ROYAL CANADIAN ARTILLERY ASSOCIATION
FORMED 1876

REPORT
1966-67
NOTICE

ANNUAL MEETING 1968

The eighty-third annual meeting will be held at Camp Shilo. At the time of going to press the exact dates cannot be given but it is expected that the meeting will be held at the end of September or beginning of October. As soon as the dates are firm a notice will be sent to all concerned.
THE ROYAL CANADIAN ARTILLERY ASSOCIATION

Under the Distinguished Patronage of
His Excellency The Right Honourable
Roland C. Mitchener, C.C.
Governor General of Canada

VICE-PATRONS

His Honour the Lieutenant-Governor of Alberta
His Honour the Lieutenant-Governor of British Columbia
His Honour the Lieutenant-Governor of Manitoba
His Honour the Lieutenant-Governor of New Brunswick
His Honour the Lieutenant-Governor of Newfoundland
His Honour the Lieutenant-Governor of Nova Scotia
His Honour the Lieutenant-Governor of Ontario
His Honour the Lieutenant-Governor of Prince Edward Island
His Honour the Lieutenant-Governor of Quebec
His Honour the Lieutenant-Governor of Saskatchewan
LT. COL. R. J. CONNOR, ED
President 1966-67
BIOGRAPHICAL SKETCH

Lieutenant Colonel Richard J. Connor, ED

1934—Joined as a Gunner with 27th Bty., 2nd Montreal Regiment, RCA.
1935—Promoted to Bombardier.
1937—Promoted to L/Sergeant.
1938—Promoted to Sergeant.
1939—Joined for Active Service 5 Sept. 1939 as a Sergeant with 27th Bty.
1939—Proceeded Overseas with 27th Bty. 1st Anti-Tank Regiment.
1940—Promoted to W.O. Class III.
1941—Commissioned as Lieutenant and posted to 18th Bty. 2nd Anti-Tank Regiment.
1942—Posted as an Instructor at 1st Canadian Army 2 Pdr. School.
1943—Posted to War Staff Gunnery Course, Larkhill.
1943—Posted as A/Capt. and Instructor in Gunnery to Canadian Army School of Artillery.
1944—Posted to 2nd Anti-Tank Regiment in Holland as Captain.
1945—Returned to Canada as Capt. and demobilized.
1947—Joined 30th Field Regiment in Ottawa as a Captain.
1948—Joined 34th Field Regiment in Montreal and promoted to Major.
1952—Joined Brigade H.Q. in Toronto as a Major.
1954—Posted to 42nd Medium Regiment in Toronto as 2 I/C.
1956—Joined 34th Field Regiment in Montreal as 2 I/C.
1957—Appointed Lt. Col. and Commanding Officer 34th Field Regiment, Montreal.
1962—Vacated appointment as Commanding Officer and retired to Supplementary Reserve List.
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ROYAL CANADIAN ARTILLERY ASSOCIATION
Officers and Executive Committee
1967-68

President
Lt. Col. J. D. Cambridge, CD
55 Owen Blvd. Tel. Home BA 5-6182
Willowdale, Ont. Office 923-9881
Business address, 1303 Yonge St., Toronto 7, Ont.

Vice-President
Lt. Col. W. D. Elsdon, GM, ED
4005 W. 31 Ave., Tel. Home CA 4-5132
Vancouver, B.C. Office TR 6-4111

Region and District Representatives

Atlantic
Region
Lt. Col. J. H. Turnbull, CD
Driftwood, Red Head, Tel. Home 693-5830
St. John, N.B. Office 693-1494

Eastern
Region
Lt. Col. D. L. Davis, CD
1905 rue Daniel, Tel. Home 478-2819
Drummondville Sud, Que. Office 478-2585

Western
Region
6 Wood Crescent Tel. Home 695-2979
Quebec Office 489-5311

Eastern
Region
Lt. Col. O. F. C. Cook, CD
881 Philip St., Tel. Home 743-3371
Ontario Office 821-4120

Western
Region
Lt. Col. D. G. Ingram, CD
25 Glenburnie Drive Tel. Home 822-1837
Ontario Office 821-4120

Manitoba & Saskatchewan
Region
Lt. Col. A. V. Taylor, CD
62 Martin St., Tel. Home 536-1197
Distances Regina, Sask. Office 525-5451

Alberta & British Columbia
Region
Lt. Col. G. M. Platt, CD
1764 Ottawa Place Tel. Home 922-4377
Distances West Vancouver, B.C. Office MU 4-9141

Advisory Committee

Major General H. A. Sparling, CBE, DSO, CD
Suite 2511, 44 King St. W., Office 364-5111-2
Toronto 1, Ont.
Lt. Col. E. R. Clemis, MBE, ED, CD
Box 262, Tel. Home 562-5688
St. Catharines, Ont. Office 685-4888
Lt. Col. J. G. Lefebvre, CD
1 Dery Ave., Beauport, Tel. Home 663-9234
Quebec 5, Que. Office 663-7871
Lt. Col. L. O. Grose, CD  
14 Moorecraig Rd., Peterborough, Ont.  
Lt. Col. B. Shapiro, CD  
3249 Riverside Drive  
Ottawa 10, Ont.  
Tel. Home RI 2-0989  
Office RI 3-2261  
Loc. 213

Lt. Col. R. J. Connor, ED  
107 Charles Ave. Valois, Que.  
(Business) 1367 Greene Ave., Westmount, Que.  
Tel. Home OX 7-1298  
Office WE 5-8541

Past President
Lt. Col R. J. Connor, ED  
107 Charles Ave. Valois, Que.  
Tel. Home OX 7-1298  
Office WE 5-8541

Colonel Commandant
Major General A. B. Matthews, CBE, DSO, ED, CD  
2359 Bayview Road, Willowdale, Ont.  
Tel. Home OX 7-1298  
Office WE 5-8541

Past Colonel Commandant
Brig. P. A. S. Todd, CBE, DSO, ED, CD  
131 Aberdeen Ave., Hamilton, Ont.  
Tel. Home OX 7-1298  
Office WE 5-8541

Secretary Treasurer
Lt. Col. E. C. Scott, ED  
615 Tillbury Ave., Ottawa 13, Ont.  
Tel. Home 728-3670  
Office 996-2603

Assistant Secretary Treasurer
Lt. Col. H. T. Vergette, CD  
7 Forest Park Ave., Ottawa 5, Ont.  
Tel. Home 729-0977  
Office 992-5809

Please notify the Secretary immediately of any errors or omissions in the above listing.

Past Presidents

1876–79  Major General Sir E. Selby Smyth, KCMG
1880–83  Major General R. G. A. Luard
1884–87  Lt.-Colonel W. R. Oswald
1888–89  Hon. Colonel A. M. Macdonald
1890  Major General Sir F. Middleton, KCMG, CB
1891  Lt.-Colonel A. A. Stevenson
1892  Lt.-Colonel A. E. Curren
1893  Lt.-Colonel J. R. Armstrong
1894–96  Lt.-Colonel the Hon. E. G. Prior, MP
1897–98  Lt.-Colonel F. Minden Cole, DSO
1899–01  Colonel D. T. Irwin, CMG, VD
1902–03  Major General W. H. Cotton
1904–05  Colonel Frank King, MD
1906–07  Colonel Sir John Hendrie, KCMG, CVO
1908  Lt.-Colonel H. McL. Davison
1909  Colonel R. Costigan, DSO
<table>
<thead>
<tr>
<th>Year</th>
<th>Commandant</th>
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<tbody>
<tr>
<td>1910</td>
<td>Colonel N. F. MacNachtan, CVO</td>
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<tr>
<td>1911</td>
<td>Colonel E. M. Renouf</td>
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<td>1912</td>
<td>Lt.-Colonel E. W. Rathbun</td>
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<td>1913</td>
<td>Lt.-Colonel Lacey R. Johnson</td>
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<td>1914</td>
<td>Lt.-Colonel W. G. Hurdman, DSO</td>
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<td>1920</td>
<td>Major General Sir Edward Morrison, KCMG, CB, DSO</td>
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<tr>
<td>1921</td>
<td>Colonel J. J. Creelman, DSO</td>
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<tr>
<td>1922</td>
<td>Brigadier General C. H. Maclaren, CMG, DSO</td>
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<td>1923</td>
<td>Lt.-Colonel S. B. Anderson, CMG, DSO</td>
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<tr>
<td>1924</td>
<td>Brigadier General W. O. Dodds, CMG, DSO, VD</td>
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<td>1925</td>
<td>Colonel J. J. Penhale, DSO</td>
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<td>1926</td>
<td>Lt.-Colonel H. H. Sterns</td>
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<td>1927</td>
<td>Lt.-Colonel J. A. McDonald, DSO</td>
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<td>1928</td>
<td>Lt.-Colonel N. P. MacLeod, MC</td>
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<td>1929</td>
<td>Colonel E. G. M. Cape, DSO</td>
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<td>1930</td>
<td>Colonel MacKenzie Waters, MC</td>
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<td>1931</td>
<td>Lt.-Colonel N. MacDonald</td>
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<tr>
<td>1932-33</td>
<td>Col. The Hon. G. A. Drew, PC, VD, QC, LLD</td>
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<tr>
<td>1934</td>
<td>Lt.-Colonel R. T. Perry, VD</td>
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<td>1935</td>
<td>Brigadier W. C. Hyde, DSO, VD</td>
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<td>1936</td>
<td>Lt.-Colonel J. R. Samson, OBE, VD</td>
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<td>1937</td>
<td>Lt.-Colonel G. T. Inch, MC, VD</td>
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<td>1938</td>
<td>Brigadier R. A. Fraser, VD</td>
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<td>1939</td>
<td>Colonel C. G. Beeston</td>
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<td>1940-46</td>
<td>Colonel J. J. Creelman, DSO</td>
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<tr>
<td>1947</td>
<td>Major General A. B. Matthews, CBE, DSO, ED, CD</td>
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<tr>
<td>1948</td>
<td>Brigadier P. A. S. Todd, CBE, DSO, ED, CD</td>
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<tr>
<td>1949</td>
<td>Brigadier R. E. G. Roome, CBE, VD</td>
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<tr>
<td>1950</td>
<td>Brigadier H. E. Wright, ED</td>
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<td>1951</td>
<td>Brigadier E. R. Suttie, CBE, DSO, ED</td>
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<td>1952</td>
<td>Brigadier A. E. McB. Bell-Irving, OBE, ED</td>
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<td>1953</td>
<td>Brigadier H. E. Murray, DSO, ED</td>
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<tr>
<td>1954</td>
<td>Brigadier Maurice Archer, MBE</td>
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<td>1955</td>
<td>Brigadier F. D. Lace, DSO, OBE, ED</td>
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<tr>
<td>1956</td>
<td>Brigadier J. A. Gillies, OBE, ED</td>
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<td>1957</td>
<td>Brigadier W. D. King, OBE, ED, CD</td>
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<td>1958</td>
<td>Brigadier J. Bibeau, DSO, ED</td>
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<td>1959</td>
<td>Brigadier R. T. DuMoulin, ED, CD</td>
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<tr>
<td>1960</td>
<td>Brigadier D. C. Campbell, CD</td>
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<td>1961</td>
<td>Brigadier H. T. Airey, CD</td>
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<td>1961-62</td>
<td>Col. E. W. Cormack, OBE, ED, CD</td>
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<tr>
<td>1962-63</td>
<td>Brigadier G. B. Robertson, ED, CD</td>
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<td>1963-64</td>
<td>Brigadier N. Normandeau, CD</td>
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<td>1964-65</td>
<td>Lt.-Colonel W. S. Jackson, CD</td>
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<tr>
<td>1965-66</td>
<td>Lt.-Colonel E. R. Clemis, MBE, ED, CD</td>
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<tr>
<td>1966-67</td>
<td>Lt.-Colonel R. J. Connor, ED</td>
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**Past Colonel Commandants**

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<tr>
<td>1925</td>
<td>Major General T. B. Strange</td>
</tr>
<tr>
<td>1925</td>
<td>Col. Del T. Irwin, CMG, VD</td>
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</tbody>
</table>
Major General H. A. Panet, CB, CMG, DSO 1 Nov. 1934–17 Jan. 1948

List of Life Members

Lieutenant Colonel A. H. Birks, DSO, ED
Lieutenant Colonel T. Boulanger
Lieutenant Colonel J. H. Coleman, MBE, ED
Brigadier J. A. Gillies, OBE, ED
Colonel H. M. Hague, DSO, ED, QC
Lieutenant Colonel W. H. Howard, MC
Lieutenant Colonel K. J. Kenyon, CD
Brigadier W. D. King, OBE, ED, CD
Brigadier F. D. Lace, DSO, OBE, ED
Major General A. B. Matthews, CBE, DSO, ED, CD
Brigadier R. Normandeau, CD
Colonel S. C. Oland, VD, CD, LLD
Brigadier G. B. Robertson, ED, CD, QC
Lieutenant Colonel B. Shapiro, CD
Lieutenant Colonel T. A. Vien, QC
Colonel MacKenzie Waters, MC

Elected Honorary Life Members

1948 Colonel C. H. L. Sharman, CBE, CMG, ISO
1951 Major General A. B. Matthews, CBE, DSO, ED, CD
1952 Brigadier R. E. G. Roome, CBE, VD
1954 Brigadier P. A. S. Todd, CBE, DSO, ED, CD
1955 Lieutenant General G. G. Simonds, CB, CBE, DSO, CD
1959 Major General The Hon. E. C. Plow, CBE, DSO, CD
Lieutenant Colonel The Hon. J. Keiller MacKay, DSO, ED, QC
1961 Brigadier R. J. Leach, MC
1962 General Sir Robert Mansergh, GCB, KBE, MC
1963 Brigadier General J. S. Stewart, CMG, DSO, ED, LLD
1964 Major General A. E. Walford, CB, CBE, MM, ED
1965 Major General H. A. Sparling, CBE, DSO, CD
Colonel E. W. Cormack, OBE, ED, CD
1967 Colonel E. H. Lancaster, ED, CD, QC

Past Secretaries, Treasurers and Assistants

Secretary Treasurer
1876–1904 Lieutenant Colonel J. B. Donaldson

Secretary Treasurer
1904–1906 Captain E. R. Tooley 1904–1912
Lt. Col. W. G. Hurdman, DSO
1907 Lieutenant Colonel F. Minden Cole, DSO
1908–1911 Major E. C. Arnoldi
1912 Major C. H. L. Sharman
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<th>Secretary Treasurer</th>
<th>Assistant Secretary Treasurer</th>
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<td>1913–1914</td>
<td>Major C. H. L. Sharman</td>
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<tr>
<td>1914–1917</td>
<td>Colonel D. T. Irwin, CMG, VD</td>
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<tr>
<td>1917–1919</td>
<td>Lieutenant Colonel C. E. Long</td>
</tr>
<tr>
<td>1919–1945</td>
<td>Colonel C. H. L. Sharman</td>
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<tr>
<td></td>
<td>Major P. A. S. Todd</td>
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<tr>
<td></td>
<td>CBE, CMG, ISO</td>
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<tr>
<td>1946–1961</td>
<td>Brigadier R. J. Leach, MC</td>
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82nd Annual Meeting 1967

The eighty-second annual meeting of the Royal Canadian Artillery Association opened at 2 p.m. October 19, 1967 with the registration of delegates. The president Lt. Col. R. J. Connor, ED, was in the chair. All sessions were held in the Victoria Room, Skyline Hotel, Ottawa, Ontario.

President's Report:
The president, Lt. Col. R. J. Connor, ED, presented his report for the year 1966-67 to the meeting as follows:

On behalf of your Association I wish to welcome you here today to the 82nd Annual Meeting of the Royal Canadian Artillery Association. I fully realize the sacrifice in time and money that is made by you in attending this meeting and sincerely hope that our deliberations will be worth while and that each and every one of you will return to your unit satisfied that your Association is ready and willing at all times to assist and counsel you.

It was not found necessary in the past year to hold an Executive meeting as a whole however some of your Executive had the opportunity to meet and discuss Association matters at the Conference of Defense Association meeting in January of this year and I also had the opportunity of meeting with some other members of the Executive concerning the Regimental History and the Competitions. I wish to thank the units that sent me invitations to attend various functions and regret that I was unable to accept all the invitations received. Whilst on this subject, I do feel that unit commanders should, whenever possible, invite their President or his representative to visit the unit as I feel that in this manner a closer and more constant liaison will be established between the individual units and the Association.

Later on during our meeting you will be receiving the reports of the Competitions Committee and the History Committee. Both these committees have worked extremely hard in the past year and my heartfelt thanks goes to Lt. Col. Vergette of the Competitions Committee and Major General Sparling and Lt. Col. Cambridge of the History Committee. Gentlemen, I wish to say that I am extremely disappointed with the response received by these two committees from the regimental commanders and I would ask that each and every one of you examine your conscience as to whether or not you are doing all that you can to support your Association.

During the past year we suffered the loss of our Distinguished Patron His Excellency The Right Honourable Georges P. Vanier, Governor General of Canada. The suitable message of sympathy on your behalf was extended to the family and graciously acknowledged. I am delighted to report however that our present Governor General His Excellency The Right Honourable Roland Mitchener has graciously accepted to become our Patron.

I would like to thank the officers of the Association for their help and support during the past year and to also thank our Secretary Lt. Col. Scott and our Assistant Secretary Lt. Col. Vergette for all their hard work for I can assure you that they do work hard and, between them, supply the continuity and guidance that is so necessary in an Association of this nature.

I should also like to thank Col. Beer, Chief of Artillery, Headquarters Mobile Command, for his help, support and counsel during the past year. Unfortunately a prior commitment in Australia has precluded his being with

Whilst the past year has been a busy one I enjoyed every minute of it and wish to assure you that I will always remember the honour that you have paid me in permitting me to serve as your president.

Financial Report

The audited statement as of August 31st 1967 was presented by the Secretary Treasurer and approved. The details of the statement are as follows:

ROYAL CANADIAN ARTILLERY ASSOCIATION
Statement of Receipts and Expenditures
For the Year Ending Aug. 3, 1967

Receipts
Fees 1966-67 $1,937.00
Fees 1967-68 5.00
Bond Interest 748.75
DND Grant 5/12s 1966-67 3,750.00
DND Grant 1967-68 9,000.00
History Book Sales 196.00 $15,636.75

Disbursements
Travel 1966 meeting $3,851.15
less refund 12.60
Salaries and Secretary Help 1,360.80
Canada Pension Plan 5.40
Rent 500.00
Duplicating 15.76
Executive meeting 31.21
Competitions Committee $1,106.01
Express cups 13.05 1,119.06
Express 5.50
Annual Meeting expenses $ 550.71
Less messing refund 27.00 523.71
Telegram, Telephone and Postage 148.71
Miscellaneous 16.00
Exchange and Safekeeping charges (bank) 27.45
Wreaths and Memorials 145.40
Office Supplies 191.75
History: Travel 291.94
Printing 39.46
Payments to Publisher 2,000.00
Office supplies 13.39
Printing and mailing circulars 404.97
and typing lists
Telegrams and Telephone 44.14
Postage and express 501.38 3,295.28
Auditor 40.00
Conference of Defence Associations 736.28
Printing Annual Report 1,728.28
Gift RCA Officers' Mess 200.00
Gunner Bulletin 300.00 $14,229.51

14
Excess of receipts over disbursements
Bank Balance

Aug. 31, 1966 $11,434.72
less O/S Cheque 200.00

Aug. 31, 66 11,234.72

Bank Balance August 31, 1967 $12,641.96

Bonds held by Bank of Montreal for safekeeping:
$3,000 Gov't Canada 5½ % 0ct. 1st, 1969
$2,000 Gov't Canada 5½ % Aug. 1st 1980
$11,000 Province of Ontario 3% Dec. 15, 1970
$5,000 Canadian National Railway Co. 2 7/8% Sept. 15, 1969.

AUDITOR'S REPORT

I have examined the statements of receipts and expenditures of the Royal Canadian Artillery Association for the year ended August 31, 1967. My examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as I considered in the circumstances. In my opinion, the accompanying statement of receipts and expenditures and bonds held for safekeeping by the Bank of Montreal present fairly the cash and securities held by the Association as of August 31, 1967, and the results of the operations for the year ended on that date, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Charles W. Pearce,
Chartered Accountant.

A supplementary financial statement from Sept. 1 1967 to Oct. 18 1967 was presented as follows:

RECEIPTS:
1967-68 fees $1,779.00
Bond Interest 71.85
History Sales 8,256.41
Sale of Bonds 3,940.00
Accrued interest 78.04

$14,125.30

DISBURSEMENTS

Travel annual meeting 4,114.43
Duplicating 44.57
Salaries 315.00
Canada Pension Plan 1.80
Rent 125.00
Telegrams Telep. Postage 80.96
Auditor 40.00
Annual meeting expenses 4.73
Wreaths 64.45

History:
Travel 40.55
Payment to Publisher 4,000.00
Payment to Author 1,000.00
Mailing 290.71
Postage and Express 38.84
Maps 585.00
Printing 173.78

$6,128.88

Excess of receipts over disbursements 3,205.75

Bank Balance August 31 1967 12,641.96

Current Balance $15,847.71

Report of History Committee

Major General H. A. Sparling, CBE, DSO, CD, chairman of the History Committee presented the following report:

Your Committee is pleased to report that Volume I has been completed
and your publishers, McClelland and Stewart Ltd. have stated the book will be ready for distribution at the end of October, 1967.

Based upon the cost of publication and the estimate of demand by All Ranks of our Regiment, past and present, 2500 copies of Volume I have been ordered for sale by the Association. Your Publication Sub-Committee believes this is a modest undertaking and, given the dynamic support of all Gunners for which this Regiment is justly famous, this sales objective should be readily achieved.

The costs which have been necessary for the preparation and publication of Volume I are set out in the Secretary-Treasurer’s report. It is clear that much of this cost must be recovered through your current sales program to provide the funds needed for the preparation and publication of Volume II. Your History Promotion Committee under Lt. Col. Don Cambridge has made an excellent start in this great venture and, with the active help of all Gunners, this important undertaking should be successfully carried out ‘on target’.

It will be recalled from discussions at previous RCAA meetings that the possibility of making Volume I available in the French language had been carefully examined. As reported earlier, it became apparent that the added costs which would be involved were well beyond our financial capability. Under this circumstance, it was necessary regretfully to forgo a French language edition.

Brig. Frank Lace and Major Bob Pepallo of the Publication Sub-Committee, together with your Author, have given unstintingly of their time and effort to the many detailed negotiations with the publishers over the past year. It would be remiss not to acknowledge their valuable contribution and the extra demands on Col. Nicholson in seeing Volume I through the successive stages of publication.

Volume II, 1919 to Present

Col. Nicholson has completed the drafting of the first two chapters covering the inter-War period from 1919 to 1939 and they have been circulated for comment. It is hoped the recipients of these drafts will check them carefully for accuracy and will, where appropriate, furnish the Author with additional material that might add to the interest of the History.

Work is now proceeding on the chapters dealing with the Second World War.

The Author has received offers of assistance from one or two Gunners who served in the Second World War. These express willingness to supply information about noteworthy incidents concerning their particular unit, and offer to send narratives and photographs.

Col. Nicholson appreciates such contributions and hopes that similar assistance will be volunteered on a wide scale.

Your Historical Committee urges that wide publicity be given to All Ranks of the Regiment who served in the Second World War concerning the information and photographs which would help the Author in this work.

Report of the History Promotion Committee

Lt. Col. J. D. Cambridge, Chairman of the History Promotion Committee, presented the following report which was approved by the meeting.

You will recall that last year’s general meeting of the Association authorized the purchase of 2,500 copies of Volume I of the GUNNERS OF
CANADA, the minimum number that could be ordered if a reasonable price was to be charged per volume, and a quantity that we felt could be disposed through aegis of the RCAA. This Committee was set up to assist the RCAA in the problems of sales.

The sales problems are obvious. While there is a vast potential market in the many thousands of Canadians who have served the guns in two major wars and in militia service, they are widely distributed and difficult to contact.

While the Committee realized that direct mailing campaigns are far from the complete answer to any sales effort, the availability of mailing lists of Gunners from the various battery and regimental associations plus the list of those on supplementary reserve made this a logical first effort as distinct from sales through active Gunner units, Regular and Militia. Accordingly, our Secretary prepared a mailing list of slightly over 6,000 names.

While it was difficult to decide how our promotional committee was to act usefully, it was obviously desirable to have representatives in various parts of Canada, and a number of Gunners long connected with both this Association and Gunner affairs kindly consented to act as regional representatives. These Committee members are as follows:

Lt. Col. W. D. Elsdon, GM, CD—Vancouver
Col. E. W. Cormack, OBE, ED, CD—Edmonton
Brig. J. A. Pringle, ED, CD—Saskatoon
Lt. Col. E. R. Clemis, MBE, ED—St. Catharines
Maj. R. T. Sparling, CD—Toronto
Lt. Col. T. A. McLean—Montreal
Lt. Col. A. F. Wigglesworth, BEM, CD—Halifax

For a number of reasons beyond the control of the Promotion Committee, the actual publication date has been delayed considerably longer than had been anticipated, and as you are aware, it just now on the presses. We had hoped to have samples of the complete Volume I to show you today, but these were not ready in time. However, we have distributed copies of the dust-jacket, which is quite impressive, and I think you will agree both eye-catching and attractive. The completed volume will be equally so.

For our individual mailing campaign, we tried to design a mailing piece that would painlessly separate the recipient from his money. We enclosed a complete order form, a reply prepaid envelope, and a counter cheque made out in favour of the RCAA. Using the carrot-and-stick incentive method, we offered a special rate for pre-publication orders, with a further reduction to those paying for both Volume I and II at this time, although the latter is still a year away from publication. Finally, a month after the original mailing we sent out a reminder postcard to all the original mailing list.

For bulk orders from Regular and Militia units ordering 20 or more we offered a slight reduction over the individual price which was roughly the reduction in our shipping costs on a bulk basis, but more important, we did not require cash with the order, which would permit units to recover the costs in their individual sales before payment is made to the RCAA. Little or no unit funds need be involved in this purchase.

As to actual sales results, the Regular Force, through NPP RCA funds initially ordered 600 copies of Volume I, but in re-assessing their potential sales, have asked that their order be changed to 500 of each Volume I and II,
with the possibility that it would be increased if actual sales warranted it. A very fine and worthwhile response from our Regular Gunner friends.

Since the closing date for Militia unit orders is not until the end of this conference, we do not as yet have the final figures from the Militia. However, we have received orders from the 2nd, 3rd, 8th, and 27th Field on the credit arrangement that have averaged 25 copies per unit. We would hope, on our target basis of one copy per officer, warrant officer and Senior NCO on active Militia strength that we will have sales of at least 500 copies from this source.

With regards to our individual mailing campaign, sent out at the beginning of September, our initial response was the return of 600 letters with wrong addresses, moved, unknown, etc. This is quite normal, and was expected. As to actual orders up until Tuesday from this course, we had received prepaid orders for 616 copies of Volume I, 500 copies of Volume II. Orders are still straggling in from this campaign, and no doubt we can expect another 100 or so sales before the end of the year.

The direct mail campaign was a success measured in terms of the normal commercial response to sales offers by mail. But obviously, we are not out of the woods as yet, with some hundreds of copies of Volume I still to be disposed of. Under the terms of our agreement with the publishers, we have not nor will not attempt sales to bookstores and libraries in Canada, as the History Committee rightly considered that the publishers had a far better organization to blanket this market in a way no part time committee on a restricted budget could ever cover it. However, the Committee feels that the nature of our History will make it much in demand in specialized military libraries throughout the world, but particularly in the U.S. and the U.K. Accordingly, it is our intention to mount a sales campaign to these extra-territorial prospects that we feel will not violate our agreement with the publishers, and that there is a sales potential of at least several hundred copies from this source.

Closer to home, we have obviously not reached everyone in Canada who is a prospective buyer through our campaigns to date. Indeed, it has been quite embarrassing the number of important people who have been missed because their names did not appear on any list from which our mailing was made up. We are counting on all of you here present to continue to push sales to all and sundry, as our agreement with the publishers does not preclude sales in Canada to non-Gunner buyers.

To assist you in this continuing sales effort, we are preparing a simplified descriptive brochure and order form similar to our previous order form with the wording brought up to date. Copies of these brochures will be sent to all units, and I urge you to see that they are widely distributed. It is vitally important that we do have a substantial success in the sales campaign for Volume I, since quite literally, the necessary money to publish Volume II must come from receipts on Volume I. Every Gunner must be a salesman for our History.

