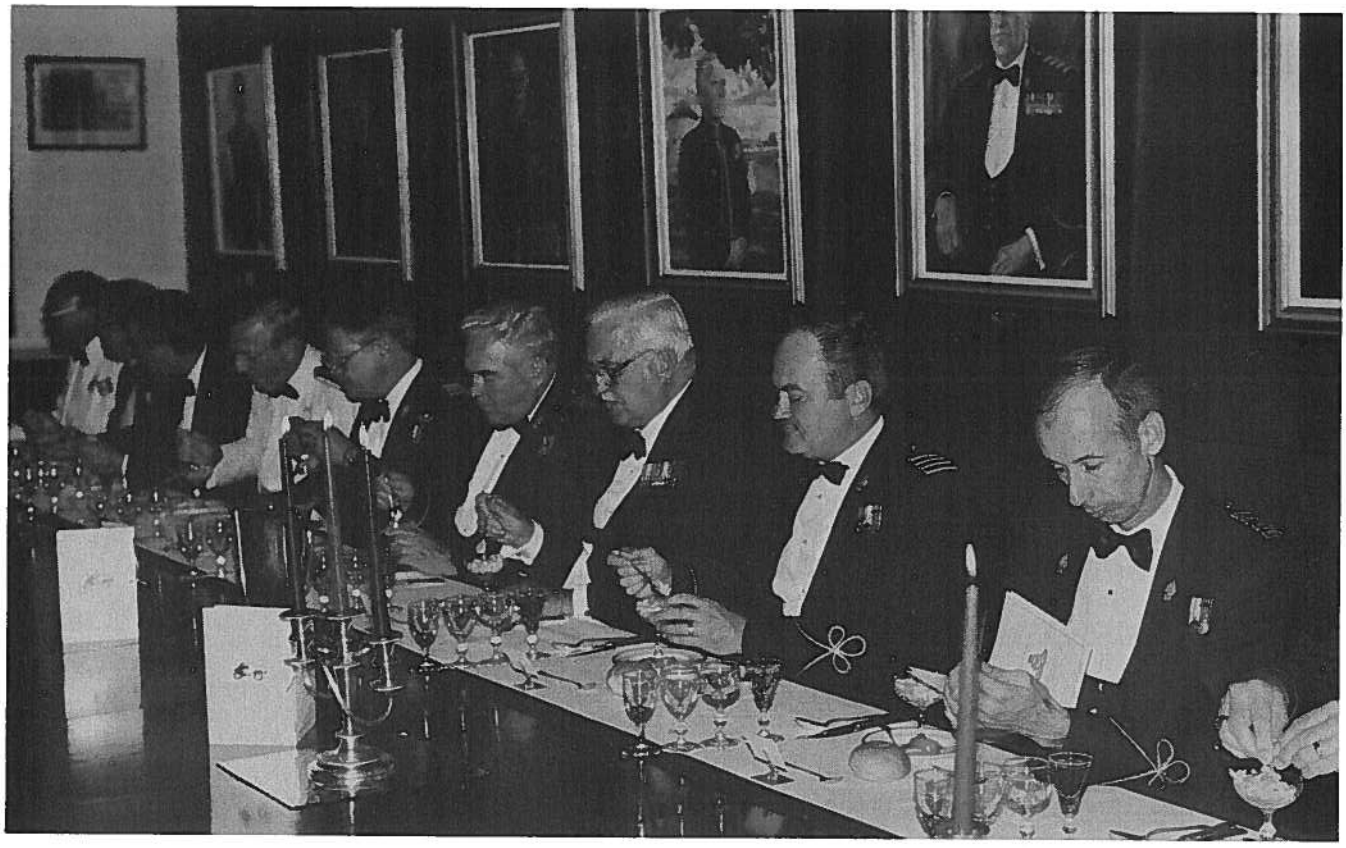


The President, Col Ron Johnston, presents LCol Jim Hubel
his Life Membership in the RCAA



Col Pierre Boucher, Commander Home Station, accepts on behalf of
Col Mike Calnan, Col Calnan's Life Membership in the RCAA

Head Table Guests



GUEST NIGHT DINNER

The Association's traditional Guest Night dinner was held on Saturday evening, 23 September. The guests comprised the delegates, officers of 3 RCHA and CFB Shilo and individual members of the Association. We are very appreciative of the Central Band's excellent entertainment on this occasion in spite of the Band's numerous taskings on that weekend. Our sincere thanks to the staff of the Officers' Mess and in particular to LCol Jack de Hart who coordinated this dinner as well as the registration for the meeting. Without Jack's most able assistance at these meetings, the Secretary's job would be overwhelming.