As far as shipments are concerned, we have set up a system whereby our Secretary forwards mailing labels to us in Toronto, and all shipments will be made from there. The publishers have told us that Volume I will be available the first week in November, so we hope to get all present orders shipped in the two week period following receipt of the books.

In closing, I would like to bring to the notice of the Association the tremendous amount of work that has been done on the History by our
Secretary, Lt. Col. E. C. Scott and his assistant, Lt. Col. H. T. Vergette, and the fine co-operation we have received from the 30th Field in Ottawa and the 7th Toronto Regiment in much of the routine work in handling the mail campaign and in shipping problems of getting the History delivered. We all owe them a tremendous debt of gratitude, and I would like it so recorded in the minutes of this Association.

Report of Chairs for Shilo Committee

The following report was presented by the chairman Lt. Col. B. Shapiro, CD, and approved.

During the past year the Chairs for Shilo Campaign has progressed very slowly, due in part to the nation's centennial celebrations and in part to the many activities involving Gunners throughout the land.

Early this fall, your Committee sent a new letter to every unit and to every member of the Association detailing the current status of the project and inviting Units, individuals, or groups of individuals who have not already donated a chair, to do so as a Centennial Year Project.

The chairs are donated to commemorate disbanded or existing Militia Units, Headquarters, Batteries, Brigades, Regiments of World War I and II. Events such as individual achievements, wartime and peacetime units, courses and other special gunner occasions may also be recorded for posterity in the Home Mess through the donation of a dining-room chair. The chairs, under a continuing contract with a Brandon firm, cost $90.00 each and include a suitably engraved silver plaque placed at the back of each chair. Each chair is listed in the "Chair Book" with a short history of the unit or event commemorated.

The PMC of the RCSA Officers Mess has recently confirmed that 106 chairs are required to provide the necessary seating arrangement for Mess Dinners and to date 91 have been donated. Approximately 15 chairs are still required to complete the target undertaken in 1961.

The chairs donated since the last meeting are as follows:

<table>
<thead>
<tr>
<th>Commemorating</th>
<th>Donated by</th>
</tr>
</thead>
<tbody>
<tr>
<td>14 Fd Bty (Cobourg)</td>
<td>Capt. A. H. Parker</td>
</tr>
<tr>
<td>In memory of Col R. J. Fisher</td>
<td>Officers of the Bty</td>
</tr>
<tr>
<td>2 Med. Regt.</td>
<td>Arty Officers Assn. of Montreal</td>
</tr>
<tr>
<td>50 years a gunner 1917-1967</td>
<td>Col. E. W. Cormack</td>
</tr>
</tbody>
</table>

It should be noted that in some instances, historical data concerning units and events have not been received with previous donations and it is vital that all donors provide this important detail.

Your Committee urges every member of the Association to make an extra effort to help complete the Chairs for Shilo Program during the next year.

Subsequent to the annual meeting Lt. Col. Shapiro received the following letter from the Commandant, Royal Canadian School of Artillery which clears up the points regarding chairs which were brought up at this meeting.

ROYAL CANADIAN SCHOOL OF ARTILLERY
Shilo, Manitoba
6 November 1967

Dear Ben:

I am sorry I was unable, because of a previous commitment, to attend
the RCAA Meeting in Ottawa. From all reports it was very successful.

Upon his return Bill Simcock reported that there was some concern among the members over the status of the chair project and the condition of the chairs. It sounded very much to me as if someone was unduly concerned and I thought I should write to you, as Chairman of the Committee, in order to clear the air.

As you know, we are blessed with a very dry climate in this part of the world, and this, combined with our heating requirements, produces extremely dry air which has a very harmful effect on furniture. This causes the chairs to loosen up and we have found it necessary to maintain a continuous repair schedule with a contractor in order to keep the chairs in good condition. At times this maintenance schedule gets behind and it may have happened that the member or members in question found some chairs which were not up to the standard we like to maintain.

The second point I would like to make is that if the chairs were missing, they were very likely away on the maintenance scheme referred to above, or it may be that they were in our small dining room and therefore not seen by the members concerned. Since the small dining room is not in general use, I propose to stock it entirely with chairs which have not yet been donated and, therefore, any militia officers or other visitors who wish to look at the chairs will have them readily available in the main dining room.

The third point is that the engraving of the plaques also lags behind the donations. This is purely an internal administrative delay which is not very significant.

I hope this clears the air, Ben, and serves to reassure you and the Association that the chair project is very much a live issue in our Mess and constitutes a very active interest both for myself and the members of my staff. I note with some concern in the draft minutes of the Association meeting that the Committee has now been disbanded. Of course, this is entirely the prerogative of the Association and I assume that the reason is that the Association feels that the Committee is no longer needed. I trust that the erroneous remarks about the condition of the chairs had no bearing on this decision.

With kindest personal regards,

Sincerely,

Dave

(Lt. Col. B. Shapiro, CD)

Report Re Forming R.A. Type of Association

Lt. Col. E. R. Clemis, who had been appointed at the 1966 annual meeting as a one man committee to inquire into forming an association similar to the Royal Artillery Association in England, reported as follows:

As requested by the 1966 annual meeting I contacted the Royal Artillery Association regarding details of their Association with a view to the possible formation of a similar organization in Canada. The Secretary, Major F. C. Emery, was kind enough to send me their complete organization chart and general administrative instructions.

After reviewing the highlights of their organization and seeing what it
provides in welfare benefits. I concluded that it would be extremely difficult to establish a similar organization in Canada because

(a) in Canada only a few areas have been able to maintain interest in an Artillery Association, and interest has decreased annually since the last war; and

(b) various organizations such as The Legion, The Army Navy and Air Force Veterans, The Army Benevolent Fund and the Department of Veterans Affairs collectively are providing considerable in welfare benefits.

I therefore recommend that consideration of such a project be dropped.

After some discussion the meeting agreed that the report be accepted but that no action would be taken.

Report of the Competitions Committee

Lt. Col. H. T. Vergette, chairman of the Competitions Committee presented his report which was approved by the meeting. The report was as follows:


The Committee's operations during the current year were based upon the Competition Terms of Reference (Appendix A) and recommendations of the previous Committee approved at the 1966 General Meeting (Appendix B).

In consultation with the Royal Canadian School of Artillery, three new individual competitions were developed and introduced during the current year as follows:

a. Artillery Signaller
b. Artillery Driver
c. Technical Assistant

Competitions for personnel attaining highest standing in promotional qualifying examinations or courses were also introduced.

Owing to Centennial commitments and lack of service aircraft, it was necessary to defer the 1967 Battery Gun Practice until the period Nov. 3-Dec. 8. Arrangements were made for units to be moved into Shilo, Gagetown, Petawawa and Wainwright and carry out a live firing exercise similar to that prescribed for the 1966 competition.

Because of this delay, the results of unit competitions and professional qualification examinations and/or courses will not be available until after January 1, 1968.

The response by units to the competitions for Gunlayers, Signallers, Drivers and TARA's has been disappointing. Details of these competitions, with the exception of Gunlayers, which was introduced last year, were announced on June 1, 1967. As of October 11th, we have had returns from only one unit. It is the hope of the Committee that units will participate in these competitions which are conducted locally under unit auspices. Returns received before December 1st, 1967, will be included in the Association's Annual Report.

During the 1966 General Meeting, the Competitions Committee was asked to study the possibility of RCAA sponsoring Scholarships. Your Committee considered the advisability and suitability of this activity, and concluded that it did not seem to be too related to the object of the Associa-
tion which is “the promotion of the efficiency and welfare of the Royal Regiment of Canadian Artillery and all matters pertaining to the defence of Canada”. The Committee also noted that shortly after World War II a scholarship fund was established but rarely used, owing to the large number of scholarships already available. In 1959, this fund was used towards the construction of the RCA Memorial in Major’s Hill Park, Ottawa.

Another proposal to be studied by your Committee was the advisability of instituting regional competitions. In view of the distribution throughout Canada of regiments and independent batteries of the Militia Artillery and the effects of the CFHQ policy relating to the Mobile Command and Regional Reserves, the institution of regional competitions in 1967 was considered inadvisable. This matter should be reviewed in the future, when the effects of the new policies become apparent and it is possible to assess with some certainty the suitability of regional competitions.

Your Committee was pleased to note that the results of the 1966 unit competitions were a significant factor in the selection of militia artillery units for the Mobile Command Reserve.

The problems arising out of the Centennial activities and lack of service aircraft necessitated the extension of the competitions year to December 31, 1967. As a result, a complete report on 1967 competitions expenditures will not be available until after January 1, 1968. However, the Financial Statement attached as Appendix C outlines the anticipated expenditures for the current year's operations, the actual expenditures for 1966 and the proposed budget for 1968.

Your Committee wishes to express its appreciation of the Commandant and Staff of the RCSA Camp Shilo and the staff of the Directorate of Reserves, Canadian Forces Headquarters, for their co-operation, advice and assistance during the past year.

In conclusion, your Committee recommends that the present program of competitions be continued in 1968 subject to whatever modifications may be necessary as a result of Militia reorganization and the assignment of new roles to Militia units of the Royal Regiment of Canadian Artillery.

APPENDIX A

COMPETITION TERMS OF REFERENCE
(Approved at the 1966 General Meeting)

General—The object of the Royal Canadian Artillery Association as set out in the Association rules is “The promotion of the efficiency and welfare of the Royal Regiment of Canadian Artillery and of all matters pertaining to the defence of Canada”. It is considered that there is no greater incentive to efficiency in the Royal Regiment of Canadian Artillery than an adequate, realistic and well-administered program of individual and unit competitions.

Policy—The policy relating to the nature and scope of Competitions will be determined from time to time by the General Meeting.

Administration—The competitions program will be administered by a Standing Committee appointed by the President. The Standing Committee shall consist of a Chairman and three members appointed for a period of two years with two new members appointed annually. At least two members of the Committee will be serving officers.

Competitions Program—An outline of the Competition program for the
following year along with a budget will be prepared and presented to the Annual Meeting for approval.
The details and conduct of the approved competitions program will be determined by the Competitions Committee in consultation with the Commandant, RCSA. Affiliated units will be informed of the program as soon as these arrangements have been completed.

**Reports**—The Committee shall present to the General Meeting an annual report on the results of the program including a financial statement. Expenditures for competition purposes shall be separately identified in the Association accounts. The report of the Competition Committee shall be published in the Annual Report of the Association.

**Selection of Prize Winners**—In consultation with RCSA, the Competitions Committee shall be responsible for selecting winners of unit Competitions. The decisions of the Committee shall be final.

**Cups and Trophies**—The Committee may authorize the use of Association Cups and trophies for local or regional competitions.

**Competition Year**—The Competition year will be from September 1 to August 31.

**Meetings**—With the approval of the President, the Chairman may authorize meetings as may be necessary to enable the Competitions Committee to conduct its business.

**Competition Rules**—
1. Units must have paid annual dues before being eligible to enter any competition sponsored by the Association.
2. Individual prizes may be awarded only to those who are members of affiliated units or who have paid their annual dues.
3. The closing date for competitions will be August 15 of each year. The results are to be reported to the Secretary by September 1.
4. All Association Cups and Trophies offered for competition shall be returned to the Secretary at least one month prior to the date set for the Annual Meeting.
5. Units holding Association Cups and Trophies are responsible for their care and protection. Particulars of any loss or damage are to be reported to the Secretary without delay.

**APPENDIX B**

**COMPETITIONS COMMITTEE—REVIEW OF 1966 RECOMMENDATIONS**

**Recommendation No. 1**
That this Association sponsor competitions in the Regular Artillery.

**Comment**—Discussions were held with Colonel J. P. Beer, MBE, CD, Chief of Artillery at Headquarters, Mobile Command, to determine the nature and scope of competitions which the RCAA should sponsor in the Regular Artillery. Owing to the varied roles of the regiments, inter-regimental competitions were not considered feasible. However, inter-battery competitions were now being carried out.

It was suggested that the RCAA consider making awards to top standing personnel attending the following courses in which there is keen competition:
1. Artillery Staff Course (Officers)
2. Chief Artilleryman Course (for N.C.O.'s, similar to the old Group 4 Course)
3. Fire Planning Course (for teams of Officers, TARA's and Signallers)

The Competitions Committee has approved of the institution of awards for the aforementioned courses at the earliest possible date. This will involve an estimated expenditure of $200.00.

**Recommendation No. 2**

That the Competitions Program be administered by a Committee consisting of a chairman and three members (preferably selected on a regional bases) appointed by the President. Such appointments shall be for a two-year term with two new members being appointed annually. To initiate the system, it is suggested that the next committee consist of two members of the 1965/66 Committee, to be appointed for one year and the remaining two members to be appointed for the full two-year period. At least two members of the Committee shall be serving officers.

**Comment—Implemented.**

**Recommendation No. 3**

That the Competitions Committee, in the consultation with the Commandant, RCSA, develop additional individual competitions, draft appropriate terms of reference, and endeavour to introduce them during 1967. The following types of competitions are suggested:
1. Artillery Signallers;  
2. Artillery Drivers;  
3. Technical Assistants.

Without limiting the decisions of the Committee, it is suggested that a similar procedure to that instituted in 1966 for individual competitions within units be followed, i.e. an award in kind up to a value of $5.00 for the individual placing first and Certificates of Merit for those placing within the first ten.

In addition, it is recommended that consideration be given to presenting individual awards to those gunners achieving highest national standing in NCO qualifying examinations up to a maximum of $35.00.

**Comment—Implemented.**

**Recommendation No. 4**

It is recommended that terms of reference be developed for the guidance of future Competitions Committees setting forth the policies, procedures and practices to be followed in administering the competitions program. Funds for the use of the Competitions Committee should be authorized annually by the General Meeting.

**Comment—Terms of Reference were approved by General Meeting in 1966.**

**APPENDIX C**

**COMPETITIONS COMMITTEE FINANCIAL REPORT—1967**

**Statement of Expenditures—1966**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Insurance on cups</td>
<td>$ 84.75</td>
</tr>
<tr>
<td>Punting — Certificates of Merit</td>
<td>300.70</td>
</tr>
<tr>
<td>Purchase of Cups — Unit Competition</td>
<td>331.56 (inc. engraving)</td>
</tr>
<tr>
<td>Purchase of Individual Trophies</td>
<td>615.93</td>
</tr>
<tr>
<td>Packing, Shipping and Engraving</td>
<td>56.96</td>
</tr>
<tr>
<td>Trophy Repairs, Camp Shilo</td>
<td>35.42</td>
</tr>
<tr>
<td>Typing, duplicating, mailing</td>
<td>79.19</td>
</tr>
</tbody>
</table>

**TOTAL:** $1,504.51

24
**Estimated Expenditures—1967**

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchase of Trophies for Unit Competition</td>
<td>$275.00</td>
</tr>
<tr>
<td>Engraving</td>
<td>60.00</td>
</tr>
<tr>
<td>Purchase and Engraving of Trophies for individual Competitions</td>
<td>$1,000.00</td>
</tr>
<tr>
<td>Individual Awards to Officers and men</td>
<td>150.00</td>
</tr>
<tr>
<td>Administration — Packing, Shipping, Typing</td>
<td></td>
</tr>
<tr>
<td>Duplicating and Travel</td>
<td>200.00</td>
</tr>
<tr>
<td>Repairs to Trophies—Shilo</td>
<td>100.00</td>
</tr>
<tr>
<td><strong>TOTAL:</strong></td>
<td><strong>$1,785.00</strong></td>
</tr>
</tbody>
</table>

(Approved Budget for 1967 — $2,250.00)

**Proposed Budget for 1968**

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trophies — Including Engraving</td>
<td>$1,500.00</td>
</tr>
<tr>
<td>Administration—Shipping, Duplicating, Travel</td>
<td>200.00</td>
</tr>
<tr>
<td>Repairs to Trophies—Shilo</td>
<td>100.00</td>
</tr>
<tr>
<td><strong>TOTAL:</strong></td>
<td><strong>$1,800.00</strong></td>
</tr>
</tbody>
</table>

**APPENDIX D**

**OFFICIAL LIST OF COMPETITIONS—1967**

A — Unit Competitions

**No. 1 — Battery Gun Practice**

The aim of this competition is to test the ability of units to conduct live firing exercises at the battery level. Three trophies are awarded, as follows:

1. **1st Place**—The Commandant's Challenge Cup.
2. **2nd Place**—The Cape Challenge Cup.
3. **3rd Place**—The Sir James Aikins' Challenge Cup.

(A) The following are the drills and procedures for which marks are allotted:

1. BC’s Orders (Formal “C” Group or by radio).
3. Occupation of positions.
4. Local Defence, inc. camouflage.
5. Gun Drill.
6. C.P. procedures.
8. Fire discipline.
9. Selection of OP's.
10. Occupation of OP's.
11. Registration Procedures.

**No. 2 — General Efficiency — Field Regiments**

The aim of this competition is to test the general efficiency of field regiments. The competition consists of two parts. Part 1 is an assessment of unit administrative and training efficiency based on district headquarters records and reports and comprises 20% of the total marks allotted. Part 2 is based on the results of Competition No. 1, (Battery Gun Practice) and comprises the remaining 80% of the total marks.
Three trophies are awarded for this competition, as follows:
1st Place—The Archangel Challenge Cup.
2nd Place—The Shaughnessy Cup.
3rd Place—The Murray Trophy.

B — Individual Competitions

Competition No. 3 — Gunlayers
This competition is conducted under local arrangements in accordance with the tests given at Annex "C" to CAMT 4-1-4, Gun Drill for Howitzer M2A2. A miniature gun is awarded to the individual placing first in each battery. Certificates of Merit are awarded to those placing within the first ten of each battery.

Competition No. 4—Lieutenant to Captain Qualifying—
Special to Corps Portion
Competition No. 5—Captain to Major Qualifying—
Special to Corps Portion
Competition No. 6—Senior NCO Qualifying
Competition No. 7—Junior NCO Qualifying
In each of the above competitions, an award in kind up to a maximum of $35.00 is being awarded to the individual attaining the highest standing in Canada.

The following competitions are to be conducted locally under the control of the Commanding Officer with the assistance of the “I” and “A” Staff. An award in kind will be given to the individual placing first in the regiment and Certificates of Merit to those placing within the first ten.

Competition No. 8—
1. Artillery Signaller. Competition should include both sub paras. a. and b.
   a. CAMT 6-37—Operator's Drills and Tests for Radio Set C 42.
      (1) Opening up Drill.
      (2) Operational Tests.
      (3) Tuning Drill.
      (4) Closing down Drill.
      (5) Operator's Drills and Tests for Type “A” or Type “B” harness, as applicable.
   b. CAMT 4-3-3—Artillery Duties in Action, Chapter 5. All competitions should be checked on competence of passing fire orders. The following should be tested:
      (1) Troop Shoots.
      (2) Concentrations of more than one troop.
      (3) Rotation Shoot Procedure.
      (4) Relay Procedure.

Competition No. 9—
Artillery Driver. Competition should include either sub paras. a. or b. below, but not both.
   a. CFP 126—Canadian Forces Transport—Drivers’ Handbook
      (1) Written test to include Chapter 1, 2, 3, 4 and 7.
      (2) A practical test to determine driver efficiency.
      A “RODEO” type Round Robin is suggested.
b. **Road Rally Type Exercise (where transport is available).**

This type of exercise has proved valuable in the past to develop good driver maintenance, good driving techniques, leadership and esprit de corps. A typical course would be from 75 to 100 miles in length and would have a number of check points. The competition should be run with the following included:

1. A maintenance check by RCEME (prior to commencement of exercise).
2. A verbal test of driver and co-driver to ensure knowledge of the rules of the road.
3. Critical timings should be maintained throughout the course.
4. Traffic violations should be heavily penalized.
5. A map reading exercise.
6. Repair requirements at various points on the course, e.g. repair a flat tire.

**Competition No. 10—**

**Technical Assistants.** The following tests should be included in the competition for the outstanding technical assistant.

**CANT 4-7-2—Artillery Instruments:**

a. **Concentration, Position and Fuze Correction Graph.**

   1. Setting up.
   2. Reading.

b. **Aiming Circle, C1 (if equipment is available)**

   1. Setting up.
   2. Passing Parallel Line.
   3. Use of Director Compass.
   4. Layout Center of Arc and transfer Line to the guns.

c. **Plotting Board, Artillery C1**

   1. Prepare the board for shooting.
   2. Obtain bearing and range to a target.

**COMPETITION RETURN**

(Submit in triplicate)

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Trophies 1967 Battery Gun Practice & Regimental General Efficiency
Front Row — left to right: First Prize — Battery Gun Practice, First Prize — Regimental General Efficiency;
Rear Row — left to right: Second Prize — Battery Gun Practice, Second & Third Prizes — Regimental General Efficiency, Third Prize — Battery Gun Practice.
GUNLAYERS COMPETITION

1st Field Artillery Regiment

51st Battery — F804489 Bdr. Young, H. E.
F822346 Bdr. Covey, M. G.
F822376 Bdr. Gillis, G. H.
F822384 Gnr. Perry, D. R.
F423198 Bdr. Sullivan, G. D.

52nd Battery — F822496 Gnr. Morrison, J. A.
F822528 Gnr. Publicover, G. A.
F822533 Gnr. Barnes, R. B.
F822461 Gnr. Wall, P. J.
F822504 Gnr. Collen, R. D.

8th Field Artillery Regiment

11th Battery — B846552 Gnr. Scott, R. A.
B824195 Bdr. Wenzowski, B. K.
B846556 Gnr. Hansen, E.
B846643 Gnr. Veenstra, N. K.
B846549 Gnr. Reko, A. P.
B591256 L/Bdr. Taylor, A. N.
B460006 L/Sgt. Cernick, E. G.

102nd Battery — B845619 Gnr. Williamson, M. J.
B843422 Gnr. Kernick, C. D.
B826594 L/Bdr. Robertshaw, J. B.
B846613 Gnr. Bethune, M. G.
B844967 Gnr. Balardo, W. R.

11th Field Artillery Regiment

16th Battery — A823191 Gnr. Lawler, P. T.
A809446 Gnr. Atkinson, D. W.
A809483 Gnr. Horyn, J. P.
A809448 Gnr. O'Brien, C. J.
A809451 Gnr. Phelan, J. L.
A809475 Gnr. Pickering, R. J.
A809456 Gnr. Sagaskie, T.
A809468 Gnr. Wallace, D. W.
A809480 Gnr. Good, G. B.
A809470 Gnr. Peloso, D. J.

29th Battery — A823135 Bdr. Hutchinson, W. J.
A823155 Bdr. Mooney, B. D.
A823195 Bdr. Thurston, A. R.
A823194 L/Bdr. Barrow, W. E.
A809412 L/Bdr. Blackburn, J. A.
A823146 L/Bdr. Prigione, D. M.

43rd Battery — A823255 Gnr. Weirmier, L. R.
A822466 Gnr. Toth, K. J.
A809437 Gnr. Robertson, D. H.
A823141 Gnr. Klimstra, J.
A809470 Gnr. Keleher, R. J.
A809481 Gnr. Horrocks, D. R.
A809441 Gnr. Holden, J. W.
A809416  Gnr. Copeland, B.
A803266  Bdr. Rosato, L. S.

46th Field Artillery Regiment

72nd Battery — D915045  Gnr. Trudel, J. R. G.
D915047  Gnr. Gagnon, R.
D913031  Gnr. Poulin, J. B.
D915041  Gnr. Bergeron, J. A. G.
D915054  Gnr. Vaillancourt, M.

73rd Battery — D915135  Gnr. Beaudette, M.
D812881  Bdr. Nadeau, R.
D430632  L/Sgt. Blanchette, R.
D915108  Gnr. Guevin, J. W. M.
D915078  Gnr. St. Pierre, J. S.

74th Battery — D915106  Gnr. Marchand, J. A. M.
D915192  Gnr. Coderre, J. M.
D915184  Gnr. Ally, J. G.
D915152  Gnr. Leblanc, J. F. A.
D906490  Gnr. Fortier, J. L. R.
D915147  Gnr. Fortier, J. E. A.
D915123  Gnr. Mercure, J. L. F.
D915111  Gnr. Bathalon, J. D. G.
D915112  Gnr. Gaudreault, C.
D915122  Gnr. Edson, A. R.

50th Field Artillery Regiment

14th Battery — C821762  L/Bdr. Lacroix, I.
C821706  L/Bdr. Weatherbee, H. J.
C821678  L/Bdr. Kelly, R. N.
C821707  Gnr. Culleton, W. B.
C821757  Gnr. Rogers, J. R. D.
C821749  Gnr. Sharman, E. W.
C821759  Gnr. Thomas, J. F.
C821758  Gnr. Green, W. W.
C821746  Gnr. Pinet, E. J.
C821754  Gnr. Woolf, T.

45th Battery — C821767  Gnr. Mooney, B. D.
C821659  Gnr. Miner, L. B.

149th Battery — C823734  Gnr. Charters, W. H.
C823733  Gnr. Norrad, F. R.
C823711  Gnr. Holmes, R. B.
C821710  Gnr. Mahaffey, W. B.
C823728  Gnr. Darling, S. L.
C821713  Gnr. Joiner, J. E.

56th Field Artillery Regiment

54th Battery — A827579  Bdr. Malloy, C. E.
A827602  Gnr. Dench, R. H.
A827607  Gnr. Howard, A. B.
A827511  L/Bdr. Fielding, J. E. W.
A827588  Gnr. Burleigh, D. W.
A827479  L/Bdr. Graham, W. T.
A827597  Gnr. Walsh, P. T.

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69th Battery — A827428 Bdr. Salcak, R. J.
   A827596 Gnr. Cousineau, F. A.
   A827537 Gnr. Carnes, K. F.
169th Battery — A827417 Bdr. MacRae, J. S.
   A827630 Gnr. Evans, A. G.
   A827621 Gnr. Culligan, J. R.
   A827618 Gnr. Walsh, M. W.
   A827646 Gnr. Elsden, D. L.
   A827653 Gnr. Williams, J. E. A.

MILITIA SIGNALLERS COMPETITION

11th Field Artillery Regiment
16th Battery — A823289 Bdr. Crosbie, D. J.
   A823139 Bdr. Nelson, J. D.
   A809426 Gnr. Price, K. A.
   A809459 Gnr. Gilbert, B. A.
   A809455 Gnr. Hafner, E. E.
43rd Battery — A809416 Gnr. Copeland, B.
   A823177 Bdr. Grant, J. B.

MILITIA DRIVERS COMPETITION

11th Field Artillery Regiment
   RHQ — A419095 Sgt. Smith, B. C.
       A413001 W.O.2 Dawson, L. E.
       TA33573 2/Lieut. Taylor, W. A.
16th Battery — A823147 Bdr. Salter, A. T.
   A823213 Bdr. Reynolds, R. E.
   A822551 Bdr. Robertson, S. R.
   A809501 Gnr. Barnard, G.
   A562301 WO2 Doyle, B. L.
29th Battery — A412973 WO2 Fisher, I. F.
   A822348 Sgt. Middleton, R. E.
   A822804 Sgt. Fruetel, L.
43rd Battery — B597466 Sgt. Stevely, J. R.
   A823098 Bdr. Case, C.
   C500935 L/Sgt. Parent, E. J.
   B538862 Sgt. Jack, R. E.
   A822635 Sgt. Pettigrew, R.

TECHNICAL ASSISTANT COMPETITION

11th Field Artillery Regiment
   RHQ — A809439 Gnr. Gembus, D.
       A809488 Gnr. Bernardi, W. J.
       A809482 Gnr. Butterfield, R. B.
       A809474 Gnr. McKenna, T. P.
       A809430 Gnr. Moulton, J. P.
       A809465 Gnr. Steele, R.
       A809457 Gnr. Tessaro, G. W.
       A809438 Gnr. Thurston, R. E.
Approval of Minutes 1966-67

The minutes of the 1966-67 annual meeting held at CFB Shilo, Manitoba, as published in the annual report, were approved without amendment.

Gunner Bulletin

The meeting agreed to give financial assistance to the Royal Canadian School of Artillery in publishing the Gunnery Bulletin and approved a payment of $300.00 for this purpose.

Resolutions Submitted in 1966

Resolutions submitted from the last annual meeting were discussed with the answers received. Particular note was made of our request to have classified officers as quartermasters. The Directorate of Land Reserves representative expressed the hope that this resolution would be successful in the near future. Another point cleared up for the meeting by the representative from the Directorate of Land Reserves was the attachment of Militia personnel to the Regular Force Units Overseas. The number of vacancies for such attachments was determined by the Commander of 4 Canadian Infantry Brigade Group from his estimate of those that will exist because of sickness courses etc. It is hoped that a report on the attachments that took place this year will be sent to Association presidents.

Resolutions

Resolutions to Directorate of Land Reserves

The following three resolutions were passed and forwarded to the Directorate of Land Reserves. The answer to each received follows each resolution.

(1) WHEREAS the lack of technical equipment for Corps Artillery, i.e., aiming circles, compasses, binoculars, has been a continual hindrance to effective training, and WHEREAS this lack of equipment has persisted in excess of three years, and WHEREAS efforts to obtain this equipment have not proved successful under any circumstances,

NOW THEREFORE BE IT RESOLVED that this Association seek to have this deficiency remedied at the earliest possible date.

Reply received in letter of December 28, 1967:

1. The Scale of Issue CAFS 23-610, which governs issue of training equipment to the Militia, has been revised because of the changes in Militia Tasking resulting from the Reserves Study. The new scale will show equipment entitlements in accordance with the type of tasking i.e., Mobile Command Reserve or Regional Reserves. Regardless of the type of tasking, however, the scale will contain sufficient equipment so that all Artillery units may undertake Corps training.

2. We may still be faced with a few equipment shortages but every effort will be made to overcome these.

(2) WHEREAS the former Minister of National Defence in his motion for adoption of Bill C-243 (The Canadian Forces Reorganization Act 1966) and in his address to the Conference of Defence Associations
12 Jan. '67 emphasized the importance of the "Forces-in-being concept" of the role of the Reserve Forces, and the close co-operation intended between the Reserve and Regular Forces they will support, and

WHEREAS the Deputy Chief Reserves in his address to the Conference of Defence Associations 12 Jan. '67 gave specific emphasis to the importance of Reserve units being capable of producing trained individual specialists and sub-units for reinforcement and expansion of Mobile Command Forces, and

WHEREAS the PR release cited under file CO 2000-1/1 (SO 1 Adm & Pers) dated 13 Jan. '67 stressed the importance of basic corps specialized training for units assigned to the Canadian Regional Reserve as well as Mobile Command Reserve, and

WHEREAS the relative costs to the public for training in Mobile Command Reserve and Canadian Regional Reserve are similar, and

WHEREAS recent directives for the 1967-68 training year and the statements given this meeting by DC Res establish a double standard of corps training and efficiency between those units allocated to Mobile Command Reserve and the Canadian Regional Reserve,

NOW THEREFORE BE IT RESOLVED that this Association request DC Res to ensure that the same standards of artillery corps training be maintained for all RCA(M) units regardless of commitment, for the greater efficiency of the RCA(M) and the effectiveness of the Canadian Forces.

Reply received in letter of December 28, 1967:

1. The Conference of Defence Associations at its meeting in January, 1967, was briefed on the Reserves Study 1967, and the provisions of the Study were discussed at that time. The Royal Canadian Artillery Association had official representatives present at that meeting. Because of time limitations, it was not possible to discuss the provisions of the Study as they affected the Artillery, with the Association.

2. Matters affecting the role and organization of a Corps are discussed with the Head of Corps. Any matters of an Artillery nature which the Artillery Association may wish to raise should be discussed with the Head of Corps.

(3) WHEREAS the Royal Canadian Artillery Association is vitally interested in all matters affecting the Artillery Regiments, and

WHEREAS the Colonel Commandant and the executive of the Association have had a vast experience with the capabilities and requirements of the Militia, and

WHEREAS the Chief of the Defence Staff has expressed his desire to have the support and advice of the various Corps Associations,

NOW THEREFORE BE IT RESOLVED that this Association recommend that Canadian Forces Headquarters discuss with the Colonel Commandant and the Executive of the Royal Canadian Artillery Association on matters affecting the role and organization of artillery regiments before implementation.
Reply received in letter of December 28, 1967:

1. Although training in Corps skills will still be carried out by all units, in order to ensure the tasking of the Militia resulting from the Reserves Study 1967, is to be effective, units must give first priority to training for the tasks they have been given.

Resolutions Discussed and Withdrawn or Defeated

The resolutions detailed hereunder were, after discussion, withdrawn by the mover and seconder or defeated on a vote. Number 1 immediately below was withdrawn in favour of number 3 forwarded to the Directorate of Land Reserves.

(1) WHEREAS the tasking of artillery units to regional reserve means that they will not be guaranteed field firing and that all ranks must be qualified in two distinct roles, and

WHEREAS artillery units need to practice their profession to maintain competence and interest in recruiting,

NOW THEREFORE BE IT RESOLVED that this Association investigate with Canadian Forces Headquarters as to the long term plan for the total number of Artillery Militia Regiments.

(2) WHEREAS the Royal Artillery Association in Great Britain has a distinctive Association necktie, and

WHEREAS many Members of the Royal Canadian Artillery Association wear the R.A.A. necktie, thereby expressing their approval for such a necktie, and

WHEREAS many other of the Canadian Corps Associations have adopted a distinctive necktie for their members,

NOW THEREFORE BE IT RESOLVED that this Association approve in principle the adoption of a distinctive R.C.A.A. necktie, and hereby authorize the executive of the Association to approve and register such a distinctive design, and to enter into negotiations for its manufacture and distribution.

(3) WHEREAS the annual Artillery Competition has proven to be a prime motivating factor in the RCA(M) and has acted as a powerful force in promoting a spirit of competition and desire for excellence within units, and

WHEREAS the training year normally begins in September with accompanying upsurge of interest by old members and new undergraduate militia and should ideally start with individual training during the winter and early spring, building to a climax towards the end of the year, and WHEREAS the present time for the gun practice portion of the Competition falling in October and November creates a great flurry followed by a let-down.

NOW THEREFORE BE IT RESOLVED that this Association recommend that the gun practice portion of the Competition be held during the period 1 April - 31 May.

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WHEREAS current regulations governing non-military use of Armouries are causing considerable difficulties with regard to good public relations in some Armouries particularly in the smaller centres, and
WHEREAS it is suggested that some flexibility should be allowed for reduction or waiving of costs in the case of such organizations as Boy Scouts, local Youth Bands, etc; and
WHEREAS due to the considerable amount of work involved both before and after non-military use of a major character, i.e., necessity for moving guns from Armoury floor to compound and time taken the following week returning guns and cleaning them,
NOW THEREFORE BE IT RESOLVED that consideration be given to payment of a small percentage of costs involved (at present paid in full to Receiver General) to the Regimental Fund of the occupying unit or units.

WHEREAS Militia units are constantly in need of qualified instruction based upon regular force experience, and
WHEREAS properly qualified instructors are difficult to obtain for the technically oriented units such as an artillery regiment, and
WHEREAS the Instructional Cadre for the Militia are not able to meet all of the constant demands made upon them for instructors, and
WHEREAS qualified militia personnel presently employed in artillery units who might be used as instructors are required to also receive instruction, and
WHEREAS there are a number of artillery units who will be required to emphasize training in the light of the new role for the Reserve Force,
NOW THEREFORE BE IT RESOLVED that this Association request that special consideration be given to the employment of retired regular force officers as instructors supplementary to unit establishment where it has been determined by Canadian Forces Headquarters that the service and experience of such officers would be of benefit to the unit and therefore continue to be of benefit to this country.

Message to Master Gunner

The following cable was sent:
General Sir Robert Mansergh, GCB, KCB, MC
Master Gunner St. James's Park
C/o Royal Artillery Institution
Woolwich, SE 18, England.

The eight-second annual meeting of the Royal Canadian Artillery Association meeting in Ottawa sends warmest regards to you and the Regiment.

Major General A. B. Matthews,
Colonel Commandant.

After the annual meeting the Secretary received the following reply:
Please convey to Colonel Commandant RCA and members of RCA Association meeting in Ottawa hearty greetings from Master Gunner and Royal Regiment of Artillery.

Remarks by Chief of The Defence Staff

Canadians should consider the other half of the story before listening to defence critics who would question the very existence of our armed forces.
It is easy to say that we should not have nuclear weapons, that we should perhaps lead the world in the "Ban the Bomb" parade, or that we should get out of NATO, but the reality of the matter is another thing. The bomb is real, and to rely on the two great powers to maintain the balance of power in the world would be to sell short our other free world allies.

A nuclear stalemate can act as an effective deterrent to war only if those nations who have the nuclear weapon have the ability to absorb the first attack of such a weapon and maintain the ability to strike back. This, of course, makes our commitments to NORAD and NATO vital. In our geographical situation, neutrality would be meaningless and on the day of reckoning our territory would not likely be respected. Our sharing of the defence of North America with the United States would nurture our self respect, uphold our national sovereignty, and give us a voice in continental defence policy.

The general disagreed with those who would have us opt out of the sphere of international peacekeeping. Although total nuclear war is out of the question, international communism still looks to limited war as a vehicle of its imperialism. "Because Canada's might menaces no one, nor does it seem to because we have no external entanglements, our actions on the international stage do not arouse suspicion, nor provoke fear of domination." This accounts for our willingness to participate in United Nations and other peacekeeping projects.

It would appear that in the future an intervention force could only be really viable if the United Nations, beforehand, can agree to clear terms of reference for such a force so that it cannot be withdrawn at the whim of one or other of the protagonists, he noted in reference to the recent Israeli-Egyptian war.

There are several other reasons for having a military force: provision of aid to the civil power, support of modernization and development, building of national character, and use of the military in support of our foreign policy.

The extent of our armed forces must be determined by what the country can afford to pay in relation to other priorities with the budget dictating the necessity of utmost efficiency in the defence organization. This efficiency must not come at the expense of operational readiness but accommodation facilities are under review throughout the services (both regular and reserve), and the principle of shared accommodation is a firm policy.

The present policy in the militia dictates that it must have an operational justification in keeping with the purpose of the rest of the forces. "We intend to see that the militia has a real live part to play in the defence forces of Canada, and it is our intention to see that service in the reserves will be just as exciting as we can make it." To that end, the CDS concluded his speech by noting that every militia unit will be given a specific mission contributing to Canadian defence.

Remarks by the Deputy Chief Reserves

General Dare opened by stating that his talk would be somewhat abbreviated as the CDS had covered the major points on general policy guidance as it affected the Reserve Force. The first point made by DC RES was that because of the budgetary constraints currently imposed on the Department, all aspects of operating and maintenance costs were being
reviewed. Specifically, he advised the Association that there was a clear Departmental policy on shared accommodation. The use of Armouries has been closely examined across the country to ensure that the accommodation is being utilized on a full-time basis in the interest of the Department of National Defence. Shared use of Messes, instructional facilities, etc. was the guiding principle. In response to an enquiry, he stated this did not mean the use of buildings for civilian use, but did cover utilization of accommodation by cadets. DC RES then dealt with the question of modern training equipment for the Reserve Force and pointed out that units tasked to meet the needs of the Mobile Command Reserve would train on current operational equipment. He stated he clearly realized the need for this but pointed out that the provision of equipment would be made in accordance with the needs of units to meet their assigned operational roles.

He went on to say that he clearly understood the special problem facing the RCA with respect to units who are not assigned to Mobile Command Reserve. It is because of this that he had agreed to allow these units to retain their present guns and provide facilities for firing practice when and where resources permitted. He emphasized that the first priority for Artillery Regiments assigned to the Canadian Regional Reserve must, after basic training, be the training required to meet their operational missions. This principle is implicit in the policy of forces-in-being.

DC RES next touched on cost effectiveness. He stressed that it is the operational commanders who will state their needs for the Reserves. If we were to force our present Order of Battle on the operational commands, we would find that we are unable to justify ourselves operationally. This procedure arises from the concept of the forces-in-being and the Reserves support of that concept. General Dare made it clear that there was no cut-back in the budget. There would be a cut-back in terms of real money because the budget for the fiscal year 1968/69 would not take into account the fairly sizeable supplementary vote which the Department of National Defence has this year received for capital expenditure and increased personnel cost.

General Dare next turned to public relations. He pointed out that there was now an increased establishment of Reserve public relations officers who were not carried on the strength of units. It was his hope that we would in the future have a greater number of local human interest stores on individual soldiers and units. Because of the rather small amounts of money allotted for Reserve advertising, the image of the Reserves with the public would depend largely on the Reserves themselves and the Associations because of their status as opinion leaders. DC RES hoped that advertising funds for the Reserves would be doubled, but even then it was a very small amount for such a thing as public relations. There would be no allotment of funds to individual units—advertising is going to be carried out as a blitz program in selected areas and the campaign would be tied to the operational roles of all units in the area.

On the subject of bands, General Dare pointed out that too high a portion of all Militia pay was going to bandsmen. Reserve bands would be receiving the same hard look as Regular bands. General Dare raised the possibility of garrison bands, and this policy would be discussed at his meeting with Regional Commanders in November.

In administration we were trying for a more sensible and practical
approach. It is now possible for commanding officers to write-off the equipment of non-effectives after a certain period of time. It is planned that units will be relieved of QM responsibilities, which would be administered by Bases. DC RES felt that in the long run the advantage of not having to account for the bulk of Reserve stores would be a major factor in reducing the unit's administrative workload. General Dare outlined the experimental plan which would give OICs Armouries block sums of money for pay, maintenance, caretaking, etc. It was also hoped that we would be able to streamline enlistment policies; for instance, DC RES pointed out that he could see no reason for re-engaging militiamen. As in the Regulars he felt that after an initial tour of 3 to 5 years the militiaman should not again have to sign an engagement form.

In conclusion, General Dare stressed that his two main themes are to increase the efficiency and cost effectiveness of Reserve Force administration, coupled with streamlining the local headquarters training programme. He stated he would be giving further specific guide lines to Regional Commanders at his annual conference and he requested that all Commanders consider how we can best increase the efficiency and training effectiveness of the Reserve as a whole.

**QUESTION PERIOD**

1. **Question** When does the advertising blitz start?
   **Answer** When the full results of the experimental campaign carried out by HMCS Scotian in Halifax in September were known. Amendments to the programme would be made as necessary, and then two or three areas would be chosen for blitz campaigns based on priority of operational tasking and establishment strengths.

2. **Question** Colonel Rumble related a recent experience that the RHLI had had in Hamilton. They had found out that there had existed in their centre two weekly newspapers of which they had no prior knowledge. Although these weeklies were hungry for news, the initiative often had to come from the Militia. He found that when three local weeklies were approached they were all quite happy to cover a small event which had proved to be of no interest to the “Spectator”. The weeklies’ interest subsequently spurred an interest in the “Spectator” and the event was covered by all four newspapers. Colonel Rumble’s point was that it would be most useful if Militia COs could get a list of local weekly newspapers on a national scale. This could easily be done through the Association of Newspapers (exact name unknown).

3. **Question** Non-military use of Armouries (Lindsay). Were new rules brought in with an idea of putting a damper on non-military use of Armouries?
   **Answer** No. The intention was to ensure that DND did not compete with local commercial outlets who were trying to rent halls for dinners and so on. If the function were to be a profit-making one, there is no reason why DND should not charge for the use of those facilities. Political, welfare, and veterans organiza-
tions are not charged unless they conduct a profit-making function. Even with the aforementioned groups the primary limitation is that they not interfere with local training.

4. **Question**
   Why has the fall firing for some Artillery units been cancelled?

   **Answer**
   Centennial activities plus a shortage of travel funds have prohibited unlimited travel for such purposes. The format of the corps competition needed to be re-examined to be brought in line with the new squeeze on transportation funds. Priority for fly-in firing will go to Mobile Command units then to Regional Reserve units.

5. **Question**
   Will it not be difficult to step up from the Regional Reserve to the Mobile Command Reserve especially when Mobile Command Reserve gets the priority in firing?

   **Answer**
   No, since other factors will be considered; one of the most important of these will be the strength and overall efficiency of the unit.

6. **Question**
   This question was directed to General Dare by the Chairman of the Competitions Committee. Should the corps competition be redesigned so that it is held and judged locally?

   **Answer**
   Yes, because I cannot guarantee being able to fly units to one central range area.

7. **Question**
   As I understand it, social security numbers will replace regimental numbers on 1 Jan 68. At the present time we can give a new recruit an interim regimental number and begin training him immediately with his regimental number later to be confirmed. In the future, what will we do with the new recruit between the time he is enlisted and the time he gets a social security number?

   **Answer**
   General Dare stated that he would get an answer as soon as possible.

8. **Question**
   A delegate asked if the local ex-RCAF Base near Wingham could be used for Militia training.

   **Answer**
   The matter to be investigated.

9. **Question**
   A delegate asked if General Dare could provide more information on a Ph.D. for military studies and any news about a military chair. Also, a sitrep on COTC.

   **Answer**
   General Dare outlined briefly the plan to provide chairs of military studies at major universities. He pointed out the shortcomings of the COTC in producing a good number of highly trained young officers for the Militia.

10. **Question**
    Will the new Reserve university officer undertaking training have a choice of corps?

    **Answer**
    He will be trained at a local unit and if it is the only one, that will be the corps training he will take. There will not be set up special I Cadres to train university Reserve officers in the corps of their choice if this is not in concert with local conditions.

11. **Question**
    Request for more information on the future of fly-over training.

    **Answer**
    General Dare stated that he had received a personal wire from
the Commander 4 C1BG stating his satisfaction with fly-over training and his endorsement of great success of the plan. It was the prerogative of the Commander 4 C1BG to state his requirements for fly-over replacements, but it was General Dare's hope that the number of participants would increase in the future.

12. **Question**  Would it be possible for COs to get individual reports on soldiers who had participated in fly-over training?

   **Answer**  General Dare was not in favour of this because he did not want to become an administrative burden on 4 CIBG. The best that we could hope for and, indeed, the only sensible procedure was to get a general report on the exercise and then send the appropriate comments to the various Associations.

13. **Question**  What is the position of Regulars and Reserves vis-a-vis national survival?

   **Answer**  The requirements from a Reserve standpoint for personnel for national survival has decreased from 55,000 to approximately 4,600. The Reserves are now acting as co-ordinators and providing the HQs framework.

14. **Question**  General Sparling asked if this alteration in the support which DND was to provide in national survival operations had been passed to the Provincial EMO people.

   **Answer**  General Dare stated that it had been made clear on several occasions to both Federal EMO and Provincial EMO at the Civil Defence College what the new role of DND would be. The difficulty in this matter arose because of Federal EMO having to negotiate with ten different Provincial EMO organizations.

15. **Question**  Can Ready Reserve personnel come from the Supplementary Reserve?

   **Answer**  Yes, but the Chief of Personnel has yet to give us his total requirements for personnel.

16. **Question**  Will such Ready Reserve people be supernumerary to a unit?

   **Answer**  Probably not, nor is it desirable that they be.

17. **Question**  Bands.

   **Answer**  We must reevaluate our needs for bands, trim down where it is necessary and combine where necessary. There is a good possibility of the formation of garrison bands.

18. **Question**  Saluting batteries—will they continue?

   **Answer**  Yes, and with the same allowances for equipment and ammunition.

19. **Question**  Was it an oversight or is it the intention of DC RES to eliminate Artillery drivers and signallers?

   **Answer**  Certainly not. It was never the intention that drivers would be all Service Corps or signallers, Signals Corps. If this was an oversight in the trade specifications this will be corrected.

**Remarks by Lt. Col. W. Simcock CD, Chief Instructor of Gunnery, Royal Canadian School of Artillery**

Both the Head of Corps, Col. Beer, and the School Commandant,
Col. Francis, have duty commitments which prevent them from attending this meeting. You will doubtless be favourably impressed by this undeniable evidence of hard work and full schedules on the part of the Regular Gunners. Both have asked me to convey to the meeting their regrets at not being able to attend, and also their best wishes for a fruitful meeting.

Both Col. Beer and Col. Francis — and I too for that matter — are former Militia soldiers, and it would not be presumptuous of us, I think, to state a strong feeling of affinity on that account — apart from our interest as Regular Gunners — in the problems and topics which are discussed at these annual gatherings of this association.

It was felt that you might like to be apprised of recent developments within the Regular branch of the Regt., and to that end I shall mention a few of the more salient points which I think you might find of interest.

One of the more interesting of recent developments within the Regt. is the authorization of formation of an airborne battery. This will be an independent battery, all the members of which will be para-jumpers. The battery will be an integral part of the Canadian Airborne Regt., which will be a special force consisting of two small infantry battalions and commanded by a full colonel. The nucleus of this parachute force has been gathering in Montreal since August of this year, and to date there have been approximately 150 volunteers for the 110 establishment positions in the battery. The BC is Major Red McLatchey. As yet, the men have not been gathered in, a home base for the force having not yet been announced.

Plans are under study regarding purchase of a suitable weapon for this airborne battery, as well as for the two light regiments which had been previously announced. Also, studies regarding procurement of an anti-aircraft weapon for a forward air defence battery are in an advanced stage. At the moment, the most promising weapon would appear to be a British light missile system referred to sometimes as the ET 316 but now officially christened the "Rapier".

The SP 155 mm howitzer is coming along as programmed and delivery is scheduled to start in April '68. This weapon will be delivered to 1 RCHA in Germany, 2 RCHA in Gagetown, and the RCSA.

There are, at this very moment, some interesting equipment trials in progress at Shilo. One of these equipments is the AN/USD 501 Drone, a joint Canadian/British/German project. The drone is a jet propelled rocket-like object carrying internal guidance apparatus and a camera. Its course is pre-set so that it flies over a designated area of enemy-held territory, returning to a pre-determined spot at which it opens a parachute and floats to earth where the film is removed from it. In flight it is invisible to the naked eye; it is expected that it will be very difficult to knock down; and each drone can be used many times over. As an intelligence gathering instrument it sounds very promising.

The other major item of equipment now undergoing trials in Shilo is a joint Canadian/British sound-ranging base. The main components of this system are an automatic computer developed by Computing Devices Corporation of Canada, and a radio link system developed by the British.

Turning away from equipment, our training manual situation is still in an unsettled state. For the most part, this lack of firmness is attributable to the progress of ABCA standardization, that is to say, American/British
Canadian/Australian standardization of artillery procedures. It is this very matter which causes Col. Beer to be attending a conference at this moment in Australia instead of this one. Actually, the progress of this standardization is relatively good, considering all of the problems which have to be ironed out, and it is consoling to know that the Americans, the British and the Australians are having the same problems that we are having.

While on the matter of publications, I would like to say a word about the annual regimental journal — The Canadian Gunner. In its present form, as an annual, The Gunner has been published for the past two years and the third edition is now being written. It is financed by the Non-Public Property central funds of the Regular Gunners, and each year the Royal Canadian Artillery Association purchases a block of several hundred copies for distribution within the Militia. The editorial staff of this journal consists of a very small number of RCSA officers who work on it as a spare-time project.

Like all periodicals, The Canadian Gunner will doubtless change in form and substance as the years go by, but at the moment we feel that it should contain military essays and articles of general interest, with of course particular emphasis on artillery; it should be a medium by which the younger Gunners are reminded of the history and heritage of the Regt.; it should contain accounts of current activities which are of general interest and, in short, it should be a journal which will stimulate interest in the Royal Regt. and carry a message or two without, we hope, being too stuffy and platitudinous.

We are not really keen on publishing long accounts of common or routine events, particularly those which are chiefly of local interest. We would like, this year, to publish an album type section containing several pages of photos of Militia unit activities — training activities, sports, special parades, social events and so on. It should be a mixture of formal and informal, serious and amusing moments. Names and suggested captions should of course be sent in with the photos. Frankly, to date we have not received enough photos to proceed with this idea, and our very latest deadline will have to be no later than 15 Nov. The various essays and articles are written voluntarily and the only recompense received by the authors are our gratitude (if it is a publishable article) and their own personal satisfaction.

It have nothing new to say about the annual battery gun practice competition which is held in the field. We feel that it is achieving its aim of raising the standard of efficiency of units, and the RCSA will provide judging teams whenever Militia units are sent to our ranges to compete. According to the present schedule, the last unit to go through the competition this year will do so on the week-end of 9-10 Dec. in Shilo.

Finally — and I have saved a very major item for the end — I would like to make reference to the granting by the city of Brandon, Manitoba, of the Freedom of the City to the Royal Regt. of Canadian Artillery The Regiment at large was represented on parade in this ceremony by 3 RCHA, the RCHA Band, 2 Surface to Surface Missle Bty., 1 Locating Bty. the Royal Canadian School of Artillery and 26 Fd. Regt. The ceremony took place two weeks ago and was presided over by His Worship Mayor Stephen Magnacca of Brandon, who also happens to be the Honourary
Colonel of 26 Fd. Regt. Colonel D. W. Francis, the Commandant of RCSA, presented an appropriate plaque to the city on behalf of the Regt. It was a first class ceremony throughout and I know that every one of you would have been pleased and proud of the Regt. had you been able to be present in person.

Gentlemen, I was delighted to learn that I would be able to attend this meeting, and I consider it a privilege to have had the opportunity to speak to you.

Remarks by the Directorate of Land Reserves Representative

Lt. Col. J. G. Price CD commented on the resolutions discussed as follows.

Resolution re the lack of technical equipment for Corps Artillery. He explained that as a result of the changes in tasking for the Militia, CAFS 23-610 the scale governing issue of training equipment to the Militia was being completely revised. The revised scale to be issued shortly, would show unit entitlements in accordance with tasking. Regardless of tasking however, all artillery units would have sufficient equipment available to them so that corps training could be conducted. We are still faced with shortages of certain technical equipments which we are trying to overcome. Until such time as these have been overcome it is suggested that loans be arranged from Regular Force units. Their equipment will be available of course for the collective training of the Mobile Command Reserve during the summer.

Resolution re the Royal Canadian Artillery Association being vitally interested in all matters effecting the Artillery Regiments. He commented that the Conference of Defence Associations had been fully informed of the DC Res Study, in January 1967 and the Artillery Association had representatives at the CDA meeting.

Resolution re the Association requesting DC Res to ensure that the same standards of artillery corps training be maintained for all RCA(M) units regardless of commitment, for the greater efficiency of the RCA(M) and the effectiveness of the Canadian Forces. He said that if the revised tasking of the Militia is to be effective then units must train first and foremost for the tasks which they have been allotted. Corps training may be conducted thereafter.

Resolution that the time for the annual Artillery competitions be changed from the fall to the spring. Lt. Col. Price said that transportation requirements including service aircraft, for next year had already been arranged. It would be most difficult to re-arrange transportation to permit the Artillery Competition to be held in the spring of 1968. In addition it was strongly recommended that the present form of the competition should be closely re-examined in the light of the new tasking of Artillery Regiments.

Lt. Col. Price also reviewed proposed plans for the training during the summer of 1968 and indicated that these would be included in the new DC Res Training Directive to be issued in November 1967.

Expressions of Regret

The Secretary reported to the meeting that expressions of regret had been received from the following, that, because of illness or other commitments, they could not attend the general meeting and/or the annual mess dinner.

His Excellency the Governor General
Hon. Paul T. Hellyer  
Lt. Gen. W. A. B. Anderson  
Major General R. P. Rothschild  
Brig. P. A. S. Todd  
Brig. G. B. Robertson  
Col. C. H. L. Sharman  
Col. D. F. Burrows  
Lt. Col. S. D. Smith

Location of Future Annual Meetings

The suggestion of the executive to hold the 1968 annual meeting at the Royal Canadian School of Artillery at CFB Shilo, Manitoba was agreed to. The Chief of the Defence Staff has approved this and the meeting will be held on a date to be notified later.

It was also agreed that the 1969 annual meeting would be held at the Skyline Hotel in Ottawa on October 15th to 18th.

The holding of annual meetings at Ottawa and Shilo on alternate years was again endorsed by the meeting.

Travel Expenses 1968 Meeting

Travelling expenses were authorized for the 1968 meeting as follows:

(a) delegates to the general meeting to be held at CFB Shilo—Atlantic, Quebec and Central (less Kenora) Regions and British Columbia by air; and Manitoba, Saskatchewan and Alberta by rail; and

(b) meetings under Rule 23(1) (b), (c) and (d) by air if the train journey each way is over twenty-four hours.

Artillery Memorial Thelus, France

The following letter which had been received from the Canadian Agency of The Commonwealth War Graves Commission was read to the meeting.

"The annual report on the condition of the above-mentioned Memorial has been received and reads as follows—

"The site continues to be well maintained, although the whole of the turfed area requires releveling. The structure of the Memorial is sound and is to be cleaned during the present year".

In regard to the releveling of the turfed area, this work is necessary from time to time but, on this occasion, the whole of the site is involved. The position is rather similar to that in Commission cemeteries where the levels have to be adjusted at various times. This work, if carried out, will improve the appearance of the Memorial, particularly as the local authorities have considerably tidied up the surrounds and formed new footpaths and a tarmacadem approach, all at the expense of the Commune.