REPORT OF THE NOMINATING COMMITTEE

The following officers were nominated for appointment to the Executive Committee for 1991-92:

President:	LCol D.A. Wynn
Vice-President:	LCol J.D. Gibson
Sec.-Treasurer:	LCol B.G. Brulé
Advisory Committee:	Col J.R.G. Saint-Louis Col B.S. MacDonald Col E.A. Bauer BGen L.M. Salmon Col D. Berry
Past President:	Col R.W. Johnston
Auditor:	L. Godard

Regional Representatives

Atlantic:	LCol J.J. Fraser
Secteur de l'est:	LCol R. Toussaint
LFCA:	LCol D. Thompson
LFWA:	LCol J.P. Jeffries

The report was approved. LCol Dover Wynn, the new President, and all members present, thanked Col Ron Johnston for his excellent work on behalf of the Association during the past year. The Association's sincere appreciation was extended to Col Pierre Boucher, Commander, Home Station and the CO, officers, and members of 3 RCHA for their great efforts and superb cooperation in making this meeting a success.

Delegates appointed to the 1992 Meeting of the CDA

President:	LCol D.A. Wynn
Past President:	Col R.W. Johnston

Vice-President:	LCol J.D. Gibson LCol J.R. Hubel Col D.L. Berry
Advisors:	Col R.A. Jacobson Col M.K. Jeffery
Observers:	LCol B.G. Brulé Col J.R.G. Saint-Louis

Trustees Appointed:

LCol D.A. Wynn
Col R.A. Jacobson
Col B. Shapiro

Committees

1. Historical Sites:	LCol V.W. Koziej
2. Competitions:	LCol W.G. Wallace
3. Finance and Fund Raising:	Col E.H. Rowe
4. Regimental Affairs:	LCol J.E. de Hart
5. Position Paper:	LCol J.R. Hubel
6. Constitution:	Judge R.M. MacFarlane
7. Simonds Biography:	LCol J.D. Gibson
8. Membership:	Maj P.A. Sherwin

DELEGATES AND MEMBERS ATTENDING THE 106th ANNUAL MEETING, 21-23 SEPTEMBER 1991

Atlantic Region

Col E.A. Bauer	RCAA	Saint John
Col R.W. Johnston	RCAA	Saint John
LCol P.J. Kramers	FAS	Gagetown
Maj A.S. MacDonald	1 Fd	Halifax
Maj D.K. McGeachy	3 Fd	Saint John
Col M.T. O'Leary	Ret'd	Upper Woodstock
LCol B.S. Saunders	AD School	Chatham
LCol W. Simcock	3 Fd	Saint John

Secteur de l'est

Maj J.C. Frigan	62 RAC	Shawanigan
Maj J.L.C.M. Lavallée	5 RALC	Courcelette
LCol J. Lewis	2 Fd	Montreal
Capt J.G. Moreau	62 RAC	Shawanigan
Maj D.A. Patterson	2 Fd	Montreal
Col J.R.G. Saint-Louis	RCAA	Laval
LCol R. Toussaint	6 RAC	Lévis

Land Forces Central Area (LFCA)

LGen W.A.B. Anderson	Past Col Cmdt	Ottawa
BGen E.B. Beno	NDHQ	Ottawa
LCol W.J. Bentley	49 Fd	Sault Ste. Marie
LCol B.G. Brulé	RCAA	Ottawa
Col G.E. Burton	HMD	Hamilton
LCol J.E. Day	Ret'd	Waterloo
LCol J.E. de Hart	CDA	Ottawa
Maj J.B. Dick	2 RCHA	Petawawa
LCol B.R. Downs	7 Tor	Toronto
Maj N.G.J. Dufresne	116 Bty	Kenora
Capt D.A. Fraser	116 Bty	Kenora
LCol R.G. French	11 Fd	Guelph
LCol J.D. Bison	D Arty	Toronto
Maj F.H. Hansford	FGHQ	North Bay
LCol J.R.M. Hubel	LFCA	Toronto
LCol R.M. Hyslop	30 Fd	Ottawa
Col M.K. Jeffery	D Arty	Ottawa
LCol V.M. Koziej	HMD	Hamilton
Col B.S. MacDonald	RCAA	Toronto
Judge R.M. MacFarlane	RCAA	Gananoque
MGen J.A. MacInnis	NDHQ	Ottawa
Maj S. McNamara	49 Fd	Sault Ste. Marie
Maj B.A. MacDonnell	56 Fd	St. Catharines
LCol M.D. McKay	FMC	Guelph
LCol J.C. McKenna	7 Tor	Toronto
Capt D.C. Nauss	NDHQ	Ottawa
Col E.H. Rowe	49 Fd	Sault Ste. Marie
BGen L.M. Salmon	56 Fd	St. Catharines
Col B. Shapiro	30 Fd	Ottawa
LCol S.J. Summers	49 Fd	Sault Ste. Marie
LCol W.H. Wallace	RCAA	Sault Ste. Marie
LCol D.A. Wynn	RCAA	Markham

Land Forces Western Area (LFWA)