The site of this Memorial is over one thousand square yards, the greater part of which is made up of relatively steep banks, and the cost of maintenance is high, the present annual payments by the Canadian Artillery Association of £25. 19. 1d. being insufficient to cover present day costs. In point of fact, this sum has been more or less the same since 1928. The Commission have, therefore, obtained a new estimate for maintenance based on the present day cost of materials and labour and this amounts to £69. 16. 0d. This does not cover any abnormal work, such as the renovation of the levels now required at an estimated cost of £138.
I have been asked to seek your approval to the new estimate for annual maintenance with effect from the 1 April, 1967, and the estimate of the renovation of the levels of the site.

I have also been asked to request from you a remittance of £163. 19. 1., made up as follows—

Renovation of the levels of the site ............................................... £138. 0. 0.
Sum for the maintenance of the Memorial during the year ended 31 March, 1967 ..... £ 25. 19. 1.

£163. 19. 1."

The meeting approved the payment of the increased cost of annual maintenance from £25. 19. 1 to £69. 16. 0. In regard to the amount of £138. 0. 0 for the renovation of the whole site it was decided that, because of the current financial commitment we have in relation to the publication of the History of the Royal Regiment of Canadian Artillery, the matter be deferred and considered at a later date.

The secretary was directed to advise the Secretary-General of the Canadian Agency The Commonwealth War Graves Commission accordingly.

Memorial Service

A memorial service was held at the Royal Canadian Artillery Memorial in Majors’ Hill Park at 5 p.m. on October 19 with all delegates attending. The Commanding Officer 30th Field Artillery Regiment kindly made a trumphetter available. The Last Post was sounded followed by a minutes silence and Reveille. The President, Lt. Col. R. J. Connor, then laid a wreath.

Regular Force Officers In Attendance

The following Regular Force Officers were in attendance during the meeting and/or the annual mess dinner.
General J. V. Allard CBE DSO ED CD, Chief of the Defence Staff
Major General M. R. Dare DSO CD, Deputy Chief Reserves,
Major General R. P. Rothchild MBE CD, Commander Materiel Command
Lt. Col. W. Simcock CD, Chief Instructor of Gunnery, Royal Canadian School of Artillery
Lt. Col. J. G. Henderson CD, Commanding Officer 2 RCHA
Lt. Col. R. G. Heitshu CD, Commanding Officer 3 RCHA

Mess Dinner

The Association’s annual mess dinner was held at the Royal Canadian Air Force Officers’ Mess. Guests included, in addition to Regular Force Officers, representatives from other Corps Associations.

Amendments to Rules

The notice of motion to amend the Rules of the Association made last year was approved. The amendments as detailed in last years annual report on pages 47 and 48 have been included in the Rules published at the back of this report.
Delegates at the Memorial Service held at the Royal Canadian Artillery Memorial, Majors’ Hill Park, October 19th, 1967.
Aide Memoire

The meeting was advised by Lt. Col. W. Simcock CD, Chief Instructor of Gunnery Royal Canadian School of Artillery, that the aide Memoire was not yet available because of problems encountered in the standardizing of drill between America, Britain, Canada and Australia. He reported that good progress was being made and that they expect by next year agreement will have been reached enabling them to produce what is required for the Aide Memoire.

Expression of Sympathy
To Madame Vanier

The President, on behalf of the Association, sent the following message of sympathy which was graciously acknowledged by Madame Vanier.

1367 Greene Ave.,
Westmount, P.Q.,
March 14, 1967.

Madame G. P. Vanier,
Government House,
OTTAWA, Ontario.

Dear Madame Vanier:

His Excellency General Vanier was the Patron of the Royal Canadian Artillery Association and, on behalf of all our members, may I offer our deep sympathy to you and your family in your recent bereavement.

General Vanier was loved by Canadians in all walks of life and our country has benefited greatly from a man who served it in so many distinguished ways. He will indeed go down in the history of our country as one of its most illustrious citizens.

I am,

Yours very sincerely,
R. J. Connor, Lt. Col.,
President.

His Excellency the Right Hon. Roland Mitchener, C.C.
Becomes Patron of the Association

The letter from the President and the reply from Government House are repeated in order to have a permanent record of this significant event.

1367 Greene Ave.,
Westmount, P.Q.
April 25, 1967.

His Excellency The Rt. Hon. Roland Mitchener
Governor General of Canada
Government House
Ottawa, Ontario.

Sir,

The Governor's General have, from the origination of the Royal Canadian Artillery Association in 1876 to 1940, kindly consented to be our Patrons, a relationship which we valued highly. This relationship, unfortunately, lapsed during the last war and was not renewed until 1962 when your predecessor His Excellency General The Right Honourable Georges P. Vanier, DSO, MC, CD, kindly consented to renew this association. At the same time the Lieutenant Governor's of the provinces also renewed their relationship of vice-patrons which had also been allowed to lapse.
We will therefore be honoured if you will accept this request to carry on this tradition and accord the Royal Canadian Artillery Association the privilege of having you named to this office.

I have the honour to be, Sir,

Your most obedient servant,

(R. J. Connor) Lt. Col.  
President

August 9th, 1967.

Dear Colonel Connor,

I have been asked by the Governor General to thank you for your recent invitation to become the Patron of the Royal Canadian Artillery Association and to apologize for the delay in giving you a reply.

His Excellency is pleased and honoured to accept this invitation and thus continue the tradition established by his predecessors in office.

I should perhaps mention that the wording to be used in this connection should read:

"Patron:

His Excellency the Right Hon. Roland Michener, C.C., Governor General of Canada."

Yours sincerely,

A. G. Cherrier,  
Assistant Secretary to the Governor General.

Lt. Col. R. J. Connor, ED.,  
President,  
Royal Canadian Artillery Association,  
1367 Greene Avenue,  
Westmount, Quebec.

Honorary Life and Life Memberships

The nomination of Col. E. H. Lancaster ED CD QC Honorary Colonel of the 57th Field Artillery Regiment, Niagara Falls, as an honorary life member was recommended to the general meeting by the executive and approved.

Applications for life membership were received from Col. H. M. Hague DSO ED QC, Lt. Col. K. J. Kenyon and Lt. Col. B. Shapiro CD. These also were recommended by the executive and approved.

Election of Officers and Region or District Representatives

Lt. Col. E. R. Clemis MBE ED CD, Chairman of the Nominating Committee, submitted the following slate of officers for 1967-68 which was adopted.

President — Lt. Col. J. D. Cambridge CD  
Vice President — Lt. Col. W. D. Elsdon GM CD  
Secretary — Lt. Col. E. C. Scott ED  
Assistant Secretary — Lt. Col. H. T. Vergette CD  
Past President — Lt. Col. E. R. Clemis MBE ED CD  
Auditor — Mr. Chas. W. Pearce  
Advisory Committee — Major General H. A. Sparling CBE DSO CD
Votes of Thanks

A vote of thanks to the outgoing executive was unanimously adopted by the meeting. Coupled with the motion was an expression of thanks to the president, Lt. Col. R. J. Connor ED, on the excellent way in which he had conducted the meeting.

The incoming president, Lt. Col. J. D. Cambridge CD, when taking over the chair, commented on the attendance of the Regular Force Officers, and thanked them on behalf of the Association for being present. It was the general consensus of opinion that this practice, started this year, would continue.

Decisions of Executive Committee

The following appointments were made:

(1) Delegates to the Conference of Defence Associations:
   - Lt. Col. R. J. Connor ED
   - Lt. Col. J. D. Cambridge CD
   - Lt. Col. L. O. Grose CD
   - Lt. Col. W. D. Elsdon GM CD
   - Lt. Col. E. C. Scott ED
   - Lt. Col. H. T. Vergette CD


(3) Chairman of Committees:
   - History Committee—Major General H. A. Sparling CBE DSO CD
   - History Promotion Committee—Lt. Col. J. D. Cambridge CD
   - Competitions Committee—Lt. Col. H. T. Vergette CD

(4) Signing Officers—Lt. Col. E. C. Scott CD
   - Lt. Col. H. T. Vergette CD
   - Lt. Col. B. Shapiro CD

Because some delegates had left before the meeting was finished the Secretary was directed to insert in the joining instructions, for next and subsequent years, that all delegates are expected to attend all business sessions as the Association cannot afford to pay expenses for people who do not fulfill their commitments to the Association and their Units.

The Treasurer and Assistant Treasurer were requested to keep a close watch on the Association’s financial position and to recommend to the trustees when sufficient cash is available to purchase Canada Savings Bonds. Because of financial commitments regarding the History it was felt that this could not be done for another year at least.
Delegates attending the 82nd annual meeting held at Ottawa October 18th to 21st, 1967.
ROYAL CANADIAN ARTILLERY ASSOCIATION
LIST OF DELEGATES MEMBERS AND VISITORS ATTENDING
THE EIGHTY-SECOND ANNUAL MEETING
OCT. 18, 19, 20, 21, 1967 OTTAWA, ONTARIO

Atlantic Region

1 Fd. Lt. Col. L. W. MacDonald, CD
14 Fd. Lt. Col. A. R. Dyke, CD
Mil. Adv. Unable to attend

New Brunswick District

3 Fd. & Lt. Col. J. H. Turnbull, CD
Exec. Committee

Quebec Region

6 Fd.
46 Fd. & Lt. Col. D. L. Davis, CD
Exec. Committee
62 Fd.

Western Quebec District

Major G. Delmotte, CD
27 Fd. Lt. Col. Flewwelling, CD
President Lt. Col. R. J. Connor, CD
Past President Brig. E. R. Suttie, CBE, DSO, ED, CD

Ontario Region

7 Fd. Lt. Col. D. A. Reed, CD
Major J. C. McKenna, CD
8 Fd. & Lt. Col. J. A. Williamson, CD
Exec. Committee Major H. D. Chapman, CD
8 Fd. Major H. D. Chapman, CD
49 Fd. Lt. Col. D. W. Geddes, CD
Major A. R. Peterson
Col. Comd. Major General A. B. Matthews, CBE, DSO, ED, CD
Adv. Committee Major General H. A. Sparling, CBE, DSO, CD
Vice President Lt. Col. J. D. Cambridge, CD
Mil. Adv. Col. W. A. Maddox, CD

Western Ontario District

11 Fd. Lt. Col. D. G. Ingram, CD
21 Fd. Major J. Melanson
56 Fd. Major J. L. Kerrigan, CD
57 Fd. Lt. Col. L. M. Salmon, CD
Hon. Col. 57 Fd. Col. E. H. Lancaster E,D, CD, QC
Past President Lt. Col. E. R. Clemis, MBE, ED, CD

Eastern Ontario District

30 Fd. Lt. Col. N. F. E. Scardina, CD
50 Fd. Lt. Col. O. F. C. Cook, CD

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<table>
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<th>List of Units and Individuals Affiliated in the Year 1966-67</th>
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This list does not include Life or Honorary Life Members which are listed in the front of this report. It does not include all members of the executive as some of these are affiliated with their Units.

1st (Halifax-Dartmouth) Fd Arty Regt          Halifax, N.S.
Montreal, Que.
St. John, N.B.
Toronto, Ont.
Hamilton, Ont.
Regina, Sask.
Guelph, Ont.
Yarmouth, N.S.
Vancouver, B.C.
Lethbridge, Alta.
Edmonton, Alta.
Wingham, Ont.
Brandon, Man.
Cowansville, Que.
Ottawa, Ont.
Kenora, Ont.
Prince Albert, Sask.
Drummondville, Que.
Sault Ste. Marie, Ont.
Peterborough, Ont.
Yorkton, Sask.
Brampton, Ont.
Welland, Ont.
Shawinigan Falls, Que.
Lt. Col. A. N. Kearns CD
Lt. Col. J. Keefe CD
Major T. C. Keefe CD
Lt. Col. C. King ED
Col. C. D. Kingsmill OBE
Major J. N. Knight ED
Lt. Col. J. G. Lefebvre CD
Capt. O. Lloyd
General Sir Chas Loewen GCB KBE DSO
Lt. Col. R. A. McAlpine CD
Major J. McCaul MC
Mr. W. L. McCollum
Capt. E. McDougall
Major J. F. MacLaren
Lt. Col. T. A. McLean
Major A. W. McLeod
Lt. Col. A. H. Malouf
Major D. M. Meteral CD
Major W. R. Monteith
Major W. Nicholson
Major R. L. Pepall
Brig. J. A. Pringle MBE ED
Lt. Col. J. B. Roe
Lt. Col. E. A. Royce ED
Lt. Col. J. R. Samson VD
Lt. Col. E. C. Scott ED
Lt. Col. C. Sifton
Lt. Col. J. S. Sinclair
Capt. Allan Singer
Capt. J. M. Singer
Major R. M. Sparling CD
Mr. Fred Stanley
Brig E. R. Suttie CBE DSO ED
Capt. J. A. S. Suttis
Lt. Col. Blake Tedman
Lt. Col. J. E. Hall
Capt. R. C. Hamilton
Lt. Col. E. Horvath
Mr. R. C. G. Hawkshaw
Lt. Col. A. J. Hicks
Capt. R. B. Hungerford
Brig. J. R. Hyde ED
Brig. W. C. Hyde DSO VD
Lt. Col. W. S. Jackson CD

Major W. A. Thomson
Capt. E. F. Thrussell
Major J. A. B. Tyler
Lt. Col. H. T. Verrette CD
Lt. Col. R. N. Walsh CD
Lt. Col. H. P. Ward
Lt. Col. A. F. Wigglesworth BEM CD
Capt. E. A. Wilson
Lt. Col. N. G. Wrightson CD

Unit Not Affiliated in the year 1965-66
6e Regiment D'Artillerie de Compagnie (M) Levis, Que.

NOTES OF INTEREST FROM UNITS

1st (Halifax-Dartmouth) Field Artillery Regiment

The Regiment began Centennial Year by welcoming our new Commanding Officer, Lieutenant-Colonel L. W. MacDonald and bidding farewell to our retiring C.O., Lieutenant-Colonel A. J. W. Dyer. A Change of Command Parade was held early in the new year and was well attended by several former Officers including our Honorary Colonel, Col. S. C. Oland, VD. Following the Parade a reception was held in the Garrison Officers Mess at which time presentations were made to Lieutenant-Colonel Dyer on behalf of both the Officers and NCOs of the Regiment in recognition of his exemplary service to the Regiment for the past several years.

The Training Program started off early in January and consisted of promotional courses for Officers, NCOs and other ranks. Courses were specifically given in Recruit, Train Militiaman Parts 1 and 2, Militia Artilleryman Group 1 Block 1, Artillery Technician Part 1, and Militia Signalman Group 1 Block 1. The Regiment also conducted collective training in the form of gun drills, command post exercises and deployment drills.

The Unit was air-lifted to Canadian Forces Base, Gagetown, on two occasions, once in May for live-firing exercises and once in November to compete in the Annual Artillery Association Competition. Both trips would have to be classified as all out successes, and the welcome, co-operation and consideration provided by 2 RCHA as our hosts, could not have been improved upon in any respect. The Regiment is indeed grateful to the Officers and men of 2 RCHA.

This being Centennial Year, the unit was called upon to fire sixteen salutes between 1 January and 4 August. Six separate Salutes were fired on June 20 and 21 in honour of the visiting warships of various nations which arrived at Halifax for a mammoth fleet assembly and international naval review. On July 1 the highlight of our activities consisted of firing a one hundred gun Centennial Salute from Citadel Hill to honor one hundred years of Confederation of Canada.

In an effort to fill individual holes in our technical make-up, many
individual members of the unit undertook various courses at Camp Alder-shot during the summer and consequently the Regiment did not go to summer camp as a unit this year.

September saw the return of the unit from summer recess and we started off with a hustle in all of our courses in a concentrated effort to prepare ourselves for our new role in the Mobile Command Reserves, and it is expected that the unit will be ready to carry out its assigned tasks by 1 January 68.

On the social side, the Officers entertained their wives and girl-friends at a ladies sit-down dinner in June which was very much enjoyed by all those in attendance. In October the Officers attended a regular mess dinner, this time without the ladies.

7th (Toronto) Regiment

During the past year the 7th Toronto Regiment has found itself extremely busy with various Centennial functions in addition to those of a more normal nature. All parts of the regiment were heavily committed in this role. There seemed to be times when we wondered if we would ever see our band again since it seemed to be always away to some remote part of the province on Centennial duty. Closer to home in Toronto we found the rest of the regiment scurrying from the saluting point at one side of Queen's Park where it seemed that we were firing salutes every other day to the other side of Queen's Park where a guard from the 7th Toronto Regiment alternated with guards from the other regiments and battalions of the Toronto Garrison.

One very enjoyable event we participated in was the Lorne Scots Trooping of the Colour at Brampton. We sent a troop to take part in this and they managed to display the gunner colours by putting on a troop deployment demonstration which culminated in a round of blank gunfire. The festivities after the trooping once again proved the truth of the saying that gunners are at home everywhere.

The social season included the usual mess dinners and balls and assorted functions. The most interesting event, however, was the Gunners' Centennial Reunion which was held in the Moss Park Armoury. This event, which was attended by both active and retired gunners from across the country as well as from Toronto was organized by the 7th Toronto Ex-Sergeants' Association, an extremely active organization which has contributed a great deal to the Regiment both in the realm of the Sergeants' Mess activities and in the realm of competitions within the regiment which the Ex-Sergeants sponsor. A regimental parade was held for the Reunion and a special demonstration was put on of a “modern day” battery in an advance to contact situation. The battle procedure within the battery from the time the lead elements bumped the “enemy” to the time when the battery fireplan drove them out of their positions was shown. Following this was dinner and then the evening wore on as old friends found each other and began to recall old war stories.

Strangely enough, we did manage to find some time for training in the midst of all of the Centennial and social activities. We sent officers off on all courses from the Lieutenant qualifying course to the Militia Staff Course and have been most gratified by the results. We also seized the opportunity to send NCOs and gunners off on trades courses with the Regular Force.
Royal Schools and have found this to have been invaluable. This, coupled with our own trades training has made the task of preparation for the RCAA Gun Battery Competition considerably easier.

We were quite happy to finally get back to a field firing exercise at Meaford in September and were able to borrow enough vehicles to drive from Toronto to Meaford as a tactical unit. This proved to be of excellent training value and we intend to repeat it the next time we go to Meaford. The kind co-operation we received from the 8th Field in the loan of their guns allowed us to fire a full battery during this week-end.

During the rest of the fall we followed an aggressive collective training policy which consisted of battery deployments in several areas around Toronto. This was climaxed by the Gun Battery Competition in Petawawa which we enjoyed thoroughly both from the standpoint of its training value and from the standpoint of the opportunity it provided of renewing old friendships with 4 CHA.

We look forward to the next year and trust that we will be able to make it as successful as that of the past year.

**8th Field Artillery Regiment**

The year 1966 was climaxed by the Regiment's participation in the RCAA Battery Competition at CFB Shilo. Without doubt the opportunity to fly personnel to Shilo did more to create interest and enthusiasm than any single event in many years. The editor of a local weekly newspaper was authorized to travel with the Regiment and as a result the competition received front page coverage for two weeks.

The year 1967 started off as auspiciously as 1966 ended, with the appointment of Brigadier P. A. S. Todd, CBE, DSO, ED, CD as Honorary Colonel of the Regiment, in January.

In the fall of 1967, live firing was carried out at Meaford AFV Ranges. On this occasion a Battery was deployed.

As the result of assessment in the RCAA competition, and the firing practice, the Subaltern's trophy was awarded to the team of Lts. Angi and Barber of 11 Battery. Major M. A. Preston, donor of the trophy, made the presentation at an Associate Members Mess Dinner.

To further the spirit of competition and to improve the skills of gun detachments, Brig. Todd presented a trophy to be awarded to the best detachment. Battery competitions were held to select the best detachment from each, who were subsequently judged by "I" staff and the ultimate winners, commanded by Sgt. Genrick P. J. of 11 Battery, was selected.

The Regimental Trumpet Band under WO2 Falla R., participated in a number of Centennial events, the most notable of which was the Forces tour (67) of Northwestern Ontario. The Band was highly commended for their standard of conduct, dress, deportment and well practised displays of drill and music.

In addition to participation in Centennial parades, the Regiment fired 100 rounds salutes at the International Air Show, Mt. Hope, in May and on July 1st in Hamilton.

As a Centennial project, Sgt. Genrick's gun detachment rebuilt an 1872, 9 pdr. RML which has been fired on a number of occasions in connection with Centennial events and others, including an RMC football game and rededication of the Soldier's Plot at Woodlawn Cemetery.

On the training side, the Regiment qualified three Majors on the MSC;
four Captains to Major; one Lieutenant to Captain and two 2/Lts. to Lieutenant. In the NCO ranks, five qualified Sr. NCO and five to Jr. NCO.

In addition to same seventy-five men qualified Trained Militiaman, twenty-five were qualified in the various Artillery trades.

10th Field Regiment

The 10th Field Regiment RCA (M), with headquarters in Regina, is commanded by Lieutenant Colonel A. V. Taylor, CD. The regiment consists of three batteries, 18th Field Battery in Regina, 65th Field Battery at Grenfell and 76th Field Battery at Indian Head, Saskatchewan. The regiment had an effective strength of just under 200 men, including a 20-piece band. 10th Field Regiment also sponsors a cadet corps of 50 boys.

The regiment trained actively in 1966-67. Courses were conducted under the new standards for Militia Artilleryman and Artillery Technician. Unit refresher courses in signals and driver training were also completed. Many of the Officers of the unit were involved in courses leading to promotion. Four officers completed the District Captain Qualifying Course, one officer attended the Militia Field Officer Course at Gagetown, and one officer attended the Militia Staff Course at the Canadian Staff College, Kingston.

No summer camps were held due to Centennial activities, however, several exercises were planned during the training year. Two joint live firing exercises were held at Shilo. Officers and men of the 10th and 53rd joined forces at Shilo to put a battery of guns in the field. Two exercises were also conducted at Dundurn for the purpose of carrying out annual rifle classification for all unit personnel, and familiarization on SMG and Pistol for Officers and NCO's.

Corps training for the unit continues to be highly successful. Our close proximity to Shilo and the School, continued assistance from a particularly well-qualified District Instructional Staff in Regina, an adequate equipment allotment, and the enthusiasm of all ranks in the unit for their role as Militia Gunners are probably the combination that produces a healthy atmosphere for corps training.

Perhaps the most important training event for the regiment was the RCAAB Battery Gun Practice Competition. This competition was carried out at Shilo in September, 1966, under the critical eyes of School Gunnery Staff. 10th Field placed fourth in Canada, and first among the prairie gunner units.

10th Field Regiment, being located in the provincial capital, is designated to fire all salutes in the province of Saskatchewan. Gunners across Canada are no doubt aware of the dates of the various salutes and the variety of weather that is experienced across the nation. The regiment smoothly handled the various salutes under weather conditions ranging from blizzards to downpours, and temperatures from 20 below to 90 above.

Royal Salutes usually mark joyous occasions—anniversaries, births in the Royal Family, national holidays, and visits by dignitaries. It was with heavy hearts, however, that the 10th Field Regiment put the guns in action to fire a salute on the occasion of the death of Governor General Vanier.

The major part of our Centennial Year celebrations fell during the first half of 1967. On July 1st, a full troop of four guns was fielded to fire a 100-gun salute. Entertainment was supplied at this and many other centen-
nial functions by the regiment’s pipes and drums. Our unit pipe band scored heavily again this year at the Moose Jaw International Band Festival, taking over $100 in prize money and the city trophy for the best marching band in the grand parade.

One of the highlights of the centennial program in the province was the Militia’s Sunset Ceremony. It has been staged three days a week during July and August and is fast becoming an important tourist attraction in Regina. The ceremony closely follows the traditional tattoo. Skirmishers and the guard are supplied by the Regina Rifle Regiment, with a detachment, marking gun and pipers from 10th Field. The tattoo is carried out in full dress, and the Rifle Greens, Blues of the Gunners and Highland Dress of the Pipers along with other band uniforms presents a splendid pageant.

The annual Regimental Mess Dinner was held in February, 1967. The Officers and Senior NCO’s of the regiment were turned out to a man. Many retired Officers were present and Gunner Officers on District and “I” Staff were well represented. The dinner was highly successful, affording an opportunity for all the Gunners in the city to get together.

11th Field Artillery Regiment

The 11 Field Artillery Regiment entered the spirit of the Canadian Centennial celebrations by participating in a number of special parades and ceremonies throughout 1967. In addition to these special functions, the Regiment conducted a very active training program in qualifying and trades courses and continues to maintain an effective strength in excess of two hundred.

It was a great honour for the 11 Field Regiment to be inspected by the late Governor General, His Excellency, General G. P. Vanier on 1 October 1966 to mark the One Hundredth Anniversary of the Artillery Militia in Guelph. On the same evening, the President and Past President of the Royal Canadian Artillery Association; Lt. Col. R. J. Connor, ED and Lt. Col. E. R. Clemis, MBE, ED, CD; were the guests of honour at the Regimental One Hundredth Anniversary Ball.

Following these ceremonies and celebration, the Regiment settled into the Fall Training program. The Unit attended Camp Ipperwash on the weekend of 15-16 October 1966 where it participated in rifle firing, TsOET and all members had an opportunity to fire the 106mm Recoilless Rifle. On 5-6 November 1966, the Regiment conducted Field Firing exercises at Meaford Ranges. In addition the Regiment conducted eight trades courses and three qualifying courses which a total of 97 candidates successfully completed.

Spring training commenced immediately after the New Year and continued with the stress on individual training. The Annual FN Classification was fired on the week-end of 15-16 April at Winona Ranges. Field Firing exercises were conducted at Meaford Ranges on 13-14 May 1967. The firing of an Open Action stimulated much interest by all members of the Regiment. The Annual District Commander’s Inspection of the Regiment was held on 9 May 1967 with Col. C. E. Brown, MC, CD as inspecting officer.

Artillery Day, May 26, 1967, was marked in Guelph by a Regimental Parade through the City and the firing of a 25 round Artillery Demonstration at the Hadati Farm overlooking the City. In this parade, 95 members of the Regiment were joined by 65 members of the affiliated Cadet Corps. The salute was taken in St. George’s Square by the Honorary Colonel, Lieutenant
Colonel, the Honourable G. A. Drew, GD, CD. The Artillery Demonstration was observed by several hundred spectators who followed the Regiment to the firing site.

The Annual Regimental Church Parade was held on 28 May 1967 in Knox Church with the service being conducted by the Padre, Capt. G. G. Hastings.

Due to Centennial commitments, no Regimental Summer Camp was held this Summer. However, Regional Summer Camp provided the opportunity for qualifying and trades courses. The 11 Field had 6 officers complete qualifications for promotion, 18 other ranks passed either Jr. or Sr. NCO courses and 11 other ranks completed trades qualifications.

A very successful Undergraduate Militiamen’s Course was conducted in Guelph by Lts. J. J. Weaver and C. D. Creanna and 53 militiamen are now enthusiastically participating in the regular Fall Training program.

The 11 Field Regiment participated in 16 official Centennial Ceremonies in 14 cities and towns in South-Western Ontario. These functions included band concerts, the Band and Regiment in parades, Artillery Demonstrations and an official Centennial Salute. The Regiment also participated for the first time in the Warrior’s Day Parade for the Western Fair at London on 9 September 1967.

Fall training is now in full swing and the Regiment has conducted Field Firing exercises at the Meaford Range on 7-8 October. With the new trades and qualifying standards becoming effective on 1 January 1968, the Regiment is concentrating on completing qualifications of those personnel who have partially fulfilled the present standards.

In September 1966, the Drew Trophy was presented to Maj. G. Towers of the 29th Battery in recognition of the most effective battery training program in the Regiment. Lt. P. Wylie won the 11 Field Regiment Trophy for the highest score at annual rifle qualification and Gnr. A. R. Thurston won the Trophy for the highest score among the recruits in their first year with the Regiment.

The 22nd Annual Artillery Ball of the 11 Field Artillery Regiment was held on 2 December 1966 with the honorary appointments of the Regiment as guest of honour: the Honourable Colonel, Lt. Col. the Honourable George A. Drew, GD, CD and Mrs. D. Drew and the Honorary Lieutenant Colonel, Lt. Col. T. J. Bell, MC and Mrs. Bell. This Ball continues to be the most colourful social occasion of the Guelph season.

The New Year’s Levee was held on Monday 2 January 1967 and attracted over one hundred guests from Guelph and vicinity.