Col W.G. Ames	Ret'd	Ardrosson, AB
Col D.L. Berry	26 Fd	Brandon, MB
Capt T.F. Billings	3 RCHA	Shilo
Col J.L.H.L.P. Boucher	CFB Shilo	Shilo
2Lt S.S. Brace	3 RCHA	Shilo
Maj J.S. Brownlee-Baker	15 Fd	Vancouver
LCol M.D. Capstick	3 RCHA	Shilo
Maj M.A. Casey	BCDH	Vancouver
Capt R.K. Chamberlain	3 RCHA	Shilo
Capt R.J. Dhur	3 RCHA	Shilo
Lt M.J. Drako	3 RCHA	Shilo
Lt J.E. Fortoloczky	3 RCHA	Shilo
Capt G.D. Gillis	RCABS	Shilo
Col T.J. Guiler	LFWA HQ	Lancaster Park, AB
Lt D.J. Gutscher	3 RCHA	Shilo
Lt G.R. Hamilton-Brown	3 RCHA	Shilo
Capt G.P. Hatcher	3 RCHA	Shilo
Capt S.C. Hewitt	3 RCHA	Shilo
Lt S.A. Hoffman	3 RCHA	Shilo
Lt H.J. Hohn	3 RCHA	Shilo
LCol R. Hoyland	CFB Shilo	Shilo
Capt J.A. Jackson	26 Fd	Brandon
Col R.A. Jacobson	Col Cmdt	Lethbridge
LCol J.P. Jeffries	26 Fd	Brandon
Lt D.M. Kenny	3 RCHA	Shilo
Maj C.W.J. Larocque	3 RCHA	Shilo
Maj D.M. Last	3 RCHA	Shilo
Lt R.W. Little	26 Fd	Brandon
Capt M.Q.J. Locke	3 RCHA	Shilo
Col A.G. Lynch-Staunton	Ret'd	Qualicum Beach
LCol S.M.N. McNab	20 Fd	Edmonton
Col G.W. Manson	26 Fd	Brandon
BGen S.T. McDonald	FMC HQ	West Vancouver
Lt D.M. McKinley	3 RCHA	Shilo
Maj J.B. McNair	3 RCHA	Shilo
2Lt M.D. Mitchell	26 Fd	Brandon
Lt J.G.A.R. Paquette	3 RCHA	Shilo
Lt J.G. Pospalita	3 RCHA	Shilo
2Lt A.E. Proctor	3 RCHA	Shilo
Maj T.P. Ross	RCA BSL	Shilo
Maj J.C.A. Sawicki	CFB Shilo	Shilo
Col A. Sherwin	Ret'd	Victoria
Maj P.A. Sherwin	RCAA	Victoria
Maj J.W.E. Smith	10 Fd	Regina
LCol T.R. Smith	Ret'd	Canmore, AB
2Lt S.W. Smaley	3 RCHA	Shilo
Maj S.E.I. Steinke	20 Bty	Lethbridge
Capt J.E. St. Denis	3 RCHA	Shilo
Maj J.C. Stone	3 RCHA	Shilo
Capt D.R. Thompson	26 Fd	Brandon

LCol G. Tremblay	RCA BSL	Shilo
Lt K.J.L. Stoker	3 RCHA	Shilo
2Lt R.D. Wickler	26 Fd	Brandon
2Lt J.R. Wild	3 RCHA	Shilo
Maj M.J. Winter	3 RCHA	Shilo
Maj L.B. Woollven	5 Fd	Victoria

CFE

Maj S.M. Davis	1 RCMA	Lahr

RULES OF THE ROYAL CANADIAN ARTILLERY ASSOCIATION

(REVISED 1987)

NAME

1. The name of the Association shall be the Royal Canadian Artillery Association.

OBJECT

2. (a) The promotion of the efficiency and welfare of the Royal Regiment of Canadian Artillery and of all matters pertaining to the defence of Canada.

   (b) The Association shall be a non-profit organization.

PATRON AND VICE-PATRONS

3. The Governor-General of Canada and the Lieutenant-Governors of the Provinces may be respectfully requested to become Patron and Vice-Patrons, respectively, of the Association.

MEMBERSHIP

4. (a) Ordinary Members

   (1) All serving Artillery officers of affiliated units of the Royal Regiment of Canadian Artillery.

   (2) Other serving Royal Regiment of Canadian Artillery officers who have paid the current individual membership fee.

   (3) i. Retired or former Artillery officers of the Canadian Armed Forces acceptable to the Association who have paid the annual individual membership fee.

   ii. Retired officers are those who are no longer members of the Regular Forces or the Primary Reserve.

   (b) Life Members

   (1) Any serving or retired officer of the Royal Regiment of Canadian Artillery may make application to become a Life Member of the RCAA.

(2) Such application must be proposed and seconded by Ordinary Members of the RCAA who shall submit it to the Secretary thirty days before the annual meeting and who shall accompany it with a service history of the applicant.

(3) Such properly constituted applications shall be examined by the Executive Committee who may, if they so decide, submit the application to the General Meeting with their recommendation.

(4) The fee for Life Membership shall be at a rate that may from time to time be determined at an annual general meeting.

(c) Elected Honourary Life Members

(1) Any person who is deemed to have rendered outstanding service to the Artillery may be elected an Honourary Life Member of the Association at a General Meeting. His record of service in the Royal Regiment of Canadian Artillery should normally be the dominant factor in selection.

(2) Nominations should be submitted to the Secretary-Treasurer thirty days before an Annual Meeting accompanied by reasons and where applicable, by a service history. Such nominations will be examined by the Executive Committee who may submit their recommendations to the General Meeting.

(3) Voting will be by all eligible voters present on each name submitted.

(d) Associate Members

(1) Serving or returned officers of other Canadian classifications who have served with an Artillery unit or other Artillery Offices of NATO or other Commonwealth forces acceptable to the Association who have paid the annual Associate Membership fee.

AFFILIATIONS

5. (a) Affiliated Units

The following, upon payment of unit fees, may become affiliated units with voting powers as determined in Para. 9:

(1) Artillery Regiments;

(2) Independent Artillery Batteries; and

(3) The Artillery Department of the Combat Training Centre.

(b) Associate Affiliated Units

(1) The following, upon payment of affiliation fees, may become Associate Affiliated Units with the approval of a General Meeting.

i. Other Artillery Associations which are based locally in a community or nationally.

(2) Associate Affiliated Units do not possess voting described in Para. 9.

(3) i. Representatives to the AGM of Associate Affiliated Units must hold membership in the RCAA in accordance with Para. 4.

ii. Representatives to the AGM of Associate Affiliated Units are not eligible for travelling expenses and allowances unless that representative is an authorized delegate under Para. 23.

6. Rights of Membership

(a) At the General Meeting all members will have the privilege of taking part in the proceedings other than voting.

(b) Voting will be restricted to this set forth in Para. 9.

(c) Any Ordinary Member may propose a resolution to a General Meeting provided that another Ordinary Member seconds it. Only eligible voters may vote on the resolution.

7. Cancellation of Membership

The membership of any member or the affiliation of any Unit may be cancelled by a three-fifths vote at a General Meeting. Before a vote is taken the person or unit concerned must be given an opportunity to present his/its case in writing and may address the meeting in person. In the case of HQ the address will be limited to the CO or one person nominated by him.

MEETINGS

8. (a) A General Meeting of the Association will be held annually unless otherwise decided at a General Meeting.

(b) A special General Meeting may be called by the President at the request or concurrence of two thirds of the Executive Committee.

(c) All members are eligible to attend.

(d) The General Meetings are to be held at a place and time of year to be decided at General Meetings; the exact dates are to be decided by the Executive Committee.

(e) The President will preside, but in his absence, the Vice-President will take his place or, if not present the senior serving Militia Officer on the Executive committee.

(f) At a General Meeting the business of the Association will be transacted and such powers as may be deemed fit will be delegated to the Executive Committee.

VOTING PROCEDURES

9. (a) Eligible Voters: At General Meetings those eligible to vote will be:

(1) Elected Officers and Members of the Executive Committee of the Association except the Secretary or Treasurer.

(2) One representative from each affiliated unit as determined in Para. 5 (a).

(3) Any Artillery Officer who is:

i. Commander of a Militia Area
ii. Commander of a Militia District
iii. Chief of Reserves
iv. Chairman of the Conference of Defence Associations.

(b) Any eligible voter or unit who is not represented at a meeting may:

(1) On subjects of which notice has been given send to the Secretary a written vote.

(2) In any case, give "proxy powers" to any eligible voter: such power is to be notified to the Secretary in writing stating whether such power is for specific subjects or all subjects that may arise. The above is to apply to both General and Executive Committee Meetings. For purposes of voting the person or unit giving the proxy shall be deemed present at the meeting and shall abide by the vote of his proxy.

On the request of any eligible voter those abstaining on any motion will be recorded by name.

ORDER OF BUSINESS

10. (a) The following order of business will be observed at the Annual General Meeting:

    (1) Presentation of Reports

    (2) General Business

    (3) Election of Officers

    (4) New Business

    (b) The outgoing President, or the Officer presiding at the meeting will preside at the Annual Dinner.

MINUTES OF MEETING

11. (a) Extracts of the Minutes of all General Meetings will be published in the Annual Report.

    (b) Any action authorized by the Executive Committee will be published in the Annual Report.

OFFICERS AND EXECUTIVE COMMITTEE

12. Officers of the Association

    (a) The Officers of the Association shall consist of:

    (1) A President who shall normally be elected to serve for one year but in extraordinary circumstances may be re-elected to serve a further one-year term, consecutively.