The Annual Spring Mess Dinner was held on 5 May 1967 with Col. M. F. MacLachlan, OBE, MC, CD, Director of Reserves for the Canadian Armed Forces as guest of honour. The officers of the Regiment were pleased to welcome several guests from the 56 Field Artillery and the Highland Fusiliers of Canada to this dinner.

During this summer the members of 11 Field Regiment were grieved by the death of Capt. G. C. McIntyre, BEM, CD who had served with this Regiment since 1962. His previous service included service with the 8 Field Regiment of Hamilton and the 33 Field of Coburg.

In June, Major D. Green, CD changed his civilian job and residence from the Guelph district and was transferred to the Supplementary Reserve.
In September Major R. G. French, CD was appointed Second in Command of the Regiment. Captain R. F. Radcliffe was appointed officer commanding the 16 Field Battery and Major W. E. Butterfield took command of the 29 Training Battery while Captain W. H. Hammill continued in command of the 43 Field Battery.

The very active participation of the 11 Field Regiment in the celebration of Canada's Centennial and in addition to the training program illustrates the high morale and esprit-de-corps of this Regiment which is looking forward to continuing its significant service to Canada in its second century.

15th Field Artillery Regiment
Commanding Officer Lt. Col. G. M. Platt, CD
Second in Command Maj. B. A. Clemons, CD
31 Bty — Vancouver — Maj. R. S. Abbott, CD
85 Bty — Ladner — Maj. R. V. Stevenson, CD
158 Bty — Vancouver — Maj. D. W. Lennox, CD
209 Bty — Vancouver — Maj. A. Langmuir, CD

At the end of this past training year the Regiment bid farewell to one of its batteries, 5 (B.C.) Field Battery in Victoria, Commanded by Maj. A. E. Sherwin, CD. The battery has once again taken on an independent status.

A special CO's parade was held on 13 Oct. 1966 to mark the retirement of WO1 D. R. Penman, CD, who had served for 10 years as RSM. WO1 Penman had previously served as RSM with the 102nd Coast Regiment. WO1 P. Smith, CD is the Regiment's new RSM.

An important occasion took place during the short visit of our Colonel Commandant, Major General A. B. Mathews, CBE, DSO, ED, CD, when he unveiled a monument marking the location of the wartime coast artillery fort which was located at Ferguson Point in Stanley Park, Vancouver. All Officers had the pleasure of meeting the Col. Commandant at an informal gathering in the Officer's Mess.

Many salutes were fired in Victoria and Vancouver. The Regiment fired a 100 gun Salute in Victoria and Vancouver on July 1st. Two Salutes to visiting naval ships were fired, one to the USS Chicago, the US Navy's newest missile cruiser and one to the Deutschland, the largest and first German warship to visit Vancouver since 1938.

Four live firing exercises were held, two at Albert Head, Victoria and two in Shilo. Annual Camp was held for the second year in the Chilcotin where although we could not fire several courses were run and a most successful adventure training exercise was held.

Late in August 1967 three lucky members of the Regiment, 2 Sr. NCO's and 1 Jr. NCO, left for two months training with RCHA in Germany. We hope that this type of training will continue next year.

The past year has seen more personnel qualified in various fields than perhaps any other in the past. Many certificates for Militia Artilleryman, Artillery Technician, Militia Signaller, Driver, Jr. and Sr. NCO have been earned, also Officer qualifications up to completion of the Militia Staff Course.

The Regiment paraded a Battery at Victoria, Vancouver and Ladner to take part in the Remembrance Day Ceremonies.

Brig. A. E. McB Bell-Irving, OBE, ED, CD, Honourary Colonel of the Regiment passed away on 20 Nov. 1966. A large turnout of present and past members of the Regiment were present to pay their respects at St. Mark's
Anglican Church. The Regiment lost a long and faithful supporter.

The Unit Band under WO1 A. Sweet took part in the Provincial Centennial Military Tournament which toured much of B.C. This was a military caravan presenting a two hour display.

**18th Field Artillery Regiment**

1967 has been a year of great activity in Artillery in Southern Alberta. Two big changes took place earlier this year when first the Regimental Sergeant Major, Mr. Dave Gibson, turned over his authority to the new RSM, Mr. Jack Lee. Mr. Lee is the first Chinese Canadian to so hold this rank. In February there was a change of Commanding Officers with Lt. Col. Aspeslet turning over the Regiment to the first post war Commanding Officer, Lt. Col. Jacobson.

With no Summer Camps slated for the summer of 1967 plans were laid for a week of training at Camp Shilo during the Easter week. This was very successful and contributed much to the training and the moral of the unit.

In the latter part of April and the first part of May Southern Alberta was blanketed with over six feet of wet snow. Transportation was at a standstill and people and animals throughout the south were in need of food and shelter. The Gunners were called out to provide help in transportation and communications and some of the Militia were used in the manning of the helicopters provided by both the Canadian and American armed services.

In June a week was set aside as Centennial Veterans' Week and the Regiment was kept busy with parades, salutes and social functions.

On July 1st the Regiment was given permission to fire a 100-round salute for Canada's birthday. This salute was fired at Indian Battle Park outside a replica of the famed Ft. Whoop-up. In attendance was Brig. Gen. J. S. Stewart, the first Officer Commanding of the first Battery in Lethbridge. By Militia Orders, dated February 1st, 1908, Major J. S. Stewart was authorized to form the 25th Battery of Canadian Artillery. This Battery had the unique honor of being the farthest west battery of horses or field artillery in the British Empire, as there were no horse nor field batteries in British Columbia at that time. The 100-gun salute so fired on the first of July was the second in the history of Lethbridge as there was a 68-gun salute on May 20th, 1910, on the occasion of the funeral of King Edward VII. Brig. Gen. Stewart commanded the battery at that time. Partial training was carried on during the summer as there was no summer camp and this was followed by a big show of enthusiasm in September. The 18th Field was fortunate in being allotted the task of supplying one Battery for the Mobile Reserve. The Commanding Officer of the Artillery Regiment for the Mobile Reserve paid Lethbridge a visit in October and met with the Regiment and with ex Gunners that he had served with during the war. In November the Regiment went by air to Camp Wainwright where they entered the Artillery Association Competitions. Again there was great enthusiasm and the fact of transportation by aircraft and helicopter made a big difference.

Training will carry on for the balance of the year getting qualifications completed and making plans for the diamond jubilee celebration of Artillery in Southern Alberta. On February 1st, 1968, Lethbridge will be inviting all Gunners present and past to join with them in honoring the artillery.
20th Field Artillery Regiment

Commanding Officer — Lt. Col. A. G. Lynch-Staunton, CD
Second in Command — Major D. V. Reynolds, CD
Battery Commander 78th Bty — Red Deer — Major A. W. Stewart, CD
Battery Commander 95th Bty — Edmonton — Major D. W. Burningham

96th (Trg) Bty — Edmonton — Captain E. F. Hill

This report deals mainly with the Regiment’s activities for the training year 1 Sept. 66 to 31 Aug. 67 but includes in capsule form activities for the previous years as no report was submitted for the training year 1 Sept. 65 to 31 Aug. 66.

A comparative strength return for the period 1 Sept. 65 to 1 Sept. 67 is shown hereunder.

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<th>1 Sep. 65</th>
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<td>Officers</td>
<td>33</td>
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<td>WO2 &amp; Sr NCO</td>
<td>36</td>
<td>29</td>
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<td>Jr NCO &amp; Men</td>
<td>228</td>
<td>149</td>
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<td><strong>Total</strong></td>
<td><strong>297</strong></td>
<td><strong>201</strong></td>
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This decrease is due in the main to the release of a large number of non-effective and the transfer of a considerable number of personnel away from the Edmonton and Red Deer areas. A concentrated recruiting program has been instituted.

Unit training commenced in early September 1965 and continued until July 1966. Normal officer, NCO and trades courses were conducted resulting in 3 officers, 5 Sr. NCO and 12 tradesmen qualifying. In addition the unit conducted recruit and trained militiamen courses for the Prince of Wales Garrison. A number of troop and battery deployments were conducted at LHQ. 40 all ranks attended annual rifle classification at Winterburn Rifle Ranges. A live firing exercise was held in Camp Wainwright in January 1966 attended by 80 all ranks. Summer camp (2-9 July 1966) was one of the most successful held with 103 attending. 24 unit personnel attended other camps. In all the unit enjoyed a good training year.

During the year seven Royal Salutes and one vice-regal Salute (opening of the Alberta Legislature) were fired. A number of social activities were held including a well attended Officers’ Ball, a Jr. ranks dance, a Christmas party for the children, a combined officers and Sr. NCO banquet and dance in Red Deer and an officers’ barbecue.


The Regimental Pipe Band played at several functions in the Edmonton area and it was in this period that the band was officially authorized as a 20 piece pipe band.

The aim of the training program, issued by the Commanding Officer, was to prepare the regiment to provide support for the Regular Army, internal security and survival operations with the specific aim of producing militiamen trained in Field Artillery and producing one battery administratively com-
plete to train collectively as a sub unit. The equipment available to the unit consisted of 6 - 105 mm howitzers, 13 vehicles of all types, 6 C42 radio sets and 4 509 radio sets together with minor stores. Training areas available at LHQ were the farms of WO2 Bailey at Devon and Major R. A. Hicks at Ardrossan and Winterburn Rifle Ranges. The unit was directed by Alberta District HQ to conduct recruit and trained militiamen courses for all units located at the Prince of Wales Armoury.

The training program directed that a troop and battery HQ, would be supplied by 95/96 (Trg) Bty and a troop by 78th Bty. 96 (Trg) Bty was made responsible for conducting recruit and trained militiamen courses Parts 1 & 2 and detailed time frames. 78 and 95 Btys were directed to conduct militiamen and trade courses with appropriate time frames. In addition to the above the training program outlined Royal Schools conducted by the “I” Staff, Officer, NCO, CWAC, Range, and Band training and outlined exercises and competitions that would take place.

During this training year qualifications at all levels increased considerably consisting of officers (all phases) 9, Sr. NCO 5, Jr. NCO (male) 9, CWAC Pts. 1 & 2 — 1, tradesmen and specialty 44, trained militiamen 25, recruit 23.

Rifle classifications were held at Winterburn Rifle Ranges on July 22, September 30th, and October 1st. Approximately 75 members of the 180 Cadet Corps were also in attendance.

Exercise “Hercules 1,” a live firing exercise, was held at Camp Shilo on the week-end of 7-9 Oct. 66. At this time the unit competed in the Association Battery Gun Competition. 85 all ranks attended along with a photographer and writer from the Edmonton Journal who gave the affair maximum publicity. Many unit members visited the museum. On the week-end of 2-4 Dec. 66 exercise “Open Sights” was held at Camp Wainwright with 26 members in attendance. This exercise was conducted from the firing pad of the armoured corps range under extremely cold conditions. It was a reminder to certain members of the unit of their armoured corps experience. The Regiment was pleased to host 8 sub-lieutenants of the local UNTD who shivered mightily. During the Easter holidays, 26-31 March 67, 18 members of the Regiment, under Command of Capt. D. C. Holmes, attended a combined live firing exercise with members of the 18th Field Artillery Regiment at Camp Shilo, and much experience was gained.

During the summer of 1967, 5 candidates attended trades training at Camp Wainwright, 24 took summer employment at Camps Wainwright, Vernon and Banff, while 4 including Major D. M. Burningham, were attached to the Brigade in Germany. Pipe Major Hunnisett was employed with the Canadian Armed Forces Tattoo.

In the early part of the year the Premier of the Province of Alberta was pleased to grant permission to the Regimental Pipe Band (30 in number) to take into wear the Alberta Tartan. Because of this and the unit’s lengthy experience in ceremonial and salutes, the Regiment was privileged to take part in many centennial events throughout the Province. The Pipe Band played at Pincher Creek, Sylvan Lake, Red Deer, Drayton Valley, High Level, High Prairie, Hay River, Yellowknife, Fort McMurray, Sherwood Park, as well as many times in Edmonton. The Pipe Band was honoured in being invited on two occasions to join with the PPCLI “Corps of Drums” in public perform-
ances with the Centennial Carvan. The band also played a prominent part in July 1 activities. Members played to welcome Princess Alexandra and the Hon Angus Ogilvie on the occasion of their visit to Edmonton. The culmination of their efforts was a visit to Expo 67 during Alberta, Calgary and Klondike Days.

The 78th Bty of Red Deer displayed a helicopter landing and dispersal technique to entertain the crowds that had gathered at Rocky Mountain House to watch the departure of the participants in the Voyageur Canoe Pageant.

The 95th Bty supplied a gun crew by way of demonstration for Armed Forces Day at CFB Nanimo.

The Regiment in addition to firing the normal Royal Salutes throughout the year, fired the following:
2. Salute for the visit of HRH Princess Alexandra.
3. 100 Gun Salute on July 1st, 1967.
5. Visit of the Governor General in Edmonton by 95th Bty.

Major C. G. Craig, Medical Officer with the 78th Bty., was appointed Honourary A.D.C. to the Governor General, the Rt. Hon. Roland Mitchener, joining Lt. Col. A. G. Lynch-Staunton and Major A. W. Stewart who were previously appointed Hon. ADC's to the Lieutenant Governor, the Hon. J. Grant McEwen.

A muster parade for all ranks was held at the Prince of Wales Armoury in June 1967 and was well attended.

As in former years the social aspects of the unit were maintained. Regimental functions included a children's Christmas party, family picnic at Devon, and a July 1st barbecue. The officers entertained at their Ball, Mess Dinner, Barbecue and informal evenings. The 78th Bty. in Red Deer tendered a farewell dinner to the outgoing Commander, Capt. J. Holtzman MM, CD. The Sgts. joined with the Garrison Sgts. Mess for their activities.

Many key members of the Regiment had left during the past year as follows:

Capt. Ian Whitelaw — 2 i/c — 96 (Trg) Bty — to 15th Field Artillery Regiment, Vancouver.
Major Steve Casey — MO — to Retirement.
Capt. Cliff Gullikson — Dental Officer — to Canadian Army Regular as major.
Capt. Don Holmes — Adjutant — to 30th Field Artillery Regiment, Ottawa.
Lt. Bill Pearson — TO — to 8th Field Artillery Regiment, Hamilton.
Lt. D. B. Watson — Troop Officer — to King's Own Calgary Regiment, Calgary.
Capt. Don Coinner — QM — to Retirement.

Bn.
Major Henry Charles — OC — 96 (Trg) Bty. — to CA (SR) — Moved to U.S.A.
Major D. W. Burningham — OC — 95 Bty to CA (SR) — Moved to U.S.A.

Capt. Vern Radke — Paymaster — to Retirement.
WO2 J. Press — BSM — 96 (Trg) Bty. — to King’s Own Calgary Regiment Calgary.

We welcomed the following personnel who have filled the gap:
Capt. Boyd Bowerfield recently retired as a Gunner from CA (R).
Capt. Neil Hill — from Fort Garry Horse CA (R).
Capt. Don Porter — from CA (SR) — RCA.
Lt. Bill Scheurkogel — from 18th Field Artillery Regiment, Lethbridge.
Major Bill Harley — from CA (R) — RCDC.

26th Field Artillery Regiment
Regimental Headquarters and 71 Fd Bty are located in Brandon.
Capt. D. C. Brown is OC 71 Fd Bty. 13 Ft Bty at Virden is commanded by Maj. A. J. Armstrong, CD and 19 Fd Bty, under command of Capt. J. C. Kerr, is located at Neepawa. Maj. V. H. Dyer, CD commands 38 Fd Bty at Portage la Prairie, while Maj. W. J. Miller, CD is OC of 70 Fd Bty at Dauphin. In 1964, 13 Fd Bty and 19 Fd Bty were allocated to 26 Fd Regt from 39 Fd Reg (SP) who were placed in Supplementary Order of Battle. Locations and personnel from 12 Manitoba Dragoons were also absorbed by 26 Fd Regt.

In Sept. 1967, Lt Col J. A. Brereton, CD retired as CO of 26 Fd Regt and is now OIC Armouries, Brandon. Maj W. G. Ames, CD formerly OC 71 Fd Bty, was promoted to Lt Col and is now CO 26 Fd Regt. His 2 IC is Capt. S. A. Magnacca replacing Maj W. Manson, CD who has retired. Capt. R. G. McDonald has been appointed adjutant and WO I. R. Neale is the new RSM.

In 1967 courses were offered for Artillerymen, Jr. and Sr. NCO’s, Drivers, Tech Assistants, Signallers and Officers. At present our new role is Mobile Command and is being studied and will go into effect Jan., 1968.

Capt D. C. Brown of 71 Fd Bty along with Sgt R. D. Stechishen and Bdr. N. S. Perih of 70 Fd Bty were selected to train in Germany with 1 RCHA during Sept and Oct. All returned with a wealth of experience gained during the summer. Several other officers and men served with units across Canada since the usual summer camp was not held in 1967.

The Field Firing Exercise at Shilo in May was combined with the Regimental Inspection by Hon Lt Col S. A. Magnacca. Commission scrolls and awards were presented by Col. K. A. Toms, CD who is now Regimental Commander.

The performances of the Canadian Armed Forces Tattoo in Brandon on 2 and 3 May were enjoyed by many members of the unit. Open house was held in the mess each night and many of the Tattoo personnel attended. It was an opportunity for many old acquaintances to be reunited briefly. Other centennial celebrations included a 100-gun salute 1 July provided by members of 26 Fd Regt. All who viewed the Centennial Train had words of praise for the fine show.

An unfortunate event marred the summer period when the drill hall of
38 Fd Bty, Portage, was destroyed by fire. However, the Armoury is a separate building and was not affected, so training has been able to continue.

The fall season began with small arms classifications at Shilo. Qualifications were carried out on the pistol, SMG and the FN.

11 October marked the Freedom of the City of Brandon to the Royal Regiment of Canadian Artillery. Along with regular units from Manitoba, all bty's of 26 Fd Regt took part in the ceremony. Col D. W. Francis, Garrison Commander, CFB Shilo in accepting the Freedom of the City announced that he had received word that day, that our Hon. Lt Col and Mayor of the City, S. A. Magnacca had been promoted to Hon Col of 26 Fd Regt.

A Field Firing Exercise was held 27-29 Oct at CFB Shilo. Officers and men from 40 Fd Regt, 116 Bty Kenora joined the exercise. Training is now underway to prepare for the RCA Competition at CFB Shilo, 1-3 Dec. 67.

The Change of Command Mess Dinner was held in Brandon 27 Sept. Out-of-town guests included Lt Gov Richard S. Bowles, Col D. W. Francis, Garrison Commander CFB, Shilo, and Lt Col W. Simcock, CIG, RCSA, CFB Shilo.

The Annual Military Ball was held 10 Nov at the Prince Edward Hotel, under the chairmanship of Maj. C. S. McLellan. Two hundred and twenty-guests were welcomed by the reception line consisting of Lt Gov and Mrs. Richard S. Bowles, Lt Col and Mrs. W. G. Ames, Col. and Mrs. K. A. Toms and Hon. Col. and Mrs. S. A. Magnacca.

The moral of the unit is high as we look forward to our new role in the new year.

30th Field Artillery Regiment

Last year's contribution to this publication told of an exceedingly busy 1965-66 training period by the 30th Field Regiment. The year, 1966-67 might well be described as only more so, for April '67 brought with it Centennial Year and a host of superadded activities.

The Unit commenced its 1966-67 season under the command of Lt.-Col. B. Shapiro CD. The training aim did not differ radically from the previous year, however with Centennial Year looming on the horizon an increased effort was required in all areas to meet course standards and qualifications within the reduced period of time. In September, as in the past, rifle classifications were held at Connaught Ranges. Once over this hurdle corps training gained momentum in order to prepare for the Battery Gun Practice Competition.

In November, the unit was flown to Camp Shilo by Hercules aircraft for the competition. The advance party, under the 2IC Maj. Scardina, preceded the main body by Air Canada jet. The cold prairie winter was quite unexpected and unknown to many of its eastern visitors, however this factor did not succeed in cooling the spirit of the competing troops. In spite of a few frost-bitted toes, the battery displayed its mettle to the utmost and was rewarded by earning first place award—The Commandant's Challenge Cup. In addition, the unit was also awarded the Shaugnessy Cup for placing second in the General Efficiency Competition. Both of these trophies were presented to the unit by the Colonel Commandant Major General A. B. Matthews, at a special parade in March.

In addition to the competition, the unit conducted two live firing
exercises during the course of the year; one in October '66 and the other in April '67. Both exercises were well attended and good day's shooting were had on both occasions. Social Events of note were the Annual Regimental Dinner held on 28 September '66 in which the unit celebrated its 111th birthday; the St. Barbara's Day mess dinner on 2 December '66, and the mess dinner celebrating the birthday of the Royal Regiment on 26 May '67. The unit's senior guest for the latter event was Brig. D. R. Crane of the British Defence Staff.

The highlight of the Regimental Dinner was the Presentation of awards and trophies, or our own “Oscar Night.” Recipients of the awards were:

Ryan Trophy for Best Subaltern—Lt. R. D. M. Holt.
McLaren Trophy for Best Sgt.—S/Sgt. Vergette, J. R.
Hutchinson Trophy for Best Bdr.—Bdr. Allen, J. R.
Beament Trophy for Best Gnr.—L/Bdr. Larose, R. B.
Andrew's Trophy for Best Bdrm.—Bdrm. Chappell, G.
Vergette Trophy for Best Regimental Shot—Bdr. Dubuc, J. R. E.
Adam's Tropy for Best Gun Detachment
No. 1 Sgt. Marks, L. G.
No. 2 L/Bdr. Parent, R.
No. 3 L/Bdr. Schneider, P.
No. 4 L/Bdr. Harvey, J. L. A.
No. 5 Gnr. Ackland, G. E.
No. 6 Gnr. Levere, R. E.
Driver Sgt. Farley, F.

In January, 1967, plans and preparations were commenced for the unit’s participation in Centennial Year. Some 55 Heads of State were expected to visit the nation's capital and of course artillery salutes had to be fired on each occasion. But the unit wanted to do something special and a search took place for a vintage gun that could be incorporated into a bit of a show. An 1871 9 Pdr. RML was finally located and donated by the CO of The Brockville Rifles. The gun was beautifully refurbished by the workshop at CFB Rockcliffe and has since become the pride and joy of the unit. Twenty-four full dress uniforms were supplied through DND and thus was born, on 1 May '67, the Centennial Troop of the 30th Fd. Regt.

The Salute Troop was authorized as a full time special duty troop and commenced duty as such actually on 30 April '67, when the first salute was fired for Emperor Haille Selassie of Ethiopia. Maj. N. F. Scardina was OC the troop with Lts. R. W. Seaby and P. M. Maniate as Troop Officers. By varying degrees the troop strength grew to a maximum of 34 all ranks during the months of July and August but with the reopening of school in September, its numbers fell off. The nucleus remaining still had considerable support from the regular members of the unit and therefore all commitments were admirably fulfilled.

When not engaged firing salutes, the troop worked feverishly maintaining and polishing the vehicles and guns, and taking gun drill on the 9 Pdr. The muzzle loader, gun troops and the unit trumpet band came together as a show. A special arrangement of the “1812 Overture” for trumpet band was commissioned and the show performed in Perth, Hawkesbury, Smiths Falls, Gananoque, Trenton, Brockville and Parliament Hill and we can expect other engagements to come in the future. At this
writing, Centennial Year is not yet over and therefore the story of the Centennial Salute Troop will have to remain an unfinished chapter in the book.

Centennial Year pre-empted the normal Summer Camp of this unit as well as many others of the Militia. However, qualifying courses were conducted and in this respect, 30th Fd was represented on Fd Offrs, Lt. Qualifying and Sr. and Jr. NCO courses. On the latter two courses, 30 Fd candidates were rated tops in their classes. These plucky gunners were Bdr. J. L. Harvey and L/Bdr. J. R. Lowe. In addition, the unit was able to swell its ranks with some 60 gns. on the Student Militia Summer Training Program.

In April, the unit was saddened to learn of the untimely death of Maj James G. Chilcott. Jim was on an entomological expedition for his government department in Katmandu, Nepal, and was stricken with a fatal heart attack on or about April 20th. A memorial service was read by the unit padre, Maj G. C. Garrett in Jim's memory.

30 Fd's 1966-67 training year came to an end 31, Aug 67, and on this date Lt-Col Shapiro retired from his command after many faithful years of service to his corps and his unit. He was succeeded by his 2ic, Maj. N. F. Scardina, CD, and from 1 Sept. 67, a new chapter in the history of the unit begins.

In retrospect, 1966-67 was an exceptionally good year training wise for the unit. All ranks put forth the supreme effort when it was required, and in the course of ordinary events, the effort was always first class. If 1967-68 produces the same enthusiasm, 30 Fd. will retain the competition trophies it has already won.

46th Field Artillery Regiment

During the winter months training progressed with courses for recruits, TMM and Militia Artilleryman Gp 1 being completed by May 67.

In April and May the unit proceeded three times to CFB Valcartier:

a. The first trip was for rifle classification at which over 90 per cent of those who took part obtained at least a 2nd class qualification even though it was their first experience on a mechanical range.

b. The second week-end was for officers, command post staffs, signallers and senior NCOs to practice them in their jobs without the guns and detachments being involved.

c. On the third week-end all of our guns were taken and several practice battery deployments permitted all ranks to get accustomed to doing their jobs in places other than on the hard surface of the armoury floor or the nearby municipal parking lot.

During July and August a troop of twenty high school students was trained to Jr. NCO standard. Regrettably several of these left this fall to continue their education elsewhere. In addition seven or eight immediately volunteered for the Regular Forces. We have no figures on just how many were accepted however we believe that this is one of the reasons for our existence and do not consider the training wasted. Ten men from 72 Bty. in Coaticook trained with Les Fusiliers de Sherbrooke.

Several members of the unit also attended courses at CFB Farnham. Two Junior officers qualified as Lieutenant and three ORs obtained trade qualifications. One officer attended and successfully passed the Capt. qualifying course at CFB Shilo.
There was very little activity by the local centennial committees and consequently our participation was limited. On July 1st a 100 gun salute was fired at Victoriaville with personnel from 73 Bty. and 74 Bty. manning the guns. This was very successful.

Another cycle of winter training has started. So far we have been disappointed in our efforts to get to CFB Gagetown for a live firing exercise but we are still trying and hope that it may be possible by the end of the year.

53rd Field Artillery Regiment

The 53rd Field Artillery Regiment began Centennial Year with a Levy at the Officers' Mess. It was a most successful event with distinguished guests and associate members present.

St. Patrick's was another social event at the Officers' Mess with dancing followed by a most delicious plate of Irish Stew. The officers, associate members and wives were present for this occasion and all enjoyed the evening.

March 24th to April 2nd, 13 young men took part in a Junior NCO's qualifying course at the Armoury. Following this the unit went to Dundurn Camp for the Annual Small Arms Classification.

Seventeen officers, their wives as well as Brig. Gen. Alex Ross and Mina Thompson were present for the Mess Dinner on the 24th of April. That weekend the Regiment went by airlift to Shilo for the Spring Shoot.

A troop of the regiment was deployed on the grounds of Fairview School on the Armed Forces Day for an Artillery Demonstration which ended with a 10 gun salute. The Air Cadets Pipe Band and the RCN Cadets participated. The Commanding Officer took the salute. The following day members of the regiment took part in the Decoration Day services with the Royal Canadian Legion.

On the 25th of June at Kamsack and the 30th of June at Melville the regiment had a 10 gun Artillery Demonstration. At Melville this was in Regiment in front of the Armoury at 0900 hrs. The regiment was under the conjunction with the official opening of the Regional Centennial Park.

Centennial Day began with the assembly of the 53rd Field Artillery command of Lt. Col. T. G. K. Hegan, CD, while the saluting troop was under the GPO Lt. W. Barrett, CD.

The regiment, preceeded by the Regimental band (32 piece) mounted on a large decorated flat-deck proceeded in convoy through the main parts of Yorkton to Century Field where the Centennial 100 Gun Salute was to take place at 1200 hrs.

The vehicles in convoy were Z, X, GA, TLA and gun tractors with their detachments and the respective numbers one:

AA—Sgt. Turchak, V.S. AC—Bdr. Hackel, L.W.
AB—Ssgt. Smandych, P. AD—Lsgt. Krakowski, A.

Following these came the Ammunition vehicle J 1, then the Regimental Aid Post vehicle. The column was followed by #1 Pumper Yorktown Fire Dept. —Just in case!