    (2) A Vice-President who shall normally be elected to serve for one year but in extraordinary circumstances may be re-elected to serve a further one-year term, consecutively.

    (3) A Secretary.

    (4) A Treasurer.

    (b) The offices of Secretary and Treasury may be combined.

    (c) A Regular Force officer may not serve as an officer of the Association.

RÈGLEMENTS DE L'ASSOCIATION DE L'ARTILLERIE ROYALE CANADIENNE

(RÉVISÉS EN 1987)

NOM

1. Le nom de l'association est "Association de l'Artillerie royale canadienne".

OBJECTIF

2. a. Améliorer l'efficacité et le bien-être du Régiment royal de l'Artillerie canadienne, et se préoccuper de toutes les questions touchant à la défense du Canada.

   b. L'Association est une société non rentable.

PARRAINAGE

3. On pourra demander au Gouverneur-général du Canada et aux lieutenants-gouverneurs de chaque province de parrainer l'Association.

MEMBRES

4. a. Membres ordinaires

   (1) Tous les officiers d'artillerie en activité appartenant à unités rattachées au Régiment royal de l'Artilelrie canadienne.

   (2) Les autres officiers du Régiment royal de l'Artillerie canadienne en activité qui ont acquitté leur cotisation annuelle individuelle.

   (3) (a) Les officiers d'artillerie à la retraite, qui ont déjà été membres des Forces canadiennes que reconnaît l'Association, s'ils ont payé leur cotisation annuelle individuelle.

   (b) Les officiers à la retraite sont ceux qui ne sont plus membres de la Force régulière où de la Réserve primaire.

   b. Membres à vie

   (1) Tout officier du Régiment royal de l'Artillerie canadienne, en activité ou retraité, peut faire une demande pour devenir membre à vie de l'AARC.

(2) Cette demande doit être soumise et appuyée par des membres ordinaires de l'AARC; elle doit être déposée trente jours avant l'assemblée annuelle et accompagnée d'un résumé des états de service de l'intéressé.

(3) Ces demandes en bonne et due forme seront examinées par le comité exécutif qui pourra, s'il le désire, les soumettre à l'assemblée générale avec sa recommandation.

(4) Le montant de la cotisation à verser pour devenir membre à vie de l'Association sera fixé et réexaminé lors des assemblées générales annuelles.

c. Membres à vie honoraires élus

(1) Toute personne qui est reconnue avoir rendu à l'Artillerie des services exceptionnels peut être élue membre à vie honoraire lors d'une assemblée générale. Les premiers critères de sélection sont en général ses états de services au sein du Régiment royal de l'Artillerie canadienne.

(2) Toute proposition de candidats doit être transmise au secrétaire-trésorier trente jours avant l'assemblée annuelle, accompagnée d'explications et, s'il y a lieu, d'un résumé des états de service. Ces propositions seront examinées par le comité exécutif qui pourra faire part de ses recommandations à l'assemblée générale.

(3) Chaque candidature sera soumise au vote de tous les électeurs présents.

d. Membres associés

(1) Les officers d'autres classifications des Forces Canadiennes, en activité ou à la retraite, qui ont servis un unité de l'Artillerie de l'OTAN et des autres forces du Commonwealth reconnues par l'Association et qui ont acquitté leur cotisation annuelle de membre associé.

ORGANISMES AFFILIÉS

5. a. Unités affiliées

Sur paiement des droits d'adhésion fixés, les unités suivantes peuvent s'affilier à l'Association et jouir du droit de vote tel que décrit au paragraphe 9:

(1) Régiment d'artillerie;

(2) batterie d'artillerie indépendantes;

(3) le département d'artillerie du Centre d'entraînement au combat.

b. Unités affiliées associées

(1) Sur paiement des droits d'adhésion fixés, et avec l'approbation de l'Assemblée générale, les associations suivantes peuvent devenir des Unités affiliées associées.

(a) Associations d'officiers d'artillerie au niveau local.

(2) Les unités affiliées associées ne jouissent pas du droit de vote tel que décrit au paragraphe 9.

(3) (a) Les représentants des unités affiliées associées à l'Assemblée générale doivent être membres de la AARC tel que décrit au paragraph 4.

(b) Les représentants des unités affiliées associées à l'Assemblée générale ne peuvent réclamer ni indemnité ni frais de déplacement sauf que ces représentants soient délégués tel que décrit au paragraphe 23.

6. Privilèges des membres

a. Lors des assemblées générales, tous les membres peuvent participer à tous les débats et à toutes les activités, sauf en cas de vote.

b. Voir au paragraphe 9 les conditions régissant le droit de vote de membres.

c. Tout membre ordinaire peut, lors d'une assemblée générale, soumettre une résolution pourvue qu'il obtienne l'appui d'un autre membre ordinaire. Seuls les membres possédant le droit de vote pourront se prononcer sur cette résolution.

7. Exclusion d'un membre

Tout membre ou unité affiliée pourra être exclu de l'Association si les trois-cinquièmes des membres se prononcent dans ce sens lors d'une assemblée générale. Avant le vote, la personne ou l'unité en question doit avoir l'occasion de s'expliquer par écrit et même de s'adresser directement à l'Assemblée. S'il s'agit d'un membre de la direction, il s'adressera au commandant ou à une personne nommée par ce dernier.

RÉUNIONS

8. a. L'assemblée générale de l'Association aura lieu un fois par an, sauf décision contraire prise lors d'une assemblée générale.

b. Le Président pourra convoquer une assemblée générale extra-ordinaire à la demande ou avec l'assentiment des deux-tiers du comité exécutif.

c. Tous les membres peuvent assister aux assemblées.

d. L'époque et le lieu des assemblées générales à venir sont choisis lors des assemblées générales; le comité exécutif a la charge d'en fixer la date exacte.

e. La présidence de l'Association est assurée par le Président et, en son absence, par le Vice-président ou, en l'absence de ce dernier, par l'officier de la Milice ayant le plus d'ancienneté parmi les membres du comité exécutif.

f. Toutes les questions touchant l'Association sont traitées lors des assemblées générales, et les pouvoirs nécessaires sont délégués au comité exécutif.

PROCÉDURES DES VOTES

9. a. Électeurs - Lors d'une assemblée générale, les membres ci-dessous ont le droit de vote.

(1) Les officiers élus et membres du comité exécutif de l'Association, à l'exception du secrétaire ou du trésorier.

(2) Un représentant pour chaque unité affiliée, telle que définie au paragraphe 5 a.

(3) Tout officier d'artillerie qui est :

(a) Commandant de secteur de la Milice;
(b) Commandant de district de la Milice;
(c) Chef de la Réserve;
(d) Président du Congrès des associations de la Défense.

b. Un électeur absent ou une unité non représentée lors d'une assemblée peut participer :

(1) Soit en faisant parvenir au secrétaire son vote par écrit, s'il a reçu des informations sur la question débattue.

(2) Soit en sa procuration à n'importe quel électeur présent; il doit alors informer par écrit le secrétaire de cette délégation de pouvoir, en précisant si elle n'est valable que pour certaines questions ou dans toutes les circonstances. Ceci s'applique aussi bien aux assemblées générales qu'aux réunions du comité exécutif, En cas de vote, la personne ou l'unité ayant remis sa procuration est considérée présente et doit s'en tenir au vote émis par son mandataire.

À la demande de n'importe quel électeur, on peut prendre en note le nom de ceux qui s'abstiennent de se prononcer sur une question.

ORDRE DU JOUR

10. a. Lors des assemblées générales annuelles, l'ordre du jour suivant est adopté :

(1) lecture des rapports;

(2) questions d'ordre général;

(3) élection des membres de la direction;

(4) nouvelles questions.

b. Le président sortant, ou l'officier le remplaçant, présidera au Dîner annuel.

PROCÈS-VERBAL DES ASSEMBLÉES

11. a. Des extraits du procès-verbal de l'assemblée générale seront publiés dans le rapport annuel.

b. Toute mesure autorisée par le comité exécutif sera mentionnée dans le rapport annuel.

DIRECTION ET COMITÉ EXÉCUTIF

12. Direction de l'Association

a. Les membres de la Direction sont :

(1) le Président, élu normallement pour une durée d'une année peut, en circonstances atténuantes, être réélu de suite pour une seconde durée d'une année;

(2) le Vice-président, élu normallement pour une durée d'une année peut, en circonstances atténuantes, être réélu de suite pour une seconde durée d'une année;

(3) le secrétaire;

(4) le trésorier.

b. Les charges de secrétaire et de trésorier peuvent être cumulées.

c. Un officier de la Force régulière ne peut faire partie de la Direction de l'Association.

COMITÉ EXÉCUTIF

13. Pour l'administration et la conduite des affaires de l'Association au cours de l'année, un comité exécutif est formé, et constitué :

    a. Du Président et du Vice-président de l'Association.

    b. D'un délégué de chaque unité en service dans chacune de régions suivantes : Atlantique, Est, Centre, Prairies, Pacifique.

    c. Du Président sortant.

    d. Des membres suivants, nommés d'office :

        (1) Le Colonel commandant;
        (2) Les Colonels commandants précédents.

    e. Du Directeur de l'Artillerie.

    f. D'un comité consultatif composé de cinq officiers à la retraite élus, nommés pour un an; ils sont par la suite rééligibles pour un mandat d'un ou de deux ans mais ne peuvent en tout état de cause, siéger plus de cinq années consécutives.