The distinguished Brigadier General Alexander Ross, D.S.O., C.M.G., VD, CD, took the 100 gun Centennial Salute and following this he inspected the Regiment. Brig. Gen. Alex Ross is 87 years of age. He wore the same dress (top hat and morning dress) as he did in 1937 when he headed the official dedication of the Vimy Memorial with His Majesty King Edward VIII present.
Following the 100 Gun Centennial Salute the Regimental Inspection, there was a reception in the Officers’ Mess and tea in the lounge.

The band of the 53rd Field Artillery Regiment took part in the Sunset Ceremonies from the 18th of July to the 5th of August in the following places—Yorkton, Canora, Melfort, Kamsack, Esterhazy, Melville and Nipawin. The band also played at Good Spirit Provincial Park during the official opening of Vacation Trail.

The Gun Detachment for all the Sunset Ceremonies was from this Regiment.

The Officers’ Mess stand down was in the form of a party at the Commanding Officers’ cottage.

On the 17th of June there was a stand down with a party at the Sgt’s Mess—Klondike-nite.

Capt. J. L. Gorkoff, CD, spent time last summer at Camp Gaetown for the Field Officers Qualification Course.

During Centennial Year the regiment lost the following dedicated officers due to their transfer in their civilian capacities:


For the Fall Shoot at Shilo the regiment went by DND bus which was filled to capacity. Unfortunately the live firing had to be suspended for the afternoon of Saturday, as it was very dry and there was an extreme fire hazard. However, dry-runs were conducted and everything was not lost, Sunday morning live firing was resumed.

Sad news reached us when we were officially informed that as of the 13th of October, B Troop 64 Field Battery was retired.

The Commanding Officer attended the Artillery Association Conference in Ottawa on the 19, 20, and 21 of October.

On the last Friday of October the regiment held an Artillery Ball with the Commanding Officers reception at the Officers’ Mess prior to the ball. One hundred couples enjoyed the event. The orchestra from our Regimental Band played as a last official function.

All preparations have been made for the November 11th services in conjunction with the Royal Canadian Legion.

The training schedule to the end of the year is complete, the Saturday training includes 60 young men—not including the officers or instructors.

The Student Militiamen’s Ball will be held on the 16th of December.

The New Year’s Eve Ball is in preparation and we hope to bring Centennial Year to a joyous climax.

56th Field Regiment

Canada’s Centennial Year was a proud year for the 56th Field Regiment. The unit received two trophies won in competition in 1966; the Archangel Challenge Cup for the most efficient RCA(M) Field Regiment in Canada and the Cape Challenge Cup for placing second in the Battery Gun contest.

Lt. Col. J. D. Cambridge, CD, presented the awards on behalf of the Royal Canadian Artillery Association at a Regimental Parade on March 6 to Lt. Col. R. J. McMillan, Commanding Officer. Two officers who were members of the 54th Battery (now incorporated in the 56th Field Regiment) when it won the Governor-General’s Cup in 1936 were present at a dinner to celebrate the winning of the two 1966 awards. They were Col. A. L. S.
Nash, ED, second in command of the battery at the time, and Col. Malim Harding, OBE, then a Second-Lieutenant.

The 56th scored 414.99 out of a possible 505 points in winning the Efficiency Competition. Of this total 335.99 out of 400 points were received for the Battery Gun Practice carried out at Meaford on 12 Nov. and 79 out of 105 points on assessment of unit administration and training efficiency. The Regiment went to Camp Petawawa on 11 Nov. to take part in the 1967 Battery Contest after having a preliminary practice at Meaford in appalling rain and snow conditions the previous weekend.

Brantford City Council passed a resolution congratulating the 56th on its two award-winning achievements. In 1966 in commemoration of the 100th anniversary of the Militia in Brantford and Brant County, Council conferred the Freedom of the City on the Regiment. Senator W. Ross Macdonald, Honorary Colonel of the Regiment, gave a garden party on June 11 to commemorate the Regiment’s achievements during the year.

The Regiment was honored in being chosen to form part of Mobile Command Reserve, in the Western Ontario District, in the reassignment of Militia tasks to take effect from 1 January 1968. The training program since last September has been designed to fit the 56th for its new responsibilities.

Col. C. E. Brown, MC, CD, a former Commanding Officer of the 56th and also Area Militia Adviser received a new assignment as District Commander (Militia).

During the Centennial Year the unit took part in community celebrations in Brantford, Simcoe, Galt and Paris. The 56th fired a 25-gun salute to usher in the New Year at the Municipal Park in Paris and also took part in a Centennial Parade in Paris on August 26.

The Regiment joined with other Western Ontario units in promoting Armed Forces Day displays in Simcoe on Victoria Day and in Galt on August 28th. These events attracted large crowds. Highlights of the Military Tournaments at Galt and Simcoe was a mock attack by armoured, artillery and infantry units.

The 56th also played a prominent part in Dominion Day celebrations in Brantford sponsored by the Brant County Centennial Commission. The Regiment led the Brantorama Parade which comprised more than 100 floats and marching units and which was rated the largest historic pageant held in Canada on July 1st. A 100-gun salute was fired at noon. Lieutenant-General Geoffrey Walsh, CBE, DSO, CD, former Vice Chief of the Defence Staff, was one of the judges for the parade. He was the guest of the Regiment on the previous night.

An artillery flag commemorating the 50th anniversary of the 54th Battery RCA, was presented to the Regiment on the last day of 1966. The battery saw service overseas in the two world wars. It was organized in Brantford in 1916. On the outbreak of the Second World War, the 54th became the first military unit to leave Brantford for overseas duty. Major David Bennett, present Battery Commander, made the presentation on behalf of the nine battery majors who have commanded the 54th since the Second World War.


A large contingent of Officers and NCOs attended the Armed Forces
Centennial Tattoo in Hamilton in September.

Major the Rev. G. Deane Johnston, MBE, CD, Honorary Lieutenant-Colonel of the 56th, completed his term as Moderator of the Presbyterian Church in Canada.

62nd (Shawinigan) Field Artillery Regiment

The 62 Fd. Regt. began their 1967 training year with a number of courses including an Artilleryman course, Junior and Senior NCO courses. In May a field exercise was held at La Tuque to close the training period.

In February, the regiment held its Centennial Ball. Many dignitaries, both military and civilian, including Brigadier L. F. Trudeau, DSO, CD, Commander, Quebec Military Region, attended.

In keeping with the Centennial spirit, the Regiment formed a Centennial Troop to give Artillery demonstrations in various centers in the St. Maurice Region. A total of 21 demonstrations were given, 232 rounds of 105mm blank were fired and 30,650 persons attended. On the first of July, the Regiment fired 100 rounds of 105mm blanks in Shawinigan to celebrate Confederation Day.

The Regiment is now in the process of qualifying more Officers, NCOs and gunners.

REPORT OF THE 30TH ANNUAL MEETING
OF
THE CONFERENCE OF DEFENCE ASSOCIATIONS

OPENING ADDRESS AND REPORT BY THE CHAIRMAN

I have the honour to present my report on behalf of the Executive of matters which have developed since our last Annual Meeting.

1966 RESOLUTIONS

The Resolutions of this Conference adopted during the Annual Meeting in January, 1966, were duly submitted to the Minister of National Defence for consideration. In due course the answers of the Minister were received and have been circulated to all the Associations. This year we have received many favourable replies and some appropriate action regarding these Resolutions. There may be some matters which should be resubmitted and I suggest that the replies be checked by the Committees during this meeting in order to ensure that we are not overlooking matters which still require appropriate consideration. The Resolutions have been of great assistance to the Deputy Chief Reserves in his assessment of the problems of the Reserve Forces and I have been assured by Major General Dare that all matters raised are being closely considered by his Department.

C.I.O.R.

During 1966 representatives of the Conference took part in various activities of C.I.O.R. Colonel Legge, as Vice-President for Canada, and I as an Executive Member, attended the Executive Committee Meeting held in Paris on January 29th and 30th. Colonel Legge, Commodore Goodchild and I attended the Annual Meeting held at Munich, Germany, from August 21st to August 25th. This was very interesting and your representatives took a very active part in the work of the six Committees which met during the Annual Meeting.
Most of the NATO countries are represented in C.I.O.R. by their respective Reserve Officer Associations. Some of the Associations are very similar to our own Conference, in that they represent Officers taking part in the Reserve Units which form part of the active military establishments and undergo training similar to those carried on by our Reserve Units. In other cases the Reserves are former officers who are subject to call for military service but do not belong to Reserve Units as we know them in Canada. This makes for considerable difference in interests and approach. Personally I feel our Canadian representatives have been able to speak with considerable authority and understanding of the role of Reserve Forces, thereby making a real contribution to the meetings which have been held.

As part of the Annual Meeting, C.I.O.R. sponsors extensive sport contests which are aimed at maintaining a high degree of physical fitness in the Reserve Forces. Due to the travel problems, it is not possible for Canada to participate in these events, unless we should happen to have young Reserve Officers serving with our Brigade in Germany during summer months. Should we ever be able to organize arrangements of this sort, I feel that Canada might then be an active participant in such events.

During the Annual Meeting, the member countries have organized a band concert which this year took place in the Dante Stadium in Munich. Seven bands were present, including the Royal Canadian Ordnance Corps Band currently stationed with our Brigade in Germany. Mr. Hellyer, our Minister of National Defence, was very gracious in organizing the arrangements by which Canada was most effectively represented. While our band was somewhat smaller than the others taking part, it was very well turned out and performed in the highest tradition of military bands. It was very well received by the large public audience gathered to hear the performance. We are greatly indebted to the Minister and the Department of National Defence for assisting us in presenting Canada in this effective manner.

Colonel Legge and I have had several discussions with the Minister about our participation in C.I.O.R. in an effort to settle exactly what assistance would be extended by the Department and on what terms we should take part. The Deputy Chief Reserves has also been very helpful in this regard. The Minister has now authorized air lift by R.C.A.F. aircraft of three representatives to the Annual Meeting. Such flights originate in Trenton or Ottawa and presently terminate at Marville, France. Later this will probably be at some point in Germany. We indicated to the Minister that three representatives was the minimum possible to take an effective part in the Committee work. With six Committees, we are still inadequately represented but cost factors make it unwise to extend the numbers. The Department cannot give any further assistance for travel expenses. Your Executive previously approved some expenses of representatives for necessary travel in Canada and Europe as well as hotel expenses but we found that this meant too much was falling on the Conference. Accordingly we have limited any payments in this regard to travel expenses in Canada and Europe. Each representative at the Annual Meeting bore his own hotel and other expenses personally, which means a substantial personal contribution. It appears to me that future representatives will have to conform to this arrangement if we are to be reasonably represented.

The Minister has also informed us that he agreed that Canada should continue to participate in the C.I.O.R. as an affiliated union and that the
Reserve Forces of Canada be represented by this Conference. However, he has directed that the Department of National Defence does not wish our representatives to accept the presidency and secretary generalship of the C.I.O.R. in our turn because the C.I.O.R. is an European orientated organization composed in the main of European Reserve Officers' Associations sharing common problems. The Department considers it would be inappropriate and impractical to transfer the leadership and administrative apparatus to Canada, particularly in view of the distances involved. Your Executive consider that this direction is most appropriate and that it would be very difficult for us to assume such leadership at any time for the reasons which were so well expressed by the Minister.

As a member of C.I.O.R., the United States Department of Defence has included Canadian representatives during the last several years in tours of United States military installations within the continental limits of the United States. A tour took place in late May and early June, 1966, and I am pleased to report that we were represented by Group Captain Draper, your Vice-Chairman, and Colonel John Marshall, Militia Adviser, Newfoundland District, and then President of the Canadian Infantry Association. These tours are held on an annual basis and I will discuss with the Presidents of the various Associations suitable representatives to be nominated for the 1967 tour. The United States Department of Defence has indicated that it wishes representatives to be limited to those actively serving with the Reserve Forces and this guideline will apply to those nominated. These tours are very helpful and undoubtedly have given our representatives a great insight into the scope of the American military establishment. I hope that the tours will be continued because of the great advantage to be obtained from visits of this sort.

NEW MATTERS

During the past year certain matters came to my attention and have been the subject of discussion among the Executive:

a. **Auxiliary Adviser, R.C.A.F.**

The present organization of the Reserve Forces included four Senior Militia Advisers in the rank of Brigadier. There is also the appointment of Senior Naval Officer at Toronto in the rank of Commodore. While this Officer is not an Adviser, and he performs functions of a special nature in Toronto, this does provide one Senior Naval Officer in the Reserve Forces. In the case of the R.C.A.F. Auxiliary, there is no appointment above that of Group Captain and there is no co-ordination provided by a Senior Adviser. For this reason, we have discussed with the Deputy Chief Reserves the desirability of an Auxiliary Adviser in the rank of Air Commodore and your Executive has submitted appropriate terms of reference for his consideration. Obviously some similar consideration should be given to the appointment of a Naval Adviser. Committee No. 1 might consider these matters during the present meeting.

b. **Classified Commissions:**

These commissions were discontinued a year or so ago for the Reserve Forces and the matter was brought to my attention by the Past Chairman during the year. Some units have experienced difficulties in securing suitable personnel for certain functions which formerly were filled by such appointments. This matter has been referred to the Deputy Chief Reserves with the suggestion that these
commissions be granted in appropriate circumstances for personnel within the age limits applicable to the Reserve Forces, bearing in mind that classified commissions are still granted in the Regular Forces.

SPECIAL SUBMISSIONS
a. Your Executive draws to the attention of the delegates that there is still a serious problem arising out of injuries sustained by personnel of the Reserve Forces during sporting activities undertaken by units. At the present time it is clear that the Pension Act does not apply to injuries sustained in this way and there may also be problems of securing medical attention and pay during periods of disability. It is recommended that this matter should be studied because of the serious implications involved.

b. The last Annual Meeting referred to the Executive the matter of income tax exemptions. No recommendations have been made and we doubt if the Government would be prepared to permit any general exemption. With the adoption of the Canada Pension Plan, there may be some additional problem which the delegates might consider during the meeting.

ASSOCIATION REPRESENTATION
a. A letter has been received by the Secretary from the NRCG concerning the inclusion of the President of the Naval Officers’ Association among the delegates to this Conference. It is recommended that this matter be referred to Committee No. 1 for discussion and report.

b. Cadet Associations
The delegates will appreciate that we have had among our members for some years the Cadet Service of the Canada Association. Due to the changes which are gradually taking place in the Cadet organization, it was suggested that we invite the President of the Navy League of Canada, representing the Sea Cadets, and the President of the Air Cadets, to attend as observers during this Conference. I am pleased to say that both have accepted and I trust that they will be warmly greeted by the delegates.

VISITS
The Reserve Officers’ Association of the United States graciously invited your Chairman to attend a banquet in Washington on February 25th held in honour of Senator J. C. Stennis, Chairman of the Senate Preparedness Subcommittee. Unfortunately my flight was cancelled because of a heavy snowstorm along the Eastern Seaboard. We were also requested to attend the Annual Meeting in New York and Colonel Legge very graciously arranged to be present on July 1st for their principal banquet.

Members of the Executive have attended many of the Annual Meetings of the member Associations, either as delegates or as guests. We appreciate very much the gracious hospitality which has been extended to us and regret that it was not possible to be represented at every meeting.

CONFERENCE AWARDS
Your Past Chairman, Colonel Legge, has suggested to the Executive that the Conference might consider instituting awards along the lines that have already been adopted by the Reserve Officers’ Association of the United States. Each year they honour one distinguished person whom they consider
has made the greatest contribution to National Defence. They also present an award or citation to a large national company which has made arrangements during the year to enable a large group of its employees to take part in Reserve Forces training. Both awards might present considerable difficulty in selection but the merits of recognition of this sort are obvious. The delegates might consider an appropriate recommendation during this meeting.

**DEPUTY CHIEF RESERVES**

During this year Major General Anderson assumed the appointment of Deputy Chief Reserves but was soon promoted and Major General Dare, assumed the office in July. Both these officers have shown a great deal of interest in the work of the Conference and have had many discussions with me during the year. The Conference has been very fortunate in having officers of such ability and distinction occupying the post of Deputy Chief Reserves and this has ushered in an entirely new concept in the relationship of the Conference to the Department of National Defence. We now have a Senior Officer charged with responsibility for matters with which this Conference is directly concerned. This should develop into a strong working association which will ensure that matters discussed during our meetings and recommended by the Conference will have the close personal attention of a Senior Officer supported by a Directorate wholly concerned with the well-being and effectiveness of the Reserve Forces.

**CHANGE IN THE CANADIAN ARMED FORCES**

1966 has been a year in which many changes in the organization of the defence forces of Canada have become apparent. We have all been aware that the Minister of National Defence intended to recommend certain changes in the National Defence Act, leading to the integration of the Armed Forces. In 1964 his White Paper indicated that the Armed Forces would be gradually reorganized on this basis. During the year, great concern was expressed that integration would cause serious problems in certain sections of the Armed Forces as the historical identities were abandoned. The White Paper had promised the preservation of the service traditions but the method which would be adopted to achieve this aim was not clear. In early August I wrote to each of the Presidents of the Member Associations asking that each Association develop its own views about the matter and make them available to me. In addition, various reports and comments were passed to the Executive by other interested persons and groups. To ensure that these matters were given due attention, a letter was addressed to the Minister of National Defence on September 28th and a copy was sent to the Prime Minister. The Prime Minister graciously acknowledged our letter and your Past Chairman and I were received by the Minister of National Defence on October 21st, during which meeting the matter was very fully discussed.

When the Minister introduced the proposed amendments to the National Defence Act in the House of Commons, he made some comments concerning this subject. He moved second reading of the Bill on December 7th, 1966, at which time an extensive statement was given concerning the changes which would follow if the Bill was passed. I expect that the Minister will deal with this matter during his address to our Conference and it is recommended that this matter be studied in detail by Committee No. 1.

The greatest concern about the effects of integration have been presented by those primarily interested in the Royal Canadian Navy. Integration will undoubtedly create great changes in the structure of the Naval Service,
particularly if many of the supporting elements are withdrawn from the Naval Service and placed in other services or corps. This has evoked great public interest and debate. Your Executive was pressed to call a special meeting of the Conference, or at least of the Presidents of the Member Associations. After consultation among the Executive, it was felt that we had not the financial resources to call a special meeting and that it was most unlikely that hearings of the Committee of the House of Commons on the amendments to the National Defence Act would be underway before this meeting. Undoubtedly Committee meetings will be called within the next few weeks and it is imperative that the incoming Executive have the guidance and direction of this meeting as to the position which should be taken by the Conference and what recommendations, if any, should be presented to the Committee.

A submission dealing with this question has been received from TRIO but I do not consider this Conference should deal with this matter in consort with other organizations.

Commodore Hendy, a Past Chairman of this Conference, also had been in touch with me asking for an opportunity to present views on behalf of himself and others interested. As Committee No. 1 will be dealing with this matter prior to general discussion, Commodore Hendy has been informed that Committee No. 1 will be asked to receive him on Friday morning.

**RESERVE STUDIES**

At the time the Minister moved the second reading of the Bill amending the National Defence Act, he reported to the House of Commons that the Deputy Chief Reserves had been given the responsibility to ensure that the interrelationship between the Regular and Reserve components are under continuous study in consultation with the officers of the Reserves. He added that any changes that may eventually be made will be designed to strengthen the capacity of the Reserves to support the Regular component as changes are made in it. Their intention is to ensure that the Reserves have a meaningful task and in doing this there will be full consultation with the Conference of Defence Associations. Similar comments were expressed concerning the Cadet organization and the responsibility with which the Deputy Chief Reserves has been charged.

In anticipation of this meeting, the Deputy Chief Reserves undertook a Reserve study which was considered in detail during his Conference with the District Commanders held in November, 1966. In my capacity as the Senior Militia Adviser for the Eastern Districts, I was privileged to take part in the conference and to have an opportunity of discussing many points during the meeting. Major General Dare has kept me fully informed about the manner in which the study has been handled and he will be presenting this to our meeting today. In doing so he has promised me that the recommendations contained in the study will be fully discussed and that any problems, objections or other difficulties will receive serious consideration by his Directorate before any programme is undertaken.

During recent months the members of the R.C.A.F. (Auxiliary) Consulting Group have made a close study of the R.C.A.F. (Auxiliary) and recently submitted to the Department of National Defence and the Conference a report on these studies. Copies of this report are available and will form part of the material to be considered.

Following the excellent recommendations adopted last year by our Past Chairman, Colonel Legge, No. 1 Committee will be constituted this year
as a Thinkers’ Committee and will be specifically charged with consideration of the Reserves Study to be presented by Major General Dare and the report of the R.C.A.F. (Auxiliary) Consulting Group. In addition this Committee should also consider the position of the Conference in connection with matters of integration which have been mentioned by me earlier.

In closing my report, may I express to the members of the Executive my sincere appreciation for their guidance and assistance during this past year. They have always been willing to meet with me and to represent the Conference when called upon to do so. I can also report that your Executive is very happy with the services of Lt. Col. Fortey who assumed the office of Honorary Secretary-Treasurer at the last Annual Meeting. We are also deeply indebted to Major Strange and Lt. Col. Addy for their interest and valued assistance during this year.

The Chairman welcomed the Honourable Paul T. Hellyer, PC, MP, Minister of National Defence.

MINISTER OF NATIONAL DEFENCE

Mr. Chairman, Delegates to the Conference of Defence Associations.

I am pleased that you have asked me to speak to you at the opening of your 1957 Conference and I hope that your deliberations will be interesting and satisfying.

General Dare, Deputy Chief Reserves and his senior staff are on hand to explain to you our new programme for the Reserve and Cadets which was approved in principle by Defence Council early this month. These plans have been developed as a result of a review of the entire reserves and civil emergency organization ordered by the Chief of Defence Staff last August. The aim was to establish realistic tasks and meaningful missions for the Reserves within the “forces-in-being” concept, to meet our defence requirements for the next ten years efficiently and economically.

I will leave it to General Dare to give you the details of the programme, but I want to emphasize the importance of the Reserves to the forces in being.

In the orderly process of defence planning, we cannot consider only our current commitments and the nature of the forces required to meet them. We must look several years into the future and make the best possible estimate of the adjustments that will become necessary as a result of changes in the threat to peace. We must also take into account the related probable effects of technological and scientific development upon our defence arrangements.

This audience is well aware of the high cost of defence material and personnel. You also know that the needs of our developing nation limit the amounts that can be devoted to defence. We cannot afford to spend large sums on those things that it would be merely nice to have. We can afford only the type of defence force which, in our best judgment, will give us the flexibility to discharge our responsibilities in a changing world. We have commitments to NATO and NORAD, to the United Nations and to the Commonwealth. The exact nature of the commitments may change from time to time but the object remains constant—to make the maximum contribution to collective defence possible for the money being spent.

To make this maximum contribution, Canada’s military forces must be organized, equipped and trained in a manner which will permit them to
participate in a broad spectrum of conflicts ranging from peacekeeping, peace restoring, limited conventional war, up to the worst case of general war, which is, happily, the least likely of the possibilities. It would not be economic to maintain in peacetime a regular force capable of performing all the tasks which could arise in every foreseeable circumstance. To attempt to do so would be very wasteful. The need to respond quickly in an emergency rules out dependence upon a policy of reliance on massive mobilization as we did in the early postwar years. A defence policy based primarily on mobilization involves a great expense in stockpiling the large quantities of equipment such a concept requires; equipment which might never be used yet which would have to be replaced regularly. We have adopted the more practical concept of forces in being. Forces which will enable us to react swiftly to the more likely emergencies that we could face in a disturbed world.

The most meaningful contribution which the Reserves can make within the forces in being concept is to provide to the regular forces the support they require to allow them to meet a greater number of contingencies at various levels of national emergency. The provision of this new flexibility to our military forces will represent a considerable challenge to the Reserves in the years ahead.

The operational commanders have been asked to examine their force structure and their various tasks and to state their requirements for support from the Reserves. When these requirements have all been approved it will be possible to give to each Reserve unit a set of goals or missions. Units must then work to achieve the capability to fulfil their missions. This process and its implications will be explained by General Dare. I want to emphasize the fact that the demands must come from the CDS through his Commanders and staff and be levied against the Reserves. It is quite impossible for the units themselves to be in a position to say what their missions should be.

In the future, it is our intention to have the Reserves work much more closely with the regular establishments they must support. In this way they will derive the benefits of additional regular force instruction and familiarization with regular force equipment. There will also be opportunities for individuals to receive "in job" training in regular HQs including the Canadian Forces Signal System and the Civil Emergency organization.

Among their many tasks, the Reserves will be required to assist the regular force in discharging the Department's responsibilities to the civil authorities at all levels in the event of peacetime disaster or nuclear attack. To place the Reserves commitment in proper perspective, DC Reserves presentation will include an outline of our revised plans for civil emergency operations.

I feel that our programme for the Reserves will give them a new sense of purpose. The achievement of their goals will not be easy. I am hopeful that this conference and your Associations will give your support to the programme, encouraging the Reserves, as you always have, to increase their capabilities.

Perhaps I should say a word about unification. I have been informed that all delegates have received a copy of my address in the House on the 7th of December. I would just like to refer to the part dealing with the Reserves. The provisions of the Bill apply to the Reserves and some changes in this component will no doubt be necessary. We do not propose to make any changes at the outset but to continue the present organization as far
as possible within the framework of the single service. The Deputy Chief Reserves has been given the responsibility of ensuring that the inter-relationships between the regular and reserve components are under continuous study in consultation with the officers of the Reserves. Any changes that will eventually be made will be designed to strengthen the capacity of the Reserves to support the regular component as changes are made in it. Our intention is to ensure that the Reserves have a meaningful task. In doing this, there will be full co-operation with the Conference of Defence Associations.

As a consequence of the new unified posture of the Canadian Armed Forces, it is desirable also to realign the aims and current organizations of three environmental components under a unified system of command and control. A paramount factor here is to ensure that the present system of partnership between DND and the Navy and Air Cadet Leagues of Canada will continue. I recognize that the service can make a strong contribution to the youth of Canada through the cadet movement. To this end, every effort is being made and will continue to be made by the Department of National Defence to keep the cadet movement a strong and viable organization.

One more point I would like to mention is Reserves' pay. As a prerequisite to the establishment of new Reserves' pay scales, it is necessary to develop a rank and trade structure for this component compatible with the structure adopted for the regular force. In determining the new pay scales, we propose to provide for a system of increases to basic rates based upon individual achievement in training. We are working on this now and I hope to recommend the new scales to the Treasury Board as soon as possible, hopefully by the time we implement the new programme for tasking the Reserves.

May I say once again how much I appreciate your interest in the Reserves and regular components of the Armed Forces of Canada. I know that working together we can continue to achieve a remarkable success.

PRESENTATION BY MAJOR-GENERAL M. R. DARE, DSO, CD, DEPUTY CHIEF RESERVES, CFHQ

General Dare spoke of a full scale study of the Reserves, conducted at the direction of the CDS, to develop and implement a plan which could be brought to fulfil the various tasks of the Reserves, and to recommend measures leading to more effective training and employment. He presented the plan in five parts:

First — Canada's defence needs resulting from the "Forces-in-being concept" and how the Reserves fit into this concept;
Second — The tasking of the Reserves and the capabilities proposed;
Third — The discharge of DND responsibilities for civil emergency operations in peace and war;
Fourth — A resumé of proposals for Cadets;
Fifth — Plans for the Command and Control of the Reserves and civil emergency operations organization.

After reiterating the tasks which the Reserves must perform, the DCRES stated that in order to perform these tasks, the Reserve Force must have the capability to:

a. produce trained individual specialists for Regular Force establish-
ments in an emergency;
b. produce trained sub-units for the reinforcement or expansion of Mobile Command forces;

c. produce trained personnel and sub-units to assist in maintaining internal security and aid to the civil authorities;

d. produce trained personnel and small groups to assist in manning the Civil Emergency Operations Organization.

Relating the tasks to the capabilities revealed that the Reserves could best be divided into six groups:

a. The Ready Reserve

Trained specialists of all three components for regular establishments;

All components of the Reserves will contribute to the Ready Reserve—the RCNR almost entirely—the Militia in accordance with their capacity (but no Militia unit will be solely committed to this group)—the RCAF (Aux) will also contribute. Specialists required would include grade 1, 2 and 3 staff officers for static HQs, intelligence specialists, stores and management officers and NCOs, medical, dental, legal and worship officers, movements and conducting personnel, engineer and radar specialists, air traffic controllers, financial accountants, etc.

b. The Canadian Regional Reserve

Trained individuals and units for the defence of Canada, internal security and the civil emergency operations organization.