ÉLECTION DES MEMBRES DE LA DIRECTION ET DU COMITÉ EXÉCUTIF

14. a. Tous les membres de la Direction et du comité exécutif sont élus lors des assemblées générales.

    b. Les candidatures sont présentées par un comité composé du Président sortant comme Directeur et de deux personnes ou plus choisies par lui parmi :

        (1) Les membres de la Direction;

        (2) Les membres du comité exécutif (à l'exception des délégués régionaux).

    c. Pour le choix des délégués régionaux, seuls les électeurs représentant la région en question sont appelés à voter.

    d. Avant la tenue du vote, tout membre de l'Association peut, à son tour, proposer un candidat.

    e. Dans le cas où un membre du comité exécutif se trouverait dans l'incapacité de poursuivre sa tâche, pour cause de maladie, décès, mutation ou démission, le reste du comité peut pourvoir à son remplacement jusqu'à la prochaine assemblée générale, s'il le juge nécessaire.

FONCTIONS DU PRÉSIDENT

15. a. Présider l'assemblée générale et le Dîner annuel.

b. Présider les réunions du comité exécutif.

c. Prendre les décisions qui s'imposent face à une nouvelle situation, si cela ne peut attendre la prochaine réunion du comité exécutif ou l'assemblée générale.

d. Désigner les délégués et suppléants requis pour assister au Congrès des association de la Défense.

e. Désigner le Président et les membres des comités permanents et comités spéciaux qui siègent entre deux assemblées générales.

f. Assumer les autres fonctions qui lui seraient assignées lors d'une assemblée générale ou d'une réunion du comité exécutif.

FONCTIONS DU VICE-PRÉSIDENT

16. a. En l'absence du Président, le remplacer dans ses fonctions. Si le Vice-président est absent, la présidence est assurée par l'officier ayant le plus d'ancienneté du comité exécutif.

b. Désigner les membres des divers comités permanents et comités spéciaux siégeant aux assemblées générales.

c. Assumer les autres fonctions qui lui seraient assignées par le Président, le comité exécutif et lors de l'assemblée générale.

FONCTIONS DU SECRÉTAIRE

17. a. Assister à toutes les réunions de l'Association et du comité exécutif; tenir le procès-verbal des travaux effectués lors de ces réunions sur les registres qui lui sont confiés par l'Association et qu'il doit garder à cet effet.

b. Exécuter les décisions de l'Association, ou du comité exécutif, selon le cas, ou des membres de la direction.

c. Préparer tous les rapports sur les palmarès, les certifier exacts et les présenter aux assemblées et aux membres de l'Association concernés; les inscrire dans les registres.

d. Se charger d'aviser tous les membres et toutes les unités du montant des cotisations.

e. Assumer les autres fonctions qui lui seraient confiées lors de l'assemblée générale, par le comité exécutif ou le Président.

f. Le montant de la rémunération de secrétaire est fixé et révisé lors des assemblées générales.

g. Il ne possède pas le droit de vote lors des assemblées générales ou des réunions du comité exécutif.

FONCTIONS DU TRÉSORIER

18. a. Verser au crédit de l'Association, à la banque choisie lors de l'assemblée générale, toute somme qui lui est confiée au bénéfice de l'Association.

b. Régler les dépenses courantes de l'Association en suivant les instructions émises lors de l'assemblée générale ou les décisions du comité exécutif en faisant un chèque qui doit être contresigné par le Président de l'Association, un membre du Comité exécutif ou un membre de l'Association désigné par eux et détenant au moins le grade de major.

c. Placer les excédents de l'Association, déterminés de temps à autre par une assemblée générale ou le comité exécutif, dans les valeurs choisies par l'assemblée générale ou le comité exécutif.

d. Préparer la comptabilité de l'Asssociation jusqu'à la fin de son exercice, la remettre à l'expert compatable de l'Association pour vérification, accompagnée de toutes les pièces justificatives, et toutes les fois que le comité exécutif en ferait la demande; présenter lors de l'assemblée générale suivante les rapports et conclusions de l'expert-comptable.

e. La rémunération du trésorier sera fixée et révisée lors des assemblées générales.

f. Il ne possède pas le droit de vote aux assemblées générales et réunions du comité exécutif.

FONCTIONS ET RÉUNIONS DU COMITÉ EXÉCUTIF

19. a. Assumer les fonctions qui lui sont attribuées lors de l'assemblée générale.

b. Prendre les décisions qui s'imposent face à une nouvelle situation, s'il est impossible d'attendre la prochaine assemblée générale.

c. Informer les membres, lors des assemblées générales, de toutes les mesures prises.

d. Les réunions se feront à la demande du Président ou, en son absence du Vice-président. Les membres pourront être convoqués par téléphone ou par lettre.

e. Nommer trois conseillers, au besoin, pour le placement des fonds ou la vente des valeurs.

f. Six membres suffisent pour atteindre le quorum, pourvu qu'au moins trois délégués régionaux soient présents.

g. Si aucun des membres du comité exécutif d'une région donnée n'est disponible et que le délégué régional juge impossible de faire part de bon point de vue par écrit ou en donnant sa procuration à un autre membre; il a la possibilité de se faire représenter par un membre de la même région détenant au moins le grade de major et qui votera en son mon.

h. La vois du Président de la réunion est prépondérante.

COMITÉS

20. a. Des comités spéciaux ou permanents seront mis sur pied à la demande de l'assemblée générale ou du comité exécutif.

b. Le mandat de chaque comité sera établi par le Président assisté des membres du comité exécutif.

FINANCES DE L'ASSOCIATION

21. Cotisation annuelle

a. Officiers du cadre actif :

(1) Le montant de la cotisation pour les officiers d'artillerie servant dans la Milice sera fixé et révisé lors des assemblées générales annuelles.

(2) Le montant de la cotisation pour les officiers d'artillerie servant dans la Force régulière sera fixé et révisé lors des assemblées générales annuelles.

(3) Le montant de la cotisation pour les unités affiliées associées sera fixé et révisé lors des assemblées générales annuelles.

b. Cotisation individuelles :

(1) Le montant de la cotisation pour les officiers d'artillerie à la retraite et les membres associées sera fixé et révisé lors des assemblées générales annualles.

(2) Les membres honoraires à vie et membres à vie n'ont à payer aucune cotisation annuelle.

(3) Le montant de la cotisation pour les unités affiliées associées sera fixé et révisé lors des assemblées générales annuelles.

22. Année financière et vérification des comptes

L'année financière de l'Association commence le premier septembre et se termine le 31 août de l'année suivante, ces deux jours étant inclus. Les comptes sont vérifiés chaque année et présentés à l'assemblée générale suivante. Un comptable agréé sera nommé chaque année par l'assemblée générale pour vérifier les comptes de l'Association.

23. Choix des délégués aux assemblées générales

Sauf décision contraire de l'assemblée générale, les personnes suivantes sont autorisées à assiter aux assemblées générales en qualité de délégués et à recevoir des indemnités, pourvu qu'elles aient acquitté leur cotisation :

a. Les membres de la Direction et du comité exécutif.

b. Un officier par unité affiliée, en plus de l'officier qui représente cette unité au sein du comité exécutif.

c. Tous les officiers d'artillerie qui sont :

(1) Commandant de secteur de la Milice;
(2) Commandant de district de la Milice;
(3) Major-général de la Réserve; et
(4) Président du Congrès des associations de la Défence.

d. Le Directeur de l'Artillerie.

24. Frais de déplacement et indemnités

a. Sauf décision contraire de l'assemblée générale, les personnes suivantes sont autorisées à recevoir des indemnités de déplacement et autres :

(1) Lors des assemblées générales - les membres du comité exécutif, les présidents des comités permanents et les délégués, sauf les officiers du cadre actif dont les déplacements sont payés par le Gouvernement.

(2) Les membres du comité exécutif, lors des réunions extraordinaires de ce comité.

(3) Les membres de la Direction de l'Association ou toutes les autres personnes désignées par le Président pour représenter l'Association aux réunions spéciales organisées par le Quartier général des Forces canadiennes ou à d'autres réunions.

(4) Les délégués de l'Association aux réunions annuelles du Congrès des associations de la Défense, si leurs dépenses ne sont pas assumées par le ministère de la Défense nationale.

b. Les indemnités seront payables dans les conditions suivantes :

(1) voyage par avion :

(a) aller-retour depuis l'aéroport le plus proche, en classe touriste;

(b) aller-retour en train jusqu'à l'aéroport, en première classe;

(c) déplacements en taxi.

(2) voyage en train :

(a) aller-retour en première classe;

(b) une couchette ou une place assise, aller-retour;

(c) déplacements en taxi.

(3) Si le voyage s'effectue par voiture privée ou officielle, les tarifs et indemnités sont les mêmes que pour les voyages en train.

(4) Lorsque les réunions n'ont pas lieu dans un établissement des Forces canadiennes, les indemnités seront fixées lors de l'assemblée générale. Les délégués ont droit à deux jours et les membres du comité exécutif, à trois. Ceux qui doivent prendre un jour supplémentaire en raison de leurs correspondances aériennes ou ferroviaires peuvent réclamer l'indemnité correspondante.

(5) Les indemnités de repas sont les mêmes qui s'applique aux fonctionnaires.

MODIFICATIONS DES RÈGLEMENTS DE L'ASSOCIATION

25. a. Les règlements de l'Association ne seront modifiés qu'avec l'accord de l'assemblée générale.

b. Toute proposition de changement doit être envoyée au secrétaire au moins 60 jours avant l'assemblée, et transmise à tous les électeurs au moins 30 jours avant la tenue de l'assemblée annuelle.