All three Reserve components will contribute to the Canadian Regional Reserve. Militia units assigned missions in this category will undertake normal basic corps training and be permitted to contribute elements to the Mobile Command if able to do so.

c. The Mobile Command Reserve

To provide a training base from which Mobile Command can either receive reinforcements or be augmented by formed units. The size of the Reserve training base will vary as the commitments of Mobile Command change.

Militia units will be selected by Regional Commanders, on a competitive basis, to provide sub-units to this group. Each year these sub-units will be concentrated for collective training at Mobile Command bases using Regular Force unit equipment and assisted by Regular Force personnel. Militia units will not be expected to provide the Command Structure at Regimental/Battalion level; armoured, artillery and infantry skeleton HQ by minor unit training increments for the other corps. During LHQ training periods these skeleton HQ will assist in the coordination of training of Mobile Command Reserve units, control pools of major equipments within Regions and arrange for the use of Regular Force equipment and facilities, and conduct officer and NCO training and TEWTS.

d. Supplementary Order of Battle

e. Miscellaneous Active Reserve

Personnel who, though not in units of other Reserve components, are required to undergo periodic training, such as Cadet instructors.

f. Supplementary Reserve
Categories d. to f. could contribute under certain circumstances to the Ready Reserve, the Canadian Regional Reserve and the Mobile Command Reserve. In summary, it was foreseen that the Reserves in the future would train and be committed as follows:

—The RCNR almost wholly to the Ready Reserve;
—The Militia to all three active categories;
—The RCAF (Aux) to the Canadian Regional Reserve, with individuals provided to the Ready Reserve and possibly, in the future, to the Mobile Command Reserve.

General Dare stated that he proposed to put this concept into effect 1 January, 1968.

New Civil Emergency Operations Concept

Colonel T. R. McCoy, CD, Director of Survival Operations and Emergency Plans, CFHQ, then outlined, with the assistance of illustrated slides, the new concepts for civil emergency operations, and pointed up the range of opportunities which will be open to the Reserves.

Cadet Movement

The next section of General Dare’s presentation embraced a review of the Cadet Organization and an outline of what was considered to be the best means to obtain maximum coordination of the three Cadet organizations while retaining the voluntary support of the Navy League and the Air Cadet League and other sponsoring agencies.

Command and Control

General Dare emphasized the necessity for the Deputy Chief Reserves to have a clear system of direct command and control of all components. Therefore the present structure will be redesigned along the following lines:

a. The headquarters of COND will be relocated from Hamilton to Ottawa, and the Director General Reserves will command the Naval Divisions on behalf of the Deputy Chief Reserves, assisted by a Director of Maritime Reserves;

b. Command and Control of the land reserves and the Civil Emergency Operations Organization will comprise five Regional Headquarters and seven Districts, located as follows:
   (1) Vancouver, for the Province of B.C.;
   (2) Winnipeg covering the Prairie Provinces and the Territories, with a District in Saskatchewan and Alberta;
   (3) Oakville, for the Province of Ontario, with Districts in London and Ottawa;
   (4) Quebec City, for the Province of Quebec with a District in Montreal;
   (5) Halifax for the Atlantic Provinces, with one District for NB/PEI and another in Newfoundland.

c. Control of the Air Auxiliary will temporarily continue to be through HQ Air Transport Command until such time as the squadron roles are reviewed.

d. A Cadet organization controlled on behalf of the DC Reserves by the Director of Cadets, CFHQ, with local detachments based in the Regional and District locations across the country. The terms of
reference for this organization are now under discussion with the National Cadet Advisory Group.

Regions will be commanded by Regular Force officers. Districts will be commanded by Reserve Officers in the rank of Colonel, assisted by a Regular Lieutenant-Colonel Staff Officer thus providing a back-up for day-to-day business.

ANNUAL DINNER

General J. V. Allard, CBE, DSO, ED, CD, Chief of Defence Staff was the guest of honour at the annual dinner. He was introduced by Colonel B. J. Legge, ED, CD, Past Chairman of the Conference.

General Allard

Mr. Chairman, honoured guests, and delegates to the Conference of Defence Associations:

It is a great honour for me to be invited to address you at your annual dinner and before such a distinguished audience, particularly because I am an old militiaman myself, having, according to the press, lied about my age when I joined the Militia as a private at fourteen years of age.

I do not know all that our doughty warrior, Mike Dare, has been telling you these last few days, but if you think you have some problems, just listen to this description of a Militia parade on the annual muster day on 4 June, 1837—(Centennary plus thirty!)—taken from Dr. G. F. Stanley's book, entitled "Canada's Soldiers — 1604-1954":

"A few men, well mounted, and dressed as lancers in uniforms which were, however, anything but uniform, flourished backwards on the green sward to the manifest peril of the spectators, themselves and their horses, equally wild, disorderly, spirited and undisciplined; but this was perfection compared with the infantry. Here there was no uniformity attempted of dress, of appearance, of movement. A few had coats, others jackets; a greater number had neither coats nor jackets, but appeared in their shirtsleeves, white or checked, or clean or dirty, in edifying variety! Some wore hats, others caps, others their own shaggy heads of hair. Some had firelocks, some had old swords suspended in belts, or stuck in their waistbands; but the greater number shouldered sticks or umbrellas. The word of command was given thus — "Gentlemen with the umbrellas take ground to the right! Gentlemen with the walking sticks take ground to the left!" Now they ran after each other, elbowed and kicked each other, straddled, stooped, and chattered; and if the Commanding Officer turned his back for a moment, very coolly sat down on the bank to rest. Not to laugh was impossible, and defied all power of face. The parade day ended in a drunken bout and a riot in which the Colonel was knocked down, and one or two serious and even fatal accidents occurred, but all was taken very lightly."

Yet, Gentlemen, this was the beginning of a Militia which fought proudly and well in two world wars.

The Chief of Defence Staff went on to outline the rationale on which our defence policy and posture are based, and then continued:

In order that we can have a defence force which is flexible enough to carry out these objectives, we must develop a highly flexible, mobile force, capable of reacting quickly and efficiently to the likely types of conflict in which we may be involved anywhere in the world. What we want is a force providing the most effective potential of operational capability for the lowest
outlay. To have such a force, its elements must be mutually supporting and actually “in being”; not a force which would have to be mobilized, as there would not be time for mobilization. A force-in-being emphasizes the requirement for more capacity and flexibility within our Air Transport and Maritime Commands for the lift and support of global deployments. It also points to the requirement for close tactical air support for the ground forces.

So that such a force can be operationally managed to its greatest efficiency, we consider it essential that the present three Services be brought into one common overall organization under a single, concerted direction and control, and under a common, centralized logistic supply and management system. If there is unified management this will remove barriers between the separate Service entities which have heretofore prevented free and effective interchange of personnel, particularly in the technical and support functions.

In the past, there have been many examples of an imbalance, as between the three Services, of personnel who have the skills and trades necessary to support the operational forces. This has been brought about by the changes in technology, roles and commitments within the three Services; but there was no way to redress this imbalance except to retire such personnel from one Service and hope they would re-enlist in the other Service, or to retrain them at considerable expense, which would be uneconomical. Such imbalances have a serious effect on the operational efficiency of the forces.

For example, there was a shortage of signallers in the Army for our Congo commitment in 1962, yet the Air Force had surplus communications operators, who could well have filled the shortages.

The object of unification is not to destroy the existing operational functional roles and traditions of the three forces. I repeat. The object of unification is not to destroy the existing operational functional roles and traditions of the three forces. The unification proposed will not eliminate the need for combat forces employed in their own environments of sea, land and air. However, in the wider spectrum of conflicts in which it is envisioned our forces may need to operate, it is essential that these elements be completely mutually supporting and capable of being managed operationally as one national mobile task force. Therefore it is not the intention of making the forces a melting pot of individuals without identity or pride in their environmental and functional affiliation. Personnel in the sea element will continue to operate as a maritime force; the ground forces will continue to have a regimental system; and air force personnel will continue to operate in the air environment. The traditions associated with such operating environments at the unit level must and will be maintained.

We will continue to have gunners, men in tanks and armoured cars, infanteers, sappers, signallers, sailors, airmen, and so on.

One cannot say that the organization we have today is the one we must keep. There may have to be modifications; but there has always been a need for evolutionary changes.

I am reminded of Field Marshal Earl Haig’s protest in 1925 against the suggestion that the aeroplane, the tank and the truck would supersede the horse in future wars:

“I believe that the value of the horse and the opportunity for the horse in the future are likely to be as great as ever . . . I am all for using aeroplanes and tanks, but they are only accessories to the man and the
horse, and I feel sure that as time goes on you will find just as much use for the horse—the well-bred horse—as you have ever done in the past.”

I would also recall a statement which Lord Melville made in 1838, when he was First Lord of the British Admiralty:

“Our Lordships felt it their bounden duty to discourage to the utmost of their ability the use of steam vessels, as they considered that the introduction of steam was calculated to strike a fatal blow at the naval supremacy of the Empire.”

Who would have thought, ten years ago, that the famous Royal Army Service Corps would be disbanded. But that’s what happened several years ago when the British Army disbanded its Service Corps, gave its Ordnance Corps the supply function, sent its clerks to the Signals Corps and created a new Corps for Transportation—The Royal Corps of Transport. While I have a great respect for traditions, I am enough of a realist, and I am sure that you are also, to know that there is a place where tradition has to stop and where logic and reality take over.

But what does all this mean to the Reserve Force?

First of all, because of the changes in the concept of our Regular Defence Force structure, it is obvious that the organizational structure of the Reserve Forces must be so established to provide the proper support. In order to provide a highly flexible defence posture, a realistic and major contribution must be made by the Reserve Forces. In certain contingencies it may be our Reserves that will provide the most economical means of ensuring that Canada has the flexibility to provide the wide range of forces necessary to respond to the various levels of emergencies. Obviously the realities of the budget will never permit us the luxury of being fully prepared for every conceivable situation. I am sure you will all appreciate, therefore, that in order to support the Regular Forces the Reserve Forces must be mission-oriented. So that they can be ready to respond quickly in support of the Regular Forces, they will need to be organized into categories, priority being given to whichever can be ready first.

This means that there must be a tight partnership between the two components of Canada’s Defence Forces—the Regulars and the Reserves. This also means, in business terms, an earned partnership, as it is our intention to reward proficiency. The standards we set for both units and individuals will be realistically demanding. However we will not be carried away by unachievable goals. As an ex-militiaman, I am well aware that we cannot launch into overly sophisticated skills in the Reserve Forces; for example, in the areas of high performance aircraft and highly qualified technicians, etc. However we will be prepared to spend money in support of programs which will increase to the highest practicable level our standard of Reserve readiness.

This places great emphasis on training organization. No longer will it be possible for a unit to assemble on a unit night or week-end and for a Commanding Officer to make up an “on the spot” training program. During 1967 my staff will be working out an active but realistic program to cover all phases of individual and unit training and to provide opportunities for individuals of the Reserves to carry out annual in-job training.

Having been a militiaman myself, and associated very closely during my service career with individual regiments, I am fully aware of the import-
ance of regimental tradition and events. But having said that, I want to stress that once fundamental training has been completed, time spent on drill and ceremonial must be kept to an absolute minimum. I say this because we must concentrate on interesting and challenging training for our men; for the youth of today, although fundamentally the same as we were in our youth, want to accomplish things sooner. This is the result of the challenging and exciting world we live in today, in which new and tremendous technological and scientific changes are being brought about almost daily. Therefore we must redesign our programs to present a challenging opportunity to the youth of today.

It will be apparent to you that to a large extent the process of remoulding the Reserves is inevitably linked with the Regular Force structure and the concept of forces in being. It must, of necessity, conform to that reorganization if maximum value is to be derived from the Reserve organization.

I think we may all be justly proud that our citizen army in World War Two was second to none. You will recall Field Marshal Montgomery's reference to the Canadian soldier in his memoirs, when he said:

"The Canadians were magnificent in the Sicilian campaign. They had done no fighting before but they were very well trained and soon learned all the tricks of the battlefield which count for so much and save so many lives."

I have always believed that the inherent native intelligence, which the Canadian serviceman has possessed from his earliest fighting days in the woods and on the rivers and lakes of the new world in the seventeenth and eighteenth centuries, and which confounded the professionally-trained European soldier, can meet any challenge.

The Canadian Armed Forces today are on the move, and we must ensure that our organization and training methods are forward-looking enough to create a challenge to our youth and so obtain their cooperation in building up a defence force that remains second to none. This we must do if we are to effectively help to keep the pace anywhere in the world under the flag of the United Nations, contribute to the deterrent forces of NATO, and, if war is forced upon us, to be able to defend ourselves.

You will appreciate that the main difference between the situation in the world before World War Two, and the situation now, is that the need to keep the deterrent to war an effective one has bound closer together those in the military profession and those directly charged by their Governments with evolving National policy, particularly in the foreign affairs and defence fields. Although one may say that it is a kind of paradox that the main aim of the serviceman today is to deter war and to keep the peace, on contemplating it is not really, for it is only those who have had experience in battle who know the true horrors of war. As, in this nuclear age, the horrors of war can be just as applicable to the civilian as to the soldier, I cannot think of a more satisfying role than to be one of those helping to deter war and keep the peace.

That, of course, is what we are aiming for in the reorganization of the Canadian Defence Forces. The Reserve Force, in close partnership with the Regular Force, has an important part to play in this objective and our success will be dependent to a great extent on your efforts as well as our own.

Together, we can succeed.
Group Captain J. W. P. Draper, DFC, CD, thanked the guest speaker and concluded his remarks by stating:

General Allard and General Dare have given us during our Conference meetings a clear and defined role for the Reserve components of the Canadian Forces. The members of this Conference have agreed that these tasks are indeed worthwhile and in keeping with the spirit and traditions of the various corps and services.

In endorsing these policies the Conference wishes to assure the Minister and General Allard of its continuing support of worthwhile objectives and tasks for Canada's Reserve Forces, and I wish to emphasize our continuing interest and determination to fulfil our role as advisers to the Minister in this field.

On Saturday, 14 January, 1966, presentations were given by DC Reserves and his Directors, and also by Squadron Leader J. G. Boulet representing the Director General Centennial:

Colonel T. R. McCoy, CD, Director of Survival and Emergency Operations dealt with:
- The training concept of survival and civil emergency operations;
- Fall-out prediction and reporting;
- Areas of employment.

Group Captain E. J. McLeod, CD, Director of Cadets reviewed the Cadet training programme and in particular participation in Centennial Year activities.

Colonel W. H. Seamark, CD Director of Reserves outlined a new programme of officer production and development and subsequent officer qualification.

Squadron Leader J. G. Boulet, representing the Director General Centennial presented a pictorial and musical résumé of the Canadian Armed Forces Centennial Programme, with particular emphasis on the Military Tattoo.

FINANCIAL REPORT

The chairman submitted for approval the Statement of Receipts and Expenditures for the period 1 January, 1966, to 31 December, 1966, prepared by the Honorary Assistant Treasurer. (Annex A)

Adoption moved by Major R. B. Strange, seconded by Major R. M. Brousseau. Carried.

REPORT OF THE NOMINATION COMMITTEE

Colonel B. J. Legge, Chairman of the Nomination Committee, submitted the following slate of officers for 1967/68:

Chairman: Group Captain J. W. P. DRAPER, DFC, CD
Vice Chairman: Commodore J. W. F. GOODCHILD, CD
Past Chairman: Brigadier G. B. ROBERTSON, ED, CD, QC
Honorary Secretary-Treasurer: Lieutenant Colonel A. L. FORTEY, ED, CD
Honorary Assistant Secretary: Brigadier W. A. HOWARD, CD, QC
Honorary Assistant Treasurer: Major R. B. STRANGE, ED, CD
The recommendations of the Nominating Committee respecting the slate of officers for 1967-68 were approved by the Conference.

31st ANNUAL MEETING

The 31st Annual Meeting of the Conference of Defence Associations will take place in Ottawa, at the Chateau Laurier Hotel, on January 11th, 12th and 13th, 1968.

ADJOURNMENT

The Conference adjourned at 12:30 hours, 14 January, 1967.

SYNDICATE NO. 1 (THINKERS SEMINAR)
SUMMARY OF CONCLUSIONS

Group Captain Draper reported on the discussion held by his Syndicate concerning the plan for tasking the Reserves as presented by Major-General Dare. Apart from certain reservations with respect to the training for civil emergency operations, the Syndicate recommended that the Conference support the plan. To this end, Resolution No. 58/67 was presented for the consideration of the Conference. After due discussion the resolution was unanimously accepted.

The Syndicate recommended that the report submitted by the RCAF (Auxiliary) Consulting Group concerning the future of the RCAF (Auxiliary) be submitted to the Minister of National Defence for his consideration. (See Resolution No. 56/67).

Group Captain Draper spoke on the subject of integration and explained that the Conference's stand on this subject was a matter of record in that the Conference had supported the principles of integration in the retention of the corps and regimental system. Members of the Conference had appeared before the Parliamentary Committee on Defence in the past and it was considered possible that an invitation to appear might be extended in the future. If such were the case, was any further mandate required from the Conference as a whole?

Following a short discussion it was felt that the Executive should bear in mind its role as advisers to the Minister on problems of defence and that this cherished privilege should be retained. As a consequence no mandate from the Conference as a whole was considered to be necessary as the Conference's position had already been stated.

ANNEX A

CONFERENCE OF DEFENCE ASSOCIATIONS
OTTAWA, ONTARIO

Statement of Receipts and Expenditures for the Period
1 January 1966 to 31 December 1966

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Petty Cash on hand 1 January, 1966—forward</td>
<td>$ 5.60</td>
</tr>
<tr>
<td>Cash in the Canadian Imperial Bank of Commerce</td>
<td></td>
</tr>
<tr>
<td>Carling Avenue and Preston Street Branch, Ottawa, Ontario 1 January, 1966—forwarded</td>
<td>$6,170.11</td>
</tr>
<tr>
<td>Receipts</td>
<td></td>
</tr>
<tr>
<td>Grant—Department of National Defence</td>
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</tr>
<tr>
<td>Received from Member Associations re Annual Dinner and Reception</td>
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</tr>
<tr>
<td>Prepaid re band for Annual Dinner and Reception—forwarded</td>
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</tr>
<tr>
<td>Received from Member Associations re Administrative and Annual Meeting Expense</td>
<td>$446.83</td>
</tr>
<tr>
<td>TOTAL TO BE ACCOUNTED FOR</td>
<td>$14,973.48</td>
</tr>
</tbody>
</table>
Disbursements:

Executive and Delegates—Transportation $3,063.20
Executive and Delegates—Allowances 1,860.96
Annual Reception and Dinner 1,860.96
Administrative Expense re Annual Dinner 446.83
Executive Expense: C.I.O.R. $ 786.71
R.O.A.—US 93.92
Travelling 880.63

Misc.: Expenses—Presentation 50.99
Shields & Gavels 31.19
Postage & Stat. 29.05
Tele. & Telephone 30.70 141.93

Post Office Box Rental 6.00
Bank Charges 4.60 8,877.16

TOTAL ACCOUNTED FOR $14,973.48

Petty Cash on hand—Major R. B. Strange— 22.60
Cash in Bank—The Canadian Imperial Bank of Commerce—Carling Avenue and Preston
Street Branch, Ottawa, Ontario 31 December, 1966 6,073.72
TOTAL ACCOUNTED FOR $14,973.48

Bank Recapitulation—31 December 1966
Balance as per Bank Certificate $6,073.72
Balance as per Books of the Associations $6,073.72

Ottawa, Ontario Sgd. R. B. Strange, Major (ret)
5 January, 1967 Honorary Assistant Treasurer

I hereby certify that the Statement of Receipts and Disbursements is, in my opinion, properly drawn up so as to show a true and correct view of the receipts and disbursements of the Conference of Defence Associations for the year ended 31 December, 1966. Disbursements are subject to approval of the Annual Meeting.

Sgd. D. W. Digby Lieutenant Colonel RCAFC
Auditor for the Conference of Defence Associations

Resolution No. 1/67

Militia Pay

WHEREAS the Pay Regulations and Scales of Pay have been recently revised for the Regular Force; and

WHEREAS it is desirable, in the interest of moral, that similar treatment be afforded to those serving in the Reserves;

NOW THEREFORE BE IT RESOLVED that the scales of pay and allowances of the Reserves be reviewed, adjusted and made retroactive to 1st October, 1966 and that the Department of National Defence notify all Reserve units what progress is being made in this regard.

Reply

Before the scales of pay and allowances of the Reserves could be reviewed it was necessary to determine a revised rank and trade structure for the Reserves. This has been completed, and a Working Group is now studying the question of pay rates. It is hoped that the new rates can be introduced to be effective from 1 October, 1967.

Resolution No. 4/67

Pay Fields—Clerks

WHEREAS Clerks Administrative and Clerks Finance are as necessary and essential to the operation of the Canadian Armed Forces as personnel in the Technical Branches; and

WHEREAS they have been placed in the lowest pay fields;

WHEREAS in units these people in many instances are advisers to the
Commanding Officer and in many instances work without close supervision and as such bear a great deal of responsibility and hence must be highly competent and reliable.

Now Therefore Be It Resolved that Clerks Administrative and Clerks Finance be up graded in pay fields.

Reply

The new trade/pay structure for other ranks was designed to improve conditions of service and offer wider opportunities for employment and advancement.

A re-evaluation of some trades has been completed, including that of Administrative Clerk and Finance Clerk. This examination confirmed the relative positions of these trades in the new pay field structure.

Resolution No. 5/67

Camp Training Bonus

Whereas a Camp Training Bonus was initiated in 1954 to provide an incentive for Reserve personnel to attend summer training and to provide a psychological boost for the individual's dependents to allow him to absent himself; and

Whereas the cancellation of this bonus has reduced annual camp training attendance appreciably because of the loss of this financial assistance to supplement military pay which is generally substantially less than his civilian pay; and

Whereas this bonus had a positive effect on annual summer training attendance and consequently on the efficiency of the unit.

Now Therefore Be It Resolved that consideration be given to reinstating the summer training bonus or some similar pay incentive.

Reply

The Reserve training concept which tasks the Reserves with particular missions does not envisage summer training camps as heretofore.

In the deliberations respecting revised pay scales for the Reserves, consideration is being given to the provision of an "incentive system" which will reward members who participate in major operational training activities.

Resolution No. 8/67

Income Tax Exemption

Whereas no allowance is made for the cost of clothing and equipment which members of the Reserves are required to purchase at considerable expense; and

Whereas no allowance is paid for the cost of transportation to and from training parades, which in many instances involves considerable distances and personal expense; and

Whereas these expenses are an essential requirement of being a member of the Canadian Reserve forces and fulfilling the duties as such; and

Whereas the Government of Canada has recognized a need for relief from income tax in the case of volunteer firemen under the provisions of Section 5, Sub-section (1) (b) (viii) of the Income Tax Act for expenses identical to those stated above; and

Whereas professional association fees and union dues are also deductible for income tax purposes.

Now Therefore Be It Resolved that 50% of annual Reserve Force pay be exempted for income tax purposes.
Reply
The pay and allowances received by a member of the Reserves are in payment for services rendered and should not be likened to the allowance for expenses incurred by volunteer firemen. This is granted as partial compensation for clothing damage often suffered as a result of the emergency nature of their duties.

The question of income tax exemption for members of the Reserves has been the subject of previous resolutions from the Conference of Defence Associations, and such exemption has been denied in the past by the Departments of National Revenue and Finance. It is not considered that the reasons expounded in this resolution warrant re-opening of the question.

Resolution No. 9/67
Meal Allowance (Militia)

WHEREAS the present system of handling money paid in lieu of rations requires each person receiving said allowance to sign an acquittance roll; and
WHEREAS the individual amount of money in lieu of rations is one dollar per meal; and
WHEREAS the time spent in the preparation and processing of these acquittance rolls is time-consuming and costly.
NOW THEREFORE BE IT RESOLVED that Commanding Officers be authorized to sign for these allowances in total for any given day or meal.

Reply
The Meal Allowance is an individual entitlement and not a unit entitlement. The personal signature of the recipient of any public money paid as an entitlement to an individual is a fundamental practice of government accounting. Therefore since the total amount expended is dependent upon the number of individuals receiving money in lieu of rations, there is no legal recourse from obtaining the personal signature of recipients.

Resolution No. 13/67
Winter Clothing

WHEREAS the Reserves are an integral part of Canada's defence structure and are expected to perform in an efficient manner; and
WHEREAS in a great many instances members of the Reserves are required to train in winter weather; and
WHEREAS an adequate standard issue of clothing and training equipment for use during winter weather is not available to the Reserves; and
WHEREAS the Regular Force is issued adequate clothing and training equipment for such training.
NOW THEREFORE BE IT RESOLVED that immediate steps be taken to provide members of the Reserves with suitable clothing and training equipment for use during winter weather on the same scale of issue as for the Regular Force. This would include such items as sweaters, overcoats, parkas, goggles, gloves, etc.; both clothing and personal equipment.

Reply
Early this year requirements were drawn up for sufficient winter clothing and equipment to permit all units to conduct winter training. This equipment will be the same as used by the Regular Force.

While the date of availability is not yet known, the equipment will be issued to Regional pools on receipt. In the meantime the equipment used during last winter will continue to be available.
Resolution No. 15/67
Provision of Modern and Adequate Equipment

Whereas the Reserve forces are an integral part of Canada’s Defence Forces; and

Whereas the Reserves are required to be proficient in their assigned tasks; and

Whereas the equipment presently provided to the Reserves is inadequate and in some instances obsolete.

Now Therefore Be It Resolved that steps be taken forthwith to provide immediately modern and adequate equipment to the Reserves in order to permit them to carry out realistic training in their assigned tasks.

Reply

The requirement for modern operational equipment, in adequate numbers, has been drawn up on the basis of the revised tasking of the Reserves. Plans have been established to move these equipments into Regional pools as they become available.

Scales of equipment for minor items are being revised now and it is hoped that issue will be made by the Fall.

Resolution No. 19/67
Service Bn Training Co-ordinator

Whereas a service battalion has an extremely limited officer establishment.

Now Therefore Be It Resolved that the service battalion headquarters establishment be increased by one officer, to be designated as training co-ordinator.

Reply

It is recognized that a requirement exists to provide an officer to coordinate the equitable allocation of training resources available to a Service Battalion, such as training space, equipment, etc, between units comprising the battalion. He should not become involved in the organization of unit training which must remain the responsibility of the Commanding Officer.

For the duties envisaged, the rank of Captain appears to be adequate, and action will be taken to increase the establishment of all Service Battalion Headquarters by a Captain Training co-ordinator.

Resolution No. 21/67
Provision of Additional Medical Officers

Whereas there has been a definite complement set for the numbers of medical officers carried in Reserve units of the Armed Forces; and

Whereas it has been found that the maximum complement has been ascertained, in certain instances, to be insufficient for the many tasks such as routine medical examinations, instruction, and further education of the medical officer; and

Whereas this is felt to be detrimental to the medical readiness of the Reserve medical forces and a hardship to certain Medical establishments.

Now Therefore Be It Resolved that personnel limitations affecting Medical Officers be revised where additional staff is deemed necessary.

Reply

At the present time an establishment position of medical officer is provided within each of one hundred major units throughout Canada, in addition to the seven positions provided in each of the twenty-two Medical Companies in the Militia. If all these establishment positions can be filled,
then the total number is considered to be adequate to fulfill the tasks of the
Militia medical officer.

However, the Surgeon General, through his Regional Surgeons, will
conduct a study in cooperation with Region Commanders, to ascertain where
adjustments should be made.

Resolution No. 22/67
Second Lieutenants Under Training

WHEREAS Arms Regiments and RCE and Signals Squadrons are permitted
an increment of Second Lieutenants for training purposes; and
WHEREAS it is necessary to retire a qualified officer in order to train an
unqualified candidate, which seriously affects the efficiency of a technical
unit.

Now Therefore Be It RESOLVED that a similarly flexible policy concern-
ing incremental Second Lieutenants be extended to, and be made equally
applicable to, Service units within service battalions, or those Service units
and sub-units that operate independently, whether as part of Service battalions
or not.

Reply

Provision was made for Second Lieutenants under training in units of
RCAC, RCA, RCE, RC Sigs and RCIC because of the limited number of
officers provided on these establishments in relation to the overall strength
of the unit. However, it is not considered that such a situation prevails in the
establishment of service battalions where already a 1:6 ratio of officers to
men it provided.

Resolution No. 23/67
Qualification and Promotion (All Ranks)

WHEREAS the age limits of promotion for Militia personnel have been
revised and lowered; and
WHEREAS it is desirable to recruit experienced senior NCOs and more
junior officers; and
WHEREAS officer strength in areas of low population density is critical
and losses of NCOs and officers are occurring as a result of the age limits for
qualification and promotion.

Now Therefore Be It RESOLVED that the maximum age for qualification
and promotion of all ranks be raised by two years in each case.

Reply

If the Reserves are to conform to the forces-in-being concept, we must
ensure in combat arms (RCAC, RCA and RCIC) that those promoted are
young enough for field service and have sufficient years of service left in rank
before compulsory retirement, to prevent unnecessary turnovers.

The age limits for promotion in the RCAC, RCA and RCIC, as laid
down in CFAO 49-1 and 49-2, have been reviewed and it is considered that
they should not be changed.

Resolution No. 25/67
Service—Promotion to Captain

WHEREAS an Infantry Lieutenant in the Militia must complete success-
fully a Captain qualifying course, including written examinations and a
practical phase at camp; and
WHEREAS he must also serve a total of five years as an officer before he
is eligible for promotion to Captain; and
WHEREAS the five-year requirement was introduced at a time when the Captains qualification course had been discontinued and was intended as a replacement for a course requirement; and

WHEREAS by the time he has served the five-year requirement, a Lieutenant who commences his training at the permitted age maximum of twenty-five, or twenty-six if a University graduate, automatically is over the present permitted age limit of thirty for promotion to Captain.

NOW THEREFORE BE IT RESOLVED that the time requirement of five years as a prerequisite for promotion to the rank of Captain be reduced to three years.

Reply

Effective 1 Jan. 68 the method of qualification to the rank of Captain will be by successful completion of a four week course on Special-to-Corps subjects at the candidates’ Corps School. This course may be taken in one or two years.

The candidate must qualify on this course within five years after becoming a Lieutenant. However he will be promotable after three years if he qualifies within that time.

Resolution No. 26/67

Junior Officer Corps Training

WHEREAS junior officers are not exposed to Corps training other than in company training, until studying for Captain qualifying course; and

WHEREAS some years may elapse between enrolment and studying the Captain qualifying course.

NOW THEREFORE BE IT RESOLVED that the Lieutenant qualifying course contain an element of special-to-corps training.

Reply

In the new plan for officer training which becomes effective on 1 Jan. 68, a Junior Militia officer in the rank of 2Lt or Officer Cadet will receive special-to-corps training if he has not already had it as an other rank, prior to taking the Lt Qualifying Course which is General Military Training only.

This special-to-corps training will be the equivalent of a corps trade taken by other ranks.

In addition, and depending on his unit’s tasking, a qualified Lt will take operational training which will add to his corps knowledge.

Resolution No. 29/67

Attachments to Forces Units Overseas

WHEREAS the attachment of selected and qualified members of Reserve units to Canadian Regular Force units serving abroad would greatly increase the knowledge and efficiency of such officers and men, and permit a greater liaison between Reserve and Regular Units; and

WHEREAS the possibility of such attachment would be a great incentive to recruiting, training and qualification in Canadian Reserve units.

NOW THEREFORE BE IT RESOLVED that this Conference recommend that selected officers and men be attached to Canadian Regular Force units serving abroad.

Reply

During the period mid-August to mid-October 1967 approximately 300 suitably qualified members of the Militia have been attached to 4 CIBG for operational training. It is planned that such training will occur annually.
Resolution No. 30/67
Classified Officers

WHEREAS experience has shown that many units in technical corps are not able to fill all officer vacancies with professionally-trained officers; and

WHEREAS these corps also need certain officers with qualifications usually obtained only through service as senior non-commissioned or Warrant Officers of such a nature as to make them experts in a restricted specialist field; and

WHEREAS it is considered that all such specialist officers would be employed in appointments whose nature would limit their advancement along the regular route of regimental and staff promotion, so that there would be no likelihood of their moving into a rank or appointment not consistent with their education, background, experience and capability.

THEREFORE BE IT RESOLVED that this Conference recommend that CFQH direct Heads of Corps to review the officer vacancies of their respective Corps, and submit recommendations regarding the employment of classified officers in Militia units as the needs arise.

Reply

The question of the reintroduction of classified officers in Militia units is under study and Heads of Corps have been asked for their views.

Resolution No. 37/67
Public Recognition

WHEREAS Canada has elected to maintain voluntary armed forces and is not prepared to accept the principle of compulsory National Service; and

WHEREAS the nominal cost of maintaining adequate Reserve Forces is outweighed by their significant contribution to the Defence of Canada; and

WHEREAS the Canadian people are generally apathetic and uninformed as to the necessity of maintaining strong, readily available Reserve Forces; and

WHEREAS it is submitted that this lack of interest or concern could largely be removed and indeed be replaced by active interests, support and encouragement by a more enlightened programme of public relations and education.

NOW THEREFORE BE IT RESOLVED that the government implement a strong National Public Relations policy to stimulate public recognition, acceptance and support of the Reserve Forces and in addition it is recommended that high level government acknowledgement be made of the role of the Reserve Forces and their essential contribution to national defence.

Reply

The Department continues to recognize the need for a strong public relations programme to stimulate public interest in, and the support of, the Reserves.

During the past year there has been a further increase in news media coverage of the Reserves over the improvement noted last year. This has been due in a large part to the interest generated by the re-tasking programme announced early this year and to such meaningful and newsworthy training projects as the despatch of 300 Militia personnel to Germany for training with the 4th Canadian Infantry Brigade Group. There has, in addition, been wide news media coverage of the many imaginative and well conducted centennial projects undertaken by the Reserves.
The Minister and Associate Minister and senior armed forces officers have referred to the valuable contribution being made by the Reserves in public statements and speeches.

Because of increased news media interest in the Reserves, authority has been granted to increase the number of Militia information officers from 26 to 32.

Deputy Chief Reserves and the Director of Information Services are drawing up plans for an even more comprehensive information programme which will draw attention to not only items of national interest but increase publicity on meaningful local unit activities, the firm base on which any successful national programme must be built.

Resolution No. 38/67
Advertising

WHEREAS both national and local advertising are important aids in recruiting; and

WHEREAS mention of Reserve Forces may be made in Regular Force advertising with little or no additional expense; and

WHEREAS local advertising funds for unit recruiting purposes are too low for effective use, —

NOW THEREFORE BE IT RESOLVED:—

a. That the Government institute a vigorous campaign of national advertising, incorporating Reserve and Regular Force material where this is possible;

b. That the allocation of funds to units for local advertising be increased in order to obtain more effective results.

Reply

Canadian Forces Recruiting Centres have been directed to include reference to the Reserve Forces in all Regular Force advertising providing it did not detract from or conflict with the Regular Force message.

It is the intention of the Deputy Chief Reserves, who controls the Reserves advertising budget, to concentrate the use of Reserve recruiting funds in areas which have the greatest need or from which it is considered the greatest benefit will accrue.

Resolution No. 42/67
CFMTC Officers' Mess

WHEREAS this Association has learned that it is proposed to close the Officers' Mess of CFMTC Base Borden; and

WHEREAS the Officers' Mess of CFMTC Base Borden is the only CFMS Officers' Mess in Canada; and

WHEREAS the existence of this Mess has been and continues to be of great value in maintaining the effectiveness and morale of both Regular and Reserve Medical Services; and

WHEREAS the proposed elimination of this Mess would seriously impair the efficient operation of the CFMTC.

NOW THEREFORE BE IT RESOLVED that the Minister of National Defence be urged to rescind the order to close the CFMTC Officers' Mess; and that the Conference of Defence Associations support this resolution.

Reply

There are no immediate plans to close the Officers' Mess at the Canadian Forces Medical Training Centre, CFB Borden.

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Resolution No. 43/67
Leave for Summer Camp

WHEREAS great difficulty has been encountered by members of Militia units in obtaining permission to attend summer camp and who are in fact reluctant to request permission for fear of their terms of employment; and

WHEREAS many members are able to attend summer camp only if the dates correspond with those of their personal vacations, and even then at some sacrifice to their family responsibilities.

NOW THEREFORE BE IT RESOLVED that the Department of National Defence urge employers to permit and encourage their employees to take advantage of leave of absence opportunities and/or periods of their vacation which correspond with their summer camp periods and, moreover, that Government and Crown Corporation employers be urged to set an example in this regard by approving ‘Military Leave’ in accordance with the Civil Service Act and Regulations wherever possible without extensive disruption of vital services.

Reply
A memorandum has been circulated to Commanders concerned outlining policy with respect to the granting of leave of absence to attend annual military training for Government employees who are members of the Reserve forces.

In addition negotiations are in hand with the Minister of Industry and the upper echelons of business, industry, labour and national organizations to seek their voluntary cooperation in permitting Reservists to attend annual camps without penalty.

Resolution No. 45/67
Medical Companies—Status

WHEREAS the integration of Medical Companies in the Service Battalions has proved detrimental, in some instances, to the training, administration and recruitment of the said Medical Companies.

NOW THEREFORE BE IT RESOLVED that the situation be examined by CFHQ, with a view to:

a. removing those detrimental circumstances

and

b. the restoring of Medical Corps autonomy in all training and advisory matters affecting the Medical units.

Reply
This question has been examined by DC RESERVES in consultation with District Commanders. With the exception of a few isolated local problems, it was the consensus of opinion that there was no requirement at this time to change the basic organization of Service Battalions. However the organization of all Militia units will be reviewed when the tasking of the Reserves is finally completed.

Resolution No. 48/67
Administration of Security Screening

WHEREAS it is acknowledged that delay in obtaining security clearance for persons who were born or who have resided outside Canada is necessarily subject to delay; and

WHEREAS Canadian Forces Administrative Order 49-1 effective 1 Apr. 66 requires in the assessment and documentation procedure for an officer
candidate the filing of DND 450, Personal History Form covering security screening; and

WHEREAS a directive issued 1 Oct. 66 requires the filing of DND 450 Personal History form covering security screening for all applicants with previous Canadian Armed Forces service; and

WHEREAS the experience since 1 Apr. 66 in obtaining replies on security screening for officer candidates has taken not less than eight weeks and often much longer; and

WHEREAS if an officer candidate or other rank is asked to wait for not less than eight weeks prior to commencement of training he will in all probability lose interest and leave; and

WHEREAS the DND form is very difficult to fill out properly.

NOW THEREFORE BE IT RESOLVED that:

a. a modified and simplified Form 450 be designed for all personnel; and

b. that CFHQ take steps to expedite replies to DND form 450 Security Screening.

Reply

Personal History Form DND 450 is specified for use by all governmental departments and is the basic document in the comprehensive system used by our National Agency. No information requested is superfluous, and there are specific reasons for the sequence in which it is requested. DND does not have the authority to unilaterally alter this form.

The results of a pre-enrolment security screening should be ready for dispatch to a requesting unit within two weeks of having received the request in CFHQ providing that:

a. the DND 450 is completed correctly;

b. the DND 450 is forwarded in accordance with instructions respecting requests for pre-enrolment security screening; and

c. the applicant involved has been resident in Canada for 10 years.

Resolution No. 53/67

Centennial Medal

WHEREAS it is understood that the Government is planning to issue a Centennial Medal.

NOW THEREFORE BE IT RESOLVED that the Conference of Defence Associations record its approval of this plan and its hope that this Centennial Medal will be an important award to the Armed Forces, to the Reserves and to civilians who have served Canada with distinction.

Reply

The comments of the Conference of Defence Associations with regard to the award of a Centennial Medal have been noted.

Resolution No. 54/67

Corps Associations

WHEREAS the Conference of Defence Associations notes with approval that the Department contemplates no change in the policy respecting Corps Associations at this time; and

WHEREAS the Conference of Defence Associations confirms its view that the functional Corps Associations provide the best method of reviewing corps problems expertly by members of the Reserve Forces.

NOW THEREFORE BE IT RESOLVED that this Conference urges the
Minister of National Defence to continue to support the Corps Associations and the Conference of Defence Associations.

Reply
The Minister has taken note of this Resolution.

Resolution No. 55/67
Chair in Canadian University

WHEREAS the requirements of the Canadian Armed Forces necessitates constant review.

NOW THEREFORE BE IT RESOLVED that a chair of Military studies be established in one or more Canadian Universities, partially or wholly supported by the Federal Government to study the defence and military problems of Canada.

Reply
The question of sponsorship of a chair of Military studies in one or more Canadian universities is under active study.

Resolution No. 55/67
RCAF Consulting Group Report

WHEREAS the RCAF (Auxiliary) Consulting Group has prepared a report concerning the future of the RCAF (Auxiliary) in light of the changing structure of the defence forces of Canada; and

WHEREAS this said Report could be of assistance to the Minister of National Defence during deliberations on the future of the RCAF (Auxiliary).

NOW THEREFORE BE IT RESOLVED that the Conference of Defence Associations submit the "Report by the RCAF (Auxiliary) Consulting Group concerning the Future of the RCAF (Auxiliary)" to the Minister of National Defence for his consideration.

Reply
The RCAF Consulting Group are to be commended on an exhaustive and complete study.

The RCAF Consulting Group will be the first to appreciate that the responsibility for the determination of the roles and equipment needs of all elements of the Canadian Armed Forces must rest with the Chief of the Defence Staff and his Commanders. To this end the RCAF Consulting Group Report will be most helpful.

It is hoped that the address by the Deputy Chief Reserves at the 30th Annual Meeting of the Conference of Defence Associations will have helped to clarify the possible future roles of the RCAF (Auxiliary). However, before we can accurately redefine the role and give the Air Reserves realistic tasks, we must have clearly established the requirement, which is now being assessed. From this will naturally evolve the required structure and equipment programme to give the Air Reserves challenging and meaningful tasks.

Resolution No. 55/67
Assistant Accounting Officers in Training

WHEREAS it is desirable to have accounting officers in training; and

and

WHEREAS no commanding officer wishes to deplete his establishment by allocating a vacancy to a trainee; and

WHEREAS the duties of Accounting Officers are of a technical nature and can only be performed by qualified personnel; and

WHEREAS there are no existing provisions for the training of Accounting Officers other than on the job.
NOW THEREFORE BE IT RESOLVED that unit establishments be increased to provide for the appointment of Lieutenant Assistant Accounting Officers in training.

Reply
Where the need exists for an Assistant Accounting Officer, the Commanding Officer must be prepared to provide a position from within his unit establishment.

Resolution No. 58/67
Tasking of the Reserves
WHEREAS the Deputy Chief Reserves has presented to this Conference the proposals for the future of the Reserve Forces of Canada; and
WHEREAS these policies and proposals have been considered by a committee of the Conference of Defence Associations in which all corps were represented.
THEREFORE BE IT RESOLVED that this Conference approves of the policies outlined by the Deputy Chief Reserves for the future tasking of the Reserves, and wishes to record its support but requests that consideration be given to the following points by the Deputy Chief Reserves:

With Respect to Civil Emergency Operations—
 a. that greater emphasis be placed in public statements and in discussions with the Reserves on the role to be played in peacetime Civil Emergency Operations;
 b. that a careful plan be worked out to ensure that a soldier undertaking the special training envisaged not be placed in the position where he might suffer with respect to promotion in his own unit. The answer to be found possibly in a system of rotation;
 c. that a study be undertaken of the feasibility of adjusting a unit's establishment in order to ensure that it is still in a position to carry out its normal corps training, despite the loss of personnel to Civil Emergency training.

Reply
It is noted with satisfaction that the Conference approve of the policies for the future tasking of the Reserves. The Deputy Chief Reserves will give full consideration to those points raised by the Conference in respect to Civil Emergency Operations.

RULES OF THE ROYAL CANADIAN ARTILLERY ASSOCIATION
(Adopted by the General Meeting October 1949 and as amended by the General Meetings November 1957, October 1963, October 1965 and October 1967

Name
1. The name of the Association shall be the Royal Canadian Artillery Association.

Object
2. The promotion of the efficiency and welfare of the Royal Regiment of Canadian Artillery and of all matters pertaining to the Defence of Canada.

Patron and Vice-Patrons
3. The Governor General of the Dominion and the Lieutenant-Governors of the Provinces may be respectfully requested to become Patron and Vice-Patrons, respectively, of the Association.

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Elected Officers of the Association

4. The Officers of the Association shall consist of:
   (a) A President (not eligible to serve two consecutive terms).
   (b) A Vice President (not eligible to serve two consecutive terms).
   (c) A Secretary.
   (d) A Treasurer.
   (e) An Assistant Secretary-Treasurer.
   The offices of Secretary and Treasurer may be combined. And officers
   shall be elected annually.

Executive Committee

5. For the administration and the conduct of the business of the Association
   throughout the year, there will be an Executive Committee consisting of:
   (a) The President and Vice-President of the Association.
   (b) Regional representatives from serving units as follows: Eastern
       Region one representative, Quebec Region two representatives,
       Central Region two representatives, Western Region two repre-
       sentatives—one from British Columbia and Alberta, and one from
       Saskatchewan and Manitoba.
   (c) The immediate Past President.
   (d) Ex-officio:
       1. The Colonel Commandant
       2. Past Colonel Commandants
       3. An Advisory Committee of five Retired Officers elected for an
           initial one year term and thereafter eligible for further specified
           one or two year terms but not eligible to serve more than five
           consecutive years.

       The Commandant Royal Canadian School of Artillery and
       Officers serving in Regular Artillery Command or Staff Appoint-
       ments, may be required to attend Meetings in an advisory
       capacity as appropriate.

Members

6. The following are eligible as members:
   (a) All serving Artillery Officers of affiliated units of the Royal Cana-
       dian Artillery (Militia).
   (b) Other Serving Royal Canadian Artillery Militia Officers who have
       paid current affiliation fee.
   (c) Retired Artillery Officers of the Canadian and other British Com-
       monwealth Forces acceptable to the Association.
   (d) Elected Honorary Life members.
   (e) Life Members:
       (f) Associate Members:
           (1) Regular Army Officers Royal Canadian Artillery.
           (2) Other Commonwealth Artillery Officers serving in Canada.

Affililate Units

7. The following units will be eligible to affiliate with the Association.
   (a) Headquarters of Commanders, Royal Canadian Artillery and Army
       Groups, Royal Canadian Artillery of the Militia, and of such
       Artillery Militia Commanders or Advisers as may be appointed
       from time to time.
   (b) Artillery Regiments of the Militia.
   (c) Independent Artillery Batteries of the Militia.
Regular Army Artillery Units.
Royal Military College of Canada, Royal Roads and College Militaire Royal de St-Jean.
RCN, RCN(R) and Royal Canadian Air Force Units detailed to co-operate with Artillery.
Units of the Canadian Officers Training Corps.
Cadet Corps affiliate to Artillery Units.

**Elected Honorary Life Members**

8. (a) Any person who is deemed to have rendered outstanding service to the Artillery may be elected an Honorary Life Member of the Association at a General Meeting. Record of Service in the Royal Canadian Artillery normally to be the dominant factor in selection.
(b) Numbers to be limited as may be decided from time to time by a General Meeting.
(c) Nominations should be submitted to the Secretary-Treasurer thirty days before an Annual Meeting accompanied by reasons and where applicable, by Service history. These nominations will be examined by the Executive Committee who will report their recommendations to the General Meeting.
(d) Voting will be by all eligible voters present on each name submitted and will be carried out in the order of priority as recommended by the Executive Committee.

**Life Member**

9. Any Serving Officer of the Royal Regiment of Canadian Artillery (Militia) or Retired Officer of the Royal Regiment of Canadian Artillery may make application to become a Life Member by paying a fee of Fifty Dollars. Application will be forwarded to the Secretary and presented to the next General Meeting for consideration.

**Annual Fees**

10. (a) (i) Militia Units fees will be based on the Artillery Officer strength as at 1st September in each year at the rate of $3.00 per capita; and
(ii) Individual Militia serving officers $3.00 per year.
(b) No fees are required from Regular Units.
(c) Units shown in paragraph 7 (e, f, g, h) will not be required to pay fees.
(d) Retired Artillery Officers will be required to pay an annual fee of $5.00.
(e) Honorary Life, Life and Associate members will not be required to pay fees.

**Rights of Members**

11. (a) At a General Meeting all members will have the privilege of taking part in the proceedings other than voting.
(b) Voting will be restricted to those set forth in paragraph 12.
(c) Only Serving or Retired Officers of the Royal Regiment of Canadian Artillery (Militia) and Retired Officers of the Royal Regiment of Canadian Artillery (Regular) are eligible for election to office in the Association.

**Eligible Voters**

12. At General Meetings those eligible to vote will be:
(a) Elected Officers and members Executive Committee of the Association not representing a HQ or Unit.

(b) One representative from each:
   (i) Headquarters, Commanders Royal Canadian Artillery and Army Groups, Royal Canadian Artillery (Militia) and such other headquarters as may be formed.
   (ii) Regiment, Royal Canadian Artillery (Militia).
   (iii) Independent Battery, Royal Canadian Artillery (Militia).

(c) Any Artillery Officer who is a Militia Adviser.

The appropriate fees for the previous Association year must have been paid before an individual or Unit representative is eligible to vote.

Proxy Votes
13. Any eligible voter or Unit who is not represented at a meeting may:
   (a) On subjects of which notice has been given send to the Secretary a written vote.
   (b) In any case, give “proxy powers” to any other eligible voter, this power to be notified to the Secretary in writing stating whether power is only for specific subjects or for all subjects that may arise. The above to apply to both General and Executive Committee Meetings. For purposes of voting the person or Unit giving the proxy shall be deemed present at the meeting and shall abide by vote of his Proxy.

General Meetings
14. (a) General Meeting of the Association will be held annually, unless otherwise decided at a General Meeting.
   (b) A Special General Meeting may be called by the President at the request or concurrence of two-thirds of the Executive Committee.
   (c) All members are eligible to attend. Representatives of affiliated units as described in paragraph 7 (e, f, g, h may) be asked by the Executive Committee to attend as observers.
   (d) The General Meetings are to be held at a place and time of year to be decided at General Meetings the exact dates to be decided by the Executive Committee.
   (e) The President will preside, but in his absence, the Vice-President will take his place or, if not present, the senior serving Militia Officer on the Executive Committee.
   (f) At a General Meeting the business of the Association will be transacted and such powers as may be deemed fit will be delegated to the Executive Committee.

Election of Officers and Executive Committee
15. (a) All Officers and Members of the Executive Committee will be elected by a General Meeting.
   (b) Nominations will be made by the Executive Committee for:
      (1) President
          Vice-President
          Secretary
          Treasurer
          Assistant Secretary-Treasurer
      (2) Representatives from each Region shall be elected by the eligible voters in each Region.
(c) Further nominations may be made by any member of the Association before voting on the nominations takes place.

(d) In the event of the inability of any Member of the Executive Committee to continue effective service for cause such as incapacitation, death, relocation or resignation; replacement if required by the activities of the Association, may be made by the remaining members of the Executive Committee until the first following General Meeting.

Resolutions Committee

16. At any General Meeting where Resolutions are to be presented a Resolutions Committee(s) will be appointed whose duty will be to frame the approved Resolutions in accordance with the opinions expressed by the meeting. The Committee will consist of such members as the President may consider necessary. Depending on the circumstances and Resolutions being presented. The Committee(s) will elect its own Chairman.

Changes in Rules of Association

17. (a) Change of Rules of the Association will be made only with the approval of the General Meeting.

(b) Any proposed changes will be notified to the Secretary 60 days in advance of the Meeting.

Functions of Executive Committee

18. (a) Perform such functions as are allotted to it annually by the General Meeting.

(b) Take such action regarding new business as cannot wait until the next General Meeting as they may see fit.

(c) Report to General Meeting on all actions taken.

(d) Meet as required by the President of the Association or if he is not available, by order of the Vice-President. The convening Officer may obtain decisions by a written vote.

(e) A quorum will consist of six members but must have representatives of at least three commands.

(f) In the event of no members of the Executive Committee from a Region being available and the representatives from the Region concerned do not consider the views of the Region can be expressed in writing or by proxy he may delegate an officer not below the rank of Major to attend and vote for the Region.

(g) When required appoint three trustees to advise on the investment of funds or the selling of securities.

(h) Appoint the requisite number of delegates and alternative delegates to attend the Conference of Defence Associations.

(i) The Presiding Officer will have a “Casting Vote”.

Minutes of Meeting

19. (a) Extracts of the Minutes of all General Meetings will be published in the Annual Report.

(b) Any action authorized by the Executive Committee will be published in the Annual Report.

Secretary, Duties of

20. It will be the duty of the Secretary to attend all Meetings of the Association and of the Executive Committee; to keep minutes of the transactions at such Meetings in books provided by the Association and
to be kept by him for that purpose; to conduct the correspondence, and
give all notices required by the rules or by Order of the Association, or
the Executive Committee, as the case may be, or the presiding officers
thereof; to prepare all reports of the prize lists, and certify and submit
the same to the proper meetings and officers of the Association; and
to keep all records thereof. He shall be responsible for notifying all
Units and members of amount of dues. To discharge such other duties
as may be required from time to time by the Annual General Meeting,
the Executive Committee, or by the President. The remuneration of the
Secretary shall be fixed by the General Meeting from time to time. He
will not be eligible to vote at a General or Executive Meeting.

Treasurer, Duties of
21. The Treasurer shall deposit to the credit of the Association, in a Bank
named by a General Meeting, all sums of money paid over to him on
behalf of the Association. The payment of all moneys for current
expenses will be in accordance with the instructions of General Meet-
ings or authority of the Executive Committee. Payments to be made by
cheque drawn by the Treasurer, and countersigned by the President
of the Association, a member of the Executive Committee, or a member
of the Association nominated by them and not below the rank of Major.
The remuneration of the Treasurer shall be fixed by the General Meet-
ing from time to time. He will not be entitled to a vote at a General or
Executive Meeting.

The Treasurer shall prepare annually his accounts up to the end of
the Association year, and submit the same with all proper vouchers, to
the auditor of the Association for his audit and at such other times as
may be directed by the Executive Committee. The auditor's report and
statement will be presented to the next General Meeting. He will not
be eligible to vote at a General or Executive Meeting.

Financial Year and Auditing of Accounts
22. The financial year of the Association shall be from September 1st to
August 31st of the next year, both dates inclusive. The accounts
shall be audited annually and presented to the next general meeting.
A Chartered Accountant shall be appointed annually by the General
Meeting to audit the accounts of the Association.

Travelling Expenses and Allowances
23. (1) Unless otherwise decided at a general meeting travelling expenses
and allowances are authorized for
(a) executive committee and delegates to a general meeting,
(b) executive committee to special executive committee meetings,
(c) officers of the Association or other person nominated by the
President to represent the Association at special meetings
called by Army Headquarters or other meetings,
(d) Association delegates to the Conference of Defence Associ-
ations annual meeting if expenses are not paid by the Depart-
ment of National Defence.

(2) Rates and allowances shall be
(a) If travelling by air
   (i) return economy air fare from nearest airport,
   (ii) return first class railway fare to nearest airport, and
(iii) necessary taxi fares;

(b) If travelling by rail
   (i) first class return railway fare,
   (ii) lower berth and/or chair each way, and
   (iii) meal allowance of $2.00 per meal en route;

(c) If travelling by privately owned automobile the same rates and allowances are permitted as for travelling by rail.

(3) Allowances while attending meetings at elsewhere than an Army Establishment shall be as decided at a general meeting. Two days are authorized for delegates and three days for members of the Executive Committee. Those whose train or air connections necessitate an extra day may claim for an extra day.

Order of Business
24. The following order of business will be observed at the Annual General Meeting:
   (a) Presentation of Reports.
   (b) General Business.
   (c) Election of Officers.
   (d) New Business.

   The outgoing president, or the officer presiding at the Meeting will preside at the Annual Dinner.

Cancellation of Membership
25. The membership of any member or the affiliation of any Unit may be cancelled by a three-fifths vote at a General Meeting. Before a vote is taken the person or unit concerned must be given an opportunity to present his rebuttal in writing and may, if they so desire, address the meeting in person. In case of HQ or Unit the address will be limited to the CO or one person nominated by him.

Authorized Delegates to General Meeting
26. Unless otherwise decided at a general meeting, delegates authorized to attend a general meeting with expenses paid provided affiliation fees have been paid shall be
   (1) Officers of the Association and members of the Executive Committee,
   (2) One officer per Regiment and Independent Battery. An officer from a Regiment or Independent Battery on the Executive Committee shall represent his unit.
   (3) All Artillery Officers who are Militia Advisers.

Retired Officers
27. Retired Officers means officers on Supplementary Reserve and Retired List, Royal Canadian Artillery, Regular and Militia.